



# Council Meeting Agenda

2026/CM03

Monday, 23 February 2026



# THE COUNCIL MEETING

## Welcome to this Meeting of the Frankston City Council

The Council appreciates residents, ratepayers and other visitors taking their places in the Public Gallery, as attendance demonstrates an interest in your Council and community affairs. Community spirit is encouraged.

This information sheet is designed to help you to understand the procedures of Council and help you to gain maximum value from your attendance.

The law regarding the conduct of Council meetings enables the public to observe the session. However, to ensure the manageability of Council meetings, opportunities for public participation are limited to Question Time and registered submissions in accordance with Council's Governance Rules, which are available on our website, [www.frankston.vic.gov.au](http://www.frankston.vic.gov.au). It is not possible for any visitor to participate in any Council debate unless specifically requested by the Chairperson to do so.

If you would like to have contact with Councillors or Officers, arrangements can be made for you to do so separately to the meeting. Call Customer Service on 1300 322 322 or [info@frankston.vic.gov.au](mailto:info@frankston.vic.gov.au) and ask for the person you would like to meet with, to arrange a time of mutual convenience.

## When are they held?

Generally speaking, the Council meets formally every three (3) weeks on a Monday and meetings start at 7.00 pm, unless advertised otherwise. **This Council Meeting will be held in the Council Chambers, Frankston Civic Centre, 30 Davey Street (entry via Young Street).** Livestream footage can be viewed via our website, [www.frankston.vic.gov.au](http://www.frankston.vic.gov.au).

Council meeting dates are posted at Young Street entrance to the Civic Centre (upper level) and also on our website, [www.frankston.vic.gov.au](http://www.frankston.vic.gov.au).

## **Frankston City Council Governance Rules (adopted 31 August 2020)**

### **25. Chair's Duty**

Any motion which is determined by the *Chair* to be:

- 25.1 *defamatory of or embarrassing to any Councillor, member of Council staff or other person;*
- 25.2 *abusive or objectionable in language or nature;*
- 25.3 *a direct negative of the question before the Chair;*
- 25.4 *vague or unclear in intention;*
- 25.5 *outside the powers of Council; or*
- 25.6 *irrelevant to the item of business on the agenda and has not been admitted as urgent business, or purports to be an amendment but is not,*

*must not be accepted by the Chair.*

**79. Chair May Remove**

- 79.1 *The Chair may order and cause the removal of any person, including a Councillor, who disrupts any meeting or fails to comply with a direction given under sub-Rule 78.2, or cause the removal of any object or material that is deemed by the Chair as being objectionable or disrespectful.*
- 79.2 *Any person removed from the meeting under sub-Rule 79.1 must not return to the meeting without the approval of the Chair or Council.*

*It is intended that this power be exercisable by the Chair, without the need for any Council resolution. The Chair may choose to order the removal of a person whose actions immediately threaten the stability of the meeting or wrongly threatens his or her authority in chairing the meeting.*

The Penalty for an offence under this clause is 2 penalty units which is \$200

**Live Streaming of Council Meetings**

Frankston City Council is now Live Streaming its Council Meetings.

**Council is encouraging residents to view the meetings via the live streaming.**

Live Streaming allows you to watch and listen to the meeting in real time, giving you greater access to Council decision making and debate and improving openness and transparency.

There are three (3) fixed cameras in the Council Chambers and it is intended that the cameras will only provide vision of the Councillors who are present at the meeting.

Every care will be taken to maintain privacy and as far as practically possible, it is not intended that there be either live or recorded footage of the public or Media personnel, however, there might be incidental capture; for example footage of a person exiting the building depending on which camera is being used at the time, or audio recording of a person who interjects the meeting. Council officers who address Council will be heard on the live audio stream, and audio of them speaking will be recorded.

Archives of meetings will be published on Council's website generally within three (3) business days after the meeting date for the public's future reference. Council will make every reasonable effort to ensure that a live stream and recording is available. However technical difficulties may arise in relation to live streaming or access to Council's website.

Appropriate signage will be placed at the entrance to the meeting location notifying all attendees that the meeting will be streamed live and recorded.

It is not intended that public speakers will be visible in a live stream of a meeting. Cameras are to be positioned so that these members of the public are not visible. If you do not wish to be recorded you will need to contact the Councillors Office on telephone (03) 9768 1632 or via email [councillors.office@frankston.vic.gov.au](mailto:councillors.office@frankston.vic.gov.au) to discuss alternative options prior to the meeting.

In the event Council encounters technical issues with the livestreaming, the meeting will be adjourned for up to 30 minutes until the matter is resolved. If the matter cannot be resolved, the meeting will be postponed to another evening.

## **The Formal Council Meeting Agenda**

The Council meeting agenda is available for public inspection immediately after it is prepared, which is normally on the Thursday afternoon two (2) business days before the meeting. It is available from the Reception desk at the Civic Centre (upper level), on our website [www.frankston.vic.gov.au](http://www.frankston.vic.gov.au) or a copy is also available for you in the chamber before the meeting.

The following information is a summary of the agenda and what each section means:-

- **Items Brought Forward**

These are items for discussion that have been requested to be brought forward by a person, or a group of people, who have a particular item on the Agenda and who are present in the Public Gallery.

- **Presentation of Written Questions from the Gallery**

Question Time forms are available from the Civic Centre and our website, [www.frankston.vic.gov.au](http://www.frankston.vic.gov.au).

“Questions with Notice” are to be submitted before 12 noon on the Friday before the relevant Ordinary Meeting either in person at the Frankston Civic Centre, online using the Question Time web form or via email to [questions@frankston.vic.gov.au](mailto:questions@frankston.vic.gov.au).

“Questions without Notice” are to be submitted between 12 noon on the Friday before the relevant Ordinary Meeting up until 4pm on the day of the relevant Ordinary Meeting either in person via the designated Question Time box located at the Frankston Civic Centre front reception or the after-hours mail box or via email to [questions@frankston.vic.gov.au](mailto:questions@frankston.vic.gov.au).

A maximum of 3 questions may be submitted by any one person at one meeting. There is no opportunity to enter into debate from the Gallery.

More detailed information about the procedures for Question Time is available on our website, [www.frankston.vic.gov.au](http://www.frankston.vic.gov.au).

- **Presentation of Petitions and Joint Letters**

These are formal requests to the Council, signed by a number of people and drawing attention to matters of concern to the petitioners and seeking remedial action from the Council. Petitions received by Councillors and presented to a Council meeting are usually noted at the meeting, then a report is prepared for consideration at the next available meeting.

- **Presentation of Reports**

Matters requiring a Council decision are dealt with through officer reports brought before the Council for consideration. When dealing with each item, as with all formal meeting procedures, one Councillor will propose a motion and another Councillor will second the motion before a vote is taken. If the members of the public wish to clarify any of the items on the Agenda, please contact the relevant manager by phoning 1300 322 322 or email [info@frankston.vic.gov.au](mailto:info@frankston.vic.gov.au).

- **Presentation of Delegate Reports**

A Councillor or member of Council staff who is a delegate may present to Council on the deliberations of the external body, association, group or working party in respect of which he or she is a delegate or an attendee at a Council approved conference / seminar.

- **Urgent Business**

These are matters that Councillors believe require attention and action by Council. Before an item can be discussed, there must be a decision, supported by the majority of Councillors present, for the matter to be admitted as “Urgent Business”.



- **Closed Meetings**

Because of the sensitive nature of some matters, such as personnel issues, contractual matters or possible legal action, these matters are dealt with confidentially at the end of the meeting.

### **Opportunity to address Council**

Any person who wishes to address Council must pre-register their intention to speak before 4.00pm on the day of the meeting, by telephoning Council on 1300 322 322 or by submitting the online web form or by using the application form both available on the website, [www.frankston.vic.gov.au](http://www.frankston.vic.gov.au).

The submissions process is conducted in accordance with Council's Governance Rules, which are available on our website. All submissions will be limited to 3 minutes in duration, except for Section 223 submitters, who have a maximum of 5 minutes. No more than ten (10) members of the public are to be permitted to address the Council. Further speakers will be permitted to address the meeting at the discretion of the Chair. All speakers need to advise if they are speaking on behalf of an organisation and it is deemed that they have been appropriately authorised by that said organisation.

Public submissions and any subsequent discussion will be recorded as part of the meeting, and audio recordings of Council meetings will be made available to members of the public. If a submitter does not wish to be recorded, they must advise the Chair at the commencement of their public submission.

### **Disclosure of Conflict of Interest**

If a Councillor considers that they have, or might reasonably be perceived to have, a material or general interest in a matter before the Council or a special committee of Council, they will declare their interest and clearly state its nature before the matter is considered. This will be done on every occasion that the matter is considered by the Council or special committee.

If a Councillor has an interest in a matter they will comply with the requirements of the *Local Government Act 2020*, which may require that they do not move or second the motion and that they leave the room in which the meeting is being held during any vote on the matter and not vote on the matter.

If a Councillor does not intend to be at the meeting, he or she will disclose the nature of the interest to the Chief Executive Officer, Mayor or Chairperson prior to the meeting commencing.

### **MAYOR**



## NOTICE PAPER

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### ALL COUNCILLORS

NOTICE is hereby given that a Council Meeting of the Council will be held at the Civic Centre, Davey Street, Frankston, on 23 February 2026 at 7:00 PM.

### COUNCILLOR STATEMENT

*All members of this Council pledge to the City of Frankston community to consider every item listed on this evening's agenda:*

- *Based on the individual merits of each item;*
- *Without bias or prejudice by maintaining an open mind; and*
- *Disregarding Councillors' personal interests so as to avoid any conflict with our public duty.*

*Any Councillor having a conflict of interest in an item will make proper, prior disclosure to the meeting and will not participate in the debate or vote on the issue.*

### ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

*I acknowledge the Traditional Custodians of the land on which we meet today, the Bunurong People of the Kulin Nation, and pay my respect to Elders past, present and future. I would like to extend that respect to Elders of other communities who may be here today.*

## BUSINESS

1. **APOLOGIES**
2. **COUNCILLOR APPRECIATION AWARDS**
3. **CONFIRMATION OF MINUTES OF PREVIOUS MEETING**  
Council Meeting No. CM2 held on 18 February 2026.
4. **DISCLOSURES OF INTEREST AND DECLARATIONS OF CONFLICT OF INTEREST**
5. **PUBLIC QUESTIONS**
6. **HEARING OF SUBMISSIONS**
7. **ITEMS BROUGHT FORWARD**
8. **PRESENTATIONS / AWARDS**
9. **PRESENTATION OF PETITIONS AND JOINT LETTERS**
10. **DELEGATES' REPORTS**  
10.1 Bayside Municipal Meeting Update Presented by Cr Emily Green
11. **CONSIDERATION OF CITY PLANNING REPORTS**  
11.1 Statutory Planning Progress Report for January 2026 .....3
12. **CONSIDERATION OF REPORTS OF OFFICERS**  
12.1 Governance Matters Report for 23 February 2026 .....27  
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January 2026 and Award of Contracts EOI 11730 and EOI 11737  
for the Frankston Regional Arts Trail .....67  
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2025.....76  
12.4 2025-2026 Mid-Year Financial Forecast Review .....93  
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12.6 Draft advocacy priorities for the 2026 Victorian State Election .....140  
12.7 Consolidated Performance Report - including Peninsula Leisure -  
Six Months July to December 2025 .....151

**13. RESPONSE TO NOTICES OF MOTION**

- 13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework.....156
- 13.2 Response to 2025/NOM12 - Kananook Creek Corridor .....172

**14. NOTICES OF MOTION**

- 14.1 2026/NOM1 - Letter Under Seal for Gina Poulos .....186

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- C.1 Chief Executive Officer Key Performance Indicators .....188

Tennille Bradley

**CHIEF EXECUTIVE OFFICER**

19/02/2026

**11.1 Statutory Planning Progress Report for January 2026****Officers' Assessment****11.1 Statutory Planning Progress Report for January 2026**

Enquiries: (Sam Clements: Communities)

Email: sam.clements@frankston.vic.gov.au

Council Plan

Level 1: Connected Places and Economy

Level 2: Enhance the identity and character of our urban city

**Purpose**

To provide Council with an update on the exercise of planning delegations by Council officers for the month of January 2026.

**Recommendation (Director Communities)**

That Council:

1. Notes that in January, 59% of 'standard' applications were determined within the statutory timeframe, below Council's 70% target, and 50% of 'VicSmart' applications were determined within the statutory timeframe, also falling below Council's 70% target, due to ongoing adaption to various changes to planning schemes in 2025;
2. Notes that the Priority Development Program has now been made available to applicants, with relevant advisory and promotional material published on Council's website; and
3. Resolves Attachment B (Major Development Updates) and Attachment C (General applications of Councillor interest) remain confidential indefinitely on the grounds that they contain land use planning information and private commercial information (Local Government Act 2020, s.3(1)(c) and (g)). These grounds apply because it contains private information and would, if prematurely released, impact the reputation of Councillors and Council.

**Key Points / Issues**Statutory Planning Progress Report

- This report is provided in accordance with Council's resolution of 29 January 2018 requiring that:  
*Council receives Town Planning Progress Reports no later than two months after the cessation of a given months.*
- The report provides Council with an update on the exercise of planning delegations by Council officers on the following items:
  - Planning applications received;
  - Planning decisions;
  - Subdivision applications received;
  - Subdivision decisions;
  - VCAT appeal register; and
  - VCAT decisions.



**11.1 Statutory Planning Progress Report for January 2026****Officers' Assessment**

- In January, fifty-nine (59) applications for planning permits, amendments to permits and consents were received, and seventy-one (71) applications determined. A total of 59% of 'standard type' application decisions, and 50% of 'VicSmart type' application decisions were made within the statutory timeframe.
- For January, the percentages determined within statutory timeframe were below the 70% target for both 'standard type' and 'VicSmart type' applications. These were due to various changes to planning schemes in 2025. Officers will continue to review assessment processes with a view to improve decision timeframes for both standard and VicSmart application types, as the broader industry continues to adapt to planning regulation changes.
- During January the Priority Development Program, to fast-track qualifying major developments, was completed and made available for applicant use. Advisory and promotional information has been published on Council's website.
- As at the time of preparation of this report, there are 244 undecided planning permits, amendment to planning permits, consent, subdivision and plan approval applications currently with Council.
- One VCAT decision was received during January.
- No decisions by the Minister for Planning in respect of an application previously referred, were received during the combined report period.
- Also included in this progress report is the list of 'Major Development Updates' at Attachment B, and the list of 'General Planning Applications of Councillor Interest Updates' at Attachment C, for Council's reference. As agreed with Council, the purpose of providing these reports is to enable Councillors to understand progress on current or future major applications and potential timings for decision making.

**Financial Impact**

Where a party seeks review of Council's decision at the Victorian Civil and Administrative Tribunal, Council will incur representation costs. Often, Council is represented by its officers and these costs are managed within Council's adopted budget. However, where a matter is complex or involves legal issues, or where Council decides an application at variance with the officer's recommendation, an external representative will be engaged. The type and cost of the representative engaged will vary depending on the nature of the application and issues in contention.

Indicatively, costs to engage a planning consultant representative for a VCAT case typically range between \$4,000 and \$10,000 (depending on hearing length), and between \$10,000 and \$50,000+ for legal representation (again, depending on hearing length and potential engagement of expert witnesses).

**Consultation**

This report provides details of all planning applications and decisions that are required to be considered in accordance with the Frankston Planning Scheme and the Planning and Environment Act (1987).

Consultation occurs with the community as part of the planning process of each application that requires public advertising.

**Analysis (Environmental / Economic / Social Implications)**

This report does not result in any identified environmental, economic or social impacts.

**11.1 Statutory Planning Progress Report for January 2026****Officers' Assessment****Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

The Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to the content of the report.

Legal

No legal implications.

Policy Impacts

No policy impacts.

**Gender Impact Assessments**

No gender impact assessment was required.

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

There are no identified risks noted in relation to the preparation of this report.

**Conclusion**

The report provides Council with an overview of the activities and decision made on planning applications in the month of January 2026.

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**ATTACHMENTS**

Attachment A: [↓](#) Statutory Planning Progress Report - January 2026

Attachment B: Councillor Major Development Updates - January 2026 -  
**CONFIDENTIAL**

Attachment C: General Statutory Planning Updates - Applications of Councillor  
Interest - January 2026 - **CONFIDENTIAL**



# Progress Report

Statutory Planning

January 2026





## Planning Applications Lodged: New and Amended

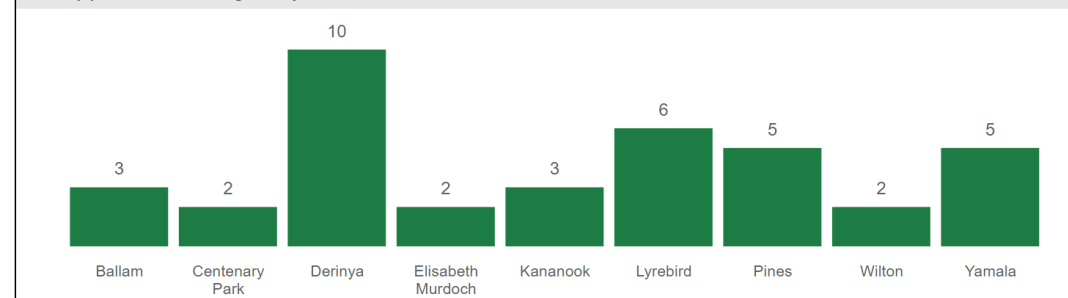
38

# of Applications Lodged

### Date Applications Lodged

2026 (Year) + January (Month)

### # of Applications Lodged by Ward



Application Type	# Applications Lodged
Change of use or car parking waiver	2
Commercial or industrial	4
Multiple dwellings	4
Other	3
Satisfaction Matters	1
Signage	2
Single dwelling on a lot	7
Subdivision of land	3
VicSmart	12
<b>Total</b>	<b>38</b>

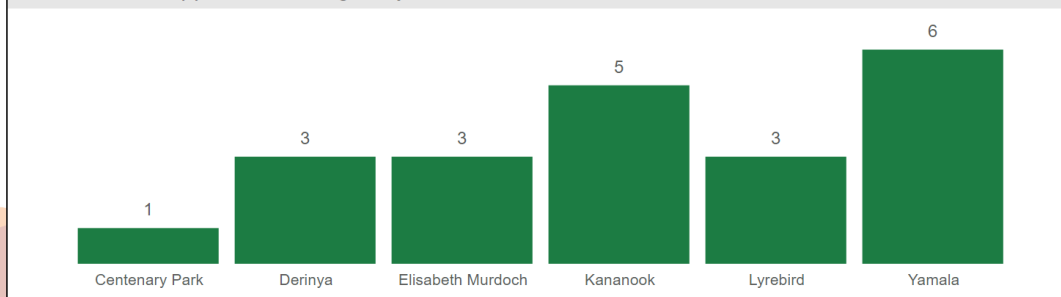
21

# of Amendments Lodged

### Date Amendments Lodged

2026 (Year) + January (Month)

### # of Amended Applications Lodged by Ward



Application Type	# Amendments Lodged
Extension of Time	9
S72 Single Dwelling	2
S72 VicSmart	2
Secondary Consent	8
<b>Total</b>	<b>21</b>



## Planning Applications Lodged

Date Applications Lodged	Application #	Ward
2026 (Year) + January (Month) ▼	All ▼	Multiple selections ▼

Ward	Lodged	Application	Description	Location	#
Ballam	Total per Ward				3
	08-Jan-26	4/2026P	To construct a double storey dwelling to the rear of the existing dwelling and subdivide the land into two lots.	45 Washington Drive Frankston 3199	
	09-Jan-26	15/2026P	To subdivide the land into four (4) lots	3 Frawley Street Frankston 3199	
	20-Jan-26	40/2026P	To remove one (1) tree	7 Vanessa Court Frankston 3199	
Centenary Park	Total per Ward				2
	06-Jan-26	5/2026P	To construct a habitable outbuilding	5 Sage Court Langwarrin 3910	
	21-Jan-26	30/2026P	To subdivide the land into two (2) lots	15 Marinda Drive Skye 3977	
Derinya	Total per Ward				10
	06-Jan-26	989/2025P	To construct a double storey dwelling to the rear of the existing dwelling and subdivide the land into two lots	32 Warrain Street Frankston 3199	
	07-Jan-26	11/2026P	To construct a sand arena associated with the Baxter Park equestrian reserve and to remove trees and vegetation.	Baxter Park 294N Frankston-Flinders Road FRANKSTON SOUTH 3199	
	20-Jan-26	33/2026P	Construction of a shed	5 Manchelle Close Frankston South 3199	
		34/2026P	To construct one (1) single storey dwelling adjacent to the existing dwelling, extensions to the existing dwelling, to use and develop two (2) double storey rooming houses to the rear and to subdivide the land into four (4) lots.	13 Sanders Road Frankston South 3199	
		36/2026P	To subdivide the land into two (2) lots	6 Wettenhall Road Frankston 3199	
	21-Jan-26	43/2026P	Removal of one (1) tree.	6 Glenelg Avenue Frankston 3199	
		752/2025P	To construct six (6) three storey dwellings	52 Screen Street Frankston 3199	
	28-Jan-26	59/2026P	To remove one (1) tree	6 St Ives Avenue Frankston South 3199	
	29-Jan-26	61/2026P	To construct an extension to an existing dwelling, front fence and tree removal	16 St Ives Avenue Frankston South 3199	
	30-Jan-26	69/2026P	To construct a single dwelling	4 Rufous Road FRANKSTON SOUTH 3199	
Elisabeth Murdoch	Total per Ward				2
	28-Jan-26	56/2026P	To subdivide the land into two (2) lots	69 Warrandyte Road Langwarrin 3910	
	30-Jan-26	63/2026P	To construct an extension to an existing dwelling (verandah)	3 Harlaw Court LANGWARRIN 3910	
Kananook	Total per Ward				3
	07-Jan-26	999/2025P	To construct an extension to an existing dwelling	18 Hunt Drive Seaford 3198	
	27-Jan-26	50/2026P	Subdivide the land into six (6) lots	34 Boonong Avenue SEAFORD 3198	
	28-Jan-26	58/2026P	To construct a front fence	35 Seaford Road Seaford 3198	
Lyrebird	Total per Ward				6
	07-Jan-26	9/2026P	Buildings and works to an existing warehouse	534 Frankston-Dandenong Road Carrum Downs 3201	
	08-Jan-26	3/2026P	To remove two (2) trees	29 Myhaven Circuit Carrum Downs 3201	
	09-Jan-26	1001/2025P	To construct fifty five (55) dwellings, alter access road in a Transport Zone 2 and to remove canopy trees & native vegetation	48 Hall Road CARRUM DOWNS 3201	
	14-Jan-26	28/2026P	To subdivide the land into two (2) lots	77 Lyrebird Drive Carrum Downs 3201	
	19-Jan-26	929/2025P	To construct building and works to an existing building (mezzanine)	1/2 Concord Crescent CARRUM DOWNS 3201	
	30-Jan-26	65/2026P	To construct and display business identification signage	Shop 49/100 Hall Road CARRUM DOWNS 3201	





## Planning Applications Lodged

Date Applications Lodged	Application #	Ward
2026 (Year) + January (Month) ▼	All ▼	Multiple selections ▼

Ward	Lodged	Application	Description	Location	#
Pines	Total per Ward				5
	14-Jan-26	1002/2025P	To use the land for a place of worship	4A Compass Court SEAFORD 3198	
	21-Jan-26	42/2026P	To construct alterations and additions to existing buildings	21-23 Hannah Street Seaford 3198	
	25-Jan-26	48/2026P	To construct a habitable outbuilding	40 Honeysuckle Street Frankston North 3200	
	28-Jan-26	57/2026P	To construct a single storey dwelling	2/37 Longleaf Street FRANKSTON NORTH 3200	
	30-Jan-26	68/2026P	To remove one (1) tree	22 Candlebark Crescent Frankston North 3200	
Wilton	Total per Ward				2
	09-Jan-26	17/2026P	To construct a small second dwelling	505 Ballarto Road Skye 3977	
	22-Jan-26	1/2026/SM	Change of safety barrier location and material located outside of building envelope	41 Greenside Circuit SANDHURST 3977	
Yamala	Total per Ward				5
	07-Jan-26	10/2026P	To construct a domestic swimming pool and deck. To remove a tree.	63 Humphries Road Frankston South 3199	
	12-Jan-26	23/2026P	To construct a telecommunications facility (including telecommunications tower and associated equipment)	59M Humphries Road FRANKSTON SOUTH 3199	
	14-Jan-26	27/2026P	To construct and display a pylon sign	405-409 Nepean Highway Frankston 3199	
	30-Jan-26	67/2026P	To use the land for an office and buildings and works	415-417 Nepean Highway FRANKSTON 3199	
		70/2026P	To remove four (4) trees	44 Woodlands Grove Frankston 3199	



## Amended Planning Permits: Lodged

Date Amendments Lodged

2026 (Year) + January (Month) ▼

Application #

All ▼

Ward

All ▼

Ward	Lodged	Application	Description	Location	#
Centenary Park	Total per Ward				1
	14-Jan-26	316/2014P/H	To construct twenty four (24) single storey dwellings to the rear of existing dwelling (twenty five dwellings)	21/34 Potts Road LANGWARRIN 3910	
Derinya	Total per Ward				3
	20-Jan-26	68/2011P/C	Construct a double storey dwelling to the rear of the existing single storey dwelling (two (2) dwellings)	1/19 Wentworth Avenue FRANKSTON SOUTH 3199	
	29-Jan-26	920/2022P/B	Secondary Consent - To construct a building and carry out works for community care accommodation in a Special Building Overlay (SBO)	14 Roberts Street FRANKSTON 3199	
	30-Jan-26	249/2017P/R	Use and development of a retirement village, alter access to a road in a Road Zone category 1, removal of substantial vegetation and to erect and display advertising signage.	24 Moorooduc Highway FRANKSTON SOUTH 3199	
Elisabeth Murdoch	Total per Ward				3
	08-Jan-26	612/2022P/D	To construct one (1) double storey dwelling (exceeding 7.0m in height)	2 Healsview Court Langwarrin South 3911	
	12-Jan-26	1020/2003P/C	One hundred and thirty three (133) lot subdivision and associated vegetation removal	24 Black Sheoak Place Langwarrin 3910	
	25-Jan-26	348/2025P/B	To construct an outbuilding	7 Healsview Court Langwarrin South 3911	
Kananook	Total per Ward				5
	12-Jan-26	665/2023P/B	To subdivide the land into Four (4) lots in a General Residential Zone (GRZ), Design and Development Overlay Schedule 6 (DDO6), Environmental Significance Overlay Schedule 1 (ESO1) and adjacent to a road in a Transport Zone 2	179 Nepean Highway SEAFORD 3198	
	13-Jan-26	666/2016P/G	The construction of Five (5) Double Storey dwellings	91 Dandenong Road East FRANKSTON 3199	
	20-Jan-26	127/2010P/B	To construct one (1) dwelling on a lot less than 300m2	1A Wilson Grove Seaford 3198	
	21-Jan-26	471/2019P/G	To construct three (3) double storey dwellings on a lot in a General Residential Zone (GRZ)	3 Anderson Street Frankston 3199	
	27-Jan-26	1027/2024P/B	Construction of one (1) single storey dwelling and a fence in a Special Building Overlay (SBO)	12A Kananook Avenue SEAFORD 3198	
Lyrebird	Total per Ward				3
	12-Jan-26	750/2025P/B	To carry out buildings or works	52 Boundary Road CARRUM DOWNS 3201	
	27-Jan-26	676/2023P/A	To construct buildings and works for two (2) warehouse in an Industrial 1 Zone (IN1Z)	95 Boundary Road Carrum Downs 3201	
	29-Jan-26	669/2012P/D	Mezzanine addition and reduction of 2 car spaces	49 Colemans Road CARRUM DOWNS 3201	
Yamala	Total per Ward				6
	09-Jan-26	436/2016P/D	To construct one (1) dwelling over 7.0 metres in height	44 High Street Frankston 3199	
	13-Jan-26	156/2021P/E	To construct three (3) double storey dwellings in a Mixed Use Zone (MUZ) and Design and Development Overlay Schedule 13 (DDO13)	1 Burns Street FRANKSTON 3199	
	14-Jan-26	810/2010P/C	To construct three (3) single storey dwellings	3/2 Erin Court FRANKSTON 3199	
	15-Jan-26	443/2022P/F	To construct one (1) triple storey dwelling in a Design and Development Overlay Schedule 2 (DDO2)	21 Gulls Way FRANKSTON SOUTH 3199	
	18-Jan-26	544/2016P/I	To use the land for three (3) dwellings and construct a three (3) storey building addition, construct additions to an existing shop and take away food premises, reduce the number of car parking spaces required (Clause 52.06-5), waive loading and unloading requirements (Clause 52.07) and bicycle facility requirements (Clause 52.34)	52 Fleetwood Crescent Frankston South 3199	
	30-Jan-26	380/2022P/A	Use and development of an eight (8) storey building (comprising shop and dwellings) in a Commercial 1 Zone and reduction to the carparking requirements under the Parking Overlay, Schedule 1 of the Frankston Planning Scheme	59A-59E Playne Street FRANKSTON 3199	

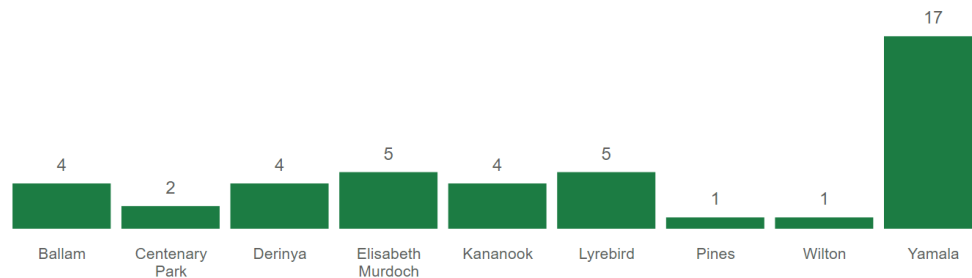


## Planning Applications Decided: New and Amended

43

# of Applications Decided

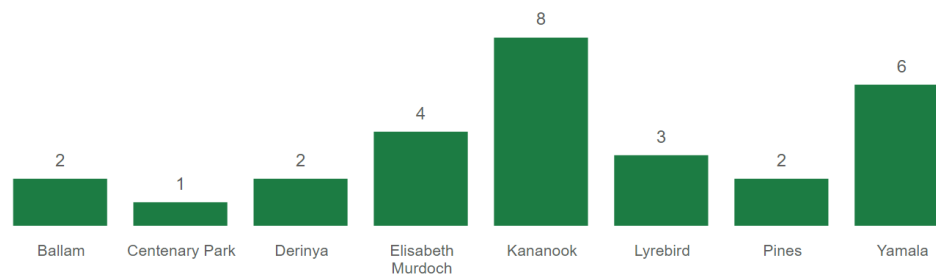
# of Applications Decided by Ward



28

# of Amended Decisions

# of Amended Decisions by Ward



### Date Applications Decided

2026 (Year) + January (Month) ▼

Application Type	# Applications Decided
Change of use or car parking waiver	6
Commercial or industrial	3
Multiple dwellings	5
Other	1
Satisfaction Matters	2
Signage	1
Single dwelling on a lot	7
Subdivision of land	4
VicSmart	14
<b>Total</b>	<b>43</b>

### Date Amendments Decided

2026 (Year) + January (Month) ▼

Application Type	# Amendments Decided
Extension of Time	9
S72 Multi Dwell/Com/Ind/Other	6
S72 Single Dwelling	1
Secondary Consent	12
<b>Total</b>	<b>28</b>



## Planning Applications Decided: Timeframe PPARS

Choose Month here

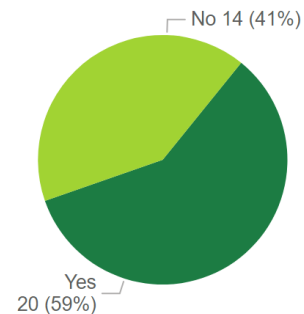
Date Applications Decided

2026 (Year) + January (Month) ▼

34

Standard Applications

Decisions in Time?



Type Code	Type Description	Decided in Time	# Application
AMEND1	S72 Single Dwelling	Yes	1
AMEND2	S72 Multi Dwell/Com/Ind/Other	No	1
AMEND2	S72 Multi Dwell/Com/Ind/Other	Yes	5
COMIND	Commercial or industrial	No	2
COMIND	Commercial or industrial	Yes	1
DWELL	Single dwelling on a lot	No	4
DWELL	Single dwelling on a lot	Yes	3
MULTI	Multiple dwellings	No	3
MULTI	Multiple dwellings	Yes	2
OTHER	Other	No	1
SIGN	Signage	Yes	1
SUB2	Subdivision of land	No	2
SUB2	Subdivision of land	Yes	2
Total			34

14

VicSmart Applications

Decisions in Time?



Type Code	Type Description	Decided in Time	# Application
VS1	VicSmart	No	7
VS1	VicSmart	Yes	7
Total			14



## Planning Application Decisions

Date Applications Decided

2026 (Year) + January (Month) ▼

Application #

All ▼

Ward

Multiple selections ▼

Ward	Decided	Application	Description	Decision	Location	#
Ballam	Total per Ward					4
	12-Jan-26	512/2021P	To use the land for a residential building (rooming house)	Approved	8 Franklin Court FRANKSTON 3199	
	20-Jan-26	829/2025P	Removal of one (1) tree	Refused	11 Blackheath Avenue Frankston 3199	
	22-Jan-26	854/2025P	To remove two (2) trees	Approved	4 Musselburgh Court FRANKSTON 3199	
	28-Jan-26	505/2025P	To construct three (3) double storey dwellings	Approved	7 Kandy Court Frankston 3199	
Centenary Park	Total per Ward					2
	02-Jan-26	670/2025P	To construct one (1) double storey dwelling to the rear of the existing dwelling (two (2) dwellings)	Approved	22 Lorraine Avenue Langwarrin 3910	
	13-Jan-26	445/2025P	To use and develop the land for a car park associated with Peninsula Private Hospital. To display floodlit signage	Approved	7 Cranbourne-Frankston Road LANGWARRIN 3910	
Derinya	Total per Ward					4
	12-Jan-26	905/2025P	To construct buildings and works to an existing dwelling and a front fence	Approved	111 Casuarina Drive Frankston South 3199	
	15-Jan-26	26/2025/SM	Satisfaction Matters - Building and works outside of the building envelope in accordance with the Section 173 Agreement AX975207Q	Satisfaction Matters Approved	10 Rufous Road FRANKSTON SOUTH 3199	
	19-Jan-26	930/2025P	To construct a domestic swimming pool	Approved	6 Giles Court Frankston South 3199	
	29-Jan-26	36/2026P	To subdivide the land into two (2) lots	Approved	6 Wettenhall Road Frankston 3199	
Elisabeth Murdoch	Total per Ward					5
	12-Jan-26	745/2025P	To remove a tree	Approved	19 Peter Chance Crescent LANGWARRIN 3910	
	19-Jan-26	256/2025P	To use the land for store and to construct buildings and works	Refused	620 McClelland Drive Langwarrin 3910	
	22-Jan-26	738/2025P	To construct an outbuilding (shed) in a Design and Development Overlay (DDO4)	Withdrawn	140 Barretts Road Langwarrin South 3911	
		881/2025P	To construct an outbuilding (shed)	Approved	50 Hillcrest Drive Langwarrin 3910	
	29-Jan-26	491/2025P	To construct an extension to an existing dwelling, a tennis court and an outbuilding and to remove vegetation.	Approved	117 Donald Road Langwarrin 3910	
Kananook	Total per Ward					4
	05-Jan-26	306/2025P	To construct two (2) double storey dwellings on a lot.	Approved	36 Airlie Grove Seaford 3198	
	09-Jan-26	680/2025P	To construct and display electronic signs	Withdrawn	325A Nepean Highway FRANKSTON 3199	
	12-Jan-26	939/2025P	To construct an extension to an existing dwelling	Approved	31 McCulloch Avenue Seaford 3198	
	20-Jan-26	968/2025P	To subdivide the land into four (4) lots	Approved	156 Fortescue Avenue Seaford 3198	
Lyrebird	Total per Ward					5
	05-Jan-26	782/2025P	To use the land for a restricted recreation facility.	Approved	1 Optic Way CARRUM DOWNS 3201	
	12-Jan-26	753/2025P	To use the land for a place of assembly and a car parking reduction.	Approved	1/27 Concord Crescent Carrum Downs 3201	
	15-Jan-26	981/2025P	To remove one (1) tree	Approved	17 Greenwood Drive Carrum Downs 3201	
	16-Jan-26	242/2023P	To use and develop the land for a child care centre	Approved	642 Frankston-Dandenong Road Carrum Downs 3201	
	20-Jan-26	28/2026P	To subdivide the land into two (2) lots	Approved	77 Lyrebird Drive Carrum Downs 3201	
Pines	Total per Ward					1
	22-Jan-26	603/2024P	To subdivide land into three (3) lots	Approved	71 Centenary Street SEAFORD 3198	





## Planning Application Decisions

Date Applications Decided

2026 (Year) + January (Month) ▼

Application #

All ▼

Ward

Multiple selections ▼

Ward	Decided	Application	Description	Decision	Location	#
Wilton	Total per Ward					1
	07-Jan-26	755/2025P	To remove one tree	Withdrawn	6 Viewmount Place Sandhurst 3977	
Yamala	Total per Ward					17
	02-Jan-26	373/2025P	To construct one (1) triple storey dwelling	Approved	612A Nepean Highway FRANKSTON SOUTH 3199	
		608/2024P	To construct one (1) double storey dwelling	Approved	624 Nepean Highway Frankston South 3199	
	07-Jan-26	778/2025P	To remove two (2) trees	Approved	13 Blair Avenue Frankston South 3199	
		945/2025P	To construct a domestic swimming pool	Approved	137 Kars Street Frankston South 3199	
	08-Jan-26	570/2025P	To use the land as a veterinary clinic, to construct or carry out works and to display business identification signage.	Approved	108 Beach Street FRANKSTON 3199	
		894/2025P	To remove one (1) tree.	Refused	98 Williams Street Frankston 3199	
	13-Jan-26	838/2025P	To use the land for a temporary take away food premises and construct a building (shipping container) associated with the use of the land.	Approved	Frankston Waterfront & Foreshore 3N Pier Promenade FRANKSTON 3199	
	14-Jan-26	827/2025P	To construct an outbuilding (pool pavilion) and decking and to remove vegetation.	Approved	39 Violet Street Frankston South 3199	
	15-Jan-26	340/2025P	To construct one (1) double storey dwelling.	Approved	22 Gould Street FRANKSTON 3199	
	21-Jan-26	20/2025/SM	Double storey dwelling	Satisfaction Matters Approved	7A Clarendon Street FRANKSTON 3199	
		941/2025P	To construct a domestic swimming pool	Approved	4 Bruarong Crescent Frankston South 3199	
	22-Jan-26	1104/2024P	To subdivide the land into two (2) lots	Approved	7 Dunstan Street FRANKSTON SOUTH 3199	
		608/2025P	To construct one (1) single storey dwelling to the rear of the existing dwelling (two dwellings on a lot) and construct a front fence.	Approved	30 Seaview Road Frankston South 3199	
		658/2025P	To construct two (2) double storey dwellings and to subdivide the land into two (2) lots and remove vegetation.	Approved	8 Norman Avenue Frankston South 3199	
		912/2025P	To subdivide the land into three (3) lots	Approved	1/10 Foot Street FRANKSTON 3199	
	27-Jan-26	789/2025P	To use the land for an office and buildings and works	Lapsed	415-417 Nepean Highway Frankston 3199	
	28-Jan-26	799/2025P	Proposed Landscape and Access works at 3 Grand View Grove, Frankston	Lapsed	3 Grand View Grove FRANKSTON 3199	



## Amended Planning Permits: Decisions

Date Amendments Decided

2026 (Year) + January (Month) ▼

Application #

All ▼

Ward

Multiple selections ▼

Ward	Decided	Application	Description	Decision	Location	#
Ballam	Total per Ward					2
	12-Jan-26	175/2021P/D	To construct one (1) double storey dwelling to the rear of the existing dwelling (two (2) dwellings on a lot) in a General Residential Zone (GRZ)	Secondary Consent Approved	5 Kurong Avenue Frankston 3199	
	28-Jan-26	492/2009P/A	Buildings and works to an existing veterinary clinic comprising of an extension to the ground floor; a second storey addition and associated reduction in car parking requirements	Withdrawn	328 Cranbourne Road FRANKSTON 3199	
Centenary Park	Total per Ward					1
	22-Jan-26	316/2014P/H	To construct twenty four (24) single storey dwellings to the rear of existing dwelling (twenty five dwellings)	Secondary Consent Approved	21/34 Potts Road LANGWARRIN 3910	
Derinya	Total per Ward					2
	08-Jan-26	1130/2024P/C	To construct one (1) double storey dwelling in a Design and Development Overlay Schedule 7 (DDO7)	Withdrawn	1 Albion Road FRANKSTON SOUTH 3199	
	22-Jan-26	202/2021P/C	To construct four (4) double storey dwellings on a lot in a General Residential Zone (GRZ)	Extension of Time Approved	13 Helvetia Court Frankston 3199	
Elisabeth Murdoch	Total per Ward					4
	08-Jan-26	317/2021P/F	Extension of Time - To use and undertake buildings and works for a childcare centre in a Low Density Residential Zone (LDRZ), to construct and carry out works in a Bushfire Management Overlay (BMO) and Design and Development Overlay Schedule 4, to remove and construct and carry out works in the tree protection zone of substantial trees in a Significant Landscape Overlay Schedule 1 (SLO1) and to remove native vegetation.	Extension of Time Approved	410 Robinsons Road LANGWARRIN SOUTH 3911	
	12-Jan-26	333/2024P/B	To construct one (1) dwelling and outbuilding.	Approved	92 Highfield Drive Langwarrin South 3911	
	22-Jan-26	1020/2003P/C	One hundred and thirty three (133) lot subdivision and associated vegetation removal	Secondary Consent Approved	24 Black Sheoak Place Langwarrin 3910	
	28-Jan-26	348/2025P/B	To construct an outbuilding	Secondary Consent Approved	7 Healsview Court Langwarrin South 3911	
Kananook	Total per Ward					8
	05-Jan-26	308/2020P/D	Extension of time - To construct three (3) double storey dwellings on a lot in a General Residential Zone (GRZ) and to construct buildings and works in a Special Building Overlay (SBO) and to subdivide the land	Extension of Time Refused	105 Fortescue Avenue SEAFORD 3198	
	12-Jan-26	354/2020P/C	To construct buildings and works, to use the land for a research and development centre, warehouse and a caretakers house and to reduce the number of car parking spaces required	Approved	3/12-16 Govan Street SEAFORD 3198	
	15-Jan-26	665/2023P/B	To subdivide the land into Four (4) lots in a General Residential Zone (GRZ), Design and Development Overlay Schedule 6 (DDO6), Environmental Significance Overlay Schedule 1 (ESO1) and adjacent to a road in a Transport Zone 2	Extension of Time Approved	179 Nepean Highway SEAFORD 3198	
	19-Jan-26	1/2006P/A	The staged use and develop the land for a new life saving club (to replace the existing life saving club) and removal of native vegetation. The proposal includes: Life Saving Club building, including boat store, multi purpose room, public toilets, cafe and observation level above. Boat ramp access to water and boat wash down area. Alterations and extensions to existing car park (total of 40 car spaces). New pathways between car park, life saving club and beach in accordance with the endorsed plans	Approved	Seaford Foreshore 10N Nepean Highway SEAFORD 3198	
	20-Jan-26	1512/1978P/L	To extend the existing building for the use and development of the site for Car Sales, Motor Vehicle Repairs and associated signage in accordance with the attached endorsed plans	Secondary Consent Approved	110 Dandenong Road West FRANKSTON 3199	
	22-Jan-26	471/2019P/G	To construct three (3) double storey dwellings on a lot in a General Residential Zone (GRZ)	Extension of Time Approved	3 Anderson Street Frankston 3199	
	27-Jan-26	666/2016P/G	The construction of Five (5) Double Storey dwellings	Extension of Time Approved	91 Dandenong Road East FRANKSTON 3199	
	29-Jan-26	603/2022P/C	To construct two (2) double storey dwellings on a lot in a General Residential Zone (GRZ) and to construct buildings and works in a Special Building Overlay (SBO)	Secondary Consent Refused	11 Johnstone Street SEAFORD 3198	



## Amended Planning Permits: Decisions

Date Amendments Decided

2026 (Year) + January (Month) ▼

Application #

Multiple selections ▼

Ward

Multiple selections ▼

Ward	Decided	Application	Description	Decision	Location	#
Lyrebird	Total per Ward					3
	20-Jan-26	750/2025P/B	To carry out buildings or works	Secondary Consent Approved	52 Boundary Road CARRUM DOWNS 3201	
	28-Jan-26	573/2024P/B	To construct twenty four (24) two and three level dwellings in a General Residential Zone (R1Z) and alter access to a road in a Transport Zone 2.	Secondary Consent Approved	646 Frankston-Dandenong Road Carrum Downs 3201	
	29-Jan-26	676/2023P/A	To construct buildings and works for two (2) warehouse in an Industrial 1 Zone (IN1Z)	Extension of Time Approved	95 Boundary Road Carrum Downs 3201	
Pines	Total per Ward					2
	19-Jan-26	657/2021P/R	To subdivide the land in stages, to use and develop the land for warehouse, store (self-storage facility), three (3) convenience restaurants, restricted retail premises and restricted recreation facility (gym) in stages, to erect and display signage, to reduce the number of car spaces required, to create and alter access to a road in a Transport Zone 2, to remove easements, to remove native vegetation	Approved	300 Frankston-Dandenong Road SEAFORD 3198	
	28-Jan-26	48/2014P/C	To construct two double storey dwellings and alter access to a road in a Road Zone Category 1	Secondary Consent Approved	154 Frankston-Dandenong Road SEAFORD 3198	
Yamala	Total per Ward					6
	07-Jan-26	507/2019P/D	Amending the proposal to include removal of trees. Amending the development plans to alter windows and eaves, amending the landscape plan with a revised planting and paving layout. Other consequential amendments.	Approved	7 Dunstan Street FRANKSTON SOUTH 3199	
	08-Jan-26	103/2004P/A	The development of the land for two (2) dwellings in accordance with the endorsed plans. Amended to: - Construct an upper storey extension to the existing dwelling on Lot 2.	Approved	133 Fleetwood Crescent Frankston South 3199	
		872/2024P/B	To remove one (1) substantial tree in a Significant Landscape Overlay Schedule 4 (SLO4)	Extension of Time Approved	22 Fleetwood Crescent Frankston South 3199	
	19-Jan-26	516/2019P/F	The construction of extensions to the existing dwelling in a Design and Development Overlay	Secondary Consent Approved	170 Gould Street Frankston 3199	
	23-Jan-26	436/2016P/D	To construct one (1) dwelling over 7.0 metres in height	Extension of Time Approved	44 High Street Frankston 3199	
	29-Jan-26	684/2022P/A	The erection and display of six (6) major promotional and promotional signs at various locations around the subject site at 446-450 Nepean Highway Frankston in a Commercial 1 Zone (C1Z)	Withdrawn	446 Nepean Highway FRANKSTON 3199	

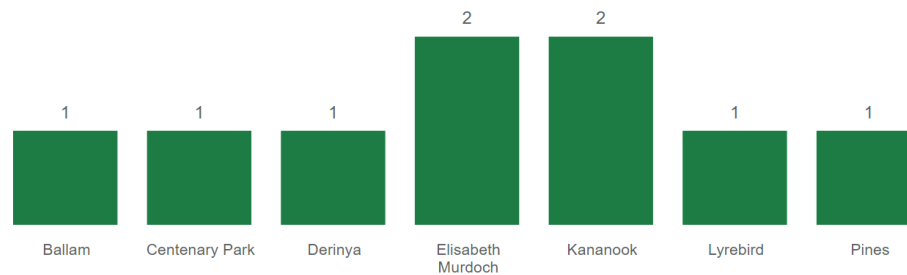


## Subdivisions Lodged and Decided

9

# Subdivisions Lodged

# of Subdivision Applications Lodged by Ward



### Subdivision Types

All

### Date Subdivisions Lodged

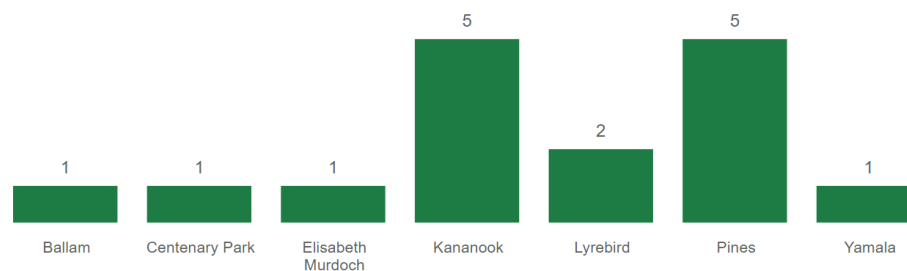
2026 (Year) + January (Month)

Subdivision Type	# Subdivision Lodged
Three or More Lots	3
Two Lots	6
<b>Total</b>	<b>9</b>

16

# Subdivisions Decided

# of Subdivision Applications Decided by Ward



### Date Subdivisions Decided

2026 (Year) + January (Month)

Subdivision Type	# Subdivision Decided
Acquisition	1
Consolidation	1
Creation or Removal of Easement or Covenant or ROW	1
Three or More Lots	7
Two Lots	6
<b>Total</b>	<b>16</b>



## Subdivisions Lodged

Date Subdivisions Lodged

2026 (Year) + January (Month) ▼

Application #

All ▼

Ward

All ▼

Ward	Lodged	Application	Description	Location	#
Ballam	Total per Ward				1
	09-Jan-26	3/2026/S	To subdivide the land into four (4) lots	3 Frawley Street Frankston 3199	
Centenary Park	Total per Ward				1
	21-Jan-26	5/2026/S	To subdivide the land into two (2) lots	15 Marinda Drive Skye 3977	
Derinya	Total per Ward				1
	20-Jan-26	6/2026/S	To subdivide the land into two (2) lots	6 Wettenhall Road Frankston 3199	
Elisabeth Murdoch	Total per Ward				2
	05-Jan-26	122/2025/S	Subdivision - staged	55A Warrandyte Road LANGWARRIN 3910	
	29-Jan-26	8/2026/S	To subdivide the land into two (2) lots	69 Warrandyte Road Langwarrin 3910	
Kananook	Total per Ward				2
	05-Jan-26	1/2026/S	To subdivide the land into two (2) lots	26 McAlister Street Frankston 3199	
	29-Jan-26	7/2026/S	Subdivide the land into six (6) lots	34 Boonong Avenue SEAFORD 3198	
Lyrebird	Total per Ward				1
	14-Jan-26	4/2026/S	To subdivide the land into two (2) lots	77 Lyrebird Drive Carrum Downs 3201	
Pines	Total per Ward				1
	06-Jan-26	2/2026/S	To subdivide the land into two (2) lots	33 Bouvardia Crescent Frankston North 3200	





## Subdivisions Decided

Date Subdivisions Decided

2026 (Year) + January (Month) ▼

Application #

Multiple selections ▼

Ward

All ▼

Ward	Decided	Application	Description	Decision	Location	#
Ballam	Total per Ward					1
	30-Jan-26	45/2025/S	Four (4) lot subdivision of land within a General Residential Zone (R1Z)	Certification & Statement of Compliance	Com Prop 21 Frank Street FRANKSTON 3199	
Centenary Park	Total per Ward					1
	19-Jan-26	14/2021/S	Twenty five (25) lot subdivision	Statement of Compliance	2A Brabham Way LANGWARRIN 3910	
Elisabeth Murdoch	Total per Ward					1
	22-Jan-26	52/2023/S	Five (5) lot subdivision	Statement of Compliance	115 Union Road Langwarrin 3910	
Kananook	Total per Ward					5
	08-Jan-26	27/2025/S	Three (3) lot subdivision of land within a General Residential Zone (R1Z)	Statement of Compliance	169 Old Wells Road SEAFORD 3198	
	14-Jan-26	109/2025/S	To subdivide the land into six (6) lots	Certification	12-14 Anderson Street FRANKSTON 3199	
	21-Jan-26	142/2024/S	To subdivide the land into five (5) lots in a General Residential Zone (R1Z)	Statement of Compliance	43 Orwil Street Frankston 3199	
	23-Jan-26	19/2024/S	To subdivide the land into two (2) lots in a Genreal Residential Zone (R1Z)	Certification	71 Dandenong Road East Frankston 3199	
		54/2020/S	Two (2) lot subivision	Statement of Compliance	2 Nepean Highway SEAFORD 3198	
Lyrebird	Total per Ward					2
	05-Jan-26	108/2025/S	To remove the drainage & sewerage easement which encumbers Certificate of Title Volume 9644 Folio 267, being the land in CP157648V	Certification & Statement of Compliance	658 Frankston-Dandenong Road CARRUM DOWNS 3201	
		97/2025/S	Section 35 (Acquisition)	Certification & Statement of Compliance	216 Hall Road Carrum Downs 3201	
Pines	Total per Ward					5
	05-Jan-26	1/2025/S	To subdivide the land into two (2) lots in a General Residential Zone (R1Z) and Special Building Overlay (SBO)	Certification & Statement of Compliance	168 Frankston-Dandenong Road Seaford 3198	
		37/2025/S	Two (2) lot subdivision of land within a General Residential Zone (R1Z)	Certification	9 Fellowes Street SEAFORD 3198	
	14-Jan-26	89/2025/S	Two (2) lot subdivision of land within a General Residential Zone (R1Z)	Withdrawn	7 Bellevue Crescent Seaford 3198	
		9/2025/S	To subdivide land into two (2) lots in a General Residential Zone (R1Z)	Statement of Compliance	8 Belvedere Road SEAFORD 3198	
	22-Jan-26	117/2024/S	To subdivide land into three (3) lots in a General Residential Zone (R1Z)	Certification	26 Hannah Street Seaford 3198	
Yamala	Total per Ward					1
	07-Jan-26	98/2025/S	Section 22 (Consolidation)	Certification & Statement of Compliance	40 Cranbourne Road Frankston 3199	



## Planning Applications: Direction to Advertise

19

# Applications Advertised

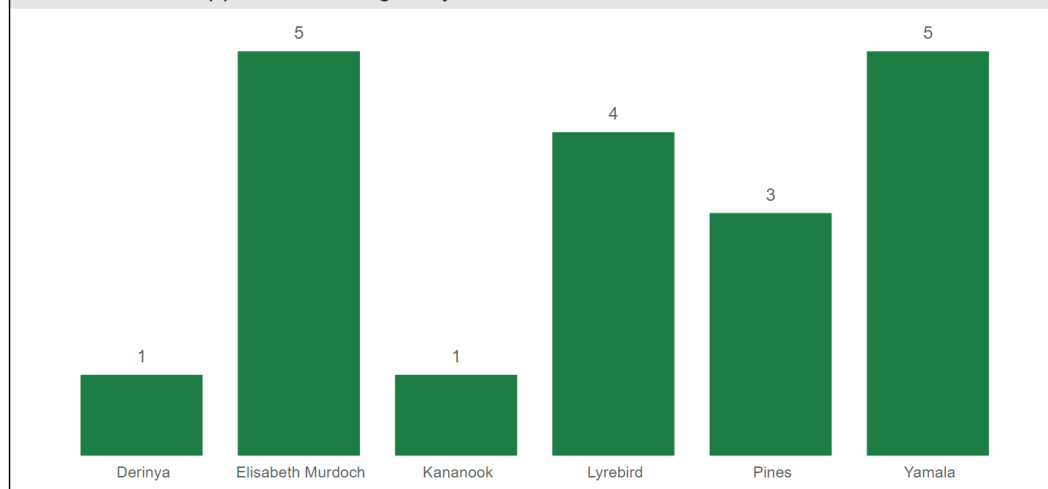
### Advertised Types

All

### Date Advertised Start

2026 (Year) + January (Month)

# of Advertised Applications Lodged by Ward



Type Description	# Advertised Application
Change of use or car parking waiver	3
Consolidation/Realignment of Boundaries	1
Multiple dwellings	3
Remove/vary restriction or easement	1
S72 Multi Dwell/Com/Ind/Other	4
Signage	1
Single dwelling on a lot	6
<b>Total</b>	<b>19</b>



## Planning Applications: Direction to Advertise

Date Advertised Start

2026 (Year) + January (Month) ▾

Application #

All ▾

Ward

All ▾

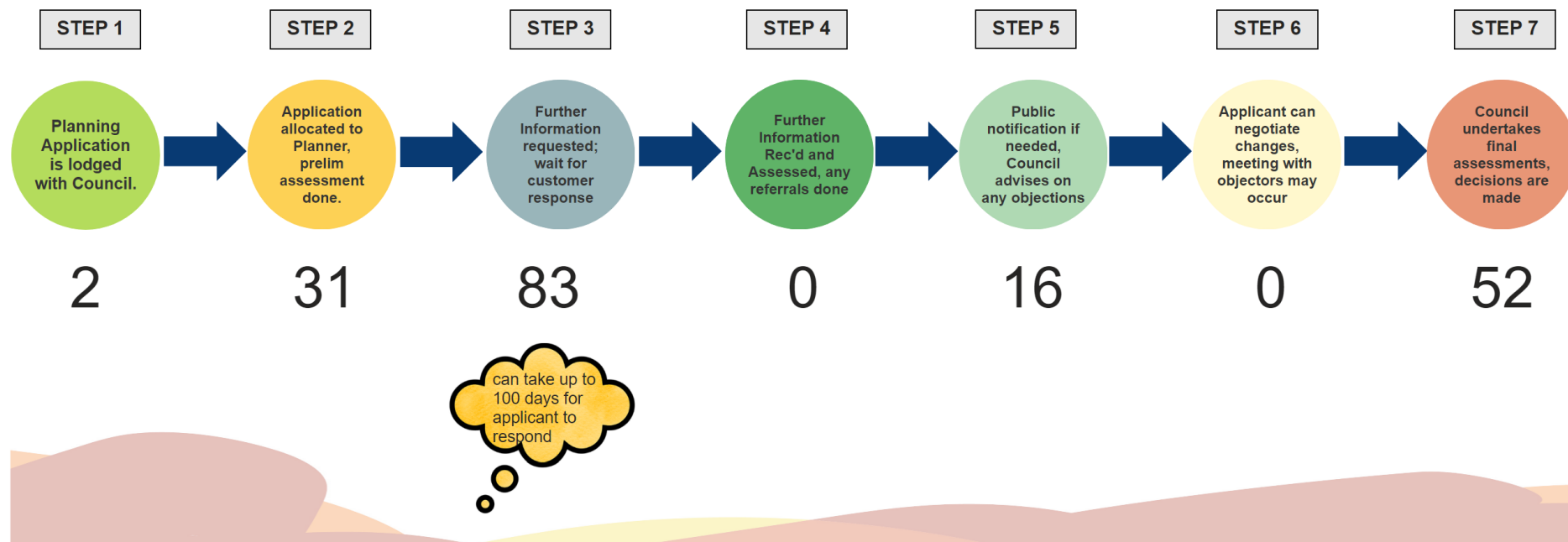
Ward	Lodged	ADV Start Date	Application	Description	Location	#
Derinya	Total per Ward					1
	23-Oct-25	29-Jan-26	788/2025P	Variation of Covenant to allow a small second dwelling	71 Golf Links Road Frankston 3199	
Elisabeth Murdoch	Total per Ward					5
	08-May-25	22-Jan-26	309/2025P	To construct one (1) single storey dwelling and remove native vegetation and trees	645 Robinsons Road Langwarrin 3910	
	07-Oct-25	08-Jan-26	729/2025P	To construct one (1) single storey dwelling	75 Newton Avenue LANGWARRIN SOUTH 3911	
	20-Oct-25	19-Jan-26	762/2025P	To construct an outbuilding	12 Bergman Road Langwarrin 3910	
	17-Nov-25	08-Jan-26	1189/2024P/A	Amending the permit to include removal of easements E-2, E-3, and E-5 (carriageway, supply of water and electricity) affecting Lot 3 on PS337846, to create a carriageway easement, and allow for drainage works to be delayed.	104 Highfield Drive LANGWARRIN SOUTH 3911	
	11-Dec-25	26-Jan-26	947/2025P	To construct an outbuilding	484 Robinsons Road Langwarrin South 3911	
Kananook	Total per Ward					1
	23-Sep-25	15-Jan-26	687/2025P	To use the land for car sales.	1/21 Wise Avenue SEAFORD 3198	
Lyrebird	Total per Ward					4
	01-Jul-25	29-Jan-26	437/2025P	To construct one (1) double storey dwelling to the rear of the existing dwelling.	1 Moorhen Crescent Carrum Downs 3201	
	24-Oct-25	08-Jan-26	794/2025P	To construct and display electronic major promotion sky signage.	12/32 Silkwood Rise CARRUM DOWNS 3201	
	27-Nov-25	15-Jan-26	911/2025P	To use the land for an Education Centre	52 Progress Drive CARRUM DOWNS 3201	
	03-Dec-25	22-Jan-26	440/1997P/F	Extensions to existing Shopping Centre, to construct buildings and works in a Commercial 1 Zone and a car parking reduction under Clause 52.06 of the Frankston Planning Scheme Amendment: Consideration of amended plans with - removal of six (6) car parking spaces - addition of a diesel generator and associated acoustic fence	Carrum Downs Regional Shopping Centre 100 Hall Road CARRUM DOWNS 3201	
Pines	Total per Ward					3
	15-Jul-25	08-Jan-26	478/2025P	To use the land for a restricted place of assembly, to use the land for a food and drink premises (cafe), to construct buildings and works (internal mezzanine) and to vary the car parking requirement.	34 Hartnett Drive SEAFORD 3198	
	27-Jul-25	22-Jan-26	515/2025P	To construct two (2) double storey dwellings	29 Armata Crescent Frankston North 3200	
	20-Aug-25	22-Jan-26	594/2025P	To construct one (1) single storey dwelling to the rear of an existing dwelling (two (2) dwellings on a lot)	35 Laurina Crescent Frankston North 3200	
Yamala	Total per Ward					5
	23-Sep-25	22-Jan-26	711/2025P	To construct a domestic swimming pool, construct a front fence and construct buildings and works in the common property	12 Bunangib Court Frankston South 3199	
	29-Sep-25	08-Jan-26	515/2023P/E	To remove condition 20 of the planning permit to allow the provision of live music between 11am and 1am.	490-504 Nepean Highway Frankston 3199	
	05-Nov-25	19-Jan-26	825/2025P	To construct buildings and works to an existing dwelling.	2 Canning Street Frankston South 3199	
	06-Nov-25	08-Jan-26	819/2025P	Subdivision (realignment) of title boundaries and building and works in the common property (construction of a garage and carport)	54 Gould Street Frankston 3199	
	27-Nov-25	12-Jan-26	177/2024P/B	Including additional vegetation removal	32 Woolston Drive FRANKSTON SOUTH 3199	



## Planning Applications Process: Monthly Report

Latest Lodged Date = 03-Feb-26

This is the status of each of the **185** Planning Applications that are waiting for a council decision.....



# Current VCAT Appeals

VCAT Ref	Application	Description	Location	Council Decision	Appeal Type	Lodged at VCAT	Hearing Date	VCAT Decision	VCAT Decision Date
P957/2025	1251/2024/P	To construct four (4) double storey dwellings on land in a Housing Choice and Transport Zone (HCTZ).	19 Williams Street, Frankston	NOD	Objector	28/10/2025	23/04/2026	Set Aside	16/01/2026
P356/2025	8/2024/P	To use and develop the land for a childcare centre in a Comprehensive Development Zone Schedule 1 (CDZ1), to remove and construct works within the tree protection zone of substantial trees in a SLO2 and to alter access to a road in a Transport Zone 2.	580 Thompsons Road, Sandhurst	NOD	Owner	17/04/2025	5-6/2/2026		
P443/2025	1146/2024/P	To construct four (4) double storey dwellings in a General Residential Zone (R1Z) and Special Building Overlay (SBO)	4 Carder Avenue, Seaford	Refusal	Owner	15/05/2025			
P444/2025	1147/2024/P	To construct four (4) double storey dwellings on a lot in a General Residential Zone (R1Z) and Special Building Overlay (SBO)	6 Carder Avenue, Seaford	Refusal	Owner	15/05/2025			
P644/2025	492/2017/P/D	Section 72 - In accordance with the endorsed plans: Buildings and works pursuant to clause 34.01-4 (Commercial 1 Zone); Buildings and works pursuant to clause 43.02-2 (Design and Development Overlay); and Reduction in the statutory car parking requirement relating to the commercial tenancies pursuant to clause 52.06-3 (car parking).	424-426 Nepean Highway, Frankston	Approved	Owner	30/07/2025	15-17/4/2026		

# Current VCAT Appeals

VCAT Ref	Application	Description	Location	Council Decision	Appeal Type	Lodged at VCAT	Hearing Date	VCAT Decision	VCAT Decision Date
P865/2025	319/2023/P	To use the land for a Place of Assembly in a Low Density Residential Zone (LDRZ), to construct buildings and works in a Low Density Residential Zone (LDRZ), Design and Development Overlay Schedule 4 (DDO4), Significant Landscape Overlay Schedule 1 (SLO1), Environmental Significance Overlay Schedule 1 (ESO1) and Bushfire Management Overlay (BMO) and to alter access to a road in a Transport Zone 2 (TRZ2)	1565A Dandenong-Hastings Road, Langwarrin	Approved	Owner	16/10/2025	27-28/4/2026		
P937/2025	30/2019/P/E	To construct buildings and works associated with Accommodation in a Bushfire Management Overlay; to construct buildings and works and remove vegetation in a Significant Landscape Overlay - Schedule 1; construct buildings and works and remove vegetation in an Environmental Significance Overlay - Schedule 1; to remove native vegetation under Clause 52.17 (Native Vegetation) Amendment to the permit to allow a two lot subdivision and additional vegetation removal	26 Kingston Road, Langwarrin	Refusal	Applicant	30/10/2025	20-21/4/2026		
P1071/2025	481/2024/P	To construct nine (9) triple storey dwellings with roof terraces and to alter/create access to a road	277 Nepean Highway, Seaford	NOD	Objector	4/12/2025	24-25/6/2026		



# VCAT Decisions & Policy Implications

VCAT Ref	Application	Description	Location	VCAT Decision	Policy Implications
P957/2025	1251/2024/P	To construct four (4) double storey dwellings on land in a Housing Choice and Transport Zone (HCTZ).	19 Williams Street, Frankston	Set Aside	An application was made to construct four double storey dwellings. The application was advertised and objections received, and a Notice of Decision to Grant a Planning Permit issued. An objector sought review of the decision to the VCAT. As part of the VCAT proceedings, an error in the shadow diagrams submitted was identified and the VCAT directed that the application be remitted back to Council to reconsider its decision.

# Thank you

Frankston City Council

1300 322 322

[info@frankston.vic.gov.au](mailto:info@frankston.vic.gov.au)

[frankston.vic.gov.au](http://frankston.vic.gov.au)



**Executive Summary****12.1 Governance Matters Report for 23 February 2026**

*Enquiries: (Cam Arullanantham: Corporate and Commercial Services)*

*Email: Cam.Arullanantham@frankston.vic.gov.au*

Council Plan

Level 1:

Council Performance and Leadership

Level 2:

Provide good governance and ensure Councillors are demonstrating to the community the highest standards of, integrity, transparency, respect, and accountability

**Purpose**

To seek endorsement from Council on the recent Governance matters, which include the status of resolutions.

**Recommendation (Director Corporate and Commercial Services)**

That Council:

Council Resolution Status Update

1. Receives the Council Resolution Status update, including:
  - i. Notice of Motion Cost Summary, Notice of Motion Report and Urgent Business update for 23 February 2026;
  - ii. Notes there is one Notice of Motion action reported as complete by officers;
    - 2025/NOM15 - Letter Under Seal for Glenda Viner
  - iii. Notes there are no Urgent Business updates for 28 January 2026;
  - iv. Notes since the Council Meeting, held on 28 January 2026, no resolution actions have been completed;
2. a) Notes, at its 11 August 2025 Meeting, it was resolved that Council:
  14. *Notes it will receive a report at the November 2025 Council Meeting, that will provide an update on the following priority items sought by Council, as per its resolution of 24 March 2025:*
    - a) *Identifying key areas within the municipality that lack accessibility to inform Council's annual deliberations on advocacy and budget priorities;*
    - b) *Providing costing for infrastructure and/or modifications required to improve key areas which accessibility;*

And at its 17 November 2025 meeting, it was resolved that Council:

  - 1(iii.) *Notes there is one (1) report delayed in the presentation to Council:*
    - *Municipal Accessibility Audit, delayed to February 2026*
  - b) Notes the Municipal Accessibility Audit will be further delayed to March 2026, in order for the Accessibility Auditor to provide additional advice on the audit report, and will be presented to Councillors at a Briefing on the audit outcomes;
  - c) Notes the outcome of the audit will inform the review of the Inclusion Action Plan, scheduled for Council endorsement in June 2026;

**12.1 Governance Matters Report for 23 February 2026****Executive Summary**

3. Notes it has been receiving the Notice of Motion Status Report at every ordinary Council Meeting since 30 January 2017, in accordance with the resolution of 19 December 2016, and Urgent Business Status Updates since August 2019, in accordance with the resolution of 22 July 2019;
4. Notes to streamline and improve efficiency of monitoring and reporting it resolves the Notice of Motion status report, Urgent Business report and Closed/Completed Resolution report will be monitored monthly by officers and presented to Council on a quarterly basis commencing at its meeting from 20 April 2026;
5. Notes the Notice of Motion Status Report and Urgent Business Report will be published on Council's Transparency Hub after the meeting each quarter;

Councillor Briefings Record

6. Receives the record of Councillor Briefing meetings held since the date of last Council Meeting held on 28 January 2026, as listed in the body of the report;

National General Assembly

7. Notes the National General Assembly (NGA) conference will be held in Canberra from 23 June until 25 June 2026;
8. Endorses the below Motions to be submitted to NGA;
  - a. National integrity standards framework; and
  - b. Drug rehabilitation affordability and accessibility;
9. Notes Cr Nathan Butler was endorsed, at its 10 December 2025 Council Meeting, as Council's representative to attend the NGA Conference; and
10. Endorses the Mayor, Cr Sue Baker to attend the NGA Conference as Council's representative, along with Cr Nathan Butler in Canberra, with an estimated interstate travel and attendance cost of \$2,400 per delegate (total of \$4,800), to be funded from the existing budget.

**Key Points / Issues**

- In accordance with the *Local Government Act 2020*, Council's Governance Rules, Policies and Council resolutions, the agenda for each Council Meeting is required to list certain governance and/or administrative matters in addition to other specified items.
- Keeping in mind best practice, good governance principles and transparent reporting it was deemed appropriate to consolidate governance and/or administrative type reports into one standing report to provide a single reporting mechanism for a range of statutory compliance and/or governance matters. This will ensure sharing council data and clear reporting for the community.
- The Governance matters report may include, but is not limited to, the Council resolution Status, Instruments of Appointment & Authorisation, Instruments of Delegations, Audit and Risk Committee matters, Advisory committee matters, and other governance related matters.

**12.1 Governance Matters Report for 23 February 2026****Executive Summary****Governance Matters reported for this meeting**

The matters covered under the Governance Report for this meeting are:

- Council Resolution Status Update
- Council Briefings Record
- National General Assembly

**Council Resolution Status Update**

- At its meeting on 19 December 2016, Council resolved that:  
*“That the Chief Executive Officer is directed to provide regular updates to Council on the progress or status of Council’s resolutions resulting from Notices of Motion raised by Councillors. In order to facilitate this, a brief progress report (detailing the status of each outstanding resolution) is required to be presented to Council at each of its Ordinary Meetings in future commencing with Ordinary Meeting 296 (scheduled for the 30 January 2017).”*
- Additionally, at its meeting on 22 July 2019, Council resolved that:  
*“4. a) Includes in the attached monthly report (Notice of Motion Cost Summary), the number of Urgent business items per councillor  
b) Includes the updates of the status of Urgent Business items in the attached monthly report (Notice of Motion Report)”*
- In line with the above resolutions, the following reports are attached for 23 February 2026:
  - Notice of Motion Cost Summary (**Attachment A**)
  - Notice of Motion Report (**Attachment B**)
- There is one (1) Notice of Motion action that are reported as complete by officers:
  - 2025/NOM15 - Letter Under Seal for Glenda Viner
- Since the Council Meeting 2026/CM01 on 28 January 2026, there are no resolution actions reported as ‘complete’.
- Due to various factors, it is sometimes not possible for reports to be brought back before Council in accordance with the time frames resolved. The following report has been delayed in its presentation to Council: Municipal Accessibility Audit
- This report will be further delayed for the Accessibility Auditor to provide additional advice on the audit report and will be presented to Councillors at a Briefing on the audit outcomes. The outcome of the audit will inform the review of the Inclusion Action Plan, scheduled for Council endorsement in June 2026.
- Council have been receiving the Notice of Motion Status Report at every ordinary Council Meeting since 30 January 2017, in accordance with the resolution of 19 December 2016, and Urgent Business Status Updates since August 2019, in accordance with the resolution of 22 July 2019.
- To streamline and improve efficiency of monitoring and reporting it is recommended the Notice of Motion status report, Urgent Business report and Closed/Completed Resolution report will be monitored monthly by officers and presented to Council on a quarterly basis, commencing at its meeting from 20 April 2026. The Notice of Motion report and Urgent Business Report will then be published on Council’s Transparency Hub.

**12.1 Governance Matters Report for 23 February 2026****Executive Summary****Councillor Briefings Record**

- At its meeting on 11 September 2023, Council resolved that:
  - *“4. Resolves to provide with effect from the October Council Meeting, the record of Councillor Briefings containing the following details through the Governance Matters Report:*
    - *List of the topics discussed at councillors briefings held since the date of last council meeting;*
    - *Records of the Councillors attendance at that briefing; and*
    - *Conflict of Interest disclosures, if any.”*
- The briefings listed below have occurred since the 28 January 2026 Council Meeting:

Briefing Date and Topics	Councillors in Attendance	Disclosures of Interest
2 February 2026 <ul style="list-style-type: none"> <li>• Presentation by Yacht Club tenants - Roccella</li> <li>• Annual Code Black Emergency Procedure</li> <li>• Key Gateway Sculpture (Hastings Road)</li> </ul>	Mayor, Cr Sue Baker Cr David Asker Cr Nathan Butler Cr Steffie Conroy Cr Emily Green Cr Brad Hill Cr Michael O'Reilly	Nil
9 February 2026 <ul style="list-style-type: none"> <li>• Long Service Organisations Signage</li> <li>• Community Engagement Framework</li> <li>• Financial Policies Update (Investment Policy, Loan Borrowing Policy, Guarantee of Community Loans Policy &amp; Financial Reserves Policy)</li> <li>• Council Notice of Motions (NOMs), MAV &amp; ALGA Motions discussion</li> </ul>	Mayor, Cr Sue Baker Deputy Mayor, Cr Cherie Wanat Cr David Asker Cr Nathan Butler Cr Steffie Conroy Cr Emily Green Cr Brad Hill	Nil
16 February 2026 <ul style="list-style-type: none"> <li>• Confidential: Community Care Update</li> <li>• Advocacy Priorities</li> <li>• Agenda Review</li> </ul>	Mayor, Cr Sue Baker Deputy Mayor, Cr Cherie Wanat Cr David Asker Cr Nathan Butler Cr Steffie Conroy Cr Emily Green Cr Brad Hill Cr Michael O'Reilly	CEO, Tennille Bradley, declared a conflict on the briefing agenda item 4 (Council Meeting Agenda Item C.1)

**National General Assembly**

- The NGA is convened by Australian Local Government Association (ALGA) as a service to the National Local Government Community. Resolutions of the Assembly help to inform ALGA and State/Territory Local Government Associations when developing National priorities and policies on behalf of Local Government.
- The NGA conference will be held in Canberra from 23 June until 25 June 2026 and the theme for this year's NGA is 'Stronger Together: Resilient. Productive. United'.
- To be eligible for inclusion in the NGA Business Papers, and be debated on the floor of the NGA, motions must meet the criteria outlined in the National General Assembly 2026 Discussion Paper (**Attachment C**).



**12.1 Governance Matters Report for 23 February 2026****Executive Summary**

- Motions should be submitted electronically and received by the ALGA no later than 27 February 2026.
- Requests for motions were sought from Councillors. The following Motions have been submitted for Council's endorsement and are provided in **Attachment D (to be attached once finalised)**:
  - Federal integrity commission; and
  - Drug rehabilitation affordability and accessibility;
- At its Meeting on 10 December 2025, Cr Nathan Butler was endorsed as the Council representative to attend the NGA 2026. The Mayor, Cr Sue Baker has submitted their nomination to attend as an additional representative for Council, alongside Cr Butler.

It is recommended that Council endorse the proposed Motions and travel expenditure, estimated at \$2,400 per delegate, outlined as follows:

- Registration: \$999 per registration
- Accommodation: approximately \$230-360 per night per Councillor
- Flights: approximately \$560 per Councillor

**Financial Impact**

There are financial implications associated with the Councillor travel and registration for the National General Assembly in Canberra. However, these costs can be accommodated within the existing budget and will be assigned to the expenses budget of the attending Councillors. The expenditure is estimated at \$2400 per Councillor, as follows:

- Registration: \$999 per registration
- Accommodation: approximately \$230-360 per night per Councillor
- Flights: approximately \$560 per Councillor

**Consultation****1. External Stakeholders**

Nil.

**2. Other Stakeholders**

Councillors were consulted with respect to nominating motions for submission to the NGA. Council Officers reviewed and provided advice on the final motions.

**Analysis (Environmental / Economic / Social Implications)**

There are no environmental or social implications associated with this report.

**Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

All matters relevant to the Charter of Human Rights and Responsibilities have been considered in the preparation of this report and are consistent with the standards set by the Charter.

Legal

Nil.

**12.1 Governance Matters Report for 23 February 2026****Executive Summary**Policy Impacts

Nil.

**Gender Impact Assessments**

No gender impact assessment was required.

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

There are no risks identified with this report

**Conclusion**

The purpose of this report is to brief, update and seek Council's endorsement on various governance matters listed above. It is recommended that Council endorses the governance matters raised in this report.

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**ATTACHMENTS**

- Attachment A: [↓](#) Notice of Motion - Cost Summary 2024-2028  
Attachment B: [↓](#) Notice of Motion - Status Update  
Attachment C: [↓](#) National General Assembly: Discussion Paper  
Attachment D: [↓](#) NGA Proposed Motions

Copy of A5683749 Notice of Motion Report - 2026 - CM02 - for the 23 February 2026 Council Meeting.xlsx

**Notice of Motions Estimated Costs  
By Councillor  
2024 - 2028 Term**

Councillor	Number	Primary Cost	Ongoing Cost	Outcome Cost	Urgent Business
Cr David Asker	3	\$0	\$0	\$0	1
Cr Sue Baker	3	\$0	\$0	\$0	0
Cr Kris Bolam	5	\$0	\$0	\$0	0
Cr Nathan Butler	5	\$0	\$0	\$0	0
Cr Steffie Conroy	2	\$0	\$0	\$0	0
Cr Emily Green	2	\$0	\$0	\$0	0
Cr Brad Hill	2	\$0	\$0	\$0	0
Cr Michael O'Reilly	0	\$0	\$0	\$0	0
Cr Cherie Wanat	2	\$0	\$0	\$0	0
<b>TOTAL</b>	21	\$ -	\$ -	\$ -	1

NOTE: There may be occasions when the Ongoing Cost is ALSO reported under Outcome costs: this is on the occasions when the ongoing cost has a KNOWN FINITE total. This is to note for budgeting purposes (for eg: \$121,000 total over 11 years = \$11,000 budgeted per year).

Notes/comments are provided in the report when this occurs

Notice of Motion Report - 2026 - ~ for the 28 January 2026 Council Meeting.XLSX

Meeting Date	Item No	NOM Title and Councillor	Council Resolution	Responsibility	Comments	Cost Summary
29-Jan-25	14.2	2025/NOM04 - Family / Domestic Violence in the Frankston LGA  Cr Conroy	<p>Council Decision</p> <p>Moved: Councillor ConroySeconded: Councillor Wanat</p> <p>That Council:</p> <p>1. Notes that the Frankston City Council LGA has the highest reported rates of family (and/or domestic) violence in the South East region of Victoria with approximately five family violence cases earmarked each day;</p> <p>2. Notes that:</p> <p>a. Since 2019, Council has dedicated a line-item in its annual budgets to alleviate the ongoing impact of family violence on the Frankston municipality;</p> <p>b. In the past four years alone, Council spent over \$320,000 in this endeavour in support of, and in partnership, with other agencies, to prevent family / domestic violence in alignment with the Victorian Government which has its own ministries for Women and (the) Prevention of Family Violence, the Australian Government has the Family Violence Act 2012 and the 'The National Plan to End Violence against Women and Children 2022–2032);</p> <p>3. Writes to the State Member for Frankston, Mr Paul Edbrooke MP and the Minister for (the) Prevention of Family Violence and Employment, The Hon. Vicki Ward. The subject of this correspondence is to formally make the concerns of this resolution clear and to seek state intervention in the Frankston municipality;</p> <p>4. Writes to the Federal Member for Dunkley, Ms Jodie Belyea MP and the Assistant Minister for (the) Prevention of Family Violence and Employment, The Hon. Justine Elliot. The subject of this correspondence is to formally make the concerns of this resolution clear and to seek federal intervention in areas of Dunkley with pronounced cases of family violence;</p> <p>5. In the above correspondence, Council is to highlight that it was unsuccessful in its recent grant application to the State Government, for \$212,500 over 3 years under the Free From Violence Local Government Grant Program 2024-2027. Had Council being successful in the application, these funds would have been used to enable deeper engagement with communities of concern and for future program delivery;</p> <p>6. Council notes that one of its primary advocacy pillars for the upcoming federal election relates to the federal government providing ongoing funding assistance to community relief organisations, such as Community Support Frankston. Many of these relief organisations are often at the 'coalface' insofar as family and domestic violence situations throughout the Frankston LGA:</p> <p>a. Council, in the above correspondence, is to use this opportunity to reinforce its desirability for enhanced funding as per this advocacy priority;</p> <p>b. Council, in the spirit of fairness and bipartisanship given the imminent federal election, is to also provide a copy of this correspondence (in 5.) to all declared candidates for Dunkley;</p> <p>7. In acknowledging Frankston's continued excessively high figures for family/domestic violence, and the urgent need for tangible action on this front, a report is to be provided at the June 2025 Council Meeting on:</p> <p>a. The outcome of the advocacy efforts and formal correspondence / sought meetings as previously stipulated in this resolution.</p> <p>b. The report is to consider what budget additions, if any, are to occur to enhance the scope and effectiveness of Council's present rate of family violence funding for the 2025/2026 Annual Budget; and</p> <p>c. Council acknowledges that family violence is a serious issue in our community and is exploring the actions, steps, and tools that could be used to address the situation effectively.</p> <p>Carried Unanimously</p>	Tracey Greenaway	<p>18 Dec 2025 8:59am</p> <p>1. Noted,</p> <p>2. Noted</p> <p>3. In progress. A letter to the State Member for Frankston, Mr Paul Edbrooke MP and the Minister for (the) Prevention of Family Violence and Employment, The Hon. Vicki Ward is being finalised for release.,</p> <p>4. In progress. Letters have been forwarded to the Federal Member for Dunkley, Ms Jodie Belyea MP and the Assistant Minister for (the) Prevention of Family Violence and Employment, The Hon. Justine Elliot . Council is awaiting a response.,</p> <p>5. Noted. ,</p> <p>6. Noted. ,</p> <p>7. A report was presented to Council at the June 2025 Council Meeting.</p>	
29/01/2025	14.3	2025/NOM05 - Managing Olivers Hill Landslip  Cr Butler	<p>Council Decision</p> <p>Moved: Councillor ButlerSeconded: Councillor Hill</p> <p>That Council:</p> <p>1. Notes the recent well-published landslip occurrence in McCrae within the Mornington Peninsula Shire;</p> <p>2. Notes the recent instances of land slippage at Olivers Hill, including the coastal cliffs up from the Oliver's Hill boat ramp and on private allotments;</p> <p>3. Notes Olivers Hill area consists largely of private allotments but also includes Council roads, Nepean Highway which is VicRoads, and coastal foreshore which is Crown land, and that the retaining walls along Nepean Highway are VicRoads responsibility where within the road reserve or are structures within private allotments;</p> <p>4. Notes the Erosion Management Overlay (EMO) in the Frankston Planning Scheme and Frankston Coastal and Marine Management Plan Council has in place for Olivers Hill to:</p> <p>a)continue to regulate buildings and works within the EMO to protect areas prone to erosion, landslip, other land degradation or coastal processes by minimising land disturbance and inappropriate development;</p> <p>b)provide strategic direction in the management of marine and coastal Crown land to align Council's strategies with State legislation and policy;</p> <p>5. Notes that Council is currently undertaking a Frankston City Coastal Resilience 2100 project by undertaking Stages 1-4 of the "Victoria's Resilient Coast – Adapting to 2100+ (2023)" framework to develop and progress strategic coastal hazard risk management and climate change adaptation, which is partially funded by the Victorian Government;</p> <p>6. Notes Council has a Foreshore Advisory Committee that guides the Council in decision making on coastal management, assists with the delivery of the Coastal and Marine Management Plan and in the review of strategic planning and management policies guiding the management of Frankston's coastal and marine environment;</p> <p>7. Notes that the State Government Department of Energy, Environment and Climate Action have undertaken a Port Phillip Bay Coastal Hazard Assessment and are undertaking a Victorian Coastal Cliff Assessment Project which includes-</p> <p>a)geomorphic assessment and mapping of coastal cliff types;</p> <p>b)a quantitative analysis of recession rates at a regional scale;</p> <p>c)a qualitative analysis of physical processes and mechanisms affecting coastal cliff stability, and</p> <p>d)advice on managing risk from coastal cliff instability;</p> <p>8. Calls for a briefing and/or a report to Council by March 2025 that outlines these matters in further detail and explores any further opportunities for improvement emerging from the McCrae incident; and</p> <p>9. In developing the above-mentioned Council report, Council writes to the above mentioned authorities and request a briefing or report from those agencies of their responsibilities and accountabilities at Olivers Hill, in light of the McCrae incident.</p> <p>Carried Unanimously</p>	Tammy Beauchamp	<p>18 Dec 2025 8:32am</p> <p>1 to 7 Noted.</p> <p>8 At Councils meeting on 27th October 2025 (2025CM15) the report was deferred to March 2026 to allow for inclusion of the outcomes of the McCrae Board of inquiry findings which were released Thursday, October 9, 2025 and the outcome of the Disaster Ready Fund (DRF) grant application.</p> <p>9. Letters to DEECA and DTP have been sent and meetings held early March.</p>	
17/02/2025	14.1	2025/NOM6 - Beach and Sand Movement causing blockages around boat ramps at Kananook Creek  Cr Hill	<p>Council Decision</p> <p>Moved: Councillor HillSeconded: Councillor Butler</p> <p>That Council</p> <p>1. Notes the popularity of boating in Frankston;</p> <p>2. Notes the frequent and ongoing beach sand movement causing restrictions around the entrance to Kananook Creek and the boat ramp, making the facility unusable at times as a result;</p> <p>3. Notes that Council has been undertaking continual dredging at the mouth at the entrance to Kananook Creek for many years;</p> <p>4. Notes that it has been liaising with all relevant state government authorities, including Better Boating Victoria, Melbourne Water, Department of Energy, Environment and Climate Action (DEECA), Parks Victoria and other stakeholders to find different ways to approach the issue, determine how the matter could be addressed, and how this may be funded; and</p> <p>5. Receives a report providing a summary of the issues, constraints, advocacy submissions and any findings from the previous Council reports regarding keeping this boat facility functional and available on an ongoing basis. This report is to be presented to Council no later than September 2025.</p>	Atla, Shekar	<p>1 Oct 2025 10:04am Atla, Shekar</p> <p>That Council; 1. Receives the report on the status and management of the Kananook Creek sediment and dredging program, compiled based on the information from a total of six (6) past Council meeting reports and two (2) Councillor Briefings, since October 2017 to February 2023; 2. Notes the report, which provides a summary of the issues identified, including; , a Sand management investigations and an alternative dredging methodology trial; b. Maintenance dredging works, dredging costs and Better Boating Victoria Funding; , c. Consultation with Better Boating Victoria, regarding on-going management of the sand and beach at Kananook Creek entrance into the future; and , 3. Notes the increase in costs for dredging at the mouth of Kananook Creek over the recent years and the recent decision from Better Boating Victoria to cap its funding contribution to \$110,000 per annum; and, 4. Writes to Better Boating Victoria expressing its concerns with the capping of their funding contribution and seeks confirmation on timing of the commencement of the centralised dredging program. , 1. Complete, 2a. Noted, 2b. Noted, 2c. Noted, 3. Noted, 4. In progress. Draft Letter will be ready by 3 October 2025 for review.</p> <p>01 Oct 2025 12:09pm Atla, Shekar</p> <p>1. Noted, 2. Noted, 3. Noted, 4. Noted, 5. Complete., All items have been actioned and recommend to close.</p> <p>02 Oct 2025 8:54am Gaynor, Andrea</p> <p>Approved for closure by A/Director I&amp;O, Brad Hurren</p> <p>29 Apr 2025 2:24pm</p> <p>Complete. 1. Noted the long-standing Sister City relationship between Frankston and Susono (Japan), which began in 1981; Complete. 2. a) Noted 16 primary school students from Derinya Primary School have been invited to participate in the Cultural Program at the Australian Pavilion at World Expo 2025 in Osaka, Japan (October 10 – 11); b) Letters sent on 14 April to Frankston Susono Friendship Association, Susono Overseas Friendship Association and Derinya Primary School.</p> <p>Complete. 3. The letters commend both the Frankston Susono Friendship Association and the Susono Overseas Friendship Association, and their volunteer-members, for ongoing efforts in cultivating the enduring bond between the two cities; , Complete. 4. Noted the recent death of former Susono Mayor, Dr Shunji Ohashi; , Complete. 5. Noted the Mayor recently provided eulogy remarks to be read out at Dr Ohashi's funeral; , In Progress. 6. a) In recognition of Dr Ohashi's persistent support for the Sister City relationship between Frankston and Susono, and his long tenure as the Mayor of Susono, Council is to formally provide a framed letter-under-seal (written in Japanese) to Dr. Ohashi's family; and, b) English and Japanese versions of Letter under seal provided to Mayor's office – awaiting finalised letters for June Council Meeting.</p> <p>06 Aug 2025 10:43am Moro, Jacqueline</p> <p>Director recommends closure of this completed action.</p>	
24-Mar-25	14.1	2025/NOM07 - Vale Dr Shunji Ohashi  Cr Baker	<p>Carried Unanimously</p> <p>Council Decision</p> <p>Moved: Councillor BakerSeconded: Councillor Hill</p> <p>That Council:</p> <p>1. Notes the long-standing Sister City relationship between Frankston and Susono (Japan), which began in 1981;</p> <p>2. a)Notes, despite the competitive nature of the selection process, that 16 primary school students from Derinya Primary School have been invited to participate in the Cultural Program at the Australian Pavilion at World Expo 2025 in Osaka, Japan (October 10 – 11);</p> <p>b)Writes to the Frankston Susono Friendship Association, the Susono Overseas Friendship Association and Derinya Primary School congratulating them on the selection outcome, and particular recognition of Ms Therese Sakamoto for her work in orchestrating this success. A copy of this letter is to also be provided to the Susono City Council;</p> <p>3. In this same letter, commends both the Frankston Susono Friendship Association and the Susono Overseas Friendship Association, and their volunteer-members, for ongoing efforts in cultivating the enduring bond between the two cities;</p> <p>4. Notes the recent death of former Susono Mayor, Dr Shunji Ohashi;</p> <p>5. Notes the Mayor recently provided eulogy remarks to be read out at Dr Ohashi's funeral;</p> <p>6. a) In recognition of Dr Ohashi's persistent support for the Sister City relationship between Frankston and Susono, and his long tenure as the Mayor of Susono, Council is to formally provide a framed letter-under-seal (written in Japanese) to Dr. Ohashi's family; and</p> <p>b) Provides a copy of the letter-under-seal to the Susono City Council, the Susono Overseas Friendship Association and the Frankston Susono Friendship Association (an English version).</p> <p>Carried Unanimously</p>	Fiona McQueen		
24-Mar-25	14.2	2025/NOM08 - Anti-Graffiti 'Bounty' Pilot Program  Cr Butler	<p>Council Decision</p> <p>Moved: Councillor ButlerSeconded: Councillor Green</p> <p>That Council:</p> <p>1. Notes the continuing presence of illegal graffiti (including defacing) on Council assets and the cost to Council in removing such graffiti;</p> <p>2. Acknowledges ongoing community concerns about illegal graffiti, which is often reported to Council and/or Council is made aware by other means such as through social media and SnapSendSolve;</p> <p>3. Highlights an innovative approach that the City of Onkarparinga in South Australia and the Port Macquarie Hastings Council in New South Wales have undertaken to deter illegal graffiti on Council assets, which is to incentivise the community to provide information about such activities, so that the information can be used to contribute to a successful prosecution of the offender/s. These approaches tap into community sentiment and assist individuals to be active in their communities and networks in providing tangible information that can be used as part of evidence gathered in prosecution matters;</p> <p>4. Considers developing and trialling an Anti-Graffiti Bounty Program for a period of 12 months, in an attempt to reduce and/or prevent illegal graffiti given the increasing cost of removal on ratepayers;</p> <p>5. Refers the sum of \$5000 to the 2025/26 Annual Budget process, to be used as the 'bounty' as the foundation to this new trial program to purchase anti-graffiti kits that Council may give to community members at their request. This sum would represent the total 'bounty' pool available and not the amount that an individual would receive for provision of information that leads to a successful prosecution;</p> <p>6. In the event that the sum referred to in Item 5 of this Resolution is included in Council's 2025/26 Adopted Budget, receives a report by the August 2025 Council Meeting outlining options for this trial program – both the bounty and the anti-graffiti kits - and how it could be implemented;</p> <p>5. Notes that, in the event that the \$5000 is included in Council's adopted 2025/26 budget, requires the Trial Program to begin by September 2025; and,</p> <p>6. Receives a report on the outcome of this Trial Program at the end of the 12 month period.</p> <p>Carried Unanimously</p>	Rob Antonic	<p>08 Jan 2026 12:55pm</p> <p>1. Noted., 2. Noted., 3. Noted.,</p> <p>4. Noted. A report on this matter was presented at the 6 August 2025 Council meeting. The graffiti reporting reward scheme launched September 2025 for a 12 month trial. <a href="https://www.frankston.vic.gov.au/Community-and-Health/Neighbourhood-safety-and-awareness/Curb-or-remove-graffiti">https://www.frankston.vic.gov.au/Community-and-Health/Neighbourhood-safety-and-awareness/Curb-or-remove-graffiti</a>,</p> <p>5. Noted.,</p> <p>6. Noted. A report on this matter was presented at the 6 August 2025 Council meeting. The provision of free graffiti removal kits to residents launched September 2025 for a 12 month trial. <a href="https://www.frankston.vic.gov.au/Community-and-Health/Neighbourhood-safety-and-awareness/Curb-or-remove-graffiti">https://www.frankston.vic.gov.au/Community-and-Health/Neighbourhood-safety-and-awareness/Curb-or-remove-graffiti</a>,</p> <p>7. Noted. The provision of free graffiti removal kits to residents launched September 2025 for a 12 month trial. <a href="https://www.frankston.vic.gov.au/Community-and-Health/Neighbourhood-safety-and-awareness/Curb-or-remove-graffiti">https://www.frankston.vic.gov.au/Community-and-Health/Neighbourhood-safety-and-awareness/Curb-or-remove-graffiti</a>,</p> <p>8. Not yet started. A report on this matter will be presented to Council after September 2026, following the conclusion of the 12-month trial.</p>	

Notice of Motion Report - 2026 - ~ for the 28 January 2026 Council Meeting.XLSX

Meeting Date	Item No	NOM Title and Councillor	Council Resolution	Responsibility	Comments	Cost Summary
23-Apr-25	14.1	2025/NOM09 - Rooming House Standards  Cr Butler	<p>Council Decision Moved: Councillor ButlerSeconded: Councillor O'Reilly That Council:</p> <p>1. Notes there are approximately 106 registered rooming houses within the Frankston municipality;</p> <p>2. Notes, most importantly, that Councils do not have remit to approve or reject their establishment;</p> <p>3. Notes that, at present, rooming houses are governed by State legislation, including the Rooming House Operators Act 2016, which requires them to be built, operated and maintained to certain standards, which include the provision of off-street parking, room density, access to potable water etc. The level of compliance with these standards, and their enforcement differ across the 79 municipalities throughout Victoria;</p> <p>4. Acknowledges that councillors are often contacted by community members who are concerned about the impact of rooming houses in their neighbourhoods, especially around physical appearance and management;</p> <p>5. Notes that Council's review of its Community Local Law commences mid-2025 and resolves that this review proposes practical refinements to the existing Community Local Law which (and where possible) mandate more stringent obligations on room house operators to better address community concerns in areas such as their physical appearance, cleanliness and hygiene standards in private and shared areas, proper maintenance of waste disposal, safety and behavioural expectations, strict occupancy caps and vastly improved manager/management oversight;</p> <p>6. Resolves that in Council considering the adoption of a revised Community Local Law there is express consideration of any resourcing strategy to underpin the effective implementation of the revised local law pertaining rooming houses (and their enforcement) to be referred to the development of Annual Budget 2026/2027; and</p> <p>7. To assist and best inform the conduct of the review, Resolves that officers provide a comprehensive report by August 2025 outlining the outcomes of an audit and assessment of the registered rooming houses throughout the Frankston municipality to gain a full appreciation of these and any further issues that need to be considered as a part of the design, consultation and adoption of the review of the Community Local Law.</p> <p>Carried Unanimously</p>	Rob Antonic	<p>30 Jun 2025 4:08pm Antonic, Rob 1. Noted., 2. Noted., 3. Noted., 4. Noted., 5. Noted. This matter will be considered as part of Council's Community Local Law 2020 review., 6. Noted. This matter will be considered as part of Council's Community Local Law 2020 review., 7. Noted. A report will be scheduled for the August 2025 Council meeting. To Be Confirmed.</p> <p>10 Jul 2025 12:27pm Freene, Jennie Officers have commenced the Audit</p> <p>05 Aug 2025 7:24am Antonic, Rob 1. Noted., 2. Noted., 3. Noted., 4. Noted., 5. Noted. This matter will be considered as part of Council's Community Local Law 2020 review., 6. Noted. This matter will be considered as part of Council's Community Local Law 2020 review., 7. Noted. A report is scheduled for the 11 August 2025 Council meeting.</p> <p>23 Aug 2025 8:11am Antonic, Rob 1. Noted., 2. Noted., 3. Noted., 4. Noted., 5. Noted. This matter will be considered as part of Council's Community Local Law 2020 review., 6. Noted. This matter will be considered as part of Council's Community Local Law 2020 review., 7. Complete. A report was presented at the 11 August 2025 Council meeting.</p>	
23-Apr-25	14.2	2025/NOM10 - Decorative Water Feature at the Frankston Foreshore  Cr Asker	<p>Council Decision Moved: Councillor AskerSeconded: Councillor Conroy That Council:</p> <p>1. Notes the success and widespread positive public sentiment relating to the two decorative water fountains installed at both Beauty Park Lake and Ballam Park lake;</p> <p>2. Resolves that a report be received by no later than the August 2025 Council Meeting on the feasibility and broader considerations for the future installation of a water feature positioned as a backdrop to the current landmark Frankston waterfront sign at the access/egress point to Pier Promenade. The water feature should include LED up lighting components; and</p> <p>3. Requires that this report outline the approach on how this potential future project is best taken forward, with consideration to it:</p> <ul style="list-style-type: none"><li>•Being further developed as a part of (or alongside) the pending analysis and concept work being undertaken in 2025/26 to refresh the Waterfront Precinct (including any engagement or consultation arising from that work); and</li><li>•Potentially comprising the Frankston Arts Trail project.</li></ul> <p>Carried</p>	Tammy Beauchamp	<p>19 May 2025 5:18pm Milton, Katie 1. Noted 2. Noted and underway 3. Noted and underway</p> <p>19 Jun 2025 4:10pm Milton, Katie 1. Noted 2. Noted and underway 3. Noted and underway, returning to Council in August 2025</p> <p>07 Jul 2025 1:23pm Milton, Katie 1. Noted 2. Noted and underway 3. Noted and preliminary DEECA advice received, returning to Council in August 2025</p> <p>29 Jul 2025 3:46pm Milton, Katie 1. Noted 2. Noted and underway 3. Noted and preliminary DEECA advice received, returning to Council in August 2025</p> <p>15 Sep 2025 2:32pm Milton, Katie 1. Noted 2. Noted and complete 3. Noted and preliminary DEECA advice received and reported to 11 August 2025 Council meeting. Request to close please.</p> <p>23 Sep 2025 4:01pm Freene, Jennie - Reallocation Action reassigned to Antoniak, Laura by Freene, Jennie - Re-allocating to Acting Mgr City Futures (was Brooke Whatmough)</p> <p>10 Oct 2025 11:43am Milton, Katie 1. Noted 2. Noted and complete 3. Noted and preliminary DEECA advice received and reported to 11 August 2025 Council meeting. Request to close please.</p>	
23-Jun-25	14.1	2025/NOM11 - VicRoads Signage  Cr Asker	<p>Council Decision Moved: Councillor AskerSeconded: Councillor Conroy That Council:</p> <p>1. Writes to the Department of Transport and Planning (DTP) to formally raise concerns regarding the condition of its direction signage (commonly referred to as 'green signage') throughout the Frankston municipality that has not been repaired or replaced in a timely manner. In particular:</p> <ul style="list-style-type: none"><li>•Vandalised or graffitied signage;</li><li>•Misaligned or unsuitably installed signage, including signs placed on uneven surfaces; and</li><li>•Damaged or fallen signage.</li></ul> <p>2. Notes the negative impact that the deteriorated condition of this signage has, on community pride, visitor experience, and overall presentation of the Frankston municipality; and</p> <p>3. Requests a formal response from the Department of Transport and Planning, requesting a full audit across the municipality and outlining actions it will take to address all identified concerns, including clear timelines for the repair or replacement of affected signage.</p> <p>Carried Unanimously</p>	Shekar Alta	<p>08 Jul 2025 1:36pm Atla, Shekar 1 and 3 - Letter as required was signed by CEO and sent to Alex Green of DTP and cc to all the Members of parliament , 2 - Noted. No further action required and request this item be closed.</p> <p>02 Sep 2025 4:06pm Gaynor, Andrea Letter of Response received from DTP 12 August 2025 and forwarded to Councillors by A/Director I&amp;O., Recommend to close this Info Council action.</p> <p>04 Sep 2025 11:59am Atla, Shekar Letter was sent to DTP on 07 July 2025 as required by the NOM resolution., Response received from DTP on 12 August 2025 and forwarded to Councillors by A/Director I&amp;O., Recommend to close this Info Council action.</p> <p>05 Sep 2025 11:05am Gaynor, Andrea A/Director I&amp;O has approved closure of this Action.</p>	
21-Jul-25	14.1	2025/NOM12 - Kananook Creek Corridor  Cr Green	<p>Council Decision Moved: Councillor GreenSeconded: Councillor Hill That Council:</p> <p>Notes the importance of the Kananook Creek to the Frankston Community and wider environmental eco-system;</p> <p>1. Reviews the 2015 Kananook Creek Corridor plan, documented Summary of findings from the Kananook Creek Governance Group Planning Session 05 April 2022 and Ongoing Recommendations and any other relevant creek plans and reports including Council meeting reports, assessing each report for current relevance and utility;</p> <p>2. Liaises with all relevant owning external stakeholders (MP's, DEECA, Melbourne Water) in seeking practicable opportunities for stakeholder collaboration and funding to improve the plan and outlook for the creek;</p> <p>3. Notes the importance of the many volunteer / environmental groups that have an interest in the creek and considers for inclusion any specific advocacy proprieties the group may have in their report;</p> <p>4. Notes that community members and volunteer/environmental groups continue to advocate independently of council; and that council advocacy is intended to augment and not replace this independent advocacy;</p> <p>5. Determines and presents any key achievable and practical (and costed where possible) advocacy priorities for the future of the creek for council to consider in future budget planning process; and</p> <p>6. Receives a report at the February 2026 Council Meeting, limited to the matters listed below:</p> <p>a. Relevant documents for future consideration (as per item 2);</p> <p>b. Consultation findings with relevant stakeholders (as per item 3);</p> <p>c. Key achievable advocacy priorities (as per items 4, 5 and 6);</p> <p>d. Clarifying the Ownership and Management role and responsibilities for the Kananook creek.</p> <p>Carried Unanimously</p>	Shekar Alta	<p>01 Oct 2025 10:09am Updated 22 August 2025., 1. In Progress. 2015 KCCMP and 2022 agreed Action list is being reviewed., 2. In Progress. Stakeholder engagement is being planned, 3. Noted., 4. Noted., 5. In Progress. Working on Report for getting on Priorities., 6. In Progress. Working on the Report with items 6a, 6b, 6c &amp; 6d.</p> <p>10 Dec 2025 3:30pm 1. Noted, 2. In Progress, 3. In Progress, 4. Noted, 5. Noted, 6. In Progress, 7. In Progress</p>	
21-Jul-25	14.2	2025/NOM13 - Illicit Tobacco Trade Advocacy  Cr Conroy	<p>Council Decision Moved: Councillor ConroySeconded: Councillor Hill That Council:</p> <p>1. Acknowledges the importance of the new Victorian Tobacco Business Licensing Scheme to be introduced from 1 July 2025. This licensing scheme will be administered by Tobacco Licensing Victoria (TLV) under the Victorian Department of Justice and Community Safety.</p> <p>2. Notes that the licensing scheme, established under the Tobacco Act 1987, will regulate the lawful supply of tobacco products in Victoria, including tobacco, cigarettes, cigars, and any other product containing tobacco that is intended for human consumption. It is important to note that e-cigarettes and vapes are not included in this scheme, as they are regulated by the Commonwealth Government with enforcement undertaken by Victoria Police and the Victorian Department of Health.</p> <p>3. Notes that TLV will begin to enforce the licensing scheme from 1 February 2026 and dedicated licensing inspectors will check that tobacco retailer businesses are complying with the law.</p> <p>4. Notes the Victorian Government, through the Department of Health has provided funding to the Municipal Association of Victoria (MAV) to disburse funding to Victorian Councils via opt-in service agreement, which Frankston City Council has been a longstanding participant, for the following tobacco education and enforcement activities under the Tobacco Act 1987 up until 30 June 2026:</p> <ul style="list-style-type: none"><li>•Proactive visits to retailers selling tobacco;</li><li>•Proactive visits to establishments with eating and drinking areas;</li><li>•Proactive visits to outdoor locations where smoking and vaping is banned, such as schools and children's play areas;</li><li>•Reactive investigation of complaints; and</li><li>•Cigarette sales to minors program.</li></ul> <p>5. Acknowledges the significant and long-standing contribution of Frankston City Council's Environmental Health team in delivering education and regulatory functions under the Tobacco Act 1987, particularly in maintaining smoke-free environments, regulating tobacco retailers, and reducing the sale of tobacco products to minors.</p> <p>6. Acknowledges the key role that local councils play in ensuring compliance with laws prohibiting the sale of tobacco to minors, particularly through the long-standing Tobacco Test Purchasing Program Cigarette sales to minors program delivered under the service agreement between councils and the regulator.</p> <p>7. Acknowledges the strong collaborative partnership between councils and the regulator in delivering effective tobacco education and enforcement activities, contributing to a reduction in tobacco and e-cigarette smoking across Victoria.</p> <p>8. Notes that final arrangements for the role of local councils in tobacco education and enforcement, including associated funding, beyond 30 June 2026, are yet to be confirmed.</p> <p>9. Resolves to write to the MAV requesting that the MAV advocates to the Minister for Planning for:</p> <ul style="list-style-type: none"><li>•Planning reform that either requires tobacco product retail as an activity that requires planning permission similar to the recently removed Clause 52.27 (Licensed Premises) liquor controls in all Victorian Planning Schemes or to define tobaccoconists as a specific land use with the implementation of specific controls, specifying a distance separation condition to prevent the establishment of new tobaccoconists near schools and hospitals similar to 'Adult sex product shop' planning controls. These new planning controls are intended to add an additional layer of regulatory control to complement the new Victorian Tobacco Business Licensing Scheme.</li></ul> <p>10. Advocates directly to the Minister for Health, the Minister for Casino, Gaming and Liquor Regulation, the Department of Health, and the Department of Justice and Community Safety, for the continuation of a funded, opt-in tobacco service agreement between local councils and</p>	Ron Antonic	<p>11 Aug 2025 2:38pm Advocacy letters are being prepared for the MAV and the nominated Ministers. Council report is being drafted for the September 2025 Council meeting.</p> <p>20 Nov 2025 10:40am Completion Completed by Clements, Sam (action officer) on 20 November 2025 at 10:40:24 AM - Advocacy letters sent to the MAV, Minister for Casino, Gaming and Liquor Regulation and the Minister for Health on 19 September 2025.</p>	

Item 12.1 Attachment B: Notice of Motion - Status Update

Notice of Motion Report - 2026 - ~ for the 28 January 2026 Council Meeting.XLSX

Meeting Date	Item No	NOM Title and Councillor	Council Resolution	Responsibility	Comments	Cost Summary
			<p>the regulator beyond 30 June 2026. Council advocates that:</p> <ul style="list-style-type: none"><li>•Local government continues to play a central enforcement role across Victoria.</li><li>•The absence of a local compliance presence may increase the risk of non-compliance if businesses perceive the regulator’s capacity to inspect as limited.</li><li>•Continued council involvement will enable the regulator to focus its enforcement efforts on more complex compliance matters and the wholesale tobacco supply sector.</li><li>•The Tobacco Test Purchasing Program has been an effective enforcement method in reducing the unlawful sale of tobacco products to minors and should continue to be delivered under the auspices of local councils.</li></ul> <p>11.Resolves that Council officers prepare a report for the September ordinary Council meeting outlining:</p> <ul style="list-style-type: none"><li>•The full scope of Council’s responsibilities under the updated Tobacco Act 1987;</li><li>•Options for continued local enforcement and education activities beyond the current funding agreement;</li><li>•The public health risks of discontinuing this work in the absence of state funding;</li><li>•Advocacy opportunities to the Victorian Government for sustained funding beyond 2026;</li><li>•The process for Council to pass on community feedback or complaints to Victorian and Commonwealth Government law enforcement authorities relating to illegal tobacco activities;</li><li>•Any enhanced role Council can undertake, within capacity and capability, to tackle the scourge of illegal tobacco activities; and</li><li>•Tasking the newly funded second Rapid Response Team unit (to commence in November 2025) to monitor shopping strips that have the presence of suspected illegal tobacco shopfronts.</li></ul> <p>12.Notes that a separate MAV State Council Motion has also been submitted in relation to these advocacy matters.</p> <p>Carried Unanimously</p>			
8-Sep-25	14.1	2025/NOM14 - Electric Vehicle Public Charging Sites  Cr Hill	<p>Council Decision Moved: Councillor HillSeconded: Councillor Green That Council:</p> <p>1.Notes the increase in uptake in electric vehicles across the region and observes:</p> <p>a)That electric vehicle drivers often explore nearby shops, cafes, and attractions while their vehicle is charging. b)That visitors often choose places to stop based on whether there’s a public electric vehicle charging station nearby. c)That some apartment owners report difficulties or delays in getting EV chargers into building parking areas and thus rely on public EV chargers</p> <p>2.Notes that as of 6 August 2025, there were four (4) public electric vehicle charging sites in Frankston City:</p> <ul style="list-style-type: none"><li>•2 x Bayside Entertainment Centre (north of Beach St)</li><li>•1 x Bayside Shopping Centre (Hoyts Site)</li><li>•1 x Monash Uni Peninsula Campus</li><li>•2 x Carrum Downs shopping centre located 1095 Frankston - Dandenong Rd</li></ul> <p>3.Notes that Officers will consult with public charging providers (such as, but not limited to - Jolt, Evie, Chargefox, Tesla, Exploren etc) through an Expression of Interest process, to seek their level of interest in deploying more public chargers within our municipality. The sites to be considered should include, but not be limited to:</p> <ul style="list-style-type: none"><li>•Foreshore sites</li><li>•Council owned car parks</li><li>•Frankston Mechanics Institute</li><li>•PARC and Pines Pool</li><li>•Council owned strip shopping areas</li><li>•Car Park cnr Bay St and High St, Frankston</li><li>•Non-council sites (such as Peninsula Health, Chisholm, RSL’s, Frankston Power Centre, other shopping centres)</li></ul> <p>•Includes for consideration – but not limited to - FMAC but also outlying areas such as Seaford, Carrum Downs, Sandhurst, Langwarrin, and other sites as seen fit by Council Officers and charging providers</p> <p>4.Ensures that progress updates (on discussion with providers and installation/s) are included in the City Futures Quarterly Report; and</p> <p>5.Encourages and advocates to property developers to make appropriate and all necessary provisions in their apartment and unit developments to cater for EV charging units.</p> <p>Carried Unanimously</p>	Laura Antoniak	18 Dec 2025 8:33am 1-3. Noted. 4. Officers will ensure that progress updates on EV charging infrastructure discussions are included in the future City Futures Quarterly Reporting. 5. Noted.	
8-Sep-25	14.2	2025/NOM15 - Letter Under Seal for Glenda Viner	<p>Council Decision Moved: Councillor WanaSeconded: Councillor Green That Council:</p> <p>1.Notes the recent Councillor Appreciation Award presented to the Frankston Historical Society for its indelible importance to the Frankston community’</p> <p>2.Notes that Glenda Viner recently resigned as the President of the Ballam Park Historical Society;</p> <p>3.Notes that Glenda has been a volunteer in the Frankston municipality since 1963 and has spent the past 25 years as the President of the Frankston Historical Society;</p> <p>4.Notes that Glenda’s leadership and historical expertise is invaluable and has bolstered both the knowledge and visibility of Frankston’s vibrant history;</p> <p>5.Resolves a Letter Under Seal be prepared for Glenda Viner for her years of service to the Frankston Historical Society, and greater Frankston community; and</p> <p>6.Authorises the Seal to be affixed to the Letter and presents the Letter Under Seal to the Glenda at the 6 October 2025 Council Meeting.</p> <p>Carried Unanimously</p>	Tracey Greenaway	1.Noted., 2.Noted., 3 Noted., 4.Noted., 5. Noted., 6. Noted. 29 Sep 2025 1.Noted., 2.Noted., 3 Noted., 4.Noted., 5. Noted., 6. Noted.  Request to close	
8-Sep-25	14.3	2025/NOM16 - Local Support Package  Cr Bolam	<p>Council Decision Moved: Councillor BolamSeconded: Councillor Butler That Council:</p> <p>1.Notes that \$50,000 was committed as part of the Annual Budget process to the Local Support Package (LSP) for seed funding to enable the establishment of a food storage site for local emergency food organisations by an interested food distribution provider. Note: the initial party/provider has disengaged from the process.</p> <p>2.Re-allocates the \$45,000 referred to in Item 1 of this resolution as follows:</p> <p>v.\$45,000, as a Local Support Package initiative, to instigate a second round of concentrated support for the following nine organisations to alleviate existing cost-of-living challenges.</p> <p>vi.Notes that the same probity and conditions - as other LSP support funding - will apply.</p> <p>vii.All organisations with a regional focus must direct funds to Frankston based outcomes.</p> <p>viii.The funding to be divided among the following nine organisations:</p> <ul style="list-style-type: none"><li>•Thrive Hub / Brotherhood of St Laurence – Frankston</li><li>•Babes Project</li><li>•Frankston Pines SC Inclusive Program (formerly known as All Abilities)</li><li>•Frankston Life: Street Chaplaincy Program</li><li>•The Man Cave</li><li>•Family Life – Frankston</li><li>•John Paul College: Companion Food &amp; Outreach Van</li><li>•Girl Guides – Carrum Downs</li><li>•Peninsula Health’s Alcohol and Other Drug (AOD) Services</li></ul> <p>4.Notes \$137,000 was committed as part of the Annual Budget process to the Local Support Package (LSP) for the Voucher Program;</p> <p>5.Re-allocates \$20,000 referred to in Item 4 from the Voucher Program to provide non-recurrent contribution to Victoria Police Blue Ribbon – Peninsula Branch;</p> <p>6.Notes the \$20,000 contribution to the Victoria Police Blue Ribbon – Peninsula Branch must have Frankston based outcomes and adhere to the same conditions and probity as the other LSP awarded supports;</p> <p>7.Notes this contribution to Victoria Police is awarded:</p> <ul style="list-style-type: none"><li>•In recognition of the amazing work that Victoria Police officers continue to do on behalf of the community;</li><li>•The excellent fundraising and volunteer work undertaken by the Peninsula branch of the Victoria Police Blue Ribbon Foundation;</li></ul> <p>•Noting the recent incident in Porepunkah, where two police officers were tragically murdered;</p> <p>8.Notes \$30,000 was committed as part of the Capital Budget 2025/2026 to undertake a feasibility study of the Havana Maternal Health Building;</p> <p>9.Re-allocates \$30,000 from Item 8 (Havana Maternal Health Building feasibility study) to undertake a feasibility study relative to Frankston Archery Club site improvements;</p> <p>10.Notes the feasibility study is to be completed by 1 July 2026 to enable the club to initiate club-led advocacy in time for the State Government election;</p> <p>11.i.Refers \$25,000 to the 2026/2027 Annual Budget process to undertake workshop/s to enhance the capacity and capability of females and people with disability in local sports – historically underrepresented cohorts in localised sport;</p> <p>v.Examples for this initiative include Whitehorse City Council’s ‘Women in Sports Leadership Program’ and Whittlesea City Council’s ‘Female Inclusion in Sports Grants’;</p> <p>vi.In the meantime, the chosen initiative is to be developed in collaboration with Council’s Sport and Recreation Advisory Committee, currently chaired by Cr Cherie Wanat;</p> <p>vii.That a report (retrospectively) reviewing the effectiveness of this initiative is to be brought to Council by March 2027;</p> <p>12.i.Notes it has previously (and unanimously) committed \$135,000 to the 2026/2027 Annual Budget process for the second – and final – iteration of the Local Support Package;</p> <p>v.Commits an additional \$30,000 to the 2026/2027 Annual Budget process for the second – and final –iteration of the Local Support Package. This funding will provide a temporary increase to Council’s Annual Community Grants;</p> <p>vi.Notes this increase is to uplift the available grant support for local organisations funded under the ‘Safe, Respectful and Equal Communities’ category i.e. “living free from violence, discrimination and preventing harm from tobacco, alcohol, drugs and gambling”.</p> <p>vii.Notes, where there is underutilisation in this specific category, then other categories can be utilised.</p> <p>Carried Unanimously</p>	Carla Lopez, Tracey Greenaway	13 Oct 2025 2:14pm 1-2. Complete. Acting Director agreed to close this action. As this is a notice of motion, this item will be closed by Governance. 18 Dec 2025 9:11am 3.Noted. Four rounds of CAYI have been delivered. The fifth round is being administered. Round six is now open. 10 Oct 2025 11:29am 4. Noted., 5. Re-allocated., 6. Notesd, 7. Noted, Recommend to mark as complete 18 Dec 2025 9:12am 8.Noted., 9.Noted., 10.Noted and the consultant has begun the study along with the Rugby feasibility by same consultant resulting in cost and time efficiencies., 11. Noted. 12. Noted.	



Item 12.1 Attachment B: Notice of Motion - Status Update

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Meeting Date	Item No	NOM Title and Councillor	Council Resolution	Responsibility	Comments	Cost Summary
17-Nov-25	14.1	2025/NOM 19 - Australia's Most Accessible Beach Pilot  Cr Butler	<p>Council Decision Moved: Councillor ButlerSeconded: Councillor Hill That Council:</p> <p>1. Notes it has committed \$125,000 as part of its Annual Budget 2025-2026 for its 'Accessible Beach' Pilot program (pilot program) which was estimated to cost \$165,000 to proceed, with the remaining \$40,000 to be sought by the Mayor from corporate and philanthropic sponsorship;</p> <p>2. Notes the overall cost of the pilot program has increased from \$165,000 to \$195,000 due to increased cost of equipment;</p> <p>3. Notes \$60,000 of the \$125,000 committed in the adopted Budget 2025-2026 includes State Government sourced funding from the Social Inclusion Action Group;</p> <p>4. Notes given the remaining \$40,000 has been successfully fundraised by the Mayor, the pilot program is now funded and will proceed;</p> <p>5. Notes \$143,682 has been received and a further \$11,500 has been pledged giving a total of \$155,182 in potential sponsorship funding;</p> <p>6. Notes the funding allocation of \$125,000 in the Adopted Budget 2025-2026 in addition to the sponsorship funds of \$155,182 totals of \$280,182 available for the pilot program which is expected to cost \$195,000, yielding an expected surplus of funds available of \$85,182;</p> <p>7. Notes no further sponsorship is required for the pilot program in 2025-2026 and any surplus funds and further sponsorship received will be set aside towards a second iteration of the program in 2026-2027 to be determined as part of the development of Budget 2026 2027;</p> <p>8. Writes a Letter of Appreciation to the following organisations thanking them for their sponsorship contribution received for the pilot program, noting their name and logo will be referenced (as appropriate) on relevant collateral:</p> <p>SponsorSponsorship ReceivedIn Kind SupportTotal Value of Support Rotary Peninsula 2,010,00014,86824,868 Anaconda 10,0005,78115,781 Peninsula Leisure 1,50010,00011,500 Frankston RSL 10,00010,000 Sandhurst Club 10,00010,000 Monash University 10,00010,000 Challenger Services Group / Nivad 10,00010,000 Excel Australasia 10,00010,000 The Dicker Family10,00010,000 The Australian Wuxi General Chamber of Commerce10,00010,000 MAAC Care 9,0919,091 Seaford RSL 7,0007,000 Frankston District Basketball Association 5,0005,000 Grace Professional Services 5,0005,000 Frankston District Netball Association 5,0005,000 Signature Hospitality Group 5,0005,000 Ecco Enterprises Group 5,0005,000 Sinopec 5,0005,000 South East Waters 5,0005,000 Bayside Shopping Centre / Vicinity4,5454,545 Ash Marton Realty3,0003,000 Rotary Club of Frankston 2,5002,500 Rotary Club of Frankston Sunrise 2,2732,273 Frankston North Rotary 2,2732,273 Peninsula Health2,0002,000 Peninsula Rotarac 1,5001,500 Chisholm TAFE Frankston 1,5001,500 Frankston Business Collective1,5001,500 CBRE management (ISPT)1,5001,500 Total155,18240,649195,831 9. Notes the in-kind support received is detailed below:</p> <p>a. Anaconda has provided further material support, such as outdoor equipment i.e. temporary shade cabanas, beach trolleys, life jackets valued at \$5,781;</p> <p>b. Rotary Frankston Peninsula 2.0 provided further in-kind support through the loan of 20 metres of beach matting valued at \$14,868;</p> <p>c. Peninsula Leisure provided further in-kind support to Council in terms of their professional consulting expertise in preparation for the pilot program valued at \$10,000;</p> <p>d. Ash Marton Realty, provided in-kind support in the form of twelve high-grade advertisement signs (equivalent to \$3,000) to advertise the Pilot program. This in-kind assistance for signage includes printing, fabrication and installation;</p> <p>e. Peninsula Health, have provided in-kind support in the form of occupational therapists to complete an on-site review of the pilot program valued at approximately \$2,000;</p> <p>f. South East Water have provided in-kind support in the form of specialised beach accessibility equipment valued at approximately \$5,000;</p> <p>g. Accessible Beaches Australia have secured a commitment from Life Saving Victoria to provide dedicated life saving patrols for the pilot program area during the Pilot program period;</p> <p>h. St Kilda Football Club, while unable to financially contribute to the Pilot program, have offered to work with Council in running an all-abilities 'Disability Sports Day' for local children;</p> <p>10. Requests an update is to be provided in the first 2026 CEO Report on how St Kilda Football Club's offer could be taken up by Council;</p> <p>11. Requests the Australia's Most Accessible Beach Advisory Committee to be notified of this resolution in writing and verbally by the Chair, Cr Nathan Butler, at its next meeting;</p> <p>12. That upon the completion of the pilot program, all members of the Accessible Beach Pilot Program Advisory Committee are to receive a Letter of Appreciation for their tireless service;</p> <p>13. Notes after the pilot program concludes, a report on the outcome of the pilot program will be presented to Council at its June 2026 Ordinary Meeting;</p> <p>14. Notes the Mayor and Cr Butler recently met with the Chief of Staff to the Federal Minister for Disability to advocate for federal funding assistance relating to a disability compliant toilet / 'changing places' facility;</p> <p>15. To enable the success of any future accessibility initiatives beyond the Pilot program period, the Chief Executive Officer is directed to ensure that council vigorously advocates for 'changing places' (or equivalent) funding to enable a disability compliant toilet / 'changing places' facility at the Frankston foreshore;</p> <p>16. To invite all sponsors, local Federal and State members of Parliament, the Minister for Local Government and the Federal Minister for Disability to the launch of the pilot program;</p> <p>17. Notes the Mayor has also suggested three offers of funds (totalling \$20,000) that cannot be accepted for the pilot program be referred to the Frankston Charitable Trust (a financial chapter of the Lord Mayor's Charitable Foundation). All three donations amounting \$20,000 have been paid</p> <p>18. Notes the Mayor provided a letter of support for Accessible Beaches Australia which contributed to their successful application for a grant of \$5,000 from the Magistrates Court of Victoria fund. This grant cannot be counted towards the fundraising for the program however is being used by Accessible Beaches Australia for preparation work in readiness for the pilot program;</p> <p>19. Notes the total amount fundraised by the Mayor is \$155,182. Adding in the donations of \$20,000 to the Frankston Charitable Trust, a potential further pledge of \$5,000 and the in-kind support estimated to be valued at \$40,649 brings the total estimated value of support raised by the Mayor to \$220,831.</p> <p>20. Notes the total funding of \$280,182 for the program comprises the following:</p> <p>\$143,682 in sponsorship received;</p> <p>\$ 11,500 in sponsorship pledged but not yet received noting \$10,000 cannot be contributed until March 2026;</p> <p>\$ 60,000 from the Social Inclusion Action Group; and</p> <p>\$ 65,000 Budget 2025-2026 Council Allocation.</p> <p>21. Notes the total cost of the pilot program is expected to be \$195,000 and the residual funds for the program, should all pledges be realised, are expected to be \$85,182 (\$280,182-\$195,000).</p> <p>22. a) Notes the budget allocation by Council of \$65,000 is no longer required for the 2025-2026 pilot program to proceed and endorses \$20,000 of this allocation be repurposed as a contribution to the following organisations to continue the focus on enhanced foreshore safety:</p> <p>• \$7,000 to Frankston Surf Life Saving Club for the purchase of essential equipment to assist clubs in general life saving operations;</p> <p>• \$7,000 to Seaford Surf Life Saving Club for the purchase of essential equipment to assist clubs in general life saving operations;</p> <p>• \$3,000 for 3199 Frankston Beach Patrol to keep Frankston Beach clean and free from dangerous objects; and</p> <p>• \$3,000 for 3158 Seaford Beach Patrol to keep Seaford Beach clean and free from dangerous objects.</p> <p>b) Resolves a formal request be made to the relevant Minister for the installation of safety buoys on both Frankston and Seaford piers to assist swimmers encountering difficulties;</p> <p>23. Notes the residual funds of \$85,182 less the contributions to the above organisations of \$20,000 leaves an expected surplus of \$65,182 which will be set aside towards a second iteration of the program in 2026-2027 to be determined as part of the development of Budget 2026-2027;</p> <p>24. That probity rules and acquittals (that reflect the purpose of the allotments) must be to the satisfaction of relevant council officers prior to funding distribution; and</p> <p>25. Notes the final costings will be included in the report on the outcome of the pilot program to be presented to Council at its June 2026 Ordinary Meeting.</p>	Caroline Reidy	05 Jan 2026 5:20pm Complete.; 8. Notes a Letter of Appreciation was sent to the sponsors and a certificate was presented to them at the launch on 5 December 2025	
8-Dec-25	14.2	2025/NOM22 - Mornington Peninsula Regional Tourism	<p>Council Decision Moved: Councillor BolamSeconded: Councillor Butler That Council:</p> <p>1. Endorses joining 'Mornington Peninsula Regional Tourism Visitor Economy Partnership' with a two-year 'trial' period at \$30K membership contribution per annum from 1 July 2026. Officers will start participating in the conversations with the group at the start of 2026 and these discussions will help inform the commencement of membership in the FY 2026/27;</p> <p>2. Authorises the CEO to make necessary adjustments to fund the membership contribution, as part of the development of the budget 2026/27;</p> <p>3. Notes Council's CEO will be the organisation's representative on the Mornington Peninsula Regional Tourism Board, at the commencement of Council's membership in 2026/27.</p> <p>Carried</p>	Christian Martinu	18 Dec 2025 9:22am 1. Noted., 2. Noted., 3. Noted., 4. Noted., 5. Noted.	
8-Dec-25	14.3	2025 NOM23 - Pickleball Feasibility Study  Cr Wanat	<p>Council Decision Moved: Councillor WanatSeconded: Councillor Butler That Council:</p> <p>1. Notes Pickleball is a paddle sport that combines elements of tennis, badminton, and table tennis and is rapidly growing in popularity in Australia;</p> <p>2. Notes pickleball's wide appeal in that it easy to learn, highly social, and accessible to players of all ages and skill levels which provides opportunities for increased levels of health and wellbeing as well as for community sport venues to attract a diverse membership base;</p> <p>3. Notes the opportunity for Frankston City, especially within sporting clubs and recreation centres to capitalise on the demand for the sport; for one off court hire opportunities and structured opportunities for play, coaching, and competition; and increased facility bookings, club memberships, and event opportunities;</p> <p>4. Notes Pickleball is played on a smaller sized court than Tennis, allowing for the temporary reconfiguration of tennis courts with line marking and removable nets if required; and</p> <p>5. Resolves to refer \$30,000 in funding for a feasibility study to the 2026/27 budget planning process to assess current and potential options in line with further need for pickleball facilities.</p> <p>Carried Unanimously</p>	Christian Martinu	18 Dec 2025 9:22am 1. Noted., 2. Noted., 3. Noted., 4. Noted., 5. Noted.	



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Meeting Date	Item No	NOM Title and Councillor	Council Resolution	Responsibility	Comments	Cost Summary
8-Dec-25	14.4	2025/NOM24 - Sister Cities / Friendship Cities Framework  Cr Baker	Council Decision Moved: Councillor BakerSeconded: Councillor Butler That Council: 1. Notes, at the 11 August 2025 Meeting, it was resolved that Council: 6.Supports the development of a strategic Sister and Friendship City relationship framework for consideration by no later than December 2026 that details a clear, consistent and strategic approach for how Council manages all current and future Sister and Friendship City relationships; 2. Seeks the Framework be brought forward and a report be presented at the March 2026 Council Meeting with the draft Sister Cities Framework. This is in recognition that a number of actions have been highlighted in the Mayor's Delegate's Report following a recent overseas trip regarding Sister/Friendship Cities. To assist good governance and decision making about any actions proposed, Councillors would benefit from an agreed Framework on which to base this decision making; 3. Notes the Framework is to include, but not limited to, the following: o definitions of Sister/Friendship Cities; o the purpose for building relationships; o governance framework and risk management; and o process for new associations, renewals and exit strategy. Carried Unanimously	Kristen Thomson	9 Jan 2026 1. Completed, noted; 2. In progress, the draft framework for Frankston City Council's Sister and Friendship City relationships is currently in development and scheduled to be presented to the 16 March 2026 Council Meeting; 3. Completed, noted;	
8-Dec-25	14.4	2025/NOM25 - Sister and Friendship City Relationships  Cr Bolam	Council Decision Moved: Councillor BolamSeconded: Councillor Butler That Council: 1. Notes it resolved at its meeting on 11 August 2025 to support the development of a strategic framework for sister and friendship city relationships; 2. Notes it has formal Sister City relationships with Susono (Japan), Wuxi (China), Suva (Fiji) and a formal Friendship City relationship with Annapolis (USA), which are registered with the Department of Foreign Affairs and Trade (DFAT) and all communications and engagements with international representatives must be declared as per DFAT requirements; 3. Notes the Mayor Cr Kris Bolam visited its Sister and Friendship Cities with overseas travel to Susono (Japan), Wuxi (China), Suva (Fiji) and Annapolis (USA) from 23 September to 12 October 2025 and approves the CEO to consider the key economic development and cultural exchange opportunities identified by the Mayor resulting from the trip; 4. Acknowledges the Frankston Business Chamber (formerly Frankston Business Collective) will consider establishing their own sister Chamber relationships with the following business and commerce industry chambers: a) Australia Wuxi General Chamber of Commerce; b) Wichita Chamber of Commerce; c) Anne Arundel Chamber of Commerce; d) Australia Italian Chamber of Commerce; 5. Writes to the Xinyi Museum to explore options to hold an exhibition of their porcelain treasures and provides a report back to Council at its meeting in April 2026 outlining related costs and any associated requirements; and 6. Writes to the Wuxi Municipal Government with an invitation to representatives to participate in an inbound delegation to visit Frankston in 2026 and provides a report back to Council at its meeting in April 2026 outlining related costs and any associated requirements.  Carried	Kristen Thomson	9 Jan 2026 1. Completed, noted; 2. Completed, noted; 3. Completed, noted; 4. Completed, noting the Frankston Business Chamber has signed its relationship MOU with Australia Wuxi General Chamber of Commerce and is progressing conversations with Wichita Chamber of Commerce, Anne Arundel Chamber of Commerce, Australia Italian Chamber of Commerce; 5. In progress, the Xinyi Museum on a potential exhibition is currently being prepared; 6. Action is on hold until the framework for Sister and Friendship City relationships is presented at the March Council Meeting.	

**Stronger Together:  
Resilient. Productive. United**

**2026  
National  
General  
Assembly  
Discussion Paper**  
National Convention Centre Canberra



**ALGA**  
Australian Local  
Government Association

The Australian Local Government Association (ALGA) is pleased to convene the 32nd National General Assembly of Local Government (NGA), to be held in Canberra in June 2026.

As convenor of the NGA, the ALGA Board warmly invites all councils to send representatives to this important national event. The final date for the NGA will be confirmed once the 2026 Federal Government Parliamentary sitting calendar is released.

The NGA is the premier national gathering of local governments. It gives councils a chance to come together, share ideas, debate motions, and strengthen the relationship between local government and the Australian Government.

This discussion paper contains essential information for Australian councils considering submitting motions for debate at the 2026 National General Assembly of Local Government (NGA).

It is recommended that all councils and delegates intending to attend the 2026 NGA familiarise themselves with the guidelines for motions contained in this paper.

## **KEY DATES**

27 October 2025 | Opening of Call for Motions

27 February 2026 | Acceptance of Motions closes

## **TO SUBMIT YOUR MOTION**

**VISIT: [ALGA.COM.AU](https://alga.com.au)**

## **ALGA AND THE NGA – WORKING FOR YOU**

Established 1947, ALGA is a federation of member state and territory associations. Its mission is to achieve outcomes for local government through advocacy with impact, and maximise the economic, environmental and social wellbeing of councils and our communities.

Since 1994, the NGA has raised the profile of local government on the national stage, showcasing the value of councils and demonstrating – particularly to the Australian Government – the strength and value of working with local government to deliver on national priorities.

Debate on motions was introduced to the NGA as a vehicle for councils from across the nation to canvas ideas. Outcomes of these debates (NGA Resolutions) can be used by councils to inform their own policies and priorities, as well as their advocacy when dealing with federal politicians.

At the same time, they help ALGA and its member state and territory associations gain valuable insight into council priorities, emerging national issues, and the level of need and support for new policy and program initiatives.

Given ALGA's structure, Constitution, and resources, the NGA resolutions do not bind ALGA. However, NGA resolutions are carefully considered by the Board to determine ALGA's policies, priorities and strategies to advance local governments within the national agenda.

This is your NGA, and ALGA is pleased to act as the convenor. ALGA's policies and priorities will continue to be determined by the ALGA Board in the interests of all councils.

We encourage councils to consider the topics and guidance in this paper as you develop your motions.

**The ALGA Board thanks all councils for attending the NGA 2026 and those who submit motions for debate.**

## SUBMITTING MOTIONS

The National General Assembly of Local Government (NGA) gives you and your council an important opportunity to influence the national policy agenda.

The Australian Local Government Association (ALGA) Secretariat has prepared this short discussion paper to help you identify motions that address the NGA 2026 theme of “Stronger Together: Resilient. Productive. United.” This theme encourages debate on how councils across Australia can become more resilient, contribute to the nation’s productivity agenda, and present a united voice to the federal government on key issues in the national sphere.

We encourage you to read all the sections of the paper. We have included guiding questions to assist in developing your motion, but you do not have to respond to every question. You can address one or more of the issues identified in the discussion paper with your motion.

Your NGA motion should focus on how local governments can work in partnership with the Australian Government to address the challenges our communities face or seize the opportunities that are national priorities.

Each year the Secretariat receives a high volume of motions. Councils are encouraged to submit only their highest-priority motions and ensure it meets the criteria below. Multiple motions on a similar topic may be re-written into a single strategic motion, and councils will be invited by the Secretariat to put their council name to the proposal.

## HOW TO SUBMIT

- Each motion requires a contact officer, a clear national objective, a summary of the key arguments in support of the motion, and endorsement of your council.
- You can lodge motions electronically using the online portal available at [www.alga.asn.au](http://www.alga.asn.au)
- **Motions should be received no later than 11:59 pm AEST on Friday 27 February 2026.**

## WHO CAN SUBMIT A MOTION

- Any council that is a financial member of their state or territory local government association can submit a motion.
- We will not accept motions submitted on behalf of external third parties that may seek to use the NGA to apply pressure to Board members or gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, local government.

## CRITERIA FOR MOTIONS

To be eligible for inclusion in the NGA Business Papers, and debate it on the floor of the NGA, you must meet the following criteria:

- > Submit a new motion that has not been debated at an NGA in the preceding two years as found in previous business papers on the ALGA website.
- > Ensure your motion is relevant to the work of local government across the nation, not focused on a specific location or region, unless the project has national implications.
- > Align your motion with the policy objectives of your state and territory local government association.
- > Propose a clear action and outcome on a single issue, calling on the Australian Government to take action. Motions covering more than one issue will not be accepted.
- > Ensure the motion does not seek to advantage one or a few councils at the expense of others.
- > Avoid being prescriptive in directing how the matter should be pursued.

## WRITING TIPS

Motions should seek the NGA's support for a particular action or policy change at the federal level which will assist local governments to meet local community needs.

- > Start with: "This National General Assembly calls on the Australian Government to...".  
Be concise, clearly worded, and unambiguous.
- > Use the background section of the form to help delegates understand your issue.
- > Keep your motion to 100 words, the national objective to 100 words, and the key arguments to 150 words.

## PROCESS OF SELECTION

The ALGA Secretariat will review motions for quality control and consistency with the criteria.

- > With the agreement of the relevant council, we may edit motions to ensure consistency.
- > If we have any questions about the substance or intent of a motion, we will raise these with the nominated contact officer.
- > Where there are multiple motions on a similar issue, the Secretariat may combine them into a single overarching strategic motion and invite the council to attach their name to the strategic motion.
- > Motions that reflect existing ALGA policy will be noted in the Business papers—but will not be included for debate, as they have already been covered in existing ALGA advocacy and policy positions.

The ALGA Board provides final decision on which motions are included in the Business paper.

- > The ALGA Board and state and territory local government associations will review all submitted motions to determine their eligibility.
- > The ALGA Board will consider the importance and relevance of the issue to local government and whether the motions meet all the criteria.
- > The ALGA Board will refer any motion primarily concerned with local or state issues to the relevant state or territory local government association and it will not include it in the NGA Business Papers.

## WHO WILL SPEAK TO THE MOTION AT NGA?

We expect any council that submits a motion to be present at the National General Assembly to move and speak to the motion. The decision on the speaker is at the discretion of the council.

## AFTER THE NGA

The resolutions of the NGA will be referred to the relevant federal Minister as an outcome of the NGA. Resolutions passed at the NGA do not become binding policy on ALGA, with policy positions to remain at the discretion of the ALGA Board.

All NGA resolutions will be published on [www.alga.com.au](http://www.alga.com.au).

As the host of the NGA, ALGA will communicate resolutions to the relevant Australian Government Minister and publish Ministerial responses as they are received on the ALGA website.





## **OTHER THINGS TO CONSIDER**

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- > It is important to complete the background section of the submission form. Do not assume NGA delegates will know the background of the proposal. This section helps all delegates to understand your motion and informs decision making. Please note, motions should not be prescriptive in directing how the matter should be pursued.
- > Keep motions practical, focussed and can be implemented. This ensures that relevant Australian Government Ministers can respond thoughtfully and promptly. Avoid complex motions with multiple points that require cross-portfolio implementation.
- > If there are any questions about a motion, ALGA will contact the nominated officer. With the council's agreement, these motions may be edited before being included in the NGA Business Papers.
- > Debate will follow the rules published in the Business Papers and will focus on the strategic motions.

## SETTING THE SCENE

In the face of evolving challenges and opportunities, local governments around Australia stand at the forefront of driving resilience and productivity. Local governments know we are stronger together and the importance of unity across all levels of government. The theme for this year's NGA, **Stronger Together: Resilient. Productive. United**, underscores the pivotal role councils play in shaping the nation's future and delivering national priorities.

As the backbone of local communities, councils are uniquely positioned to implement place-based solutions that address both local needs and national priorities. This year's NGA encourages debate on how councils can enhance their resilience, contribute meaningfully to the nation's productivity agenda, and present a cohesive voice to the federal government on critical issues.

By fostering collaboration and innovation, local governments can lead the way in creating sustainable and thriving communities.

The 2026 NGA provides you - the elected representatives of Australia's local councils and communities - with the opportunity to engage with the Federal Government and key Ministers, ensuring that the voices of local communities are heard at the national level.

In this context, this year's call for motion focusses on ten priority areas:

- Financial sustainability
- Emergency management
- Housing and planning
- Roads and infrastructure
- Closing the Gap
- Jobs and skills
- Environment
- Cyber security
- Climate change
- Intergovernmental relations.



# 1. FINANCIAL SUSTAINABILITY

Financial sustainability is the biggest challenge facing Australia's local governments which is why it remains one of ALGA's top priorities. Sustainably funded, councils can play a key role delivering local solutions to national priorities.

The 2025 Parliamentary inquiry interim report into local government sustainability confirmed that the role of councils has evolved and expanded over time, putting significant pressure on local government budgets. It is critical the Federal Government reinstates and finalises the Parliamentary inquiry into local government sustainability.

For almost one in four councils, federal Financial Assistance Grants make up at least 20 per cent of their annual operating revenue. This funding is untied, meaning it can be used to address local priorities.

Over the past 30 years, the value of Financial Assistance Grants as a percentage of Commonwealth taxation revenue has dropped from 1% in 1996 to just 0.5% today. To address this, ALGA is advocating for a **return to 1% of Commonwealth taxation revenue for local government over the next three years.**

ALGA also proposes five new, untied funding streams to be distributed to all councils on a formula basis, including:

- \$1.1 billion per year for enabling infrastructure to unlock housing supply,
- \$500 million per year for community infrastructure,
- \$600 million per year for safer local roads,
- \$900 million per year for increased local government emergency management capability and capacity, and
- \$400 million per year for climate adaptation.

Additionally ALGA advocates for permanent, full membership of National Cabinet, the Council on Federal Financial Relations and the Local Government Ministers' Forum to ensure local perspectives are considered in national decision making.

*What are the opportunities to address financial sustainability across councils, and support their capacity to deliver local solutions to national priorities?*

*Are there improvements to be made to existing federal funding programs and arrangements that would support improved local government financial sustainability?*

## 2. EMERGENCY MANAGEMENT

The frequency, duration, and severity of natural disasters in Australia are a major concern for local governments.

Between 2019 and 2023, 434 of Australia's 537 councils faced natural disasters. Since 2020, 346 councils have dealt with at least two or more natural disasters. These numbers highlight that Australia will likely face more frequent and severe climate-driven disasters in the future, as noted by the 2025 Australian National Climate Risk Assessment (NCRA). Regional communities, which have the least capacity to plan and respond to natural disasters, are often hit the hardest. However, the NCRA also warns that even areas that have never experienced disasters will face one at some point as the climate continues to warm.

More frequent disasters will further strain emergency services and disaster response and recovery efforts at all levels of government. Natural disasters currently cost Australia \$38 billion per year in direct physical damage, economic disruption, and social impacts, affecting millions of people. This figure is forecast to rise to approximately \$73 billion by 2060.

Councils are crucial in supporting their communities during and after disasters, but do not have enough funding to carry out these functions. They are already stretched thin, with many councils facing financial instability, and the increasing frequency of disasters has a cumulative financial impact.

Investing more in disaster prevention and resilience, as well as boosting local government emergency management response funding, will save money in the long run and better protect lives, homes, and businesses. Every dollar spent on reducing the impact of climate-related disasters saves the government up to \$8 in the long term.

ALGA is asking for \$900 million per year to help councils improve their disaster response and resilience. They also want the Commonwealth to fully implement the recommendations from the Royal Commission into National Natural Disaster Arrangements and other major reviews, including the Independent Review of National Natural Disaster Governance Arrangements (the Glasser Review) and the Independent Review of Commonwealth Disaster Funding (the Colvin Review)

The Independent Reviews by Colvin and Glasser support a strategic shift towards disaster risk reduction and resilience. The Colvin Review recommended a major capacity uplift for local government and an enhanced national training and exercise regime which tests and builds local government capability. However, while ALGA notes the need to invest in risk-reduction and resilience-building initiatives, embedding recovery at all points along the emergency management continuum, should always be at the front of mind for all levels of government. ALGA's response to these Reviews reiterated the need for a sustainable funding model for disasters through a non-competitive pathway, and dedicated funding for local government.

Councils are encouraged to draw on their practical experience of the improvements that could be made to better support them in preparing, responding to, and recovering from, natural disasters.

Please note that many aspects of emergency management are state or territory responsibilities, and your motions should focus on how the Australian Government could assist.

*What new programs, or improvements to existing programs, could the Australian Government develop to partner with local government to improve the current natural disaster management systems to further assist in recovery and build resilience?*

*How can the Government best support Australian councils to prepare for, respond to and recover from natural disasters?*



### 3. HOUSING AND PLANNING

Australia is experiencing an affordable housing crisis, with a lack of housing supply impacting on homeowners and renters.

The crisis is leading to more people experiencing homelessness and struggling with housing insecurity and affordability.

In many jurisdictions, local government performs a key role in zoning and approving housing and delivering enabling infrastructure. However, councils are often unfairly blamed for delays in housing approvals when most applications that meet the requirements are processed quickly and efficiently.

One of the biggest barriers to building more homes is a lack of funding for enabling infrastructure, including the roads, power and water connections necessary for new developments.

The National Housing Accord – which ALGA is a signatory to on behalf of local government - sets an ambitious national target of 1.2 million new, well-located homes over the next five years. According to ALGA's research, it will cost at least \$5.7 billion to build the infrastructure needed to meet the national housing target. This is in addition to the existing funding gaps for local government infrastructure, which is estimated to be between \$50-\$55 billion for replacing infrastructure in poor condition (2024 National State of the Assets Report).

The 2024 Addressing the Housing Crisis: Unlocking Local Government's Contribution Report by Equity Economics found that 40% of surveyed local governments have reduced new infrastructure developments due to insufficient funding for enabling infrastructure required to support new housing, further exacerbating the housing crisis.

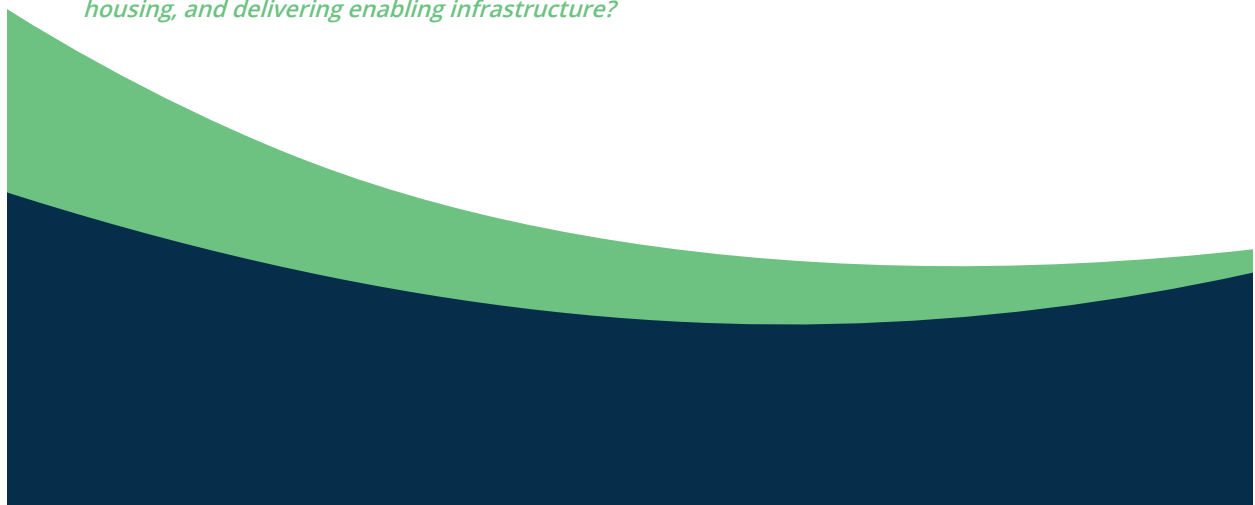
ALGA is calling for a new five-year, \$1.1 billion annual fund that would be provided to all councils to get the foundations right for increasing Australia's housing supply.

We are advocating for local governments to be provided with \$500 million per year for critical and community infrastructure and assets that will help create more liveable communities.

ALGA is also seeking a seat at the table for national discussions on housing policy, including full membership of National Cabinet and the Housing and Homelessness Ministerial Council.

*What new programs and policies could the Australian Government develop to partner with local government to support the provision of more affordable housing?*

*How can local governments be better supported in their role in planning and approving housing, and delivering enabling infrastructure?*



## 4. ROADS AND INFRASTRUCTURE

Local governments are responsible for about one-third of Australia's public infrastructure, including local roads, buildings, facilities, airports, water and land.

According to ALGA's 2024 National State of the Assets report, Australia's councils manage over \$600 billion worth of assets and infrastructure, which is about ten times their annual revenue.

This makes local governments the most asset-intensive level of government. Councils manage local roads, which make up around 75% of the national road network, totalling more than 650,000 km. These roads serve every Australian and business daily, and are key to Australia's productivity.

### Safer roads

The unacceptable number of deaths and serious injuries on Australian roads has continued to rise every year since 2020.

Tragically, around half of all fatal road crashes occur on local roads in regional areas. During the 12 months ending August 2025 there were 1,353 road deaths, 4.3% higher than the same time in the previous year, according to national road safety data.

Effectively funding the maintenance and necessary safety upgrades of Australia's local road network is a big challenge, and despite recent increases in the federal Roads to Recovery funding, there is still a \$500 million per year shortfall, according to the 2023 Grattan Institute's Potholes and Pitfalls report.

ALGA is calling for \$600 million per year safer roads fund – with \$500 million for infrastructure improvements and \$100 million for road safety programs – to support all councils to play a more effective role reducing deaths on Australian roads.

### Community infrastructure

Local government libraries, playgrounds, bike paths and community centres are vital to the wellbeing and liveability of communities. However, many of these facilities need significant attention and upgrades.

According to ALGA's 2024 National State of the Assets report, around \$8.3 billion of local government buildings and facilities and \$2.9 billion of parks and recreation assets are in poor condition.

On a positive note, since 2021, the amount of local government buildings and facilities in poor condition has fallen from 10 per cent to eight per cent. This is the result of increased federal investment through the Local Roads and Community Infrastructure program, from both the Coalition and Labor governments since 2020.

Unfortunately, this program has ceased and there is an urgent need for ongoing and significant community infrastructure. ALGA is proposing a \$500 million per year community infrastructure fund – to be provided to all councils – to build, (and importantly), maintain and upgrade the local facilities that make communities great.

*Are there new programs or initiatives that the Australian Government could adopt to improve the long-term sustainability of local government roads and community infrastructure?*

*Are there programs or initiatives that the Australian Government could provide to improve the sector's capacity to manage local government infrastructure and to integrate these plans into long-term financial plans?*

*Are there opportunities for the Australian Government to support councils to invest in local infrastructure that will help address national priorities?*



## 5. CLOSING THE GAP

Local governments play a crucial role in closing the gap between Indigenous and non-Indigenous Australians. ALGA is a signatory to the National Agreement on Closing the Gap Partnership, which focuses on four priority reform targets and 19 socio-economic targets in areas like education, employment, health, justice, safety, housing, land and waters, and Aboriginal and Torres Strait Islander languages.

Local governments are uniquely positioned to support partnerships that address long-term service gaps and ensure their delivery. However, the Productivity Commission Review of the National Agreement on Closing the Gap found that Federal and state governments are not adequately supporting or involving local governments in these reforms.

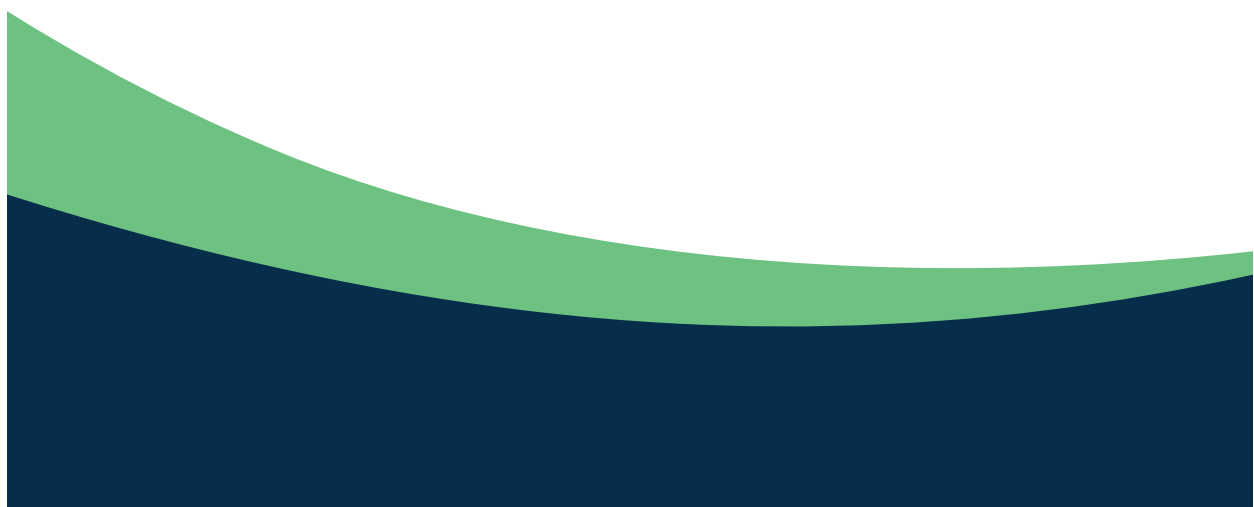
ALGA is calling for more resourcing and funding for local government, to support place-based initiatives or broader programs to enable councils to better facilitate and meet Closing the Gap objectives in their communities.

ALGA is also advocating for the Commonwealth to:

- Establish a national framework/set of protocols outlining which Federal Government departments/agencies should engage with local government in place-based initiatives, and planning for community-level projects or expenditure.
- Seek greater local government input in programs that impact on Closing the Gap targets to better shape programs with local knowledge and the needs of specific communities.
- Develop programs, with state and territory governments, to include funded support positions for local government coordination and partnership efforts (including member associations).
- Recognise councils with majority or all Aboriginal-elected members as key service delivery bodies in policy and program development.

*Are there programs or initiatives that the Australian Government could adopt to assist local government to advance reconciliation and close the gap?*

*Are there practical programs or initiatives that local government and the Australian Government could introduce to maintain, build and strengthen the level of trust between Aboriginal and Torres Strait Islanders and governments?*



## 6. JOBS AND SKILLS

Australia's jobs and skills crisis is significantly impacting local governments, which employ around 213,000 people nationwide. ALGA's 2022 Local Government Workforce Skills and Capability Survey found that nine out of ten Australian councils face jobs and skills shortages, hindering project and service delivery.

Town planners, building surveyors, and engineers are the most in-demand professions. These roles are crucial for supporting and enabling communities to become more resilient and to help boost local economic growth and national productivity. National priorities, such as increasing housing supply, cannot be achieved without local government support and the right professionals to undertake this work.

Several factors drive these skill shortages, including difficulty attracting young people to local government jobs, lack of available training courses, wage competition, and insufficient resources to upskill the current workforce. This includes access to training facilities for rural and remote councils, workplace supervisors, subject matter experts, and contextualized training resources.

Councils urgently need more federal funding to invest in workforce development and training programs, attract workers to regional areas, and address broader skills shortages in the national economy.

ALGA is calling for the Federal Government's National Skills Plan to acknowledge the vital role of local governments as employers in training and skills development. ALGA also seeks funding opportunities for council employees to access training for identified skills shortage areas, especially in regional and remote communities.

Additionally, it is important for the Commonwealth to undertake a national audit of institutions offering urban and land use planning, building surveyors, and engineering qualifications, and to identify more readily available pathways for regional and remote study.

*Are there programs or initiatives that the Australian Government could implement that would enhance local government's capacity to attract and retain appropriately skilled staff now and into the future?*

*Are there programs or changes to existing programs that would increase local government's ability to employ apprentices and trainees?*

*Are there other initiatives that the Australian Government could provide to improve the sector's ability to plan and develop skills fit for the future?*



## 7. ENVIRONMENT

Local governments play a crucial role in protecting our local environment including places, flora and fauna.

Councils spend more money on environmental protection than any other level of government. According to SGS Economics and Planning, councils spent \$6.75 billion in 2021-22 on biodiversity, biosecurity, water management, and waste management. By comparison, states and territories spent \$6.62 billion, and the Commonwealth allocated \$6.7 billion over the same period.

Local government is also key in improving waste management and resource recovery to reduce pollution, maintain communities and keep people healthy. However, as the Australian Government recently reported, we are running out of viable landfill space and circular economy solutions are required.

Local governments are ideal partners for on-the-ground action to deliver environmental priorities and outcomes, but they need better funding and support.

Councils bring a local, community-based and integrated approach to managing environmental issues, including weed and pest management, monitoring and protecting threatened species, contributing to water security and enhancing biodiversity.

ALGA is calling on the Federal Government to:

- Fund councils to support the delivery of national environmental outcomes. This includes outcomes stipulated in international conventions, threatened species action plans, matters of national, state, and local environmental significance, and any new obligations/expectations under reforms to the Environmental Protection and Biodiversity Conservation (EPBC) Act.
- Fund local governments to manage environmental threats, including pests, weeds, and biosecurity threats.
- Ensure local government is appropriately recognised and engaged through environmental law reform processes.
- Seek agreement, under the National Water Initiative, on the overarching social, cultural, economic and environmental outcomes and goals for water on a national and holistic basis, and action planning and funding and achieve these outcomes and goals.



#### Waste management and resource recovery

Collecting, treating, and disposing of waste costs local governments an estimated \$3.5 billion annually.

The 2022 National Waste report revealed waste generation has increased 20 per cent over the last 15 years (8.3 per cent coming from municipal waste). Although, recycling and recovery of Australia's core waste has increased by 57 per cent since 2006-07, Australia still has one of the lowest rates of recycling among OCED countries.

The responsibility and cost for waste reduction in Australia should be borne by industry, and not local governments.

Implementing mandatory product stewardship, including payments to local governments for any residual resource recovery services, would ensure producer responsibility is operationalised and reduce the cost and risk burden on councils.

ALGA is advocating for the Federal Government to:

- Establish a mandatory product stewardship approach for waste materials and ensure product stewardship schemes include, and are effective, in regional and remote areas.
- Ban the importation and manufacturing of products containing identified contaminants.
- Prioritise national policy attention to waste streams with the highest potential to improve environmental outcomes, reduce costs to local government, and create economic opportunity.
- Introduce a 'local government impact assessment' into national waste policy and reform processes to ensure council interests are systematically incorporated into policy design.

*How could the Australian Government partner with local government to strengthen Australia's environmental services and infrastructure?*

*What new programs could the Australian Government partner with local government in to progress local regional and national objectives?*

*What actions and investments should the Australian Government prioritise to improve resource recovery rates?*

*What initiatives and approaches should the Australian Government take to improve waste, recycling and resource recovery in regional, rural and remote LGAs?*

*What are the most significant opportunities in the circular economy and how can the Australian Government engage with local governments to leverage these opportunities?*



## 8. CYBER SECURITY

Cyber security is a growing risk for all Australian governments and businesses, and councils are not immune. However many local governments are under-resourced and struggle to deal with increasingly sophisticated cyber threats and attacks.

Local governments manage large amounts of sensitive data about communities and community members, including private information from the aged care, health, and social services they deliver. Furthermore, most councils are responsible for managing critical infrastructure, including water, waste, power networks, and transport systems.

Councils need greater support to strengthen their cyber security preparedness and response capability, and protect valuable data.

ALGA is calling for greater funding and support from the federal government to improve cyber security capability and capacity across the local government sector.

*Drawing upon your council's experience, and your knowledge of other councils within your state or territory, are there programs and initiatives that the Australian Government could implement to help local government develop its digital technology services and infrastructure?*

*Are there actions the Australian Government could take to improve cyber security within the local government sector?*

## 9. CLIMATE CHANGE

The impacts of climate change – including from more frequent and severe natural disasters, coastal erosion and rising temperatures – are being felt right across every community.

Councils, being the closest government to communities, are crucial in creating a sustainable future and helping the Federal Government achieve net zero emissions by 2050. However, they need support to manage these impacts.

### Climate adaptation

Local governments are on the frontline of climate adaptation. They build public swimming pools to keep people cool, plant trees for shade, and upgrade stormwater systems to handle heavy rains. With their local knowledge and leadership, they play a vital role in addressing climate risks and seizing new opportunities from new industries and achieving national climate adaptation objectives.

Councils are already investing significantly in climate adaptation, but they need more support to match the scale of the challenges. ALGA's modelling shows that councils deliver \$0.8 to \$3.1 in benefits for every \$1 invested. A \$2 billion investment by 2030 could benefit local communities by \$2.2 to \$4.7 billion.

ALGA is calling for a new \$400 million per year climate adaptation fund, to be distributed across all councils to provide local, place-based solutions to Australia's changing climate.

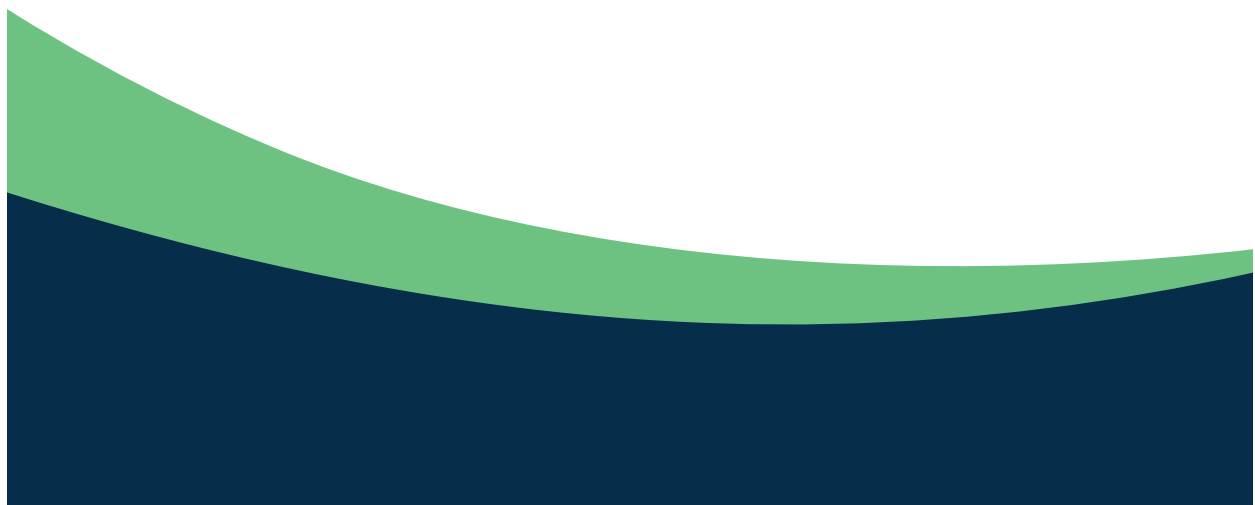
We are also asking the Federal Government to:

- Streamline and make it easier for local governments to undertake climate risk management. This should involve implementing a voluntary climate risk framework for local government which supports consistent climate risk assessment, reporting, decision making and expenditure.
- Develop, operate and maintain an information and data suite designed specifically for local government adaptation use (on an opt-in basis).

### Emissions reduction

The Australian Local Government Climate Review 2024 found that 86% of councils (out of 120 respondents) had an emissions inventory. However, they face barriers in reducing corporate emissions, such as internal resourcing (69%), funding (64%), and staff capability (40%).

While councils are committed to reducing emissions locally, they need more funding to avoid burdening ratepayers and to allow communities to benefit from low-emissions technologies sooner.



ALGA is asking the Federal Government to:

- Collaborate with local governments as part of a multi-level governance approach (per the Australian Government's pledge to the Coalition for High Ambition Multilevel Partnerships) to undertake strategic planning and prioritisation of net zero projects, infrastructure and service needs on a regional level.
- Fund emissions reduction plans with local governments across states and territories to facilitate a place-based approach to achieving net zero communities.
- Expand, and make more accessible, existing funding programs which enable local governments to reduce emissions and support community emissions reduction.
- Provide councils with accessible and nationally harmonised tools to maintain pace with trends in emissions measurement and reporting.
- Ensure local governments are compensated where emissions reduction processes place additional pressure on services and infrastructure (e.g, heavier EV truck impact on maintenance/standards of roads/bridges).

#### Renewable energy transition

Local governments are crucial partners in the transition to net zero. They engage with project proponents, negotiate community benefits, provide trusted information to residents, and manage the impacts of large projects on roads, housing, and local skills.

Councils strive to create a positive long-term legacy while balancing the immediate risks and impacts of the transition.

ALGA is asking the Federal Government to:

- Create a program of work dedicated to understanding local government experiences with renewable energy transition in their local area and region and develop specific supports for local governments.
- Establish a national approach and mechanism for cost recovery to local governments for the role of brokering benefits between project proponents and their communities, benefitting all Australians.
- Develop and maintain regional plans and a national map demonstrating zoning for prospective and proposed renewable energy projects and transmission corridors.

*Noting the Australian Government's approach to reducing emissions, are there partnerships, programs, and initiatives that local government and the Australian Government can form to achieve Australia's 2050 net zero emissions target?*

*What are the opportunities to support councils to increase community resilience to the impacts of climate change?*

*What support do councils need to ensure that renewable energy projects deliver lasting benefits to the communities that house them?*

*What are the most significant climate risks being faced by local governments and what approach should the Australian Government take to supporting councils?*

*What roles and responsibilities for emissions reduction and climate risk management is your council shouldering that should be primarily managed by other levels of government? How should this responsibility be shared or rebalanced?*

*What are the most significant emissions reduction opportunities for your council and what could the Commonwealth provide to enable you to implement these opportunities?*



## 10. INTERGOVERNMENTAL RELATIONS

ALGA has unique access and insight into government decision-making in Australia.

We represent local government at Ministerial Councils and forums on a range of key issues including transport, emergency management, energy, climate, environment, planning, culture and Closing the Gap.

At these meetings, ALGA's leaders provide a powerful and strong voice for councils and communities, and ensure local perspectives are considered in national policy development.

However, ALGA does not have a permanent voice on National Cabinet – the main forum linking all governments across the nation.

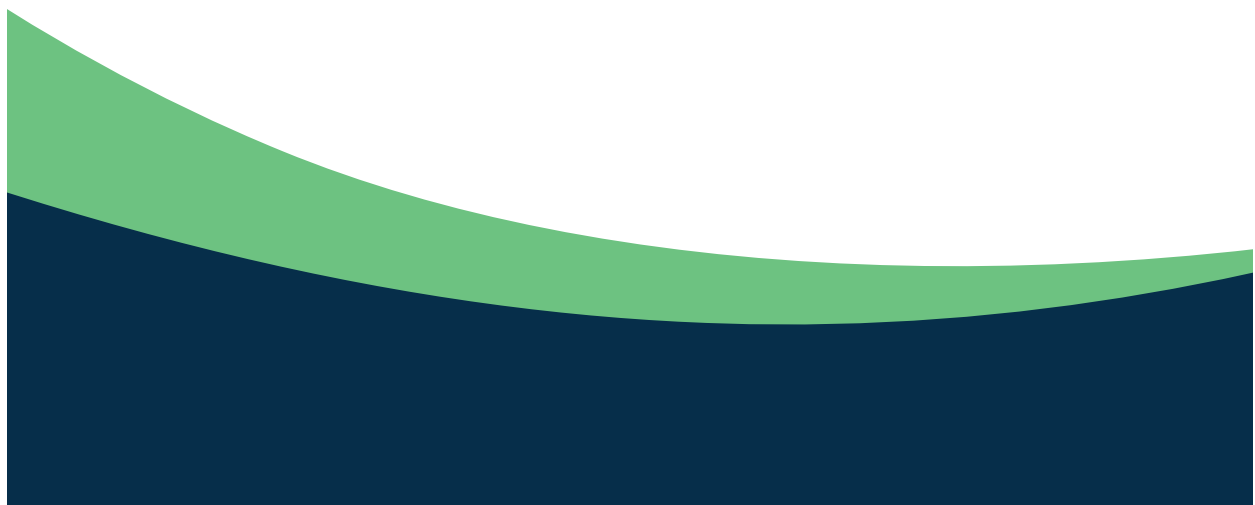
For almost 30 years, ALGA was a valued member and contributor to the Council of Australian Governments (COAG). However, ALGA's membership did not carry over when COAG transitioned to National Cabinet in 2020, and ALGA now only attends one meeting each year as an observer. ALGA is also invited to attend one meeting per year of the Council on Federal Financial Relations.

ALGA is calling on the Federal Government to return ALGA as a full member of National Cabinet with ongoing membership and voting rights. This will enable local government leaders to provide local perspectives on national decision making and ensure the views of Australian communities are understood and considered.

We are also seeking full membership of the Local Government Ministers' Forum, which ALGA currently attends in an ex-officio capacity.

*Given the important role councils play delivering local solutions to national priorities, how can intergovernmental arrangements be further improved in Australia?*

*Are there new initiatives and programs that could be adopted to improve the level of cooperation and collaboration between the Australian Government and local government?*



## CONCLUSION

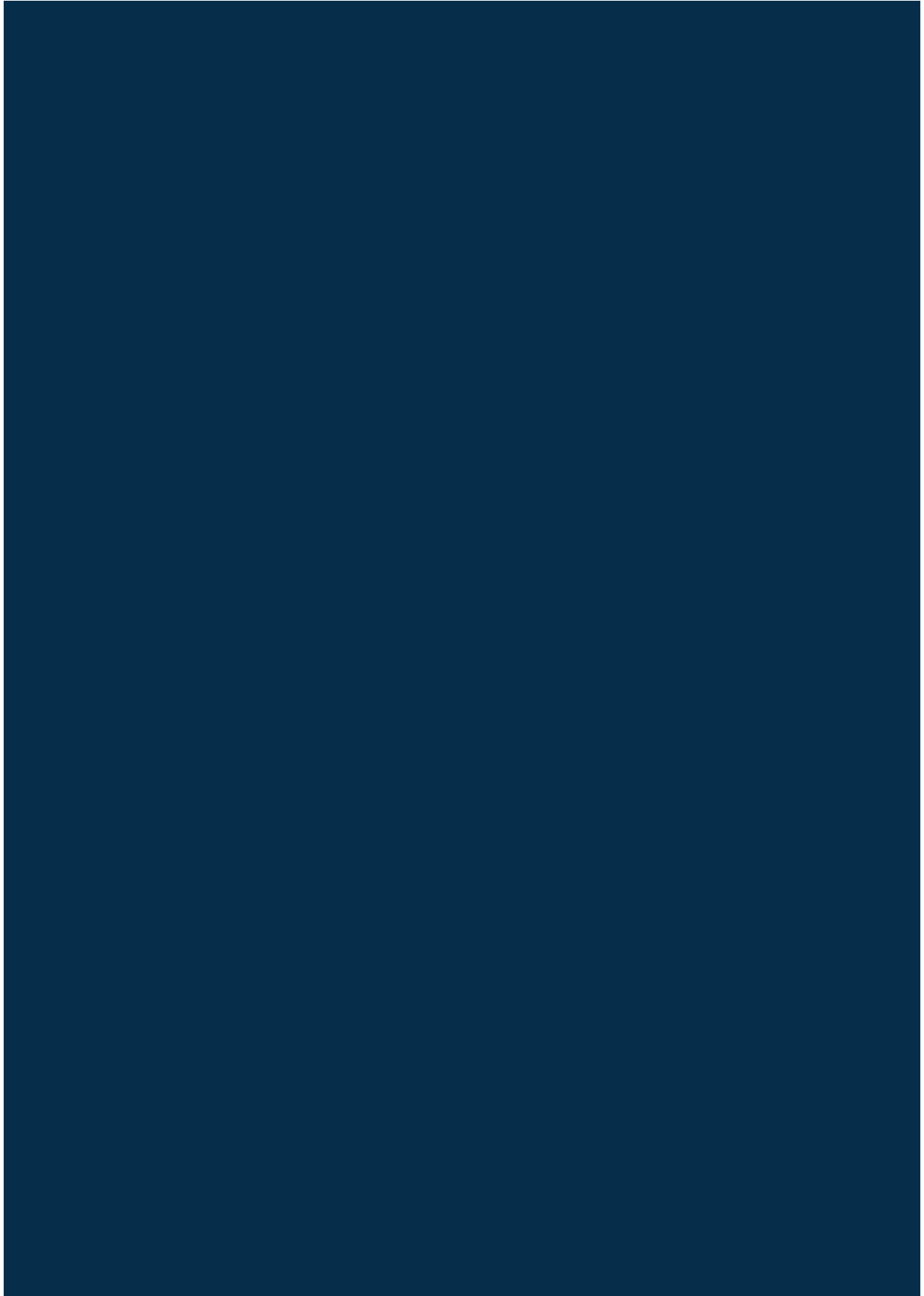
Thank you for taking the time to read this discussion paper and your support for the 2026 National General Assembly of Local Government.

A final reminder:

- Motions should be lodged electronically at [www.alga.com.au](http://www.alga.com.au) and received no later than **11.59pm AEST on 27 February 2026**.
- Motions must meet the criteria published in this paper.
- Motions should commence with the following wording: *This National General Assembly calls on the Australian Government to...*
- Motions should not be prescriptive in directing how the matter should be pursued.
- Motions should be practical, focussed and relatively simple.
- It is important to complete the background section on the form.
- Motions must not seek to advance an outcome that would result in a benefit to one group of councils to the detriment of another.
- When your council submits a motion there is an expectation that a council representative will be present at the 2026 National General Assembly to move and speak to that motion if required.
- Resolutions of the National General Assembly do not automatically become ALGA's national policy positions. The resolutions are used by the ALGA Board to inform policies, priorities and strategies to advance local governments within the national agenda.

**We look forward to hearing from you and seeing you at the 2026 National General Assembly in Canberra.**





## National General Assembly – Draft Motions

June 2026

**NGA Theme:** Stronger Together: Resilient. Productive. United.

Motions for this year's NGA should focus on how local governments can work in partnership with the Australian Government to address the challenges our communities face or seize the opportunities that are national priorities.

**Motion Title:** Drug rehabilitation affordability and accessibility

**Relevant Director:** Sam Clements

**Category (select):**

- Financial sustainability
- **Emergency management**
- Housing and planning
- Roads and infrastructure
- Closing the Gap
- Jobs and skills
- Environment
- Cyber security
- Climate change
- Intergovernmental relations

**Proposed Motion (max 500 words)**

This National General Assembly calls on the Australian Government to strengthen national investment in the provision of accessible, affordable and evidence-based alcohol and other drugs (AOD) treatment and support services within local communities, by:

1. Working with state and territory governments, Primary Health Networks and local government to increase investment in complete, end-to-end treatment pathways, enabling people to move seamlessly from early identification and initial contact through to specialist treatment, ongoing recovery support and aftercare, with the aim of reducing service gaps and improving continuity of care; and
2. Updating the National Drug Strategy to provide a contemporary, coordinated national framework that supports prevention of AOD-related harms, promotes evidence-based responses and contributes to safe and healthy communities.

## National General Assembly – Draft Motions

June 2026

### National Objective – why is this a national issue and why should this be debated at the NGA (max 100 words)

Harm from alcohol and other drugs is a growing national challenge affecting community safety, public health, workforce participation and pressure on emergency and justice systems. Although AOD treatment responsibilities are shared across governments, gaps in coordination, funding and service availability leave people facing long waits, service shortages, affordability barriers and poor continuity of care.

Local governments are increasingly addressing visible harms despite limited powers and resources. National leadership is needed to update the National Drug Strategy and deliver coordinated, end-to-end investment so people can access timely, affordable, evidence-based support, reducing long-term social and economic costs and community wellbeing.

### Summary of Key Arguments (max 150 words)

Local governments across Australia are experiencing impacts associated with AOD related harms, including increased emergency service call-outs, public safety concerns, and repeat interactions with the justice system. At the same time, access to affordable and timely AOD treatment remains limited, with many communities facing long waitlists, service gaps, or reliance on costly private rehabilitation options.

Where integrated, end-to-end treatment pathways are unavailable or unaffordable, people seeking support may encounter service gaps between early intervention, specialist treatment and recovering supports. This can contribute to repeated crisis responses and preventable harm. This places a growing financial and operational burden on local governments, who are increasingly required to respond through enforcement, outreach and community safety responses.

A renewed National Drug Strategy, supported by strengthened national investment in integrated, accessible, community-based AOD treatment and support pathways will deliver better outcomes for individuals, reduce pressure on emergency and justice systems, and support safer, healthier and more resilient local communities.

## National General Assembly – Draft Motions

June 2026

**NGA Theme:** Stronger Together: Resilient. Productive. United.

Motions for this year's NGA should focus on how local governments can work in partnership with the Australian Government to address the challenges our communities face or seize the opportunities that are national priorities.

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**Motion Title:** National integrity standards framework - federal, state & local government

**Relevant Director:** A/Director Corporate and Commercial Services

**Category (select):**

- Intergovernmental relations

**Proposed Motion (max 500 words)**

This National General Assembly calls on the Australian Government to consider developing a national integrity standards framework that applies to federal, state and local tiers of government. The aim is to ensure a unified approach for the national and state-based integrity commissions and oversight bodies towards handling breaches, investigations and decision outcomes.

Established in July 2023 under the National Anti-Corruption Commission Act 2022, the National Anti-Corruption Commission (NACC) enhances integrity by preventing corrupt conduct through investigating reports about corruption by Commonwealth public officials and supports agencies to prevent and investigate corrupt conduct. The NACC does not review decisions by public sector agencies or investigate state or territory agencies and does not conduct criminal prosecutions or impose penalties.

In Victoria, corrupt conduct in the public sector at local and state government is managed by the Integrity Based Anti-Corruption Commission (IBAC), along with other integrity bodies such as the Victorian Ombudsman and the Local Government Inspectorate, all have a 'no wrong door' approach. Integrity Oversight Victoria oversee 13 integrity bodies to ensure independent assurance that the bodies act lawfully and properly.

In NSW the Independent Commission Against Corruption (ICAC) investigate and expose corrupt conduct in the NSW public sector, prevent corruption and educate the community about corruption.

ICAC was established in 1989 and has different jurisdictions, powers and procedures to Victoria's IBAC agency and at the federal level NACC with varying definitions of corrupt conduct and varying thresholds for commencing investigations and circumstances for holding public hearings:

## National General Assembly – Draft Motions

June 2026

- the jurisdiction for NACC is for Federal public officials, whereas ICAC is for NSW public officials and IBAC is for Victorian public officials
- the definition of corrupt conduct is broader in NSW and must be serious or systemic in Victoria (now broader) and nationally
- there must be exceptional circumstances for a public hearing in Victoria and nationally
- the powers for IBAC in Victoria are somewhat limited for preliminary investigations

The introduction of a national integrity standards framework may involve representatives from independent integrity bodies at federal and state levels to work together to standardise powers and procedures, an opportunity to safeguard the community and ensure a fair system of integrity.

### National Objective – why is this a national issue and why should this be debated at the NGA (max 100 words)

The integrity frameworks currently in Victoria, NSW, Queensland and SA vary from the National Anti-Corruption Commission which operates at a commonwealth level.

In Victoria and NSW key corruption risks identified across local and state governments have highlighted the need for better integrity standards and controls to manage and prevent corruption and increase public confidence and trust in the public sector.

The NACC is hosting the Australian Public Sector Anti-Corruption Conference in September 2026, which provides an opportunity to table the notion that standardising integrity systems and frameworks across federal and state levels of government will strengthen integrity in the public sector nationally.

### Summary of Key Arguments (max 150 words)

The state and local government public sector is subject to the jurisdictions, powers and procedures carried out by independent anti-corruption commissions which vary from state to state and at a federal level.

There is not one standard integrity framework for public officials to follow, be held to account, or install public confidence in integrity system for the public sector.

The integrity commissions were established at different points over a period of 40 years, and this presents an opportunity to develop a national integrity standard framework that everyone can follow to address and prevent corrupt conduct and strengthen integrity across government.



**Executive Summary****12.2 Frankston Arts Advisory Committee - Minutes of Meeting 21 January 2026 and Award of Contracts EOI 11730 and EOI 11737 for the Frankston Regional Arts Trail**

*Enquiries: (Shweta Babbar: Customer Innovation and Arts)*

*Email: Shweta.babbar@frankston.vic.gov.au*

Council Plan

Level 1:

Level 2:

Connected Places and Economy

Through strategic creative destination development, we position Frankston as a premier cultural hub, attracting visitors, showcasing first class arts experiences and events, fostering local talent, and enriching community life

**Purpose**

To present the minutes of the Frankston Arts Advisory Committee meeting held on 21 January 2026 and award two contracts EOI 11730 and EOI 11737 to the recommended artists as part of the Frankston Regional Arts Trail.

**Recommendation (Director Customer Innovation and Arts)**

That Council:

1. Receives the minutes of the Frankston Arts Advisory Committee held on 21 January 2026;
2. Awards the contract (EOI 11730), to the preferred artist for a key gateway sculpture at Hastings Road as part of the Frankston Regional Arts Trail for a total price of \$210,000 GST exclusive;
3. Notes the Award of Contract (EOI 11737), under officer delegation, as supported by the Frankston Arts Advisory Committee, to the preferred artist for an artwork at Willow Road as part of the Frankston Regional Arts Trail for a total price of \$110,000 GST exclusive;
4. Notes, at its 3 April 2023 Meeting, it was resolved that Council supports the Frankston Arts Advisory Committee to approve sculpture choices up to the value of \$150,000, alongside Council Officers and their relevant delegations;
5. Resolves that Award of Contracts for FAAC supported and Council approved artwork and sculptures over the value of \$150,000, will be authorised by the Chief Executive Officer, under delegation and in accordance with Council's Procurement Policy, going forward;
6. Authorises the release of the successful artist's name/s only, once the contracts have been awarded and counter signed; and
7. Resolves that Attachment B and Attachment C are to remain confidential indefinitely on the grounds that it contains private commercial information, being information provided by a business, commercial or financial undertaking that relates to trade secrets and if released would unreasonably expose the business, commercial or financial undertaking to disadvantage (*Local Government Act 2020, s.3(1)(g)*). These grounds apply because the information includes contains private intellectual property.

**12.2 Frankston Arts Advisory Committee - Minutes of Meeting 21 January 2026 and Award of Contracts EOI 11730 and EOI 11737 for the Frankston Regional Arts Trail****Executive Summary****Key Points / Issues****Frankston Arts Advisory Committee Minutes (FAAC) – January 2026**

The January meeting was convened with members of FAAC to discuss agenda items and make recommendations where appropriate to Council for approval.

The key items discussed by the Committee at the meeting 21 January 2026 included:

**Frankston Regional Arts Trail Update****Frankston Pier**

Images of the sculptures currently in fabrication were presented. Nine of the sixteen pieces have now been completed. The estimated install is mid-year.

**Thinker Gnome**

The Thinker Gnome has been purchased with land approvals and freight logistics underway.

**Willow Road – Award of contract EOI 11737**

Procurement has been completed to commission an artwork for the arts trail section connecting Willow Road with the Peninsula Link shared user path.

The procurement process is in alignment with the Council resolution on 3 April 2023:

*That supports the Frankston Arts Advisory Committee to approve sculpture choices up to the value of \$150,000, alongside Council Officers and their relevant delegations.*

The evaluation report and design concept is attached (Attachment B - Confidential).

The location is currently subject to Melbourne Water approval.

**Coastal Threads**

Several risks were raised at the previous FAAC meeting particularly around possible entrapment and vandalism. Further clarification has been sought from the artist and Sculpture by the Sea that deemed potential risks as low. Engagement with key users of Jubilee Park is underway.

**Mile Bridge Update**

The project is progressing well overall, however, the sculpture's unique design, featuring mechanical rotating arms and an intricate base, requires further detailed engineering to ensure functionality and safety. This additional work has extended the install schedule, with delivery currently estimated for June

**Theft of 'Catch Me' Sculpture**

An update on the theft of the 'Catch Me' Sculpture from Keast Park was discussed by the Committee. A possible replacement is being explored.

**Frankston Street Art Festival Update**

Twenty artists will participate in the festival this year; ten artists creating works on external walls and ten artists exhibiting inside an unused store in Bayside Shopping Centre, presented as a temporary pop-up gallery, titled Street Art Studio - developed in partnership with the South Side Festival. The studio will run from March through to May.

**12.2 Frankston Arts Advisory Committee - Minutes of Meeting 21 January 2026 and Award of Contracts EOI 11730 and EOI 11737 for the Frankston Regional Arts Trail****Executive Summary****CN Statue Opportunity – Intellectual Property Risks**

An update was provided to the Committee regarding the possibility of purchasing sculptures from CN Statue, a company based in China that reproduces artwork rather than new creations. As this poses risks in relation to Intellectual Property and Moral rights, in addition to quality controls, the Committee agreed that it is not advisable to purchase artwork from this company.

**Hastings Road Sculpture – Award of Contract EOI 11730**

A public Expression of Interest (EOI) was advertised from 2 August 2025 to 3 September 2025 to engage an artist/s to design and construct a sculpture as part of the Frankston regional Arts Trail.

In February 2025 a community survey was conducted to understand local sentiment for this site. 91 responses were collected, with key results including the role of public art is: to inspire and uplift,

- to beautify public spaces, and
- to establish a distinct local landmark
- Narrative (theme) should consider nature and the environment
- Style should be playful and vibrant
- The EOI sought proposals that:
  - Responded to the key themes of community feedback
  - Serve as a bold and welcoming landmark
  - Capture the spirit and identity of Frankston
  - Become a recognisable icon for the city and the community.
- An expert assessment panel consisting of Senior Arts and Culture Officers, Public Art subject matter experts and Frankston Arts Advisory (FAAC) members shortlisted concepts against the below criteria:

Criteria	Weighting
Artistry and innovation	30%
Capability and capacity	30%
Financial impact (cost to Council)	20%
Performance on similar projects (and referees)	10%
Community benefit	10%

**Assessment of the compliant tender**

The preferred artist received the highest weighted score in the Evaluation process and was considered to be the strongest respondent by the evaluation panel. Refer to Design and Evaluation report for further details (Attachment C- Confidential)

**Financial Impact**

There are financial costs, however, these costs can be accommodated within existing budgets, specifically the Capital works budget for the Frankston regional Arts Trail.

**Consultation****1. External Stakeholders**

Frankston Arts Advisory Committee and community survey respondents

**12.2 Frankston Arts Advisory Committee - Minutes of Meeting 21 January 2026 and Award of Contracts EOI 11730 and EOI 11737 for the Frankston Regional Arts Trail****Executive Summary****2. Other Stakeholders**

Relevant internal departments as required

**Analysis (Environmental / Economic / Social Implications)**

Public art is a vital element in the life and landscape of Frankston. It has and continues to define integral and meaningful parts of our community, urban and natural landscapes, along with being a strong elemental role in the overall image of our city. Public art can deliver many benefits to our City including:

- Bringing a sense of wellbeing and belonging to a community;
- Creating landmarks in our urban and natural environment that define spaces and places;
- Highlighting significant historical, cultural, environmental and social aspects of our City;
- Stimulating new thinking and activity that directly inspires social and cultural activity;
- Improving the aesthetics (look and feel) of our public places;
- It is an indicator of our City's creativity and openness;
- Enhancing cultural tourism and visitor appeal;
- Public art can be provocative and generate discussion about our City and how we live within it;
- Good art always evokes a response; and
- Can be participative and play a role in the process of community building.

**Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

The Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to the content of the report.

Legal

There are no legal issues or impact associated with this report.

Policy Impacts

There are no legal issues or impact associated with this report.

**Gender Impact Assessments**

No gender impact assessment was required. This initiative has no impact on our community or the public.

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter related to the minutes of the FAAC or Council Report or the Award of Contracts.

**12.2 Frankston Arts Advisory Committee - Minutes of Meeting 21 January 2026 and Award of Contracts EOI 11730 and EOI 11737 for the Frankston Regional Arts Trail****Executive Summary****Risk Mitigation**

Risks have been considered and mitigations are considered achievable.

Standard operating procedures around site safety, and engineering standards of fabrication and installed sculptures are considered robust and effective to mitigate any risks.

**Conclusion**

Minutes of the FAAC meeting and associated recommendations from its meeting on 21 January 2026 are included for Council endorsement (Attachment A).

The evaluation panel and the Frankston Arts Advisory Committee recommend the preferred artists for contracts EOI 11737 (Attachment B) and EOI 11730 (Attachment C) for Council endorsement.

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**ATTACHMENTS**

Attachment A: [↓](#) FAAC - Minutes - Frankston Arts Advisory Committee - 21 January 2026

Attachment B: EOI11737 - Willow Road - Design & Evaluation Report -  
**CONFIDENTIAL**

Attachment C: EOI11730 - Hastings Road - Design & Evaluation Report -  
**CONFIDENTIAL**



# Frankston Arts Advisory Committee

## MINUTES OF MEETING

21 January 2026

6.30 – 8.30pm

Acacia Room, Civic Centre

1	Governance: General	
1.1	Welcome and apologies	<p>Present</p> <p>Ms Barbara Crook (Chairperson)</p> <p>Mr Douglas Spencer-Roy</p> <p>Ms Tammy Ryan</p> <p>Ms Elizabeth McDonald</p> <p>Mr Joe Bakhmoutski</p> <p>Ms Ally Imlach</p> <p>Ms Courtney Percy</p> <p>Cr David Asker</p> <p>Cr Brad Hill</p> <p>Cr Sue Baker</p> <p>Ms Tennille Bradley</p> <p>Ms Rebecca Gendron</p> <p>Ms Prue Wheeler</p> <p>Apologies</p> <p>Mr Chris Costuna</p> <p>Ms Shweta Babbar</p>
1.2	Determination of quorum	A quorum was declared.
1.3	Declaration of interests	NA
1.4	Confirmation of Agenda	Agenda confirmed.
1.5*	Approval of minutes – 29 October 2025	<p>The Minutes of the FAAC meeting held 29 October 2025 were previously approved by the Committee via email.</p> <p>Carried</p>
1.6	Action items/Matters arising	<p>The following action items were discussed:</p> <ul style="list-style-type: none"> <li>All outstanding action items are listed on the agenda for discussion, with the exception of suggested locations for the gifted sculpture <i>Lilian</i>, which was originally scheduled for this meeting but has been postponed to the March meeting.</li> </ul>
2	Presentations	
	Destination Event Attraction Program ("DEAP") Update	<ul style="list-style-type: none"> <li>Destination and Event Strategy Lead provided an update to the Committee on the Destination Events Strategy and Destination Event Attraction Program (DEAP).</li> <li>A snapshot of completed destination events, including attendance numbers, publicity and media activity, partner organisations along with community feedback regarding the Carlsberg Beach Club was presented.</li> <li>Key dates for the DEAP funding round for the 2026–2027 financial year were provided, with application opening at the end of January and a workshop for interested participants held on 3 February.</li> </ul>

	Presentation from FAC Marketing	<ul style="list-style-type: none"> <li>Coordinator Business Development &amp; Marketing presented Frankston Arts Centre (FAC) marketing statistics from the past year, covering social media performance, email campaigns, e-news engagement, event attendance, and Arts Centre website metrics.</li> <li>As part of FAC 30th Birthday celebrations, gold memberships were introduced that in turn grew memberships by 18%.</li> <li>Commercial hirer marketing packages have proven to be very popular.</li> <li>FAC continues to maintain strong local media partnerships and positive working relationships.</li> <li>There is a substantial number of partnerships, sponsorships, cross-promotions, and collaborations across programs and activities.</li> </ul>
<b>3</b>	<b>Arts &amp; Culture Projects</b>	
3.1	<p>Frankston Regional Arts Trail (FRAT)</p> <ul style="list-style-type: none"> <li>Frankston Pier</li> <li>Thinker Gnome</li> <li>Willow Road EOI</li> <li>Coastal Threads</li> <li>Other General Updates</li> </ul>	<p>Manager, Arts &amp; Culture, provided an overview of the FRAT project:</p> <ul style="list-style-type: none"> <li>Images of the sculptures currently in fabrication were presented. Nine of the sixteen pieces have now been completed. The estimated install is mid-year.</li> <li>The Thinker Gnome sculpture has been purchased with land approvals and freight logistics underway.</li> <li>Procurement has been completed for the artwork, with a preferred artist selected. The location is currently subject to Melbourne Water approval. The Committee was advised that seating will be considered as part of the installation, somewhere along this stretch of the trail.</li> <li>At the previous meeting, several risk concerns were raised regarding the Coastal Threads sculpture, particularly around possible entrapment and vandalism. Further clarification was sought from the artists and Sculpture by the Sea that deemed potential risks as low. Engagement is underway with Jubilee Park and internal stakeholders.</li> <li>Upgrade works have been completed at the Willow Road intersection. Works at the Hillcrest Road intersection are underway. The Skye Road intersection upgrade is scheduled for completion by the end of the year. The wayfinding implementation plan for the trail, prepared by Studio Binocular, is in progress and aligns with Council's Wayfinding Strategy.</li> </ul> <p>Action: Explore suitable location for a bench seat, with consideration of appropriate placement along stretch connecting Willow Road and Peninsula Link (e.g. shade).</p> <p>Action: All members supported the award of contract to the preferred artist for Willow Road. Engagement with local residents to proceed in coming months.</p>
3.2	Hastings Road Sculpture	<p>In February 2025 a community survey was conducted to understand local sentiment for this site. 91 responses were collected, with key results including the role of public art is:</p> <ul style="list-style-type: none"> <li>to inspire and uplift,</li> <li>to beautify public spaces, and</li> <li>to establish a distinct local landmark</li> </ul>





		<ul style="list-style-type: none"> <li>• Narrative (theme) should consider nature and the environment</li> <li>• Style should be playful and vibrant</li> </ul> <ul style="list-style-type: none"> <li>• A public Expression of Interest (EOI) was advertised from 2 August 2025 to 3 September 2025 to engage an artist/s to commission a sculpture.</li> <li>• The EOI sought proposals that: <ul style="list-style-type: none"> <li>• Responded to the key themes of community feedback</li> <li>• Serve as a bold and welcoming landmark</li> <li>• Capture the spirit and identity of Frankston</li> <li>• Become a recognisable icon for the city and the community.</li> </ul> </li> <li>• An assessment panel consisting of Senior Arts and Culture Officers, Public Art subject matter experts and Frankston Arts Advisory (FAAC) members shortlisted concepts against the below criteria: <ul style="list-style-type: none"> <li>• Criteria assessed included:</li> <li>• Artistry and adherence to brief</li> <li>• Capability and capacity of artist</li> <li>• Relevance to site and community</li> <li>• Community benefit</li> <li>• Previous performance</li> <li>• Cost</li> </ul> </li> <li>• The recommended artist was determined based on a number of elements including: <ul style="list-style-type: none"> <li>• Over 20 years' experience specialising in public art, place-making, and community development</li> <li>• Collaborative approach in design development</li> <li>• Additional community benefits include conservation education and a work experience opportunity for a Frankston local</li> <li>• Best response to the brief: original, bold and vibrant, humorous and memorable</li> <li>• Playful, iconic, and representative of the character of Frankston</li> <li>• Represents the transitions between the wild and the urban</li> <li>• Aligns with Frankston's Public Art Strategy.</li> </ul> </li> <li>• FAAC supports the recommended artist</li> <li>• It was agreed that a strong communication and engagement strategy to be implemented in the lead up to the unveiling of the sculpture.</li> </ul>
3.3	Mile Bridge Update	An update on the gateway sculpture was provided. It was noted that the project is progressing well, however, due to its highly complex unique design, mechanical rotating arms, and intricate base, this is causing delays to revised schedules, with the estimated date for delivery in June.
3.4	Theft of 'Catch Me' Sculpture	<ul style="list-style-type: none"> <li>• The Committee were informed of the theft of the <i>Catch Me</i> sculpture at Keast Park during December.</li> <li>• It was noted that future evaluation panels will need to carefully consider material selection for artworks going forward.</li> <li>• It was queried whether a replacement sculpture could be possibly created using different materials such as concrete.</li> </ul>



		<ul style="list-style-type: none"> <li>The Committee was advised that, although the original artist is now deceased, contact will be made with the artist's family to discuss possible next steps.</li> </ul> <p>Action: Officers to investigate whether family are supportive of exploring the option to reproduce the artwork.</p>
3.5	Frankston Street Art Festival Update	<ul style="list-style-type: none"> <li>The Frankston Street Art Festival, now in its ninth year is scheduled to take place from 16–22 March.</li> <li>Ongoing relationship-building with building and shop owners continues to secure suitable walls for artworks.</li> <li>Twenty artists will participate this year: ten creating works on external walls and ten exhibiting inside a new concept developed in partnership with the South Side Festival (SSF). This indoor exhibition will run from the Street Art Festival through to SSF at the former Toys R Us site and will showcase a variety of mediums. An auction will be held for the purchase of selected artworks.</li> <li>Free workshops will be offered for participants aged 12 years and over.</li> <li>A Launch Party will be held in the popup space on 21 March.</li> <li>A wall facing Nepean Highway at the former service station was raised for potential inclusion in the 2027 Street Art Festival.</li> </ul> <p>Action: Officers to ascertain owner of wall and interest in a mural at a future date.</p>
3.6	CN Statue Opportunity – Intellectual Property Risks	Manager, Arts & Culture, provided an update to the Committee regarding this company based in China, noting that it reproduces artwork rather than new creations. This poses risks, particularly in relation to Intellectual Property and Moral rights, placing Council at risk of litigation. The Committee agreed that it is not advisable to purchase artwork from this company.
4	Other Business	
4.1		No items discussed
5	Next Board Meeting and forward agenda	
5.1	Next FAAC Meeting:	
	<ul style="list-style-type: none"> <li>8 March 2026 at 6.30pm in Acacia Room</li> </ul>	
	Confirmed as a Correct Record	Chairperson: Barbara Crook

The meeting closed at 8.05pm



**Executive Summary****12.3 Capital Works Quarterly Report - Q2 - October to December 2025**

*Enquiries: (Vishal Gupta: Infrastructure and Operations)*

*Email: Vishal.Gupta@frankston.vic.gov.au*

**Council Plan**

Level 1:

Level 2:

Council Performance and Leadership

As custodians of public assets, Council will maintain good governance and have a strategic approach to managing our assets to ensure long-term sustainability and optimal delivery of services

**Purpose**

To present to Council the quarterly progress (October to December 2025) of the 2025/26 Capital Works Program.

**Recommendation (Director Infrastructure and Operations)**

That Council:

1. Receives and notes the quarterly progress report for the second quarter (October to December 2025) of the 2025/26 Capital Works Program;
2. Notes for transparency and disclosure of the capital works program to the public, the full details have been provided in the open attachments to the report; and
3. Notes there are no reported projects where variations have exceeded the pre-approved variation amount in accordance with S7 Instrument of Sub-Delegation by CEO.

**Key Points / Issues**

- The 2025/26 Capital Works Program (CWP) comprises a total of 260 projects, including 42 projects carried over from financial year 2024/25.
- The Adjusted Capital Works Budget following approved variations under delegation to the Adopted Budget is \$78.613 million and actual capital expenditure is \$31.033 million as at the end of December 2025 (see Attachment A).

Adopted Budget	\$72.862 million
Carry Over (from 2024/25)	\$4.739 million
Adjusted Budget (end of December 2025)	\$78.613 million
Forecast (EOFY)	\$78.287 million
Forecast Variance (favourable)	- \$0.326 million
Actual Expenditure	\$31.033 million
Actuals Plus Current Year Commitments	\$60.036 million

- The 2025/26 Capital Works Budget of \$72.862 million was adopted by Council at its Ordinary Meeting on 23 June 2025. Subsequently, the Budget has been adjusted to include \$4.739 million of carry over projects from 2024/25 and other adjustments due to approved variations under delegation; the 2025/26 Adjusted Budget now amounts to \$78.613 million.

**12.3 Capital Works Quarterly Report - Q2 - October to December 2025****Executive Summary**

- The current forecast variance is favourable, with projected under expenditure of \$0.326 million against the Adjusted Budget. The forecast variance is predominantly attributed to works undertaken at Seaford Child and Family Centre and the Frankston House carpark. These variances will be reconciled with Council's Mid-Year Budget Review.
- Additionally, due to the accelerated delivery of the Frankston Basketball and Gymnastics Stadium, a budget adjustment will be recommended at the Mid-Year Budget Review on 23 February 2026 to bring forward \$3M in the project budget from 2026/27 to the current financial year. This adjustment has been previously approved by Council as part of Capital Works Quarterly Report, Q1 – 2025/CM16.

**Financial Impact**

The delivery of the CWP has progressed well through the first two financial quarters, with the End of Financial Year (EOFY) forecast expenditure of \$78.287 million against an adjusted budget of \$78.613 million.

Currently, there is \$60.036 million in actuals and current year commitments, which equates to 76% of the Adjusted Budget.

There is no forecast carry forward reported at the end of this quarter.

**Consultation****1. External Stakeholders**

Council officers responsible for the delivery of individual projects consult with key stakeholders directly during the delivery of the projects.

**2. Other Stakeholders**

Long-Term Infrastructure Plan (LTIP) Governance group meetings are held monthly and include the Program Control Group, Program Review Group, and Executive Management Team (EMT) Capital Works Review Group.

Various Project Advisory Group meetings were also held for major projects during the quarter in accordance with Council's capital works governance structure.

**Analysis (Environmental / Economic / Social Implications)**

Many Council assets underpin the local economy and provide a vehicle for economic growth and prosperity. Some Council assets seek to improve the environment and amenity of the municipality. Council assets also support services to the community. Better infrastructure asset management practices will enhance these services to the community and promote better health and wellbeing.

**Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

The Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to the content of the report.

Legal

There are no statutory obligations or legal implications relevant to the content to the report.

**12.3 Capital Works Quarterly Report - Q2 - October to December 2025****Executive Summary**Policy Impacts

Council's Asset Management Policy, Financial Plan, Asset Plan, Project Management Framework, Long-Term Infrastructure Plan (LTIP) and the LTIP Governance Structure are relevant to this report.

**Gender Impact Assessments**

Gender impact assessments have been completed and the recommendations are being implemented on various projects and programs of works in the CWP.

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

The Capital Works Program is actively managed in accordance with relevant Council policies and Council's LTIP Governance Structure.

**Conclusion**

At the completion of the second quarter of the 2025/26 financial year (October to December 2025), Council has a year-to-date (YTD) expenditure of \$31.033 million against an Adjusted Budget of \$78.613 million.

The current forecast variance of \$0.326 million under expenditure against the Adjusted Budget will continue to be monitored via monthly capital works governance meetings.

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**ATTACHMENTS**

- Attachment A: [↓](#) Overall Program Summary  
Attachment B: [↓](#) Service Program Summary  
Attachment C: [↓](#) Schedule of Capital Works

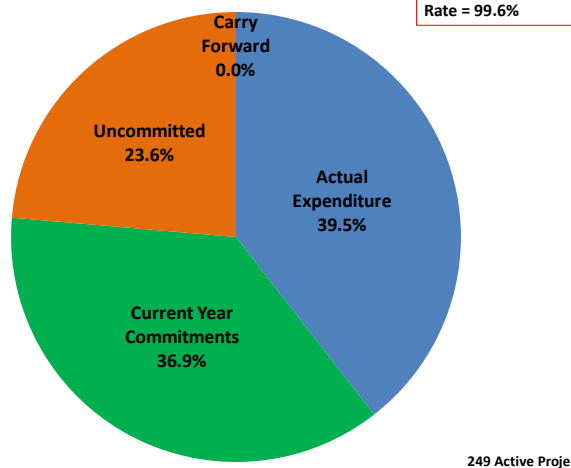
**12.3 Capital Works Quarterly Report - Q2 - October to December 2025****Officers' Assessment****Background**

The 2025/26 Capital Works Budget of \$72.862 million was adopted by Council at its Ordinary Meeting on 23 June 2025. Subsequently, the Budget has been adjusted to include \$4.739 million of carry over projects from 2024/25 and other adjustments due to approved variations under delegation; the 2025/26 Adjusted Budget now amounts to \$78.613 million (see Attachment A).

**Issues and Discussion****2025/26 CWP – Status as at end of September (first quarter)**

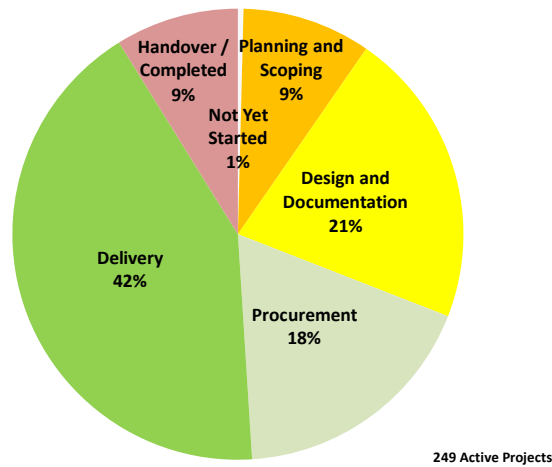
- The delivery of the Annual CWP is on track with an EOFY forecast expenditure of \$78.287 million.
- The following graph compares actuals & current year commitments against the Adjusted Budget showing 76% of the available budget has been allocated to contractors or spent.

**Capital Works Program Delivery Rate  
December 2025**



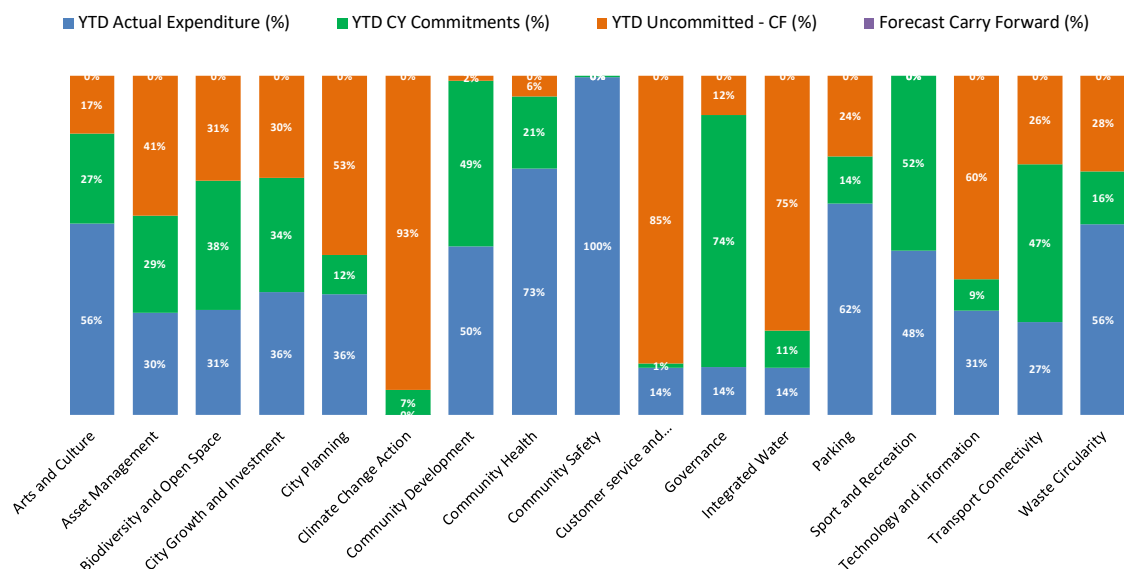
- The Overall Program Summary (see Attachment A) details of the 260 projects in the CWP, there are 59 projects classified as ongoing / multi-year projects and 11 projects have been either withdrawn or re-allocated. There are 249 active projects in the following phases at the end of December 2025.

## 12.3 Capital Works Quarterly Report - Q2 - October to December 2025

**Officers' Assessment**Baseline Program Phasing  
December 2025

- There are 20 projects that have been completed.
- The Service Program Summary provides a breakdown of the allocation of projects including budget, expenditure and forecasts for each service program involved (see Attachment B). The following graph provides the status of delivery within each service program as at the end of December 2025.

Service Plan Progress - December 2025



- The detailed Schedule of Capital Works Delivery as at the end of December 2025 is shown in Attachment C.

**Major Projects in the 2025/26 Capital Works Program**

Major projects have been identified based on criteria that assesses the risk and impact of each project listed in the CWP, in accordance with Council's Project Management Framework (PMF). The list of major projects has been reviewed for 2025/26 and 40 projects have been identified as major projects.

**12.3 Capital Works Quarterly Report - Q2 - October to December 2025****Officers' Assessment**

The major projects (shaded in purple) and the current project status for 2025/26 is detailed in Attachment C.

Additionally, due to the accelerated delivery of the Frankston Basketball and Gymnastics Stadium, a budget adjustment will be recommended at the Mid-Year Budget Review on 23 February 2026 to bring forward \$3M in the project budget from 2026/27 to the current financial year.

***Contract Variations Greater Than Council Awarded Value***

There are no contracts with an accumulative value of variations exceeding the pre-approved variation amount stated in the award Resolution.

**Options Available including Financial Implications**


The delivery of the CWP has progressed well through the first financial quarter, with the End of Financial Year (EOFY) forecast expenditure of \$78.287 million against an adjusted budget of \$78.613 million.

The current forecast variance of \$0.326 million under expenditure against the Adjusted Budget will continue to be monitored the CWP through governance meetings.

Currently, there is \$60.036 million in actuals and current year commitments, which equates to 76% of the Adjusted Budget.

There is no forecast carry forward reported at the end of this quarter.



	Summary "Health Check" 2025/26 Capital Works Program - as at end December 2025						
Project Category	Total Number of Projects	Withdrawn	Reallocated	Revised No. of Projects to be Delivered in 2025/26	EOY Project Completion Target (excl. ongoing projects in 2026/27)	EOY % Completion (vs Delivery Rate)	Projects to be Carried Forward into 2026/27
Due to be completed in 2025/26							
Adopted 2025/26 (excluding adopted on-going works into 2026/27)	153	4	6	143	143	100%	
Carry Over from 2024/25 (excluding adopted on-going works into 2026/27)	35	1	0	34	34	100%	
New (excluding adopted on-going works into 2026/27)	13	0	0	13	13	100%	
Total Projects Due to be Completed	201	5	6	190	190	100%	
On-going projects into 2026/27							
Adopted Ongoing (multi-year Projects)	51			13768 - Municipal Wayfinding Strategy Implementation 14198 - Robinsons Road (Bayside Christian College To Baxter Trail) S 14332 - George Pentland Botanic Gardens Master Plan Implementation, 14618 - Belvedere Local Area Traffic Management, Seaford 14619 - Pines Forest Aquatic Centre Redevelopment Program, Frankston 14636 - Frankston Basketball & Gymnastics Centre Upgrade, Seaford 14690 - Banyan Reserve Playspace Upgrade & Pump Track, Carrum Downs 14696 - Baxter Park Access Road Upgrade, Frankston South - Master Pl 14720 - Electric Vehicles Charging Infrastructure & EV Vehicle Acq 14821 - Asset Management System Renewal 14827 - Montague Park Kindergarten Upgrade, Frankston - Kindergarten 14862 - Frankston High School Shared User Path Connections - Towerhi 14863 - Frankston Nature Conservation Reserve to Culcairn Drive Shar 14876 - Burgess Reserve Playspace Renewal, Langwarrin - Play Strateg 14906 - Langwarrin District Playspace, Langwarrin - Lloyd Park Maste 14912 - Rotary Park Upgrade, Carrum Downs - Open Space Strategy 14922 - Pathway UX Property & Rating System Upgrade 14923 - Customer Relationship Management (CRM) System Renewal 14929 - Myrtle Reserve Playspace Renewal, Langwarrin - Play Strategy 14931 - Crystal Pool Park Playspace Renewal, Seaford - Play Strateg 14932 - Gamble Reserve Playspace Renewal, Carrum Downs - Play Strate 14946 - Stanley Street Drainage Upgrade (Lorraine Street to Fairway 14947 - Fletcher Road (Frankston Station to Baxter Trail) Shared Use 14951 - Robinsons Road Drainage Upgrade (435 to 455 Robinsons Road), 14952 - Pier Promenade Foreshore Car Park Drainage Upgrade, Franksto 14979 - Peninsula Aquatic & Recreation Centre Electrification Works,			EOY PROJECT DELIVERY RATE 100%
Carried Over from 2024/25 (including multi year on-going projects into 2026/27)	6			14530 - Monterey Reserve Master Plan Implementation, Frankston North 14544 - Street Light Renewal Program - LED Conversion 14683 - Frankston Regional Arts Trail 14915 - Bowerbird Pre-School Refurbishment, Carrum Downs 14982 - Nepean Boulevard Signature Project, Frankston - Nepean Boule 15000 - 76 Young Street Asset Acquisition, Frankston - Young Street			
New Ongoing (multi-year Projects)	2			11987 - Frankston Yacht Club Alterations & Fitout 15073 - Boundary Road Parking & Traffic Management Improvements, Car			
Total On-going Projects	59						
Total Projects	260						

Project Status as at end December 2025	Total Active Projects	Not Yet Started	Planning and Scoping	Design and Documentation	Procurement	Delivery	Handover / Completed
Totals	249	1	23	53	45	105	22
% Split	100%	0%	9%	21%	18%	42%	9%
Completed	20	0	0	0	1	8	11
OK (Ahead of schedule or within 1 month of schedule)	225	1	22	51	44	96	11
Watch (Delayed by 1 - 2 months of schedule)	4	0	1	2	0	1	0
Intervene (Delayed beyond 2 months of schedule)	0	0	0	0	0	0	0
Not Started	0	0	0	0	0	0	0

FULL YEAR								
PROGRAM OVERVIEW	Adopted Budget 2025/26	Carry Over from 2024/25	Revised Budget at Start FY	Movement	Adjusted Budget (EOY)	Forecast (EOY)	YTD Actual	Expenditure & CY Commitments (YTD)
TOTALS	\$ 72,862,000	\$ 4,738,749	\$ 77,600,749	\$ 1,012,700	\$ 78,613,449	\$ 78,287,285	\$ 31,033,057	\$ 60,036,192





## SCHEDULE OF CAPITAL WORKS DELIVERY - 2025/26 - Status at end of December 2025

<u>Project Phase</u>
Not Started
Planning and Scoping
Design and Documentation
Procurement
Delivery
Handover and Closure

<u>Status</u>	
OK	Project on track
Watch	Delayed beyond 1 month but within 2 months of schedule
Intervene	Delayed beyond 2 months of schedule
Completed	Completed
Withdrawn / Re-allocated	Withdrawn, re-allocated or deferred

		Progress status of the project at the time of assessment
		Month of assessment

	Major Project
	Councillor Sponsored Project
	Councillor Project of Interest

Overall Program with MYBR Adjustments & Carry Forwards	\$ 78,613,449
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[illegible]

Project No	Project Title	Project Description	Adjusted Budget (EOY)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Status	On-going Multi-Year Project
15062	Langwarrin Men's Shed Extension, Lloyd Park, Langwarrin	Site investigation and concept designs for potential extension to existing building at Lloyd Park. This work includes preliminary design options and an indicative cost estimate for the extension. There is no allocated budget for build as this project is very much about gaining more info, plans, costs, etc to determine next steps.	\$ 30,000													OK	N
15069	Seaford Life Saving Club Beach Access - New Shed & Matting	Design & construction of a storage shelter attached to Seaford LSC for Beach Wheel Chair & Sand Matting funded by LSV grant	\$ 3,700													OK	N
Community Health																	
13766	Family Health Support Services Facilities Renewal Program	Renewal works at facilities based on asset condition and occupant requests.	\$ 30,000													OK	N
14181	Langwarrin Child & Family Centre	Development of a new (3 playroom) kindergarten facility, MCHC and a community meeting room.	\$ 5,250,000													OK	N
14811	Seaford Child & Family Centre	Provision of a new (3 playrooms) kindergarten facility, MCHC and a community meeting room.  This project would result in the consolidation of Seaford Kindergarten and the Seaford MCH.	\$ 2,700,000													Completed	N
14827	Montague Park Kindergarten Upgrade, Frankston - Kindergarten Renewal & Upgrade Program	Renewal and expansion of the existing single room kindergarten and two Maternal and Child Health (MCH) consult suites at 1 Bentley Place, Frankston, to a two room kindergarten, two MCH consulting suites, one allied health services consulting suite	\$ 75,000													OK	Y
14888	Open Space Shelters Renewal Program	Replacement of shelters in reserves as identified in condition assessments.	\$ 30,000													OK	N
14915	Bowerbird Pre-School Refurbishment, Carrum Downs Downs	Renewal of the existing Bowerbird Kindergarten facility with a new three room kindergarten, playspaces Maternal Child Health and carpark improvements.	\$ 54,603													OK	Y
15006	Mahogany Rise Child & Family Centre Playspace Renewal	Renewal of existing playground at Mahogany Rise Child & Family Centre to transform the playground to be accessible to children with all abilities including new pathways, accessible sandpit, cultural / sensory elements and nature play.	\$ 183,575													OK	N
15011	Erinwood Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program	Upgrade existing facility to a 3 Room Kindergarten with combined Maternal and Child Health Centre.	\$ 30,000													OK	Y
Community Safety																	
14429	Safe City Surveillance System - CCTV Camera Renewal Program	Renewal of ageing CCTV cameras at end of life.	\$ 50,000													OK	N
14430	Ticket Machine Renewal Program	Renewal of ageing ticket machines at end of life.	\$ 20,000													OK	N
15001	CCTV Mobile Device for Victoria Police - Young Street Action Plan	CCTV Mobile Device for Victoria Police - Young Street Action Plan	\$ -													Withdrawn	N
15070	490 Nepean Highway (Frankston House / Moon Dog Beach Club) Car Park Upgrade, Frankston	Refurbishment works required to activate carpark including line marking, ticket machines, entry gate repairs, signage, painting and ventilation.	\$ -													Completed	N
Sport and Recreation																	
11237	Structured Recreation Pavilions Renewal Program	Renewal works at facilities based on asset condition and occupant requests.	\$ 230,000													OK	N
13592	Sporting Ground Pitch Cover Renewal Program	This project is for the ongoing program of renewing and upgrading Councils sporting ground pitch covers.	\$ 20,000													OK	N
13593	Sporting Ground Goal Post Replacement Program	Replacement of sporting ground goal posts at councils active reserves.	\$ 15,000													OK	N
13666	Sporting Reserve Irrigation & Drainage Systems Renewal Program	Renewal of existing ageing and defective irrigation systems to provide an improved playing surface for user groups as identified in condition assessments.	\$ 160,000													Completed	N
14401	Peninsula Aquatic and Recreation Centre Renewal Program, Frankston	Renewal works at the Peninsula Aquatic and Recreation Centre as per the facility Asset Management Plan.	\$ 3,550,000													OK	N
14479	Pines Forest Aquatic Centre Renewal Program, Frankston North	Renewal works at the Frankston Pines Aquatic Centre as per the facility Asset Management Plan.	\$ 200,000													OK	N
14495	Minor Sports Infrastructure Program	Replacement of minor sports infrastructure at reserves across the municipality.	\$ 7,705													Completed	N
14613	Lloyd Park Skate Park Redevelopment	Design works for the upgrade of the existing Langwarrin skate park.	\$ 123,770													OK	N
14619	Pines Forest Aquatic Centre Redevelopment Program, Frankston North	Renewal works to support the Pines Forest Aquatic Centre's Long Term Development Plan.	\$ 100,000													OK	Y
14634	Baxter Park Tennis Club - decommission courts 1, 2 & 3	Decommission Courts 1, 2 and 3 at Baxter Park.	\$ 80,000													OK	N
14636	Frankston Basketball & Gymnastics Centre Upgrade, Seaford	Frankston Stadium - Renewal and expansion of existing basketball facility to 10 courts and include a gymnastics centre at 90 Bardia Avenue, Seaford.	\$20,000,000													OK	Y
14705	Frankston Skatepark Renewal	Redevelop facility, include new electronic engagement murals and skate elements. 2025/26 scope to build a lighting plan for the site from the redevelopment concept.	\$ 34,230													OK	N
14712	Belvedere Tennis Club Court Renewal (Courts 1, 2-5), Seaford	Upgrade Tennis Court 1 and complete fencing improvement works to Courts 1, 2-5, with consideration for universal access.	\$ 400,000													OK	N
14755	Jubilee Park Landscaping, Lighting and Ancillary Park Infrastructure Upgrade, Frankston South	Upgrade landscaping, lighting and ancillary park infrastructure as per landscape concept plan including circulation paths and car parking.	\$ 450,000													OK	N
14760	Len Phelps Pavilion Expansion, Carrum Downs Recreation Reserve - Expanded Pavilion	Expansion and redevelopment of the Len Phelps Pavilion. This project entails the enhancement and upgrade of the existing building to transform it into a functional, fit-for-purpose multipurpose pavilion. The works will focus on improving usability, accessibility, and adaptability of the space to support a wide range of recreational activities.	\$ 200,000													OK	N
14828	Robinsons Park Protection Nets	Renew the existing ball protection netting at Robinsons Park.	\$ 152,295													OK	N
14830	Peninsula Reserve Oval 1 Sports Lighting	Installation of sport field lighting at Peninsula Reserve Oval 1.	\$ 453,000													OK	N
14847	Overport Park Master Plan Implementation - Pathing Network & Connection Upgrade	This footpath upgrade focuses on the connection to the bridge over Sweetwater Creek to and from St Ives Ave. The proposed redesign aims to enhance safety, accessibility, and overall aesthetics for the community.	\$ 80,000													OK	N

Project No	Project Title	Project Description	Adjusted Budget (EOY)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Status	On-going Multi-Year Project
14856	Hard Court Playing Surface Renewal Program	Ensure outdoor netball court facilities are maintained at a level that meets Australian Standards and provides fit for purpose infrastructure.	\$ 30,000													Completed	N
14908	Carrum Bowling Club Synthetic Green Renewal (East Green) & Associated Works	Renewal of the existing synthetic green at Carrum Bowling Club.	\$ 57,155													OK	N
14973	Ballam Park Athletics Track Sports Lighting Renewal, Frankston	Renewal of the existing track lighting that meets all Australian Standards for Athletics competition at Ballam Park Athletics Track Sports, Frankston.	\$ 370,000													OK	N
14978	Carrum Downs Recreation Reserve Enclosed Cricket Nets (Partnership with Carrum Downs Cricket Club), Carrum Downs	Renewal and expansion of the existing cricket net facilities including lighting at Carrum Downs Recreation Reserve. This project is a partnership with the Carrum Downs Cricket Club.	\$ 235,000													Watch	N
14987	Ballam Park Public Lighting (Athletics Track to Naranga Crescent), Frankston	Implementation of safety lighting between Ballam Park Athletics Track and Naranga Crescent at Ballam Park.	\$ 107,487													Completed	N
15007	Regional Hockey Facility at Baxter Park, Frankston South	Feasibility Study into the development of a new regional hockey facility including two hockey pitches, lighting and pavilion works at Baxter Park.	\$ 80,000													OK	N
15010	Bruce Park Pavilion Renewal, Frankston	The Bruce Park Pavilion Redevelopment involves the construction of a new two-storey pavilion on the site of an existing facility. The new pavilion will provide modern, fit-for-purpose amenities to support a wide range of sporting and community activities. This redevelopment will enhance functionality, accessibility, and user experience, delivering significant benefits to the local sporting community.	\$ 300,000													OK	Y
15014	Ballam Park East Oval Reconstruction, Frankston	Reconstruct Ballam East sporting oval so that it meets Australian Standards for AFL Football and Cricket, increasing participation opportunities and programming.	\$ 1,200,000													OK	N
15015	Lloyd Park Oval 3 Reconstruction, Langwarrin	Reconstruct Lloyd Park - Oval 3 to improve surface and grass coverage.	\$ 30,000													OK	Y
15018	Baxter Park Tennis Courts 4 & 5 Resurfacing & Remarking to Include Netball, Frankston South - Master Plan Implementation	Design work is required to re-purpose Courts 4 & 5 to multipurpose Netball and Tennis Courts, including ancillary features (lights, sports equipment etc.) and appropriate storage. The design is also to explore the possibility of Pickleball and Futsal and provide detailed costings.	\$ 30,000													OK	Y
15020	Kananook Reserve Master Plan Implementation, Seaford	The Kananook Reserve Maser Plan addresses future and potential improvements across the site, with consideration given to access, connections, open space and the broader public realm of the precinct.	\$ 50,000													OK	Y
15021	Langwarrin Equestrian Fencing Upgrades, Langwarrin	Upgrade fencing as identified in the Equestrian Master Plan.	\$ 40,000													OK	Y
15022	Baxter Park Equestrian Implementation (High Priority Projects), Frankston South	Upgrade the sand arena, as per the Equestran Master Plan.	\$ 40,000													OK	Y
15049	Frankston Park Pavilion Female Friendly Facilities Upgrade	Conversion of existing changeroom shower & toilets facilities to suit female friendly amenities.	\$ 750,000													OK	N
15056	Frankston Park New Facility "The Dolphins Centre" Feasibility Study, Frankston	This project is for feasibility work in preparation for a future Advocacy to the State and Federal Government and the AFL. Scope to consider innovative use of modular facilities to potentially provide additional change facilities, a media centre.	\$ 25,000													OK	N
15061	Long Island Tennis Club Court Lighting, Seaford	Lighting designs are required to be reviewed to ensure all environmental considerations have been addressed.	\$ 30,000													OK	N
15071	Overport Park Tennis Club Irrigation Upgrade, Frankston South	Upgrade the irrigation to the tennis courts at Overport Park Tennis Club.	\$ 30,000													OK	N
15074	Ballam Park Public Lighting, Frankston	Install additional public lighting at Ballam Park.	\$ 54,000													OK	N
15076	Frankston Archery Club Site Improvement Study	Study to explore site improvements to Frankston Archery Club site at Baxter Park.	\$ 30,000													OK	N
15079	Rugby Hub Feasibility Study	Undertake a feasibility study to investigate sites or facilities that would be suitable to base a rugby hub (or alternate rugby facility) within the Frankston municipality.	\$ -													OK	N
15080	Ballam Park East Oval Terracing, Frankston	Construct terracing to improve access to Ballam Park east oval.	\$ 150,000													OK	N
Biodiversity and Open Space																	
11286	BBQ Renewal Program	Renewal works on BBQs across the municipality, based on asset condition.	\$ 25,000													OK	N
11299	Risk Management Works within Council Reserves	Improvement works to alleviate high risk issues within Council reserves and open space.	\$ 50,000													OK	N
12623	Public Toilet Renewal Program	Renewal works at public toilet facilities based on asset condition and user requests.	\$ 50,000													OK	N
13030	Minor Open Space Asset Renewal Program	Renewal of park furniture assets across all Council Reserves and open space. Implementation of the recommendations of the Parks Assets Condition Audit. Renewal works are undertaken in accordance with the Levels of Service Framework within reserves.	\$ 40,000													OK	N
13305	Reserves Internal Fencing Renewal Program	Renewal of internal fencing at Council reserves and sports grounds and based on asset condition and user requests.	\$ 85,000													OK	N
13584	Playground Minor Safety Works Program	Renewal of playground components, including equipment and rubber softfall elements, in response to wear, damage, or safety concerns. Works are undertaken as needed to maintain safe, accessible, and enjoyable play environments across the municipality.	\$ 50,000													OK	N
13687	Foreshore Erosion Fencing & Minor Infrastructure Renewal Program	Renewal of minor infrastructure along the foreshore within the municipality.	\$ 50,000													Completed	N
14332	George Pentland Botanic Gardens Master Plan Implementation, Frankston	George Pentland Botanic Gardens Action Plan implementation including improved path connections and enhanced accessibility to the east end of the gardens, alongside design work to support future program delivery.	\$ 250,000													OK	Y
14415	Local Park Upgrade Program	Implementation of the Local Parks Action Plan (2021), with a focus on canopy tree planting and improving safety and access. Works will be delivered at various local level parks in Carrum Downs, Frankston North and Langwarrin in accordance with the LPAP and asset condition.	\$ 100,000													OK	N
14530	Monterey Reserve Master Plan Implementation, Frankston North	Monterey Reserve Master Plan Implementation: Stage 1: Complete detailed design for the new Youth Space. Stage 2: Complete concept 'shovel ready' design for the new public toilet, junior and multi-generational playspace, including consideration of connecting paths and path lighting.	\$ 394,468													OK	Y
14572	Shade Sail Retrofit Program	Installation of shade sails and structures in accordance with the Frankston Play Strategy (2021) to improve comfort, safety, and usability of play spaces.	\$ 80,000													OK	N

Project No	Project Title	Project Description	Adjusted Budget (EOY)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Status	On-going Multi-Year Project
14690	Banyan Reserve Playspace Upgrade & Pump Track, Carrum Downs	Upgrade to the playspace and installation of a new pump track at Banyan Reserve in Carrum Downs as detailed in the Frankston Play Strategy (2021) and the Draft BMX/Skate Strategy. The Department of Jobs, Skills, Industry and Regions (DSIR) has allocated \$1.5 million towards the upgrade through the Community Sport and Recreation Grants Program. Works include:- A new local-level pump track- A revitalised community-level playspace- Improved path connections and park amenity upgrades to benefit a wider range of users- Consideration of dog walkers, recognising Banyan Reserve as an existing off-leash area- Exploration of opportunities for a future public toilet and picnic facilities to be delivered in a subsequent stage, subject to future funding.	\$ 150,000													OK	Y
14696	Baxter Park Access Road Upgrade, Frankston South - Master Plan Implementation	Implementation of the Baxter Park Master Plan (2023) priority project 'Baxter Park Access Spine' including: - Finalise functional design, staging plan and budget estimates for the access road - Complete detail design and approvals for the new Frankston Flinders Road park entry - Commence power undergrounding and new electrical substation	\$ 800,000													OK	Y
14699	Sweetwater Creek Reserve - Upgrade	Review and implement the Sweetwater Creek Management Plan to support the management and quality of public open space and vegetation management in Upper & Lower Sweetwater Creek Reserves. The management plan also addresses community safety and resident complaints on erosion in the creek from illegal stormwater discharge points.	\$ 95,450													OK	N
14745	Seaford Wetlands Rejuvenation - Facilities Upgrades and Interpretive Signage	Upgrade the infrastructure within Seaford Wetlands.	\$ 200,000													OK	N
14752	Fauna Crossings, Habitat Connectivity and Wildlife Protection	Installation of fauna crossings, habitat connections and virtual fencing to protect animals and wildlife by way of sensors, protecting the community and animals.	\$ 25,000													OK	N
14810	Heritage Reserve (Multiuse Court Only), Skye - Frankston Play Strategy Implementation	Renew and upgrade the existing playspace at Heritage Reserve to meet the service levels identified in the Frankston Play Strategy (2021). It includes the delivery of a new multi-use court and considers whole-of-park improvements such as urban forest targets, canopy tree planting, universal access, signage, and landscape amenity enhancements. The Victorian Government has allocated \$240k towards the works.	\$ 460,000													OK	N
14818	Sandfield Reserve Playspace, Carrum Downs	Installation of an expanded play space within Sandfield Reserve as detailed in the Sandfield Reserve Masterplan. Scope includes the installation of artificial creek bed & topography, play area & equipment, grass picnic area with shade trees, lighting & electrical works.	\$ 18,914													OK	N
14876	Burgess Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	Design phase for renewal and upgrade of the existing playspace at Burgess Reserve, Langwarrin. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 35,000													OK	Y
14879	Ballam Park History Trail Design	Design of Ballam Park History Trail.	\$ 48,653													Completed	N
14886	Sandfield Reserve Active Recreation Areas and Facility Upgrade	Development of park revitalisation improvements at Sandfield Reserve including paths, pedestrian lighting, multi use grass area and new community meeting space.	\$ 290,104													OK	N
14905	Athol Reserve - Frankston Play Strategy Implementation	Renew and upgrade the existing playspace at Athol Reserve, Langwarrin. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 200,000													OK	N
14906	Langwarrin District Playspace, Langwarrin - Lloyd Park Master Plan Implementation	Development of a concept advocacy package for a new district-level playspace and associated amenities, including public toilet and picnic/BBQ facilities, at Lloyd Park, Langwarrin, in alignment with the Frankston Play Strategy (2021). The package will support future funding and partnership opportunities.	\$ 100,000													OK	Y
14912	Rotary Park Upgrade, Carrum Downs - Open Space Strategy	Design phase for renewal and upgrade of the existing playspace at Rotary Reserve. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 70,000													OK	Y
14913	Sandfield Reserve Drainage and Ecology Improvements, Carrum Downs - Master Plan Implementation	Implement improvements to the drainage, ecology and park facilities in Sandfield Reserve, Carrum Downs.	\$ 243,417													OK	N
14914	Sandfield Reserve Public Toilet Construction, Carrum Downs - Master Plan Implementation	Install a new public toilet at Sandfield Reserve, Carrum Downs.	\$ 86,068													Completed	N
14929	Myrtle Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	Design phase for renewal and upgrade of the existing playspace at Myrtle Reserve, Langwarrin. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 40,000													OK	Y
14930	Ferndale Reserve, Frankston - Play Strategy Implementation	Renew and upgrade the existing playspace at Ferndale Reserve to meet the service levels identified in the Frankston Play Strategy (2021). It includes the delivery of a new multi-use court and considers whole-of-park improvements such as urban forest targets, canopy tree planting, universal access, signage, and landscape amenity enhancements.	\$ 435,000													OK	N
14931	Crystal Pool Park Playspace Renewal, Seaford - Play Strategy Implementation	Planning phase, including due diligence and community engagement, for renewal and upgrade of the existing playspace at Crystal Pool Park. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 10,000													OK	Y
14932	Gamble Reserve Playspace Renewal, Carrum Downs - Play Strategy Implementation	Renew and upgrade the existing playspace at Gamble Reserve, Carrum Downs. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 240,000													OK	Y
14935	Witternberg Reserve Additional Car Parking, Frankston - Master Plan Implementation	Additional car parking provided in Witternberg Avenue as detailed in the Witternberg Reserve Master Plan.	\$ 115,000													OK	N
14957	Hastings Road / Frankston-Flinders Road Intersection Landscaping Renewal, Frankston	Hastings Road / Frankston-Flinders Road Intersection Landscaping Renewal, Frankston	\$ 71,982													OK	N
14974	Wilton Bushland & Bunarong Memorial Reserve Upgrade, Carrum Downs	Upgrade works to Wilton Bushland & Bunarong Memorial Reserve, Carrum Downs.	\$ 200,000													OK	N
14976	Ballam Park Playspace Lighting, Frankston	Install lighting at the Ballam Park Playspace.	\$ 43,377													Completed	N
14982	Nepean Boulevard Signature Project, Frankston - Nepean Boulevard Master Plan	Design phase of the endorsed 'Nepean Boulevard Precinct Revitalisation', as identified in the Nepean Boulevard Master Plan and aligned with Councils advocacy priorities. The revitalisation aims to enhance public spaces, improve connectivity, urban biodiversity and support community and business activation across the precinct.	\$ 658,640													OK	Y
14985	Lipton Reserve Upgrade Including Nature Play, Frankston	Renew and upgrade the existing playspace at Lipton Reserve, Frankston. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 200,000													OK	N



Project No	Project Title	Project Description	Adjusted Budget (EOY)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Status	On-going Multi-Year Project
15023	Baxter Park Caretaker's Residence Demolition, Frankston South	Demolition of existing caretakers residence at Baxter Park.	\$ 70,000													OK	N
15024	Seaford Road Public Toilet Renewal, Seaford - Public Toilet Action Plan Implementation	Renewal of Seaford Foreshore Public Toilet - Nepean Hwy opposite Seaford Road	\$ 60,000													OK	Y
15043	Baxter Park Playspace Upgrade, Frankston South - Play Strategy Implementation	Development of a schematic design and advocacy package for a new district-level playspace at Baxter Park, as identified in the Baxter Park Open Space Master Plan (2023) and aligned with the Frankston Play Strategy (2021).	\$ 20,000													OK	N
15044	Escarpment Reserve Playspace Renewal, Frankston South - Play Strategy Implementation	Planning phase, including due diligence and community engagement, for renewal and upgrade of the existing playspace at Escarpment Reserve, Frankston South. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 11,000													OK	Y
15045	Granite Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	Planning phase, including due diligence and community engagement, for renewal and upgrade of the existing playspace at Granite Reserve, Langwarrin. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 10,000													OK	Y
15046	Wittenberg Reserve Toilet Refurbishment, Frankston	Refurbishment of the existing Public toilets on Wittenberg Reserve.	\$ 460,000													OK	N
15057	Kashmir Reserve Playspace Renewal, Frankston - Play Strategy Implementation	Design phase for renewal and upgrade of the existing playspace at Kashmir Reserve, Frankston. Aligned with the Frankston Play Strategy (2021), the project will also consider whole-of-park improvements, including accessibility, amenity, and canopy tree planting to support urban forest and biodiversity outcomes.	\$ 45,000													OK	Y
15064	Lindrum Reserve Playground Shade Sail and Furniture, Frankston	Retrofit of a new shade sail over the playspace at Lindrum Reserve to improve sun protection and playability.	\$ 50,000													OK	N
15065	Monique Reserve Playground Shade Sail and Furniture, Langwarrin	Retrofit of a new shade sail over the playspace at Monique Reserve to improve sun protection and playability.	\$ 5,000													Re-allocated	N
15075	Monique Bushland Reserve Improvements, Langwarrin	Undertake improvement in the bushland section of Monique Reserve.	\$ 50,000													OK	N
15078	Frankston Foreshore Signage	Replace existing water safety signage and install new prominent signage along strategic nodes on the Frankston Foreshore.	\$ 10,000													Completed	N
15081	Jubilee Park Playground Shade Sail and Furniture, Frankston	Retrofit of a new shade sail over the playspace at Jubilee Park to improve sun protection and playability.	\$ 45,000													OK	N
Climate Change Action																	
14352	Council Facilities Solar PV Program	Installation of solar PV system at Healthy Futures Hub in 2025/26.	\$ 120,000													OK	N
14544	Street Light Renewal Program - LED Conversion	Renewal of street lights across the municipality resulting in an environmental performance increase and reduction in electricity costs and greenhouse emissions.	\$ 2,018,163													OK	Y
14621	Facility Electrification & Energy Efficiency Program	Implement energy efficiency improvements at facilities in line with the Climate Change Strategy 2023-2030.	\$ 130,000													OK	N
14720	Electric Vehicles – Charging Infrastructure & EV Vehicle Acquisition	Purchase one electric vehicle with decals and undertake a feasibility / design of implementing charging infrastructure at the Frankston Civic Centre.	\$ 50,000													OK	Y
14979	Peninsula Aquatic & Recreation Centre Electrification Works, Frankston	Conversions of existing plant to electric powered at Peninsula Aquatic & Recreation Centre.	\$ 100,000													OK	Y
14980	Frankston Arts Centre Electrification Works, Frankston	Frankston Arts Centre (FAC) - Electrification Works	\$ 100,000													OK	Y
15050	Greenhouse Analytics Reporting Automation Project	Automate greenhouse reporting required for Council to continue to track its progress towards its emissions target, including enabling solar analytics for rooftop solar PV monitoring.	\$ 50,000													OK	N
Integrated Water																	
13458	Easement Drainage Pit Alterations	Works identified during the inspection of drainage within easements including the raising of pits to the current surface level.	\$ 50,000													OK	N
13525	Minor Drainage Improvement Works	Reactive works that address minor drainage issues arising from major storm events in the municipality.	\$ 45,000													OK	N
13971	Drainage Renewal & Upgrade Program	Renewal of drainage infrastructure throughout the municipality, based on asset condition.	\$ 20,000													OK	N
14423	Heavy Pit Lid Renewal Program	Renewal program of gatic side entry pits throughout the municipality to address manual handling of heavy gatic pit lids with Terra Firma lids as per Council's standards.	\$ 150,000													OK	N
14444	Murawa Street Catchment Stage 1 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	Design and construction of the Murawa Street Catchment Stage 1.	\$ -													Re-allocated	N
14462	Water Sensitive Urban Design (WSUD) Implementation Program	Action recommendations outlined in the WSUD condition asset report and to ensure opportunities for WSUD treatments are incorporated into Council projects (e.g. streetscapes, public open spaces, road and car parking projects).	\$ 70,164													OK	N
14510	Monterey Scheme - Recycled Water Program	Design and approvals subject to the feasibility study expected to be completed by March 2020 in compliance with the 2019NOM25.	\$ 250,000													OK	N
14553	Williams Street Catchment Stage 2 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	Construction of a new outfall pipe between Kananook Creek and the Stage 1 works as identified in the Frankston South Drainage Strategy.	\$ -													Re-allocated	N
14655	Baxter Park Dam Safety Improvements	Design and implementation of safety improvement and amenity works at Baxter Dam.	\$ 773,573													OK	N
14942	Forest Drive Drainage Pipe Relining, Frankston North	Relining 60m of drainage pipe on Forest Drive, Frankston North.	\$ 74,086													Completed	N
14946	Stanley Street Drainage Upgrade (Lorraine Street to Fairway Street), Frankston	Upgrade 160m of existing pipe to 450mm diameter.	\$ 60,000													OK	Y
14951	Robinsons Road Drainage Upgrade (435 to 455 Robinsons Road), Langwarrin South	Activate the easement surrounding 454 Robinsons Road to convey overland flows north towards the existing Robinsons Road table drain network and install a 300 mm diameter drainage pipe to convey flows ponding on 454 Robinsons Road to the existing Robinsons Road table drain network.	\$ 50,000													OK	Y
14952	Pier Promenade Foreshore Car Park Drainage Upgrade, Frankston	Implement improvements to the drainage at 5N Pier Promenade, Frankston (vicinity of Sofia's and Visitor Centre).	\$ 60,000													OK	Y
14954	Frankston Memorial Park Drainage Renewal	Implementation of drainage renewal works at Frankston Memorial Park.	\$ 50,000													OK	N

Project No	Project Title	Project Description	Adjusted Budget (EOY)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Status	On-going Multi-Year Project
14986	Gross Pollutant Trap Program	Feasibility assessment, design and implementation of Gross Pollution Traps.	\$ 74,397													OK	N
15005	Leisureland Drive Flood Mitigation Works, Langwarrin	Install a new box culvert across Leisureland Drive and increase cross section of the existing open channel fronting 39 and 37 Leisureland Drive to capture and convey run-off originating from the upstream of the catchment at 1%AEF.	\$ 115,000													OK	N
15009	Banyan Reserve Stormwater Harvesting Scheme, Carrum Downs	Treat stormwater overflow from the existing retarding basin and divert into a below ground tank to irrigate the sports ovals at Banyan Reserve and areas within the Carrum Downs Primary School site.	\$ 30,000													OK	Y
15048	Street Sweeper Water Decanting Facility at Frankston Operations Centre, Seaford	Install a new shelter and triple interceptor drainage system for street sweeper waste decanting of water into the trade waste system.	\$ 200,000													OK	N
15051	46 McComb Boulevard Easement Drainage Renewal, Frankston South	Replacement of 100m of existing easement drain at 46 McComb Boulevard, Frankston South.	\$ 90,000													OK	N
15052	20 Bellevue Crescent Easement Drainage Renewal, Seaford	Replacement of 100m of existing easement drain at 20 Bellevue Crescent, Seaford.	\$ 80,000													OK	N
15053	9 Cinerea Glade Easement Drainage Renewal, Langwarrin	Replacement of 110m of existing easement drain at 9 Cinerea Glade, Langwarrin.	\$ 90,000													OK	N
15054	1 Manna Gum Court Easement Drainage Renewal, Carrum Downs	Replacement of 50m of existing easement drain at 1 Manna Gum Court, Carrum Downs.	\$ 40,000													OK	N
15055	14 Cedar Street Easement Drainage Renewal, Langwarrin	Replacement of 90m of existing easement drain at 14 Cedar Street, Langwarrin.	\$ 80,000													OK	N
15066	Voilet Street New Easement Drain, Frankston South	Install new easement drain adjacent to 2,4 & 6 Voilet Street, Frankston South.	\$ 150,000													OK	N
15072	Overton Road Drainage Improvements, Frankston	Preliminary design of improvements to the Overton Road drainage system.	\$ 50,000													OK	N
Waste Circularity																	
13087	Litter Bin Replacement Program	Renewal of litter bins and dog waste bins throughout the municipality based on asset condition.	\$ 30,000													OK	N
14839	FRRRC Main Shed Pit Floor Replacement	Replacement of the pit floor in the main shed at the Frankston Regional Recycling and Recovery Centre.	\$ 200,000													OK	N
14955	Frankston Regional Resource Recovery Centre Fire Protection Systems Upgrade, Skye	Frankston Regional Resource Recovery Centre Fire Protection Systems Upgrade, Skye	\$ 124,000													Completed	N
15019	Frankston Regional Resource Recovery Centre Noise Removal Measures, Skye	Install a noise minimisation barrier for north-east corner of the Frankston Regional Recycling and Recovery Centre.	\$ 25,000													OK	Y
Parking																	
14682	Kananook Commuter Car Park	Construction of a new multi-deck car park adjacent to Kananook Station and the Frankston Basketball Stadium at Kananook Reserve.	\$ 95,822													Completed	N
15058	Ballam Park Overflow Car Parking, Frankston	Investigation and design of cost effective options for the muddy area next to the Karingal Bulls pavilion into a car park. Scope to include repair of damaged sealed surfaces and seeding of non-vegetated areas in the athletics precinct.	\$ 50,000													OK	N
Transport Connectivity																	
11260	Street Lighting Upgrades	Installation of new street lights as requested by residents to improve safety.	\$ 25,000													OK	N
12812	Footpath Renewal Program	Renewal of asphalt and concrete footpaths across the municipality as identified by Councils Road Management Plan (RMP) inspections and Civil Infrastructure Maintenance (CIM) referrals. Program includes renewal of damaged vehicle crossings from Council activities and renewal of pram crossings to achieve DDA compliance.	\$ 1,500,000													OK	N
13421	Reserves Boundary Fencing Renewal Program	Renewal of boundary fencing where residents contribute to the cost for fence replacement that abuts Council reserves.	\$ 180,000													OK	N
13563	Shared User Path Safety Upgrades	Safety upgrades of bicycle paths as identified by the bicycle safety survey. Projects are prioritised based on asset condition from an identified list.	\$ 35,000													OK	N
13565	Kerb Renewal Program	Renewal of kerbs as identified based on asset condition audit and resident requests. Works are delivered in conjunction with the road renewal program (where practical).	\$ 140,000													OK	N
13723	Barrier & Guard Rail Renewal Program	Renewal works relating to road safety barriers as identified during inspections. Priorities are based on hazard, condition, state and severity.	\$ 70,000													Completed	N
13846	Major Bridge Renewal Program	Renewal and minor upgrades to existing Council maintained bridge and pedestrian structures identified from Level 2 condition inspections and recommendations.	\$ 90,000													OK	N
13847	Minor Bridge & Path Structures Renewal Program	Minor renewal works such as replacement of railings, piles, members in poor condition, and is to be implemented for structures (pedestrian & vehicle bridges, boardwalks and staircases) across the municipality based on asset condition and safety audits.	\$ 65,000													OK	N
13958	Reserves Pathway Renewal Program	Renewal of pathways located in Council reserves based on asset condition and resident resident requests.	\$ 70,000													OK	N
13972	City Centre Pathway Renewal Program	Renewal of footpath areas throughout Frankston Central Activities Area based on asset condition and resident requests.	\$ 200,000													OK	N
14198	Robinsons Road (Bayside Christian College To Baxter Trail) Shared User Path Construction, Langwarrin	Construct a new 2.5m wide shared user path on the south side of Robinsons Road, Langwarrin from Bayside Christian College to the Baxter Trail including pedestrian crossing at the railway line, boardwalk construction, retaining walls and protective fencing.	\$ 70,000													Watch	Y
14431	Street Lighting Renewal Program	New street lights to improve safety throughout the municipality.	\$ 130,000													OK	N
14581	Frankston Revitalisation Action Plan - Greenlink (Baxter Trail, City Centre - Monash University)	Construction of a new shared user path links to the Baxter Trail with the Frankston City Centre.	\$ 287,835													OK	N
14604	Jubilee Park Stadium Traffic Management Strategy	Development and implementation of a traffic strategy to improve accessibility issues at Jubilee Park.	\$ 320,000													OK	N
14618	Belvedere Local Area Traffic Management, Seaford	Installation of traffic management devices as detailed in the Belvedere Local Area Traffic Management study.	\$ 232,000													OK	Y
14664	Minor Asphalt Patching Renewal Program	Minor renewal works on roads - asphalt patching.	\$ 200,000													OK	N



Project No	Project Title	Project Description	Adjusted Budget (EOY)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Status	On-going Multi-Year Project
14676	LXRP Community Assets Improvements	Projects funded by the Level Crossing Removal Project (LXRP) to improve Council assets nearby to these works including shared user path between Skye Road and Frankston Station, Kananook Creek Interpretative trail, shared user path connections on Seaford Road and Skye Road, car parking and kerb works along Bardia Avenue, Seaford and other related projects.	\$ 20,000													Completed	N
14862	Frankston High School Shared User Path Connections - Towerhill Road, Frankston	Design and construct shared user path along Towerhill Road, from Frankston-Flinders Road to western edge of Delacombe Park, Frankston.	\$ 200,000													OK	Y
14863	Frankston Nature Conservation Reserve to Culcairn Drive Shared User Path Construction, Frankston South	Construct a shared user path along the Melbourne Water easement, from Frankston Nature Conservation Reserve to Culcairn Drive, Frankston South.	\$ 65,000													OK	Y
14865	Golf Links Road (Mt Erin Secondary College to Stotts Lane) Shared User Path Construction, Frankston South	Design and construct shared user path connection from Peninsula Link Trail to Stotts Lane footpath, Mt Erin Secondary College and Baxter Village retirement village.	\$ 395,000													OK	N
14911	Skye Precinct Local Area Traffic Management	Implementation of the Local Area Traffic Management plan for the Skye Precinct.	\$ 120,000													OK	N
14941	North Road Path Construction (Union Road to Warrenwood Place & Delicia Street to Centre Road), Langwarrin	Construction of a new path on North Road between Union Road and Warrenwood Place.	\$ 300,518													OK	N
14947	Fletcher Road (Frankston Station to Baxter Trail) Shared User Path Construction, Frankston	Construction of a new shared user path along Fletcher Road from Frankston Station to Baxter Trail, Frankston.	\$ 50,000													OK	Y
14949	Franciscan Avenue Speed Hump Installation, Frankston	Installation of speed humps in Franciscan Avenue, Frankston.	\$ 120,000													OK	N
14956	Skye Road Intersection - Carramar Drive & Onkara Street - Construction of Traffic Islands and Pedestrian Refuge	Construction of splitter islands and pedestrian refuge on Skye Road at the intersection with Carramar Drive and Onkara Street, Frankston including streetscape works.	\$ 219,000													OK	N
14959	Beach Street Porphyry Paving Removal, Frankston	Beach Street Porphyry Paving Removal, Frankston	\$ 275,000													OK	N
14962	Road Resurfacing Program	Resurfacing of roads throughout the municipality based regular on asset condition surveys.	\$ 1,033,000													OK	N
14970	Cranbourne-Frankston Road Shared User Path Renewal, Langwarrin	Renewal two sections of the existing shared user path in Langwarrin to current standards from Southgateway to 10 Langwarrin Crescent, and from Warrandyte Rd to 210 Cranbourne-Frankston Rd.	\$ 290,000													OK	N
14971	Edinburgh Drive Traffic Management Device Renewal, Skye	Replace chicane treatment with flat-top speed hump in Edinburgh Drive.	\$ 180,000													OK	N
15008	Safe Taxi Rank Removal, Davey Street, Frankston	Removal of the Safe Taxi Rank in Davey Street, Frankston include removal of structures and relocation of CCTV cameras.	\$ 23,630													Completed	N
15017	Derinya Drive (Overport Road to Derinya Primary School) Path Construction, Frankston South	Construction of a Pathway on Derinya Drive from Overport Road to Derinya Primary School.	\$ 30,000													Watch	N
15032	Hastings Road / Clarendon Street (Yuille Street to Baxter Trail) Shared User Path Construction, Frankston	Construction of new shared user path along Hastings Road and Clarendon Street, connecting Yuille Street to Frankston-Baxter Trail.	\$ 532,000													OK	Y
15033	Nepean Highway (600 Nepean Highway to Gulls Way) Path Construction, Frankston South	Construction of a new path on Nepean Highway from 600 Nepean Highway to Gulls Way.	\$ 60,000													OK	Y
15034	Jamboree Avenue (The Crest to Yuille Street) Path Construction, Frankston South	Design and construction of a 1.5m wide, 275m long footpath in Jamboree Avenue from Yuille Street to The Crest.	\$ 22,000													OK	Y
15035	Aqueduct Road (Tisdall Drive to End of Aqueduct Road) Path Construction, Langwarrin	Path construction in Aqueduct Road between Tisdale Drive and the end of Aqueduct Road as identified in the Path Development Plan.	\$ 17,000													OK	Y
15036	Lyons Avenue (Yuille Street to The Crest) Path Construction, Frankston South	Design and construction of a 1.5m wide, 285m long footpath in Lyons Avenue from Yuille Street to The Crest, Frankston South.	\$ 23,000													OK	Y
15037	Veronica Street (Cranbourne-Frankston Road to Edward Street) Path Construction, Langwarrin	Design and construction of a 1.5m wide, 135m long footpath in Veronica Street from Cranbourne-Frankston Road to Edward Street, Langwarrin.	\$ 14,000													OK	Y
15038	Reserve Road (Nepean Highway to Riviera Street) Path Construction, Seaford	Design and construction of a 1.5m wide, 100m long footpath in Reserve Road from Nepean Highway to Riviera Street, Seaford.	\$ 30,000													OK	Y
15039	Brunel Road (Seaford Road to Western end of Belvedere Road)Path Construction, Seaford	Design and construction of a 1.5m wide, 110m long footpath from Seaford Road to western end of Belvedere Road, Seaford.	\$ 30,000													OK	Y
15040	McCormicks Road (Ballarto Road to Hall Road) Road Renewal, Carrum Downs	Rehabilitation of McCormicks Road from Ballarto Road to Hall Road to restore the structural stability of the deteriorated Road pavement.	\$ 1,810,000													OK	N
15041	Skye Road (Frankston- Dandenong Road to McMahon's Road) RoadRenewal, Frankston	Rehabilitation of Skye Road from Dandenong Road to McMahon's Road to restore the structural stability of the deteriorated Road pavement.	\$ 1,185,000													OK	N
15063	Sandhurst Local Area Traffic Management, Sandhurst	Undertake a local traffic management study and install recommended traffic management devices as detailed for the Sandhurst area.	\$ 30,000													OK	N
15068	Porphyry Paving Threshold Treatments Renewal - Sandhurst Boulevard & Wells Street	Project to renew existing porphyry paved road treatments with the new standard using exposed aggregate concrete	\$ 50,000													Watch	Y
15073	Boundary Road Parking & Traffic Management Improvements, Carrum Downs	Design of improvements to the parking and traffic management in Boundary Road.	\$ 50,000													OK	Y
City Growth and Investment																	
13768	Municipal Wayfinding Strategy Implementation	Implementation of Municipal Gateway Markers at key entry points, in accordance with the Wayfinding Strategy and Style Guide (2022), to enhance identity and arrival experience.	\$ 300,000													OK	Y
14645	Local Shopping Strip Minor Improvements Program - Local Shopping Strip Action Plan Implementation	Implementation of the Local Shopping Strip Action Plan (2021), focusing on minor accessibility and amenity upgrades to shopping strips not scheduled for major redevelopment. Improvements aim to enhance pedestrian access, seating, bicycle parking and the strategic planting of canopy trees to support the urban forest and promote urban biodiversity through targeted, minor works that support inclusive, vibrant and ecologically resilient local centres.	\$ 30,000													OK	N
14845	Minor Natural Reserve Management Plan Implementation Program	Implementation of the recommendations of the Natural Reserve Management Plan Review.	\$ 50,000													OK	N
14869	Frankston CBD Christmas Decorations	Renewal and purchase of Christmas decorations for the Frankston Central Business District.	\$ 30,000													Completed	N
14904	Nepean Boulevard Early Works - Greening The Boulevard	Delivery of new entry median planting in two locations (near Mile Bridge and the Waterfront Playground) within the Nepean Boulevard project corridor.	\$ 123,888													OK	N
14933	Mahogany Avenue Shopping Strip Improvements, Frankston North - Local Shopping Strip Action Plan Implementation	This project involves the holistic upgrade and improvement of the Mahogany Avenue, Frankston North local shopping strip, aligning with the recommendations of the Local Shopping Strip Action Plan (2021). The works aim to enhance the strips functionality, accessibility, and visual appeal, supporting local business activity and community use.	\$ 388,565													OK	N

Project No	Project Title	Project Description	Adjusted Budget (EOY)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Status	On-going Multi-Year Project
14934	Railway Parade Shopping Strip Improvements, Seaford - Local Shopping Strip Action Plan Implementation	This project involves the holistic upgrade and improvement of the Railway Parade, Seaford local shopping strip, aligning with the recommendations of the Local Shopping Strip Action Plan (2021). The works aim to enhance the strips functionality, accessibility, and visual appeal, supporting local business activity and community use.	\$ 473,880													OK	N
15000	76 Young Street Asset Acquisition, Frankston - Young Street Action Plan	Explore strategic development opportunities, timelines and process support needs identified across Young Street.	\$ 303,287													Completed	Y
City Planning																	
14663	Nepean Boulevard Early Works - Lighting the Boulevard (Davey Street to Beach Street & Mile Bridge), Frankston	Implementation of Nepean Boulevard Early Works program for uplifting of central median Moreton Bay Fig Trees between Davey and Beach Streets. The Victorian Government has allocated \$475k towards the works through the Suburban Revitalisation Program. The initiative will: - Highlight mature canopy trees as natural landmarks - Enhance nighttime visibility and safety - Create inviting, activated spaces for evening use	\$ 530,771													OK	N
14718	Nepean Boulevard Master Plan Development & Design for Early Works Package	Development of the Nepean Boulevard Master Plan for Council endorsement including traffic assessment, stakeholder/authority/community engagement and BLCAC collaboration. Development of the Early Works designs including Features and Levels Survey, Mile Bridge lighting, Tree Illumination between Davey and Beach Street.	\$ 76,179													OK	N
15025	Stiebel Place Extension - New Pedestrian Link (Gallery Lane to Young Street), Frankston - FMAC Structure Plan	Planning phase including due diligence, scoping, and concept development for the proposed extension of Stiebel Lane and a new pedestrian link at 76 Young Street, as identified in the Frankston Metropolitan Activity Centre (FMAC) Structure Plan. The initiative aims to improve pedestrian connectivity, activate under utilised spaces, and support broader precinct revitalisation.	\$ 50,000													OK	N
Governance																	
11987	Frankston Yacht Club Alterations & Fitout	Alterations to the Frankston Yacht Club to activate the restaurant space.	\$ 8,000													OK	Y
14840	Frankston Memorial Park Arbour Walk Renewal, Frankston	Refurbish the Arbour Walk to deliver the required service outcome.	\$ 50,000													OK	N
14887	Beauty Park War Memorial Upgrade	Upgrade of the war memorial at Beauty Park.	\$ 68,900													OK	N
14953	Frankston Memorial Park Minor Works Program, Frankston	Implementation of minor asset improvements on the grounds at Frankston Memorial Park.	\$ 15,000													OK	N
15013	Frankston Memorial Park Tree Replacement Program, Frankston	Renewal of trees at end of life, particularly on the boundaries of Frankston Memorial Park.	\$ 30,000													OK	N
15067	Frankston Memorial Park Internal Road Resurfacing, Frankston	Resurfacing of the internal roads within Frankston Memorial Park.	\$ 80,000													OK	N
Asset Management																	
11234	Light Vehicle Replacement Program	Replacement of existing motor vehicles at planned service life. The program renews Council Tool of Trade fleet vehicles, and private use vehicles, based on asset condition, or at specific kilometre intervals.	\$ 1,262,000													OK	N
11288	Office Furniture & Equipment Renewal	Renewal of office equipment and furniture to meet OH&S requirements and ensure staff safety.	\$ 30,000													OK	N
11304	Heavy Plant & Equipment Replacement Program	Replace items of heavy vehicles and plant at the end of their planned service life.	\$ 2,142,841													OK	N
13532	Civic & Operations Facilities Renewal Program	Renewal works at facilities based on asset condition and occupant requests.	\$ 950,000													OK	N
13859	Facilities Painting Program	Programmed repainting of external and interior surfaces on facilities based on the predicted life cycle of the surfaces treatments and service levels at Council owned facilities throughout the municipality.	\$ 150,000													OK	N
13959	Minor Plant & Equipment Replacement Program	Replacement of minor plant and equipment at planned service life. Items include blowers, brush cutters, chainsaws, grinders, edgers, push mowers, etc.	\$ 30,000													OK	N
14143	FM Renewal Program	Renewal of building components identified through maintenance referrals under the Facilities Maintenance Contract.	\$ 250,000													OK	N
14480	Storm and Vandalism Renewal Program	Reactive replacement and repair of components of facilities that have been damaged from storms or vandalism.	\$ 200,000													OK	N
14568	Asbestos Eradication Program	Removal of asbestos from Council facilities in accordance with the priorities held in Council's Asbestos Register.	\$ 100,000													OK	N
14605	Fleet Vehicle Acquisitions	Purchase of new Council vehicles to enhance service delivery.	\$ 38,000													OK	N
15047	Bird Protection Services - Frankston Arts Centre	Install roof netting to minimize bird nesting and damage to Solar panels on Council's facilities.	\$ 130,000													OK	N
Customer Service and Experience																	
14642	Smart Cities Implementation	Implement smart city technology as identified in the Fit for Future corporate strategy.	\$ 20,000													OK	N
14923	Customer Relationship Management (CRM) System Renewal	Replacement of Council's existing customer relationship management (CRM) system.	\$ 40,000													OK	Y
14937	Pathway Digital Enhancements	Reskin ePathway and development of a sustainable solution for Pathway request to email.	\$ 60,000													OK	N
14938	Artificial Intelligence and Robotic Process Automation Implementation Program	Implement artificial intelligence and robotic process automation to Council's information technology systems to increase efficiency and operational savings.	\$ 37,387													OK	N
14939	Live Chat Renewal	Renewal of existing live chat system on Council's websites.	\$ 85,000													OK	N
15031	Customer Portal	Creating a one-stop digital hub where customers can view and pay Council bills, track service requests, and access key account information making it easier to manage interactions with Council anytime, anywhere.	\$ 100,000													OK	N

Project No	Project Title	Project Description	Adjusted Budget (EOY)	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Status	On-going Multi-Year Project
Technology and information																	
11294	Hardware & Device Renewal	Renewal of computer hardware and devices at end of life.	\$ 20,000													OK	N
11309	GIS Mapping Renewal	Aerial Photography, IntraMaps and MyAddress renewal.	\$ 50,000													OK	N
12695	Public PC Replacement	Renewal of public PCs at end of life.	\$ 30,000													OK	N
14373	Mobile Device Management Renewal Program	Renewal of the device management software for mobile devices such as phones and tablets.	\$ -													Withdrawn	N
14374	WiFi Network Renewal Program	Renewal of WiFi infrastructure at Council Facilities.	\$ 100,000													OK	N
14454	SQL Server Renewal	Renewal of SQL servers including relocating services to the cloud solutions.	\$ 60,000													OK	N
14455	Network & Comms Renewal Program	Renewal works of fibre links and WAN according to highest need as assessed throughout the year.	\$ 320,000													OK	N
14457	Reporting System Renewal	Move Councils core reporting system, Business Objects to the latest robust version.	\$ -													Withdrawn	N
14702	Payroll / HR System Renewal	Renewal of the human resources and payroll systems including process improvements.	\$ 10,000													OK	N
14706	Document Scanner Renewal	Replacement of the document scanner.	\$ -													Withdrawn	N
14727	IT Strategy - Cloud implementation	Implementation of a Cloud architecture solution. 2022/2023 works relates to the design and implementation of an architecture solution designed specifically for Council's needs.	\$ 30,000													OK	N
14729	IT Strategy - Cyber security	Implementation of a cyber security capability, resulting in the reduction of security risks at Council.	\$ 120,000													OK	N
14792	New Council Phone Solution	Renewal of the Council phone system.	\$ 315,245													OK	N
14795	Business Information Technology Requeststs	Reactive replacement / purchase of business and information equipment requested by internal service departments.	\$ 60,000													OK	N
14821	Asset Management System Renewal	Develop business and technical requirements, and procure a system to replace the current Frankston Asset Management Information System (FAMIS) and works management system with a fit for purpose and future proof solution.	\$ 650,000													OK	Y
14919	Document Management System (ReM) Enhancements	Implement enhancements to Council's document management system.	\$ 50,000													OK	N
14920	Information Management Strategy Implementation	Implementation of the actions within Council's Information Management Strategy.	\$ 85,000													OK	N
14921	Ezescan Enhancements	Implement enhancements to Council's Ezescan system.	\$ -													Withdrawn	N
14922	Pathway UX Property & Rating System Upgrade	Upgrade to Council's Pathway enterprise system platform.	\$ 110,000													OK	Y

**Executive Summary****12.4 2025-2026 Mid-Year Financial Forecast Review**

*Enquiries: (Cam Arullanantham: Corporate and Commercial Services)*

Council Plan

Level 1:

Council Performance and Leadership

Level 2:

Council will ensure that strategic planning principles are incorporated at all levels of planning, prioritising strategic alignment and the long-term impact on the community

**Purpose**

For Council to endorse the forecast financial position against the 2025-2026 Adopted Budget with regards to the operational financial position and the delivery of the Capital Works Program.

**Recommendation (Director Corporate and Commercial Services)**

That Council:

1. Endorses the Consolidated Mid-Year Forecast 2025-2026 operating position noting the inclusion of the following operational items as per Council past resolutions:
  - i. \$10,500 for a public tree registry assessment;
  - ii. \$200,000 for an extension to the Community Connectors program;
  - iii. \$500 contribution to Bam Arts Inc.;
  - iv. \$300,000 for Sherlock and Hay development project;
  - v. \$60,000 for a rugby hub feasibility study; and
  - vi. \$30,000 for a grand rotunda feasibility study.
2. Endorses the Consolidated Mid-Year Forecast 2025-2026 capital position of \$76,034,437 noting the inclusion of the following capital items as per Council past resolutions:
  - i. \$10,000 towards design of Stiebel Place Extension - New Pedestrian Link (Gallery Lane to Young Street); and
  - ii. \$123,000 for Frankston House car park upgrade.
3. Acknowledges the financial challenges that the organisation continues to face and to ensure that the budget remains balanced for year-end has had to make difficult trade-off decisions with minimal impact to service delivery to our community. The impacts of cost shifting, rate capping and inflation continue to be experienced and are anticipated to impact on Council's long term financial sustainability; and
4. Notes the key dates for the 2026-2027 Budget process.

**Mid-Year Operational Forecast 2025-2026**

While Council maintains a relatively stable financial position, its main source of income (rates) is capped by the Victorian Government. Any decisions in relation to expenditure need to be considered within this context. As part of Council's approach to managing its finances to ensure it remains within original budgetary parameters, Council annually considers a Mid-Year Forecast Review. Council's financial statements comparing the adopted budget and the mid-year forecast reflect a financial outcome for the 2025-2026 financial year (**Attachment A**). Council is presenting a consolidated mid-year forecast position including Peninsula Leisure and adjustments for consideration.

**12.4 2025-2026 Mid-Year Financial Forecast Review****Executive Summary**

Council's financial position continues to be challenged with infrastructure and service delivery costs outpacing growth in grant funding and rate capping. This is a sector wide concern confirmed by a recent Federal Parliamentary Inquiry in Local Government financial sustainability. The outcome of this report made 48 recommendations with many focussed on addressing the recent cost shifting from other levels of government.

Costs of delivering services has far exceeded the rate capping percentage in an economic climate with high inflation and interest rates.

Across the organisation, financial management principles continue to provide guidance and a consistent approach to address financial challenges as they occur. Early detection assists the Executive Management Team and make informed decisions to minimise an adverse impact by the end of the financial year.

Management reviews the forecast financial position frequently and is committed to identifying efficiencies and re-prioritising noncritical work to meet the adopted budget. The organisation is focussed on addressing these challenges early to ensure the organisation remains in good financial health. The financial outcomes are being actively monitored requiring adjustments to ensure that Council operates within the established budget parameters.

**Financial Summary**

	Annual Forecast \$m	Annual Budget \$m	Variance \$m	Variance Fav / Unf
<b>Operating Result *</b>				
Frankston City Council	(18.7)	(22.3)	(3.6)	U
Peninsula Leisure	(0.6)	(0.6)	-	-
<b>Consolidated Operating (Surplus) / Deficit</b>	<b>(19.3)</b>	<b>(22.9)</b>	<b>(3.6)</b>	<b>U</b>
<b>Underlying Result **</b>				
Frankston City Council	16.1	6.8	(9.3)	U
Peninsula Leisure	(0.6)	(0.6)	-	-
<b>Consolidated Underlying (Surplus) / Deficit</b>	<b>15.5</b>	<b>6.2</b>	<b>(9.3)</b>	<b>U</b>

**Definitions:**

**\*Operating Result:** The operating result is the net financial position and includes the impact of non-operating or once off items such as capital grants. This net position is used to fund the capital works program.

**\*\*Underlying Result:** The underlying result is directly attributable to operations and excludes items such as capital grants and contributions and non-monetary assets. The impact of the underlying operating result is of most concern as this is the **key indicator of financial performance**.

Council's consolidated operational financial result for the forecast full year indicates a surplus of \$19.3 million, this is a \$3.6 million unfavourable variance compared to the 2025-2026 adopted budget position of \$22.9 million surplus. This variance is driven by higher capital related grants and contributions and are offset by related capital expenditure.

**12.4 2025-2026 Mid-Year Financial Forecast Review****Executive Summary**

Council's **consolidated** forecast full year **underlying position** for June 2026 is indicating a deficit of \$15.5 million, this is a \$9.3 million unfavourable variance compared to the adopted budget position of \$6.2 million deficit. However, excluding the early receipt from the Grants Commission \$5.1m and higher than planned depreciation \$4.4m, the deficit is \$6.0 million and is a \$0.2 million favourable variance.

Peninsula Leisure Pty Ltd (PL) are forecasting a surplus position of \$0.6 million which is in line with the published 2025-2026 budget.

Excluding Peninsula Leisure, the full year **underlying position** for **Frankston City Council** is a deficit of \$16.1m, however excluding the early payment received from the Grants Commission \$5.1m and higher depreciation \$4.4m, is a deficit of \$6.6m which is \$0.2 million favourable to the annual adopted budget of \$6.8 million deficit and is driven by a continued management commitment to find operational efficiencies across the organisation.

The key areas affecting this result are highlighted below:

- Lower income received in:
  - Financial Assistance Grants \$5.1m
  - Parking Infringements \$240k
- Higher than expected fees and other income:
  - Interest on investments \$700k
  - Art Centre fees \$220k
  - FRRRC gate fees \$200k
  - Council election fines \$140k
  - Kananook Creek Dredging \$118k
  - Container Deposit Scheme \$50k
- Lower than budgeted Employee Costs \$1.1m

Offset by additional costs relating to:

- Depreciation \$4.4m
- Sherlock and Hay Redevelopment \$300k
- Enforcement costs of election fines \$211k
- Station Street Community Connectors \$200k
- Dumped rubbish collection and disposal costs \$199k

The economic outlook and the ongoing financial sustainability challenges in the sector mean continued caution is required as we head into the 2026-2027 budget process and beyond.

**Mid-Year Capital Works Forecast 2025-2026**

The delivery of the 2025-2026 Capital Works Program is tracking well with the end of financial year forecast expenditure of \$78.287 million against an adjusted budget of \$78.613 million. This includes \$4.739 million in works carried forward from the prior year.

**12.4 2025-2026 Mid-Year Financial Forecast Review****Executive Summary**

The Annual Capital Works Program as listed in the adopted budget may vary (under delegation) during the course of the financial year for the following reasons:

- Changes to the funding profile based on approved / unsuccessful grant applications or tender outcomes.
- Variances in project scope to provide improved outcomes from the project.
- Extenuating circumstances which may cause creation of additional projects or delays to the delivery / cessation of adopted projects.
- Savings or over expenditure on projects to deliver the agreed scope.
- Carryover of funding from 2024-2025 projects (42 projects) for projects at the start of the financial year.

Since the adoption of the 2025-2026 Council budget on 23 June 2025, a list of the proposed adjustments to the Capital Works Program is detailed in **Attachment B**.

This report and associated attachments, provide Council with information in respect of the 2025-2026 Mid-Year forecast. These figures become the base for the preparation of the 2026-2027 Budget. Key dates for the Budget process are highlighted in the table below:

**Key Dates**

Key dates for the 2026-2027 Annual Budget Cycle	Timing
Hearing of public budget submissions	18 Feb
Adoption of Mid-year Forecast	23 Feb
Councillor Briefings on Council & Wellbeing Plan Year 2 actions, Budget submissions, LTIP, feedback on engagement	4 & 23 March
Councillor Briefings on Budget 2026-2027	13 & 27 April
Adopt Budget 2026-2027	11 May
Adopt LTIP	22 June

**Financial Impact**

There are no financial implications associated with this proposal other than those already highlighted.

**Consultation****1. External Stakeholders**

This report does not require community consultation. The *Local Government Act 2020* indicates that where changes to the Annual Budget are not material or do not involve any alteration to the rating structure or Council borrowings, public notice of the Mid-Year Forecast Review is not required.

**2. Other Stakeholders**

The Executive Management Team has reviewed and endorsed the financial results. A final report once adopted by Council will be provided to Council's Audit and Risk Committee at its next meeting.

**Analysis (Environmental / Economic / Social Implications)**

Council is six months into the financial year and continues to monitor events that could impact on Council's ability to complete the year in line with expectations. Given the



**12.4 2025-2026 Mid-Year Financial Forecast Review****Executive Summary**

extensive financial challenges and pressures, Council has managed its financial position very well to maintain a break-even cash position.

**Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

The Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to the content of the report.

Legal

The Local Government Act LGA2020 s97(3) requires that where changes to the Annual Budget are not material or do not involve any alteration to the rating structure of Council Borrowings, public notice of the Mid-Year Forecast is not required. The Chief Executive Officer confirms that following the mid-year forecast review, no revised budget is required for 2025-2026. All Capital Works Project Managers are required to review their project status on a monthly basis and reports are provided to EMT and Council on a quarterly basis.

Policy Impacts

Not applicable.

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

Council needs to be mindful that with such a large portion of the financial year remaining the chance of unforeseen financial events occurring is more significant. A sense of conservatism should be exercised in this regard.

Council has implemented a number of risk mitigation processes including:

- Development of a Long-Term Financial Plan which assists in determining Council's financial viability into the future.
- Quarterly financial reporting including variance analysis that is reviewed by EMT and all managers.
- Council is subject to an annual external audit process and also has its own internal audit function which reviews critical processes from time to time.
- Council also has an "Instrument of Delegation" which clearly defines each person's level of financial authority.

Council has numerous policies and internal checking processes to assist with ensuring that Council's processes and source data is accurate.

**Conclusion**

The Mid-Year Forecast Review allows Council to assess its mid-year financial position against the Adopted Budget that was adopted on 23 June 2025 to reflect known variations that have occurred since that point. The Mid-Year Forecast Review is an important component in the financial management process to ensure that Council completes the financial year in accordance with the original budget parameters and objectives.



**12.4 2025-2026 Mid-Year Financial Forecast Review****Executive Summary**

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**ATTACHMENTS**Attachment A: [↓](#) 2025-2026 Mid Year Forecast Financial StatementsAttachment B: [↓](#) 2025-2026 Mid-Year Budget Review Capital Works Schedule

## Financial Statements

### Comprehensive Income Statement

	Budget 2025-26 \$'000	Forecast 2025-26 \$'000
<b>Income</b>		
Rates and charges	155,780	155,780
Statutory fees and fines	6,984	6,842
User fees	33,740	34,384
Grants - Operating	22,256	17,458
Grants - Capital	25,557	27,074
Contributions - monetary	2,727	3,261
Contributions - non-monetary	800	4,447
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	1,022	1,142
Other income	6,014	6,888
<b>Total income</b>	<b>254,880</b>	<b>257,276</b>
<b>Expenses</b>		
Employee costs	100,756	99,663
Materials and services	84,299	86,878
Depreciation	38,002	42,395
Amortisation - intangible assets	1,230	1,230
Amortisation - right of use assets	355	285
Bad and doubtful debts	256	256
Borrowing costs	2,047	2,047
Finance Costs - leases	27	27
Other expenses	4,986	5,181
<b>Total expenses</b>	<b>231,958</b>	<b>237,962</b>
<b>Surplus/(deficit) for the year</b>	<b>22,922</b>	<b>19,314</b>

### Adjusted consolidated underlying result

	Budget 2025-26 \$'000	Forecast 2025-26 \$'000
<b>Operating</b>		
Total income	254,880	257,276
Total expenses	231,958	237,962
<b>Surplus for the year</b>	<b>22,922</b>	<b>19,314</b>
<b>Less non-operating income and expenditure</b>		
Grants – capital	(25,557)	(27,074)
Contributions – monetary	(2,727)	(3,261)
Contributions – non-monetary	(800)	(4,447)
<b>Adjusted underlying surplus (deficit)</b>	<b>(6,162)</b>	<b>(15,468)</b>

## Balance sheet

	Budget 2025-26 \$'000	Forecast 2025-26 \$'000
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	35,087	51,483
Trade and other receivables	28,240	27,952
Other financial assets	13,547	15,129
Inventories	282	206
Other assets	4,704	6,959
<b>Total current assets</b>	<b>81,860</b>	<b>101,729</b>
<b>Non-current assets</b>		
Trade and other receivables	164	181
Property, infrastructure, plant & equipment	2,160,505	2,226,488
Right-of-use assets	976	1,331
Intangible assets	2,782	2,869
<b>Total non-current assets</b>	<b>2,164,427</b>	<b>2,230,869</b>
<b>Total assets</b>	<b>2,246,287</b>	<b>2,332,598</b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Trade and other payables	27,041	18,266
Trust funds and deposits	7,069	9,212
Unearned Income / revenue	3,562	3,558
Provisions	19,105	20,349
Interest-bearing liabilities	4,213	4,213
Lease liabilities	353	345
<b>Total current liabilities</b>	<b>61,343</b>	<b>55,943</b>
<b>Non-current liabilities</b>		
Provisions	4,652	4,098
Interest-bearing liabilities	32,554	32,633
Lease liabilities	637	1,009
<b>Total non-current liabilities</b>	<b>37,843</b>	<b>37,740</b>
<b>Total liabilities</b>	<b>99,186</b>	<b>93,683</b>
<b>Net assets</b>	<b>2,147,101</b>	<b>2,238,915</b>
<b>Equity</b>		
Accumulated surplus	914,462	894,143
Reserves	1,232,639	1,344,772
<b>Total equity</b>	<b>2,147,101</b>	<b>2,238,915</b>

## Statement of Cash Flows

	Budget	Forecast
	2025-26	2025-26
	\$'000	\$'000
<b>Cash flows from operating activities</b>		
<b>Receipts</b>		
Rates and charges	155,947	166,966
Statutory fees and fines	7,228	6,932
User fees	36,318	37,051
Grants - operating	22,734	11,837
Grants - capital	25,557	5,716
Contributions - monetary	2,741	3,277
Interest received	1,890	2,587
Net Trust funds and deposits taken and repaid	206	268
Other receipts	4,462	4,640
Net GST refund / payment	10,492	9,286
Employee costs	(100,512)	(99,392)
Materials and services	(97,777)	(100,217)
Short-term, low value and variable lease payments	(568)	(555)
Other payments	(4,617)	(4,833)
<i>Efficiency Factor</i>	-	-
<b>Net cash provided by/(used in) operating activities</b>	<b>64,101</b>	<b>43,563</b>
<b>Cash flows from investing activities</b>		
Payments for property, infrastructure, plant and equipment	(71,362)	(60,938)
Proceeds from sale of property, infrastructure, plant and equipment	1,472	1,592
Proceeds from sale of investments	2,500	4,507
<b>Net cash provided by/ (used in) investing activities</b>	<b>(67,390)</b>	<b>(54,839)</b>
<b>Cash flows from financing activities</b>		
Finance costs	(2,047)	(2,047)
Proceeds from borrowings	9,490	9,490
Repayment of borrowings	(18,999)	(18,999)
Repayment of lease liabilities	(27)	(66)
Interest paid - lease liability	(345)	(27)
<b>Net cash provided by/(used in) financing activities</b>	<b>(11,928)</b>	<b>(11,649)</b>
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	<b>(15,217)</b>	<b>(22,925)</b>
Cash and cash equivalents at the beginning of the financial year	50,304	74,408
<b>Cash and cash equivalents at the end of the financial year</b>	<b>35,087</b>	<b>51,483</b>



SCHEDULE OF CAPITAL WORKS DELIVERY - 2025/26 Mid Year Budget Review

		Project Budgets													Project Comments
		\$72,862,000	\$4,738,749	\$77,600,749	\$1,012,700	-\$2,579,012	\$76,034,437	\$28,915,965	-\$1,592,191	-\$26,991,975	-\$8,941,306	-\$175,000	-\$9,490,000	-\$47,190,472	
Project No	Project Title	Adopted Budget 2025/26	Carry Over from 2024/25	Adjusted Budget at Start FY	Movement	Mid-Year Adjustments	Revised Budget (EOY)	Rates	Asset Sales	Grants	Reserves	Contribution	Loans	Total External Funding	
Arts and Culture															
11446	Frankston Arts Centre Technical Equipment Renewal (Lighting and Audio), Frankston	\$130,000	-	\$130,000	-	-	\$130,000	\$130,000	-	-	-	-	-	-	
11469	Library Collection Renewal	\$560,000	-	\$560,000	-\$30,000	-	\$530,000	\$530,000	-	-	-	-	-	-	
13705	Arts & Culture Facilities Renewal Program	\$200,000	-	\$200,000	\$38,000	-	\$238,000	\$238,000	-	-	-	-	-	-	
13803	Public Artworks Renewal Program	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
14209	Frankston Street Art Festival	\$155,000	-	\$155,000	-	-	\$155,000	\$155,000	-	-	-	-	-	-	
14417	Sculpture Public Artwork Development	\$65,000	-	\$65,000	-	-	\$65,000	\$65,000	-	-	-	-	-	-	
14487	Libraries Masterplan	-	\$8,984	\$8,984	-	-	\$8,984	\$8,984	-	-	-	-	-	-	
14525	Frankston Arts Centre Forecourt Renewal	\$511,000	\$636,314	\$1,147,314	-	-	\$1,147,314	\$736,314	-	-	-\$111,000	-	-\$300,000	-\$411,000	
14683	Frankston Regional Arts Trail	\$2,127,000	\$39,849	\$2,166,849	-	-\$666,849	\$1,500,000	\$39,849	-	-\$960,151	-	-	-\$500,000	-\$1,460,151	Deferral of expenditure to 2026/27. Project delayed - awaiting third party approval and purchase of some art components yet to be finalised.
14764	Mile Bridge Gateway Sculpture	-	\$109,961	\$109,961	-	-	\$109,961	\$109,961	-	-	-	-	-	-	
14834	Moving Light Packages - Frankston Arts Centre Precinct	-	\$183,617	\$183,617	-\$18,000	-	\$165,617	\$165,617	-	-	-	-	-	-	
14975	Public Art in Carrum Downs	\$40,000	-	\$40,000	-	-	\$40,000	\$40,000	-	-	-	-	-	-	
15012	Frankston Arts Centre Cube 37 Equipment Replacement, Frankston	\$300,000	-	\$300,000	-	-	\$300,000	\$300,000	-	-	-	-	-	-	
15016	Carrum Downs and Frankston Libraries IT Upgrade	\$100,000	-	\$100,000	-	-	\$100,000	\$100,000	-	-	-	-	-	-	
15077	Young / Wells Streets Intersection Public Art Installation	-	-	-	\$40,000	-	\$40,000	\$40,000	-	-	-	-	-	-	
Community Development															
14600	Nairm Marr Djambana Gathering Place Building Upgrades	\$850,000	-	\$850,000	\$50,000	-	\$900,000	-	-	-\$850,000	-\$50,000	-	-	-\$900,000	
15026	Community Centre Shade Sail Renewal Program	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15027	Frankston North Community Centre Entry Refurbishment, Frankston North	\$150,000	-	\$150,000	\$200,000	-	\$350,000	\$350,000	-	-	-	-	-	-	
15028	Frankston North Community Centre Commercial Kitchen Renewal, Frankston North	\$100,000	-	\$100,000	-\$100,000	-	-	-	-	-	-	-	-	-	
15029	Frankston North Community Centre Jack Verity Hall Stage Refurbishment, Frankston North	\$100,000	-	\$100,000	-\$100,000	-	-	-	-	-	-	-	-	-	
15030	Orwil Street Community House Front Garden & Entrance Renewal, Frankston	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
15042	Ballam Park Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15059	Havana Reserve Ex MCH Building - Demolish or Repurpose, Frankston	\$30,000	-	\$30,000	-\$30,000	-	-	-	-	-	-	-	-	-	
15060	Frankston and Peninsula Lapidary Club Extension, Robinsons Park, Frankston	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15062	Langwarrin Men's Shed Extension, Lloyd Park, Langwarrin	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15069	Seaford Life Saving Club Beach Access - New Shed & Matting	-	-	-	\$3,700	-	\$3,700	-	-	-\$3,700	-	-	-	-\$3,700	
Community Health															
13766	Family Health Support Services Facilities Renewal Program	\$50,000	-	\$50,000	-\$20,000	-	\$30,000	\$30,000	-	-	-	-	-	-	
14181	Langwarrin Child & Family Centre	\$5,250,000	-	\$5,250,000	-	-	\$5,250,000	-	-	-\$3,600,000	-	-	-\$1,650,000	-\$5,250,000	
14811	Seaford Child & Family Centre	\$2,700,000	-	\$2,700,000	-	-\$500,000	\$2,200,000	-	-	-\$1,300,000	-	-	-\$900,000	-\$2,200,000	Favourable procurement outcome. Project complete with savings to be reallocated to project 11987.
14827	Montague Park Kindergarten Upgrade, Frankston - Kindergarten Renewal & Upgrade Program	\$75,000	-	\$75,000	-	-	\$75,000	\$75,000	-	-	-	-	-	-	
14888	Open Space Shelters Renewal Program	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
14915	Bowerbird Pre-School Refurbishment, Carrum Downs Downs	\$75,000	\$39,603	\$114,603	-\$60,000	-	\$54,603	\$54,603	-	-	-	-	-	-	
15006	Mahogany Rise Child & Family Centre Playspace Renewal	\$177,000	\$6,575	\$183,575	-	-	\$183,575	\$1	-	-\$183,574	-	-	-	-\$183,574	

Project No	Project Title	Adopted Budget 2025/26	Carry Over from 2024/25	Adjusted Budget at Start FY	Movement	Mid-Year Adjustments	Revised Budget (EOY)	Rates	Asset Sales	Grants	Reserves	Contribution	Loans	Total External Funding	Project Comments
15011	Erinwood Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program	\$30,000	-	\$30,000	-		\$30,000	\$30,000	-	-	-	-	-	-	
Community Safety															
14429	Safe City Surveillance System - CCTV Camera Renewal Programl Program	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
14430	Ticket Machine Renewal Program	\$20,000	-	\$20,000	-	-	\$20,000	\$20,000	-	-	-	-	-	-	
15001	CCTV Mobile Device for Victoria Police - Young Street Action Plan	-	\$120,000	\$120,000	-\$120,000	-	-	-	-	-	-	-	-	-	
15070	490 Nepean Highway (Frankston House / Moon Dog Beach Club) Car Park Upgrade, Frankston	-	-	-	-	-	-	-	-	-	-	-	-	-	
Sport and Recreation															
11237	Structured Recreation Pavilions Renewal Program	\$230,000	-	\$230,000	-	-	\$230,000	\$230,000	-	-	-	-	-	-	
13592	Sporting Ground Pitch Cover Renewal Program	\$20,000	-	\$20,000	-	-	\$20,000	\$20,000	-	-	-	-	-	-	
13593	Sporting Ground Goal Post Replacement Program	\$15,000	-	\$15,000	-	-	\$15,000	\$15,000	-	-	-	-	-	-	
13666	Sporting Reserve Irrigation & Drainage Systems Renewal Program	\$190,000	-	\$190,000	-\$30,000	-	\$160,000	\$160,000	-	-	-	-	-	-	
14401	Peninsula Aquatic and Recreation Centre Renewal Program, Frankston	\$2,700,000	-	\$2,700,000	\$850,000	-	\$3,550,000	-	-	-	-\$3,550,000	-	-	-\$3,550,000	
14479	Pines Forest Aquatic Centre Renewal Program, Frankston North	\$200,000	-	\$200,000	-	-	\$200,000	-	-	-	-\$200,000	-	-	-\$200,000	
14495	Minor Sports Infrastructure Program	\$60,000	-	\$60,000	-\$52,295	-	\$7,705	\$7,705	-	-	-	-	-	-	
14613	Lloyd Park Skate Park Redevelopment	-	\$103,000	\$103,000	\$20,770	-	\$123,770	\$123,770	-	-	-	-	-	-	
14619	Pines Forest Aquatic Centre Redevelopment Program, Frankston North	\$100,000	-	\$100,000	-	-	\$100,000	-	-	-	-\$100,000	-	-	-\$100,000	
14634	Baxter Park Tennis Club - decommission courts 1, 2 & 3	\$80,000	-	\$80,000	-	-	\$80,000	\$80,000	-	-	-	-	-	-	
14636	Frankston Basketball & Gymnastics Centre Upgrade, Seaford	\$20,000,000	-	\$20,000,000	-	\$3,000,000	\$23,000,000	-	-	-\$16,060,000	-\$1,300,000	-	-\$5,640,000	-\$23,000,000	Additional expenditure approved by Council (Item 12.3, CM16 on 17 November 2025) for 2025/26. Project currently ahead of schedule.
14705	Frankston Skatepark Renewal	\$55,000	-	\$55,000	-\$20,770	-	\$34,230	\$34,230	-	-	-	-	-	-	
14712	Belvedere Tennis Club Court Renewal (Courts 1, 2-5), Seaford	\$650,000	-	\$650,000	-\$250,000	-	\$400,000	-	-	-	-\$400,000	-	-	-\$400,000	
14755	Jubilee Park Landscaping, Lighting and Ancillary Park Infrastructure Upgrade, Frankston South	\$450,000	-	\$450,000	-	-	\$450,000	\$450,000	-	-	-	-	-	-	
14760	Len Phelps Pavilion Expansion, Carrum Downs Recreation Reserve - Expanded Pavilion	\$200,000	-	\$200,000	-	-\$120,000	\$80,000	-	-	-\$80,000	-	-	-	-\$80,000	Deferral of expenditure to 2026/27. Schematic design only for advocacy efforts to be complete in 2025/26 for this multi-year project.
14828	Robinsons Park Protection Nets	\$100,000	-	\$100,000	\$52,295	-	\$152,295	\$52,295	-	-	-\$100,000	-	-	-\$100,000	
14830	Peninsula Reserve Oval 1 Sports Lighting	\$453,000	-	\$453,000	-	-\$70,000	\$383,000	\$192,000	-	-\$191,000	-	-	-	-\$191,000	Favourable procurement outcome.
14847	Overport Park Master Plan Implementation - Pathing Network & Connection Upgrade	\$80,000	-	\$80,000	-	-	\$80,000	-	-	-	-\$80,000	-	-	-\$80,000	
14856	Hard Court Playing Surface Renewal Program	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
14908	Carrum Bowling Club Synthetic Green Renewal (East Green) & Associated Works	-	\$27,155	\$27,155	\$30,000	-	\$57,155	-	-	-\$57,155	-	-	-	-\$57,155	
14973	Ballam Park Athletics Track Sports Lighting Renewal, Frankston	\$370,000	-	\$370,000	-	-	\$370,000	\$370,000	-	-	-	-	-	-	
14978	Carrum Downs Recreation Reserve Enclosed Cricket Nets (Partnership with Carrum Downs Cricket Club), Carrum Downs	\$200,000	-	\$200,000	\$35,000	-	\$235,000	\$100,000	-	-\$80,000	-	-\$55,000	-	-\$135,000	
14987	Ballam Park Public Lighting (Athletics Track to Naranga Crescent), Frankston	-	\$107,487	\$107,487	-	-	\$107,487	\$107,487	-	-	-	-	-	-	
15007	Regional Hockey Facility at Baxter Park, Frankston South	\$80,000	-	\$80,000	-	-	\$80,000	-	-	-	-\$80,000	-	-	-\$80,000	
15010	Bruce Park Pavilion Renewal, Frankston	\$300,000	-	\$300,000	-	-\$100,000	\$200,000	-	-	-\$200,000	-	-	-	-\$200,000	Deferral of expenditure to 2026/27. Schematic design only for advocacy efforts to be complete in 2025/26 for this multi-year project.
15014	Ballam Park East Oval Reconstruction, Frankston	\$1,350,000	-	\$1,350,000	-\$150,000	-	\$1,200,000	\$950,000	-	-\$250,000	-	-	-	-\$250,000	
15015	Lloyd Park Oval 3 Reconstruction, Langwarrin	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15018	Baxter Park Tennis Courts 4 & 5 Resurfacing & Remarking to Include Netball, Frankston South - Master Plan Implementation	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15020	Kananook Reserve Master Plan Implementation, Seaford	\$50,000	-	\$50,000	-	-	\$50,000	-	-	-	-\$50,000	-	-	-\$50,000	
15021	Langwarrin Equestrian Fencing Upgrades, Langwarrin	\$40,000	-	\$40,000	-	-	\$40,000	\$40,000	-	-	-	-	-	-	
15022	Baxter Park Equestrian Implementation (High Priority Projects), Frankston South	\$40,000	-	\$40,000	-	-	\$40,000	\$40,000	-	-	-	-	-	-	

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15049	Frankston Park Pavilion Female Friendly Facilities Upgrade	\$750,000	-	\$750,000	-	-	\$750,000	\$172,000	-	-\$250,000	-\$228,000	-\$100,000	-	-\$578,000	
15056	Frankston Park New Facility "The Dolphins Centre" Feasibility Study, Frankston	\$25,000	-	\$25,000	-	-	\$25,000	\$25,000	-	-	-	-	-	-	
15061	Long Island Tennis Club Court Lighting, Seaford	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15071	Overport Park Tennis Club Irrigation Upgrade, Frankston South	-	-	-	\$30,000	-	\$30,000	\$30,000	-	-	-	-	-	-	
15074	Ballam Park Public Lighting, Frankston	-	-	-	\$54,000	-	\$54,000	\$54,000	-	-	-	-	-	-	
15076	Frankston Archery Club Site Improvement Study	-	-	-	\$30,000	-	\$30,000	\$30,000	-	-	-	-	-	-	
15079	Rugby Hub Feasibility Study	-	-	-	-	-	-	-	-	-	-	-	-	-	
15080	Ballam Park East Oval Terracing, Frankston	-	-	-	\$150,000	-	\$150,000	\$150,000	-	-	-	-	-	-	
Biodiversity and Open Space															
11286	BBQ Renewal Program	\$25,000	-	\$25,000	-	-	\$25,000	\$25,000	-	-	-	-	-	-	
11299	Risk Management Works within Council Reserves	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
12623	Public Toilet Renewal Program	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
13030	Minor Open Space Asset Renewal Program	\$40,000	-	\$40,000	-	-	\$40,000	\$40,000	-	-	-	-	-	-	
13305	Reserves Internal Fencing Renewal Program	\$85,000	-	\$85,000	-	-	\$85,000	\$85,000	-	-	-	-	-	-	
13584	Playground Minor Safety Works Program	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
13687	Foreshore Erosion Fencing & Minor Infrastructure Renewal Program	\$50,000	-	\$50,000	-	-	\$50,000	-	-	-	-\$50,000	-	-	-\$50,000	
14332	George Pentland Botanic Gardens Master Plan Implementation, Frankston	\$250,000	-	\$250,000	-	-\$150,000	\$100,000	\$100,000	-	-	-	-	-	-	Deferral of expenditure to 2026/27. Project subject to grant application.
14415	Local Park Upgrade Program	\$100,000	-	\$100,000	-	-	\$100,000	\$100,000	-	-	-	-	-	-	
14530	Monterey Reserve Master Plan Implementation, Frankston North	\$336,000	\$58,468	\$394,468	-	-\$300,000	\$94,468	\$10,000	-	-	-\$84,468	-	-	-\$84,468	Deferral of expenditure to 2026/27. Scope adjustment during planning and design to enable site planning with the Pines Forest Aquatic Centre.
14572	Shade Sail Retrofit Program	\$80,000	-	\$80,000	-	-	\$80,000	\$80,000	-	-	-	-	-	-	
14690	Banyan Reserve Playspace Upgrade & Pump Track, Carrum Downs	\$150,000	-	\$150,000	-	\$100,000	\$250,000	\$150,000	-	-\$100,000	-	-	-	-\$100,000	Additional expenditure in 2025/26. Project currently ahead of schedule.
14696	Baxter Park Access Road Upgrade, Frankston South - Master Plan Implementation	\$800,000	-	\$800,000	-	-\$500,000	\$300,000	\$300,000	-	-	-	-	-	-	Deferral of expenditure to 2026/27. Project experiencing delays due to redesign of park access and lead time to undertake power upgrade to site.
14699	Sweetwater Creek Reserve - Upgrade	-	\$95,450	\$95,450	-	-	\$95,450	\$37,040	-	-	-\$58,410	-	-	-\$58,410	
14745	Seaford Wetlands Rejuvenation - Facilities Upgrades and Interpretive Signage	\$200,000	-	\$200,000	-	-	\$200,000	-	-	-\$200,000	-	-	-	-\$200,000	
14752	Fauna Crossings, Habitat Connectivity and Wildlife Protection	\$25,000	-	\$25,000	-	-	\$25,000	\$25,000	-	-	-	-	-	-	
14810	Heritage Reserve (Multiuse Court Only), Skye - Frankston Play Strategy Implementation	\$480,000	-	\$480,000	-\$20,000	-	\$460,000	\$220,000	-	-\$240,000	-	-	-	-\$240,000	
14818	Sandfield Reserve Playspace, Carrum Downs	-	\$195,914	\$195,914	-\$177,000	-	\$18,914	\$1	-	-	-\$18,913	-	-	-\$18,913	
14876	Burgess Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	\$35,000	-	\$35,000	-	-	\$35,000	-	-	-	-\$35,000	-	-	-\$35,000	
14879	Ballam Park History Trail Design	-	\$138,653	\$138,653	-\$90,000	-	\$48,653	\$48,653	-	-	-	-	-	-	
14886	Sandfield Reserve Active Recreation Areas and Facility Upgrade	-	\$72,104	\$72,104	\$218,000	-	\$290,104	\$41,000	-	-\$6,229	-\$242,875	-	-	-\$249,104	
14905	Athol Reserve - Frankston Play Strategy Implementation	\$200,000	-	\$200,000	-	-	\$200,000	\$105,000	-	-	-\$95,000	-	-	-\$95,000	
14906	Langwarrin District Playspace, Langwarrin - Lloyd Park Master Plan Implementation	\$100,000	-	\$100,000	-	-	\$100,000	-	-	-	-\$100,000	-	-	-\$100,000	
14912	Rotary Park Upgrade, Carrum Downs - Open Space Strategy	\$70,000	-	\$70,000	-	-	\$70,000	\$15,000	-	-	-\$55,000	-	-	-\$55,000	
14913	Sandfield Reserve Drainage and Ecology Improvements, Carrum Downs - Master Plan Implementation	-	\$181,417	\$181,417	\$62,000	-	\$243,417	\$243,417	-	-	-	-	-	-	
14914	Sandfield Reserve Public Toilet Construction, Carrum Downs - Master Plan Implementation	-	\$16,068	\$16,068	\$70,000	-	\$86,068	\$86,068	-	-	-	-	-	-	
14929	Myrtle Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	\$40,000	-	\$40,000	-	-	\$40,000	\$40,000	-	-	-	-	-	-	
14930	Ferndale Reserve, Frankston - Play Strategy Implementation	\$450,000	-	\$450,000	-\$15,000	-	\$435,000	\$435,000	-	-	-	-	-	-	
14931	Crystal Pool Park Playspace Renewal, Seaford - Play Strategy Implementation	\$10,000	-	\$10,000	-	-	\$10,000	-	-	-	-\$10,000	-	-	-\$10,000	
14932	Gamble Reserve Playspace Renewal, Carrum Downs - Play Strategy Implementation	\$240,000	-	\$240,000	-	\$135,000	\$375,000	\$195,000	-	-	-\$180,000	-	-	-\$180,000	Additional expenditure in 2025/26. Project currently ahead of schedule.

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14935	Witternberg Reserve Additional Car Parking, Frankston - Master Plan Implementation	\$90,000	-	\$90,000	\$25,000	-	\$115,000	\$115,000	-	-	-	-	-	-	
14957	Hastings Road / Frankston-Flinders Road Intersection Landscaping Renewal, Frankston	-	\$71,982	\$71,982	-	-	\$71,982	\$71,982	-	-	-	-	-	-	
14974	Wilton Bushland & Bunarong Memorial Reserve Upgrade, Carrum Downs	\$200,000	-	\$200,000	-	-	\$200,000	\$200,000	-	-	-	-	-	-	
14976	Ballam Park Playspace Lighting, Frankston	-	\$43,377	\$43,377	-	-	\$43,377	\$43,377	-	-	-	-	-	-	
14982	Nepean Boulevard Signature Project, Frankston - Nepean Boulevard Master Plan	\$505,000	\$73,640	\$578,640	\$80,000	-\$613,000	\$45,640	-	-	-	-\$45,640	-	-	-\$45,640	Deferral of expenditure to 2026/27. Project subject to finalisation of grant agreement.
14985	Lipton Reserve Upgrade Including Nature Play, Frankston	\$200,000	-	\$200,000	-	-\$120,000	\$80,000	\$80,000	-	-	-	-	-	-	Deferral of expenditure to 2026/27. Project subject to grant application.
15023	Baxter Park Caretaker's Residence Demolition, Frankston South	\$70,000	-	\$70,000	-	-	\$70,000	\$70,000	-	-	-	-	-	-	
15024	Seaford Road Public Toilet Renewal, Seaford - Public Toilet Action Plan Implementation	\$60,000	-	\$60,000	-	-	\$60,000	\$60,000	-	-	-	-	-	-	
15043	Baxter Park Playspace Upgrade, Frankston South - Play Strategy Implementation	\$20,000	-	\$20,000	-	-	\$20,000	\$20,000	-	-	-	-	-	-	
15044	Escarpment Reserve Playspace Renewal, Frankston South - Play Strategy Implementation	\$11,000	-	\$11,000	-	-	\$11,000	-	-	-	-\$11,000	-	-	-\$11,000	
15045	Granite Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	\$10,000	-	\$10,000	-	-	\$10,000	\$10,000	-	-	-	-	-	-	
15046	Witternberg Reserve Toilet Refurbishment, Frankston	\$300,000	-	\$300,000	\$160,000	-	\$460,000	\$460,000	-	-	-	-	-	-	
15057	Kashmir Reserve Playspace Renewal, Frankston - Play Strategy Implementation	\$45,000	-	\$45,000	-	-	\$45,000	\$45,000	-	-	-	-	-	-	
15064	Lindrum Reserve Playground Shade Sail and Furniture, Frankston	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
15065	Monique Reserve Playground Shade Sail and Furniture, Langwarrin	\$50,000	-	\$50,000	-\$45,000	-	\$5,000	\$5,000	-	-	-	-	-	-	
15075	Monique Bushland Reserve Improvements, Langwarrin	-	-	-	\$50,000	-	\$50,000	\$50,000	-	-	-	-	-	-	
15078	Frankston Foreshore Signage	-	-	-	\$10,000	-	\$10,000	\$10,000	-	-	-	-	-	-	
15081	Jubilee Park Playground Shade Sail and Furniture, Frankston	-	-	-	\$45,000	-	\$45,000	\$45,000	-	-	-	-	-	-	
Climate Change Action															
14352	Council Facilities Solar PV Program	\$100,000	-	\$100,000	\$20,000	-	\$120,000	\$100,000	-	-	-	-\$20,000	-	-\$20,000	
14544	Street Light Renewal Program - LED Conversion	\$1,600,000	\$468,163	\$2,068,163	-\$50,000	-\$1,818,163	\$200,000	\$200,000	-	-	-	-	-	-	Reduction of project scope and cost due to recent changes in legislation.
14621	Facility Electrification & Energy Efficiency Program	\$80,000	-	\$80,000	\$50,000	-	\$130,000	\$130,000	-	-	-	-	-	-	
14720	Electric Vehicles – Charging Infrastructure & EV Vehicle Acquisition	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
14979	Peninsula Aquatic & Recreation Centre Electrification Works, Frankston	\$100,000	-	\$100,000	-	-	\$100,000	-	-	-\$100,000	-	-	-	-\$100,000	
14980	Frankston Arts Centre Electrification Works, Frankston	\$100,000	-	\$100,000	-	-	\$100,000	-	-	-\$100,000	-	-	-	-\$100,000	
15050	Greenhouse Analytics Reporting Automation Project	\$50,000	-	\$50,000	-	-	\$50,000	-	-	-	-\$50,000	-	-	-\$50,000	
Integrated Water															
13458	Easement Drainage Pit Alterations	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
13525	Minor Drainage Improvement Works	\$45,000	-	\$45,000	-	-	\$45,000	\$45,000	-	-	-	-	-	-	
13971	Drainage Renewal & Upgrade Program	\$20,000	-	\$20,000	-	-	\$20,000	\$20,000	-	-	-	-	-	-	
14423	Heavy Pit Lid Renewal Program	\$150,000	-	\$150,000	-	-	\$150,000	\$150,000	-	-	-	-	-	-	
14444	Murawa Street Catchment Stage 1 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	\$30,000	-	\$30,000	-\$30,000	-	-	-	-	-	-	-	-	-	
14462	Water Sensitive Urban Design (WSUD) Implementation Program Program	\$50,000	\$20,164	\$70,164	-	-	\$70,164	\$70,164	-	-	-	-	-	-	
14510	Monterey Scheme - Recycled Water Program	\$250,000	-	\$250,000	-	-	\$250,000	\$250,000	-	-	-	-	-	-	
14553	Williams Street Catchment Stage 2 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	\$90,000	-	\$90,000	-\$90,000	-	-	-	-	-	-	-	-	-	
14655	Baxter Park Dam Safety Improvements	\$764,000	\$9,573	\$773,573	-	-\$714,000	\$59,573	-	-	-\$59,573	-	-	-	-\$59,573	Deferral of expenditure to 2026/27. Project delayed as final solution is being worked through with Melbourne Water.
14942	Forest Drive Drainage Pipe Relining, Frankston North	-	\$74,086	\$74,086	-	-	\$74,086	\$74,086	-	-	-	-	-	-	
14946	Stanley Street Drainage Upgrade (Lorraine Street to Fairway Street), Frankston	\$200,000	-	\$200,000	-\$140,000	-	\$60,000	\$60,000	-	-	-	-	-	-	
14951	Robinsons Road Drainage Upgrade (435 to 455 Robinsons Road), Langwarrin South	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	



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14952	Pier Promenade Foreshore Car Park Drainage Upgrade, Frankston	\$144,000	-	\$144,000	-\$84,000	-	\$60,000	-	-	-	-\$60,000	-	-	-\$60,000	
14954	Frankston Memorial Park Drainage Renewal	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
14986	Gross Pollutant Trap Program	-	\$74,397	\$74,397	-	-	\$74,397	\$74,397	-	-	-	-	-	-	
15005	Leisureland Drive Flood Mitigation Works, Langwarrin	\$115,000	-	\$115,000	-	-	\$115,000	\$115,000	-	-	-	-	-	-	
15009	Banyan Reserve Stormwater Harvesting Scheme, Carrum Downs	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15048	Street Sweeper Water Decanting Facility at Frankston Operations Centre, Seaford	\$200,000	-	\$200,000	-	-	\$200,000	\$200,000	-	-	-	-	-	-	
15051	46 McComb Boulevard Easement Drainage Renewal, Frankston South	\$90,000	-	\$90,000	-	-	\$90,000	\$90,000	-	-	-	-	-	-	
15052	20 Bellevue Crescent Easement Drainage Renewal, Seaford	\$80,000	-	\$80,000	-	-	\$80,000	\$80,000	-	-	-	-	-	-	
15053	9 Cinerea Glade Easement Drainage Renewal, Langwarrin	\$90,000	-	\$90,000	-	-	\$90,000	\$90,000	-	-	-	-	-	-	
15054	1 Manna Gum Court Easement Drainage Renewal, Carrum Downs	\$40,000	-	\$40,000	-	-	\$40,000	\$40,000	-	-	-	-	-	-	
15055	14 Cedar Street Easement Drainage Renewal, Langwarrin	\$80,000	-	\$80,000	-	-	\$80,000	\$80,000	-	-	-	-	-	-	
15066	Voilet Street New Easement Drain, Frankston South	\$150,000	-	\$150,000	-	-	\$150,000	\$150,000	-	-	-	-	-	-	
15072	Overton Road Drainage Improvements, Frankston	-	-	-	\$50,000	-	\$50,000	\$50,000	-	-	-	-	-	-	
Waste Circularity															
13087	Litter Bin Replacement Program	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
14839	FRRRC Main Shed Pit Floor Replacement	\$200,000	-	\$200,000	-	-	\$200,000	\$200,000	-	-	-	-	-	-	
14955	Frankston Regional Resource Recovery Centre Fire Protection Systems Upgrade, Skye	-	\$144,000	\$144,000	-\$20,000	-	\$124,000	\$124,000	-	-	-	-	-	-	
15019	Frankston Regional Resource Recovery Centre Noise Removal Measures, Skye	\$25,000	-	\$25,000	-	-	\$25,000	\$25,000	-	-	-	-	-	-	
Parking															
14682	Kananook Commuter Car Park	-	\$95,822	\$95,822	-	-	\$95,822	-	-	-\$95,822	-	-	-	-\$95,822	
15058	Ballam Park Overflow Car Parking, Frankston	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
Transport Connectivity															
11260	Street Lighting Upgrades	\$25,000	-	\$25,000	-	-	\$25,000	\$25,000	-	-	-	-	-	-	
12812	Footpath Renewal Program	\$1,500,000	-	\$1,500,000	-	-	\$1,500,000	\$1,500,000	-	-	-	-	-	-	
13421	Reserves Boundary Fencing Renewal Program	\$180,000	-	\$180,000	-	-	\$180,000	\$180,000	-	-	-	-	-	-	
13563	Shared User Path Safety Upgrades	\$35,000	-	\$35,000	-	-	\$35,000	\$35,000	-	-	-	-	-	-	
13565	Kerb Renewal Program	\$140,000	-	\$140,000	-	-	\$140,000	\$140,000	-	-	-	-	-	-	
13723	Barrier & Guard Rail Renewal Program	\$70,000	-	\$70,000	-	-	\$70,000	\$70,000	-	-	-	-	-	-	
13846	Major Bridge Renewal Program	\$90,000	-	\$90,000	-	-	\$90,000	\$90,000	-	-	-	-	-	-	
13847	Minor Bridge & Path Structures Renewal Program	\$65,000	-	\$65,000	-	-	\$65,000	\$65,000	-	-	-	-	-	-	
13958	Reserves Pathway Renewal Program	\$70,000	-	\$70,000	-	-	\$70,000	\$70,000	-	-	-	-	-	-	
13972	City Centre Pathway Renewal Program	\$200,000	-	\$200,000	-	-	\$200,000	\$200,000	-	-	-	-	-	-	
14198	Robinsons Road (Bayside Christian College To Baxter Trail) Shared User Path Construction, Langwarrin	\$70,000	-	\$70,000	-	-	\$70,000	-	-	-	-\$70,000	-	-	-\$70,000	
14431	Street Lighting Renewal Program	\$130,000	-	\$130,000	-	-	\$130,000	\$130,000	-	-	-	-	-	-	
14581	Frankston Revitalisation Action Plan - Greenlink (Baxter Trail, City Centre - Monash University)	-	\$287,835	\$287,835	-	-	\$287,835	\$82,835	-	-	-\$205,000	-	-	-\$205,000	
14604	Jubilee Park Stadium Traffic Management Strategy	\$320,000	-	\$320,000	-	-\$300,000	\$20,000	\$20,000	-	-	-	-	-	-	- Construction deferral to 2026/27, design only in 2025/26.
14618	Belvedere Local Area Traffic Management, Seaford	\$232,000	-	\$232,000	-	-	\$232,000	-	-	-\$232,000	-	-	-	-\$232,000	
14664	Minor Asphalt Patching Renewal Program	\$200,000	-	\$200,000	-	-	\$200,000	\$200,000	-	-	-	-	-	-	
14676	LXRP Community Assets Improvements	-	-	-	\$20,000	-	\$20,000	-	-	-\$20,000	-	-	-	-\$20,000	
14862	Frankston High School Shared User Path Connections - Towerhill Road, Frankston	\$200,000	-	\$200,000	-	-	\$200,000	-	-	-\$200,000	-	-	-	-\$200,000	

Project No	Project Title	Adopted Budget 2025/26	Carry Over from 2024/25	Adjusted Budget at Start FY	Movement	Mid-Year Adjustments	Revised Budget (EOY)	Rates	Asset Sales	Grants	Reserves	Contribution	Loans	Total External Funding	Project Comments
14863	Frankston Nature Conservation Reserve to Culcairn Drive Shared User Path Construction, Frankston South	\$65,000	-	\$65,000	-	-	\$65,000	\$65,000	-	-	-	-	-	-	
14865	Golf Links Road (Mt Erin Secondary College to Stotts Lane) Shared User Path Construction, Frankston South	\$395,000	-	\$395,000	-	-	\$395,000	\$95,000	-	-	-\$300,000	-	-	-\$300,000	
14911	Skye Precinct Local Area Traffic Management	\$120,000	-	\$120,000	-	-\$90,000	\$30,000	\$30,000	-	-	-	-	-	-	Grant application unsuccessful. Project to be reduced to design only in 2025/26.
14941	North Road Path Construction (Union Road to Warrenwood Place & Delicia Street to Centre Road), Langwarrin	-	\$300,518	\$300,518	-	-	\$300,518	\$300,518	-	-	-	-	-	-	
14947	Fletcher Road (Frankston Station to Baxter Trail) Shared User Path Construction, Frankston	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
14949	Franciscan Avenue Speed Hump Installation, Frankston	\$90,000	-	\$90,000	\$30,000	-	\$120,000	\$120,000	-	-	-	-	-	-	
14956	Skye Road Intersection - Carramar Drive & Onkara Street - Construction of Traffic Islands and Pedestrian Refuge	\$375,000	-	\$375,000	-\$156,000	-	\$219,000	\$219,000	-	-	-	-	-	-	
14959	Beach Street Porphyry Paving Removal, Frankston	\$275,000	-	\$275,000	-	-	\$275,000	\$275,000	-	-	-	-	-	-	
14962	Road Resurfacing Program	\$1,082,000	-	\$1,082,000	-\$49,000	-	\$1,033,000	\$1,033,000	-	-	-	-	-	-	
14970	Cranbourne-Frankston Road Shared User Path Renewal, Langwarrin	\$290,000	-	\$290,000	-	-	\$290,000	\$290,000	-	-	-	-	-	-	
14971	Edinburgh Drive Traffic Management Device Renewal, Skye	\$180,000	-	\$180,000	-	-	\$180,000	\$180,000	-	-	-	-	-	-	
15008	Safe Taxi Rank Removal, Davey Street, Frankston	-	\$23,630	\$23,630	-	-	\$23,630	\$23,630	-	-	-	-	-	-	
15017	Derinya Drive (Overport Road to Derinya Primary School) Path Construction, Frankston South	\$30,000	-	\$30,000	-	-	\$30,000	-	-	-\$30,000	-	-	-	-\$30,000	
15032	Hastings Road / Clarendon Street (Yuille Street to Baxter Trail) Shared User Path Construction, Frankston	\$532,000	-	\$532,000	-	-	\$532,000	\$462,000	-	-\$70,000	-	-	-	-\$70,000	
15033	Nepean Highway (600 Nepean Highway to Gulls Way) Path Construction, Frankston South	\$60,000	-	\$60,000	-	-	\$60,000	\$60,000	-	-	-	-	-	-	
15034	Jamboree Avenue (The Crest to Yuille Street) Path Construction, Frankston South	\$10,000	-	\$10,000	\$12,000	-	\$22,000	\$22,000	-	-	-	-	-	-	
15035	Aqueduct Road (Tisdall Drive to End of Aqueduct Road) Path Construction, Langwarrin	\$10,000	-	\$10,000	\$7,000	-	\$17,000	\$17,000	-	-	-	-	-	-	
15036	Lyons Avenue (Yuille Street to The Crest) Path Construction, Frankston South	\$10,000	-	\$10,000	\$13,000	-	\$23,000	\$23,000	-	-	-	-	-	-	
15037	Veronica Street (Cranbourne-Frankston Road to Edward Street) Path Construction, Langwarrin	\$10,000	-	\$10,000	\$4,000	-	\$14,000	\$14,000	-	-	-	-	-	-	
15038	Reserve Road (Nepean Highway to Riviera Street) Path Construction, Seaford	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15039	Brunel Road (Seaford Road to Western end of Belvedere Road)Path Construction, Seaford	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15040	McCormicks Road (Ballarto Road to Hall Road) Road Renewal, Carrum Downs	\$2,060,000	-	\$2,060,000	-\$250,000	-	\$1,810,000	\$620,000	-	-\$1,190,000	-	-	-	-\$1,190,000	
15041	Skye Road (Frankston- Dandenong Road to McMahonons Road) RoadRenewal, Frankston	\$935,000	-	\$935,000	\$250,000	-	\$1,185,000	\$1,185,000	-	-	-	-	-	-	
15063	Sandhurst Local Area Traffic Management, Sandhurst	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15068	Porphyry Paving Threshold Treatments Renewal - Sandhurst Boulevard & Wells Street	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
15073	Boundary Road Parking & Traffic Management Improvements, Carrum Downs	-	-	-	\$50,000	-	\$50,000	\$50,000	-	-	-	-	-	-	
15083	Wedge Road Construction, Skye	-	-	-	-	\$220,000	\$220,000	\$220,000	-	-	-	-	-	-	New project to apply road treatment to segments of Wedge Road.
City growth and investment															
13768	Municipal Wayfinding Strategy Implementation	\$300,000	-	\$300,000	-	-	\$300,000	\$300,000	-	-	-	-	-	-	
14645	Local Shopping Strip Minor Improvements Program - Local Shopping Strip Action Plan Implementation	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
14845	Minor Natural Reserve Management Plan Implementation Program	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
14869	Frankston CBD Christmas Decorations	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
14904	Nepean Boulevard Early Works - Greening The Boulevard	-	\$3,888	\$3,888	\$120,000	-\$99,000	\$24,888	\$3,888	-	-	-\$21,000	-	-	-\$21,000	Project complete with savings to be reallocated to project 14982 in 2026/27.
14933	Mahogany Avenue Shopping Strip Improvements, Frankston North - Local Shopping Strip Action Plan Implementation	\$200,000	\$188,565	\$388,565	-	-	\$388,565	\$388,565	-	-	-	-	-	-	
14934	Railway Parade Shopping Strip Improvements, Seaford - Local Shopping Strip Action Plan Implementation	\$250,000	\$23,880	\$273,880	\$200,000	-	\$473,880	\$473,880	-	-	-	-	-	-	
15000	76 Young Street Asset Acquisition, Frankston - Young Street Action Plan	-	\$18,287	\$18,287	\$285,000	-	\$303,287	\$3,287	-	-	-\$300,000	-	-	-\$300,000	

Project No	Project Title	Adopted Budget 2025/26	Carry Over from 2024/25	Adjusted Budget at Start FY	Movement	Mid-Year Adjustments	Revised Budget (EOY)	Rates	Asset Sales	Grants	Reserves	Contribution	Loans	Total External Funding	Project Comments
City Planning															
14663	Nepean Boulevard Early Works - Lighting the Boulevard (Davey Street to Beach Street & Mile Bridge), Frankston	\$698,000	\$32,771	\$730,771	-\$200,000	-\$288,000	\$242,771	-	-	-\$242,771	-	-	-	-\$242,771	Project complete with savings to be reallocated to project 14982 in 2026/27.
14718	Nepean Boulevard Master Plan Development & Design for Early Works Package	-	\$76,179	\$76,179	-	-\$50,000	\$26,179	\$26,179	-	-	-	-	-	-	Deferral of expenditure to 2026/27. Completion of the master plan subject to finalisation of grant agreement.
15025	Stiebel Place Extension - New Pedestrian Link (Gallery Lane to Young Street), Frankston - FMAC Structure Plan	\$50,000	-	\$50,000	-	\$10,000	\$60,000	\$50,000	-	-\$10,000	-	-	-	-\$10,000	Additional expenditure required in 2025/26. Refer to item 12.2, CM18 on 8 December 2025.
Governance															
11987	Frankston Yacht Club Alterations & Fitout	-	-	-	\$8,000	\$500,000	\$508,000	-	-	-	-\$80,000	-	-\$500,000	-\$580,000	Additional expenditure required in 2025/26 funded from savings reallocated from project 14811.
14840	Frankston Memorial Park Arbour Walk Renewal, Frankston	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
14887	Beauty Park War Memorial Upgrade	-	\$68,900	\$68,900	-	-	\$68,900	\$38,900	-	-\$30,000	-	-	-	-\$30,000	
14953	Frankston Memorial Park Minor Works Program, Frankston	\$15,000	-	\$15,000	-	-	\$15,000	\$15,000	-	-	-	-	-	-	
15013	Frankston Memorial Park Tree Replacement Program, Frankston	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
15067	Frankston Memorial Park Internal Road Resurfacing, Frankston	\$80,000	-	\$80,000	-	-	\$80,000	\$80,000	-	-	-	-	-	-	
Asset Management															
11234	Light Vehicle Replacement Program	\$1,300,000	-	\$1,300,000	-\$38,000	-	\$1,262,000	\$222,000	-\$1,040,000	-	-	-	-	-\$1,040,000	
11288	Office Furniture & Equipment Renewal	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
11304	Heavy Plant & Equipment Replacement Program	\$1,850,000	\$292,841	\$2,142,841	-	-	\$2,142,841	\$1,595,650	-\$547,191	-	-	-	-	-\$547,191	
13532	Civic & Operations Facilities Renewal Program	\$850,000	-	\$850,000	\$100,000	-	\$950,000	\$950,000	-	-	-	-	-	-	
13859	Facilities Painting Program	\$150,000	-	\$150,000	-	-	\$150,000	\$150,000	-	-	-	-	-	-	
13959	Minor Plant & Equipment Replacement Program	\$30,000	-	\$30,000	-	-	\$30,000	\$25,000	-\$5,000	-	-	-	-	-\$5,000	
14143	FM Renewal Program	\$250,000	-	\$250,000	-	-	\$250,000	\$250,000	-	-	-	-	-	-	
14480	Storm and Vandalism Renewal Program	\$200,000	-	\$200,000	-	-	\$200,000	\$200,000	-	-	-	-	-	-	
14568	Asbestos Eradication Program	\$100,000	-	\$100,000	-	-	\$100,000	\$100,000	-	-	-	-	-	-	
14605	Fleet Vehicle Acquisitions	\$75,000	-	\$75,000	-\$37,000	-	\$38,000	\$38,000	-	-	-	-	-	-	
15047	Bird Protection Services - Frankston Arts Centre, Civic Centre & Peninsula Aquatic Centre	\$130,000	-	\$130,000	-	\$170,000	\$300,000	\$300,000	-	-	-	-	-	-	Additional expenditure required in 2025/26 to protect roof top solar and mechanical plant assets.
Customer service and experience															
14642	Smart Cities Implementation	\$20,000	\$38,000	\$58,000	-\$38,000	-	\$20,000	\$20,000	-	-	-	-	-	-	
14923	Customer Relationship Management (CRM) System Renewal	\$40,000	-	\$40,000	-	-	\$40,000	\$40,000	-	-	-	-	-	-	
14937	Pathway Digital Enhancements	\$60,000	-	\$60,000	-	-	\$60,000	-	-	-	-\$60,000	-	-	-\$60,000	
14938	Artificial Intelligence and Robotic Process Automation Implementation Program	-	\$37,387	\$37,387	-\$0	-	\$37,387	\$37,387	-	-	-	-	-	-	
14939	Live Chat Renewal	\$85,000	-	\$85,000	-	-	\$85,000	\$85,000	-	-	-	-	-	-	
15031	Customer Portal	\$100,000	-	\$100,000	-	-	\$100,000	\$100,000	-	-	-	-	-	-	
Technology and information															
11294	Hardware & Device Renewal	\$20,000	-	\$20,000	-	-	\$20,000	\$20,000	-	-	-	-	-	-	
11309	GIS Mapping Renewal	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
12695	Public PC Replacement	\$20,000	-	\$20,000	\$10,000	-	\$30,000	\$30,000	-	-	-	-	-	-	
14373	Mobile Device Management Renewal Program	\$10,000	-	\$10,000	-\$10,000	-	-	-	-	-	-	-	-	-	
14374	WiFi Network Renewal Program	\$100,000	-	\$100,000	-	-	\$100,000	\$100,000	-	-	-	-	-	-	
14454	SQL Server Renewal	\$50,000	-	\$50,000	\$10,000	-	\$60,000	\$60,000	-	-	-	-	-	-	
14455	Network & Comms Renewal Program	\$320,000	-	\$320,000	-	-	\$320,000	\$320,000	-	-	-	-	-	-	
14457	Reporting System Renewal	\$10,000	-	\$10,000	-\$10,000	-	-	-	-	-	-	-	-	-	

Project No	Project Title	Adopted Budget 2025/26	Carry Over from 2024/25	Adjusted Budget at Start FY	Movement	Mid-Year Adjustments	Revised Budget (EOY)	Rates	Asset Sales	Grants	Reserves	Contribution	Loans	Total External Funding	Project Comments
14702	Payroll / HR System Renewal	\$10,000	-	\$10,000	-	-	\$10,000	\$10,000	-	-	-	-	-	-	
14706	Document Scanner Renewal	\$70,000	-	\$70,000	-\$70,000	-	-	-	-	-	-	-	-	-	
14727	IT Strategy - Cloud implementation	\$30,000	-	\$30,000	-	-	\$30,000	\$30,000	-	-	-	-	-	-	
14729	IT Strategy - Cyber security	\$120,000	-	\$120,000	-	-	\$120,000	\$120,000	-	-	-	-	-	-	
14792	New Council Phone Solution	\$160,000	\$130,245	\$290,245	\$25,000	-	\$315,245	\$155,245	-	-	-\$160,000	-	-	-\$160,000	
14795	Business Information Technology Requeststs	\$35,000	-	\$35,000	\$25,000	-	\$60,000	\$60,000	-	-	-	-	-	-	
14821	Asset Management System Renewal	\$650,000	-	\$650,000	-	-\$215,000	\$435,000	\$35,000	-	-	-\$400,000	-	-	-\$400,000	Deferral of expenditure to 2026/27. Project progressing well but will not spend all the funds allocated this financial year for this multi-year project..
14919	Document Management System (ReM) Enhancements	\$50,000	-	\$50,000	-	-	\$50,000	\$50,000	-	-	-	-	-	-	
14920	Information Management Strategy Implementation	\$65,000	-	\$65,000	\$20,000	-	\$85,000	\$85,000	-	-	-	-	-	-	
14921	Ezescan Enhancements	\$25,000	-	\$25,000	-\$25,000	-	-	-	-	-	-	-	-	-	
14922	Pathway UX Property & Rating System Upgrade	\$85,000	-	\$85,000	\$25,000	-	\$110,000	\$110,000	-	-	-	-	-	-	

## Executive Summary

### 12.5 Community Engagement Framework

*Enquiries:* (Shweta Babbar: Customer Innovation and Arts)

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#### Council Plan

Level 1:

Council Performance and Leadership

Level 2:

Council fosters collaboration and provides accessible ways for the community to engage with services and decisions. Elevating the customer's voice ensures their needs and aspirations shape planning and service delivery

#### **Purpose**

To seek Council endorsement of the draft Community Engagement Framework, following extensive engagement.

#### **Recommendation (Director Customer Innovation and Arts)**

That Council:

1. Notes the *Local Government Act 2020* requires Council to undertake deliberative engagement practices, to adopt and maintain a community engagement policy and highlighted five (5) community engagement principles;
2. Notes the Community Engagement Policy 2025 was endorsed by Council at the 17 February 2025 Council Meeting;
3. Notes over 2,000 people participated in three stages of community engagement undertaken throughout 2024-2025 to inform the updated draft Community Engagement Framework;
4. Notes the internal Audit and Risk Committee recommends a minimum 30-day engagement period, aligned with Victorian Government best practice;
5. Endorses the updated draft Community Engagement Framework, noting review of the framework will be conducted when required; and
6. Receives regular updates on community engagement through the Chief Executive Officers quarterly reports.

#### **Key Points / Issues**

- The Victorian Local Government Act 2020 mandates that councils adopt a community engagement policy based on principles of clear objectives, informed participation, representation, and transparency. It prioritises deliberative engagement, requiring community input on key strategic documents such as the Council Plan, Financial Plan, and Asset Plan.
- Council is required to adopt and maintain a Community Engagement Policy and a set of Community Engagement Principles
- At its meeting on 17 February 2025, Council resolved to adopt the Community Engagement Policy 2025:

*That Council:*

**12.5 Community Engagement Framework****Executive Summary**

*1. Notes that the existing Community Engagement Policy 2021 is due for review by 1 March 2025;*

*2. Notes that the proposed Community Engagement Policy 2025 complies with the Local Government Act 2020 (the Act) requirements as to what must be contained in a Community Engagement Policy;*

*3. Notes that community engagement was undertaken in 2024 to inform the revised Community Engagement Policy 2025;*

*4. Adopts the Community Engagement Policy 2025; and*

*5. Notes that the Community Engagement Framework will be reviewed in 2025 and endorsed by the CEO for Council to note at its meeting in February 2026*

- In addition to the Community Engagement Policy, Council has a Community Engagement Framework that provides clear guidance on:
  - What community engagement is and is not;
  - Council's commitment to community engagement;
  - How Council complies with its Community Engagement Principles;
  - When, where and how Council engages with the community; and
  - The roles of Council officers, Councillors, stakeholders and the community
- At its meeting on 28 June 2021, Council resolved to adopt the Community Engagement Framework 2021:

*That Council:*

*1. Notes that the Community Engagement Framework was developed following the adoption of the Community Engagement Policy in March 2021;*

*2. Notes that engagement was undertaken with internal and external stakeholders to inform and develop the Community Engagement Framework; and*

*3. Endorses the Community Engagement Framework.*

- Officers have undertaken three (3) stages of engagement throughout 2024 and 2025 to help inform the Community Engagement Policy and Framework, with over 2,000 community members participating in a series of online and in-person engagement opportunities.

What the community told us

- Feedback received through engagement undertaken in 2024–2025 indicated strong support for community engagement, alongside clear expectations about how it should be delivered.
- How community feedback shaped the revised Framework:

What the community told us	How the Framework responds
Engagement should only occur where the community can influence outcomes	The Framework commits Council to engaging only where there is influence and clearly explaining what is in and out of scope

**12.5 Community Engagement Framework****Executive Summary**

It's not always clear what engagement is versus consultation or communication	New sections clearly define what community engagement is and is not, including distinctions from communications, stakeholder engagement and statutory consultation
Engagement opportunities should be more visible and accessible	The Framework strengthens promotion requirements, supports varied engagement methods, and expands use of Engage Frankston
The IAP2 Spectrum and principles are hard to understand	Principles and spectrum descriptions have been simplified without changing their intent or legislative meaning
The community wants to know how their input is used	A new 'Report back' principle commits Council to explaining what was heard and how it informed decisions
Engagement should be realistic, respectful and purposeful	Minimum engagement timeframes are clarified and evaluation requirements strengthened

- This review ensures Council's engagement practices remain contemporary, legislatively compliant and aligned with community expectations. It responds directly to feedback that engagement must be purposeful, transparent and only undertaken where the community can influence outcomes.
- The 2026 Framework applies to the projects and decisions published on Council's Engage Frankston website. It is guided by the Policy, Sections 55 and 56 of the Local Government Act 2020 (Act) and International Association of Public Participation (IAP2) as the peak body for the community and stakeholder engagement sector.

**Financial Impact**

There are no financial implications associated with this report.

All community engagement projects delivered by Council are delivered via a centralised model where the Community Engagement team supports planning, delivery, analysis and reporting. The team is currently 1.6FTE. With the Act's robust requirements and increasing community expectations, additional FTE are required to comprehensively implement the 2026 Framework.

**Consultation****1. External Stakeholders**

To inform the draft Framework, extensive community engagement has been undertaken in 2024-2025 (with over 2,200 contributions). This includes:

- **Stage 1:** Community engagement on Council services (1,891 community members engaged):
  - March-May 2024: Engagement with 1400 diverse community members. 247 responded to community engagement questions, and 61% wanted Council to 'focus more' on Community Engagement.



**12.5 Community Engagement Framework****Executive Summary**

- November 2024: Community Panel (44 residents recruited) discussed what 'more focus' could look like over next four years. This guided development of Stage 2 and revision of the Policy.
- 2024 and 2025: 1,600 residents responded to the Community Satisfaction Survey, and ranked their satisfaction with community engagement as 6.9 in 2024 and 7 in 2025, out of 10.
- **Stage 2:** Community engagement to inform Framework (261 contributions from diverse demographics):
  - May-August 2025: Community shared engagement priorities and needs for the next four years. Multiple engagement methods were used, including: online survey, prioritisation tool, opinion poll, ideas board, interactive map, in person pop ups and intercept surveys, paper surveys in 'feedback boxes', and eight workshops with Mini Frankston City, stakeholders and staff.
  - Key findings and recommendations from Stage 2 include that Council should:
    - Be more visible and accessible in our community engagement.
    - Only engage where there is influence, and we clearly explain what is negotiable.
    - Engage on both small (neighbourhood) and larger (municipal wide) projects.
    - Use a variety of methods and prioritise in person engagement and online surveys/activities.
    - Trial new engagement methods including via community organisations, community services, community hubs, stakeholder groups, youth groups.
    - Use a variety of comms to promote both active projects and outcomes, and prioritise social media, newsletters, newspapers, posters and signage.
    - Trial new comms methods including radio, SMS, evergreen flyers where people of diverse demographics gather (medical centres, shopping centres).
    - Revise our IAP2 spectrum and Principles to be more simple, accessible and accountable.
- **Stage 3:** engagement on the draft Framework (48 contributions):
- October-November 2025: Community shared feedback on the draft Framework via Engage Frankston quick polls, feedback forms, emails and workshops.
- Key findings included:
  - 100% of contributions agreed:
  - That the draft commitment to engagement makes sense and reflects what community expects from Council.
  - With the definition of what community IS and IS NOT.



**12.5 Community Engagement Framework****Executive Summary**

- With the proposals around where, who, how and when we engage.
- With the proposed new Principle descriptions.
- With the proposed interpretation of the IAP2 spectrum.
- That both Tables 1 and 2 are important.
- With the proposed community engagement roles.

**2. Other Stakeholders**

Feedback from Council Departments was actively sought during Stages 2 and 3 on the draft Framework. Four staff workshops were held during Stage 2 engagement, and feedback was received from multiple Departments on the draft Framework in Stage 3.

Feedback was also sought from EMT and 11 Council Departments in 2024-2025 as part of the Policy revision, particularly focusing on refining the definitions of community and stakeholders in line with Council's existing practices.

**Analysis (Environmental / Economic / Social Implications)**

The 2026 Community Engagement Framework strengthens Council's ability to deliver inclusive, transparent and well-informed decision-making that reflects community needs and expectations.

Socially, the Framework provides clearer pathways for residents to understand when and how they can influence Council decisions, helping to build trust, improve participation, and ensure diverse voices are heard. By clearly defining what community engagement is — and is not — the Framework responds directly to community feedback and reduces frustration, confusion and disengagement.

From an organisational and economic perspective, the Framework supports earlier issue identification, better alignment between community expectations and Council decisions, and more efficient use of engagement resources through a tiered, risk-based approach. This enables Council to prioritise engagement effort where it adds the most value and influence, supporting timely decision-making and reducing the likelihood of delays, disputes or rework.

Overall, the Framework embeds engagement as a core capability that supports stronger strategy, policy and service planning outcomes, while ensuring Council continues to meet its legislative obligations and evolving best-practice standards.

**Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

All matters relevant to the Charter of Human Rights and Responsibilities have been considered in the preparation of this report and are consistent with the standards set by the Charter.

Legal

The 2026 Framework complies with the requirements of the Act, particularly Section 56 of the Act which specifies the Engagement Principles.

Policy Impacts

The 2026 Framework provides guidance to support Council's compliance with the Community Engagement Policy 2025.

**12.5 Community Engagement Framework****Executive Summary****Gender Impact Assessments**

A gender impact assessment has been completed and the recommendations have been implemented.

The key GIA recommendation was to develop a tiered engagement framework that identifies what intersectional inclusive engagement looks like for different project levels. It may also include resources to support projects at each level.

The 2026 Framework includes a tiered engagement model in Tables 1 and 2 that considers and recommends a range of options that can be tailored to the specific needs of the intended audiences. Tables 1 and 2 also enable implementation of engagement delivery using templates and guidance that will be revised following Framework adoption.

The 2026 Framework also commits Council to evaluating its compliance with Community Engagement Principles after each project, which will include assessing compliance with 'representation', including how gender equality is being progressed.

**Officer's Declaration of Interests**

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

A strong community engagement framework is essential for Council to both comply with legislative obligations under the Act and meet growing community expectations for transparency and participation. By providing clear, consistent, and accessible avenues for residents to be involved in decision-making, councils can build trust and demonstrate accountability. Importantly, the 2026 Framework also serves as a risk mitigation tool in helping council anticipate and address concerns early, reduce the likelihood of conflict or misinformation, and protect organisational reputation by showing that decisions are informed, inclusive, and aligned with community values.

**Conclusion**

The 2026 Community Engagement Framework gives effect to Council's Community Engagement Policy 2025 and meets the requirements of the Local Government Act 2020.

It reflects extensive community and internal feedback, clarifies expectations about influence and decision-making, and provides practical, contemporary guidance for how Council engages with its community.

Adoption of the Framework will strengthen transparency, consistency and accountability in Council's engagement practices and support informed, inclusive decision-making. It is therefore recommended that Council endorse the updated Community Engagement Framework.

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**ATTACHMENTS**

Attachment A: [📄](#) Community Engagement Framework





## Acknowledgement to Country

Frankston City Council ('Council') acknowledges the Bunurong people of the Kulin Nation as the Traditional Custodians of the lands and waters in and around Frankston City and value and recognise local Aboriginal and Torres Strait Islander cultures, heritage and connection to land as a proud part of a shared identity for Frankston City.

Council pays respect to Elders past and present and recognises their importance in maintaining knowledge, traditions and culture in our community.

Council also respectfully acknowledges the Bunurong Land Council as the Registered Aboriginal Party responsible for managing the Aboriginal cultural heritage of the land and waters where Frankston City Council is situated.

### VICKI THOMAS

Born in Hobart, Tasmania  
Palawa woman  
2 children, 8 grandchildren  
Resident of Langwarrin for 30 years  
Member of 2020 Frankston City  
Council Community Panel

### ABOUT THE PAINTING

The Gathering Place.  
Where all mobs can gather  
to yarn, dance, eat, laugh.  
A safe place, a restful place.

## Purpose of the Community Engagement Framework

The purpose of Council's Community Engagement Framework ('Framework') is to explain:

- What community engagement is and is not
- Council's commitments to community engagement
- How Council complies with our Community Engagement Principles
- When, where and how we engage with the community
- The roles of staff, Councillors, stakeholders, and the community

The Framework applies to the projects and decisions published on Council's Engage Frankston website and is guided by Council's Community Engagement Policy, Sections 55 and 56 of the *Local Government Act 2020* ('the Act'), and International Association of Public Participation ('IAP2') as the peak body for the community and stakeholder engagement sector.

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# Frankston City Community Vision 2040

The Community's vision for Frankston City has been developed by the community for the community and will guide Council's strategic outlook until 2040. Community engagement plays a critical role in the development, implementation and review of our Community's vision.

## Our Community Vision

"Frankston City is a safe, inclusive and caring community in which to live, work and play. Our vibrant coastal City is clean, leafy, environmentally responsible, well planned, accessible and innovative for a changing future. We are proud, engaged and connected."







## Definitions

### Community

Means people who live, work or visit Frankston City who engage with Council as an individual representing their own interests.

### Community engagement

Means involving the community in decisions that interest and/or impact them. It includes processes that involve the community in problem solving and/or uses community input to inform decisions.

### Community Engagement Policy

Council's Policy is a formal expression of Council's commitment to engaging and collaborating with our diverse local community, understanding and incorporating their different views, experiences and expertise.

### Council

Refers to Frankston City Council.

### Deliberative engagement

Means the deliberative engagement practices capable of being applied to the development of the Community Vision, Council and Wellbeing Plan, Financial Plan and Asset Plan.

The key characteristics of deliberative engagement are considered to be:

- Authentic engagement with the community
- Good representation of the community in engagement activities
- Clear demonstration of how all views have been considered
- Accessible and relevant information available to the community to ensure the decision-making process and the community's level of influence is clear in each instance and that participants are fully informed
- Transparency is key to an effective process

### Stakeholder

Means any organisation, political entity, committee, advisory group, individual or group of community members that has a particular interest or stake in the outcome of a decision, and who engages with Council to represent the needs of their organisation, entity, committee or group.

### The Act

Means the *Local Government Act 2020*.

# Our commitment to community engagement

Council commits to having a planned, visible and inclusive process for how we provide our community with opportunities to influence Council decisions that affect their lives. This commitment applies to all Council community engagement projects, as defined in this Framework.

The commitment includes:

Undertaking early and thorough evidence-based engagement planning, including analysing pre-existing data, gender impact assessments and other demographic insights

Tailoring the level of engagement to suit the needs of each project, from smaller neighbourhood-based to larger municipal-wide projects

Clearly explaining what is in scope for each engagement project and the level of influence available to the community

Using a variety of engagement and promotional methods, tailored to the needs of each project to increase visibility and participation

Engaging in accessible ways that help us understand and include diverse views, experiences and expertise

Genuinely listening and considering community feedback to ensure it can influence Council's decisions and project outcomes

Evaluating and reviewing engagement projects to ensure continuous improvement and innovation





## What IS community engagement?

Community engagement is based on the principle that people have a right to be involved in the decisions that affect their lives<sup>1</sup>. To Council, this means we give every community member the opportunity to have a say in Council's decisions.

As a local government organisation, everything Council does affects the people that live, work, and play in Frankston City. From big-picture planning to delivering programs and services, Council's work is done on behalf of the community.

The Act requires councils to adopt and maintain a Community Engagement Policy, which is developed in consultation with the community, and gives effect to the Community Engagement Principles.

While the Act does not define the type of community engagement that councils must use, it does require councils to use deliberative engagement practices in developing certain documents and processes, including strategic and financial plans. At its core, the Act has the aim of ensuring all Victorians have the opportunity to engage with their council on local priorities and the future of their community.

At its broadest level, community engagement provides Council with the opportunity to:

- Help identify and respond to community needs and priorities
- Develop options for how projects and plans are developed and implemented
- Build community interest and support collective action
- Build understanding between Council and community members
- Enhance the quality of Council's decision-making and to test thinking
- Support communities who are already engaging with each other



<sup>1</sup> International Association for Public Participation (IAP2): Core Value #1.

## What ISN'T community engagement?

Community engagement means different things to different people. We explain what we exclude from our community engagement requirements under this Framework below.

### **Communications and education are complementary, but different, to community engagement**

Community engagement is a two-way exchange of ideas that gives people a voice and influence. In contrast, Council communications and education are about sharing one-way information to community.

### **Stakeholder engagement is different from community engagement**

Community engagement focuses on seeking input from individuals who live, work or visit Frankston City, each sharing their own views and experiences. Stakeholders are defined in our Community Engagement Policy as organisations, political bodies, committees or groups with a specific interest in a decision. Council engages with stakeholders through separate processes, such as formal submissions and targeted discussions, alongside broader community engagement.

### **Service evaluation feedback and complaints are managed separately from community engagement**

Council receives complaints and regularly seeks feedback from community about how we have delivered a service. While these are important components of Council's Customer Service Charter, feedback and complaints are managed separately to community engagement.

### **Consultation and notifications required under other legislation**

Some Council services are governed by legislation — such as the Victorian *Planning and Environment Act 1987* — which sets out specific processes, timelines and systems for how the community should provide feedback on proposals and projects. To meet these legal obligations, Council runs these processes separately from our broader community engagement activities. This means our usual Community Engagement Principles do not apply in these cases.



**Engagement is not about everyone agreeing to a decision or course of action, but about having a visible, inclusive and fair process**

Our community is made up of diverse people, with many different experiences and opinions, and engagement cannot guarantee everyone will agree with the final decision or outcome.

**Engagement is not about trying to convince people that a pre-determined decision made by Council is correct**

Council will not ask for your input if there is no influence (we will communicate or educate community instead).

**Engagement is not about promoting conflict or accepting abusive or antisocial behaviour**

Being able to disagree and share opinions respectfully is an essential foundation of democracy and an active and involved community. Councillors, staff, and the community each have a responsibility and a right to ensure they are not put in situations where they are feeling personally attacked or vilified.

**‘Empower’ level engagement is managed separately from the processes under this Framework**

‘Empower’ level engagement (as defined in Table 1) is rare in Victorian local government, where the Act and structure of councils involves elected Councillors making decisions. While Council is committed to delivering the Act’s deliberative engagement requirements (which can involve moderate to high levels of influence), the Empower level, where decision making power is delegated to the public, is typically reserved for very specific circumstances that will be delivered under Council’s Community Strengthening services.

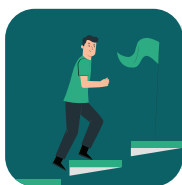


# Our Community Engagement Principles

Council's Community Engagement Policy sets the commitments, values and Community Engagement Principles that define Council's approach to community engagement and which are consistent with the Act.

Council commits to complying with each of the principles in every community engagement project. If this is not possible, Council will instead opt to communicate or educate the community or undertake stakeholder engagement instead of community engagement.

We have simplified the principles in this Framework to improve understanding and accessibility. The principles that guide how we deliver community engagement are:



## Purpose

We will clearly explain why we are asking for the community's input and what is in and out of scope



## Influence

We will explain clearly how community input will be shared with Councillors to influence their decision; we will not ask for your input if there is no opportunity for influence (we will communicate or educate community instead)



## Representative

We will make our projects visible and accessible so that we receive the diverse input that Council needs to make decisions in the interest of our community



## Supported and informed

We will give you enough information and time for you to access and understand what you're providing input on



## Report

We will keep you updated during our project stages, and explain what we heard from the community and how it was used by Council in making their decision





### Why does 'influence' matter?

In community engagement, the term influence is key — it reflects how community input helps shape Council decisions, but it doesn't mean the community makes the final call.

Engagement can take many forms. From Council simply sharing information to getting local people directly involved in making Council decisions, it's about helping the community to influence decisions that affect Council services, strategies and plans.

When our community are engaged, they should see how their contributions make a difference to a decision and to long term outcomes in their local neighbourhoods and wider municipality.

Council uses the IAP2 Spectrum of Public Participation to outline five difference levels of influence, and how Council will apply these levels to each project and at various project stages. These levels range from having no influence (Council informs/communicates), to community input being shared with Council to inform their decision (consult/ask, involve/discuss and collaborate/work together), to empowering the community to make the decision (empower).

Council's application of the IAP2 Spectrum is presented in the following tables, in a detailed (Table 1) and summarised (Table 2) format. Both tables outline a goal and a promise to the public for each level of influence.

Table 1

## Frankston City Council application of IAP2 Spectrum of engagement levels

Level	<b>Inform</b> Managed separately to community engagement	<b>Consult</b> Low	<b>Involve</b> Medium	<b>Collaborate</b> High	<b>Empower</b> Managed separately to community engagement
We commit to	<p>We will communicate Council decisions that the community cannot influence.</p> <p>We invite community to listen to our information and ask questions.</p>	<p>We will ask for community input to help Council understand community sentiment before making decisions.</p> <p>We invite community to access our information and respond to questions.</p>	<p>We will involve community in conversations early to shape projects, and share ideas, needs and interests with Council to inform decisions.</p> <p>We invite community to participate in conversations and share ideas and needs.</p>	<p>We will work together with community to develop projects and to provide Council with community advice and recommendations to inform decisions.</p> <p>We invite community to share and understand knowledge, experiences and needs.</p>	<p>We will empower community to develop and deliver a project that meets community needs and interests.</p> <p>We invite community to lead the project without Council making decisions.</p>
You will see this when	<p>We deliver information in one or more of the following ways:</p> <ul style="list-style-type: none"> <li>• Website updates</li> <li>• Media releases</li> <li>• Newspapers</li> <li>• Newsletters</li> <li>• Social media updates</li> <li>• Signage</li> <li>• Letters</li> </ul>	<p>We promote an engagement project in one or more of the following ways:</p> <ul style="list-style-type: none"> <li>• Engage Frankston</li> <li>• Social media</li> <li>• Signage and flyers</li> <li>• Newsletters</li> </ul>	<p>We promote engagement projects in several of the following ways:</p> <ul style="list-style-type: none"> <li>• Engage Frankston</li> <li>• In-person engagement</li> <li>• Social media</li> <li>• Signage and flyers</li> <li>• Frankston City News</li> <li>• Newsletters</li> <li>• Stakeholder emails</li> </ul>	<p>We promote engagement projects in several of the following ways:</p> <ul style="list-style-type: none"> <li>• Engage Frankston</li> <li>• Panels and workshops</li> <li>• In-person engagement</li> <li>• Social media</li> <li>• Signage and flyers</li> <li>• Frankston City News</li> <li>• Newsletters</li> <li>• Stakeholder emails</li> <li>• Project-specific channels</li> </ul>	<p>Community groups are invited to develop and deliver a project.</p>
Example projects	<ul style="list-style-type: none"> <li>• Infrastructure projects</li> <li>• State/Federal government-funded projects</li> <li>• Emergency management</li> <li>• Delivery of projects already engaged on</li> </ul>	<ul style="list-style-type: none"> <li>• Policies</li> <li>• Plans</li> <li>• Budget submissions</li> <li>• Feedback on draft documents</li> <li>• Second stage engagement</li> <li>• Neighbourhood projects</li> </ul>	<ul style="list-style-type: none"> <li>• Strategies</li> <li>• Frameworks</li> <li>• Master Plans</li> <li>• Traffic Management Plans</li> <li>• Municipal-wide projects</li> </ul>	<p>Projects requiring deliberative engagement:</p> <ul style="list-style-type: none"> <li>• Community Vision</li> <li>• Council and Wellbeing Plan</li> <li>• Asset Plan</li> <li>• Financial Plan</li> </ul>	<ul style="list-style-type: none"> <li>• Social Inclusion Action Group projects</li> <li>• Youth Council projects</li> </ul>

## Table 2

## Summary of how Council applies the IAP2 Spectrum to community engagement projects

	Ask	Discuss	Work together
Level	Low	Medium	High
We commit to	We will ask for community input before making decisions	We will involve community in conversations early to shape projects	We will work together with community to develop projects
Community will see	Promotion in one or more of the following ways: <ul style="list-style-type: none"> <li>Engage Frankston</li> <li>Social media</li> <li>Signage and flyers</li> <li>Newsletters</li> </ul>	Promotion using several of the following: <ul style="list-style-type: none"> <li>Engage Frankston</li> <li>In-person engagement</li> <li>Social media</li> <li>Signage and flyers</li> <li>Frankston City News</li> <li>Newsletters</li> <li>Stakeholder emails</li> </ul>	Promotion using several of the following: <ul style="list-style-type: none"> <li>Engage Frankston</li> <li>Panels and workshops</li> <li>In-person engagement</li> <li>Social media</li> <li>Signage and flyers</li> <li>Frankston City News</li> <li>Newsletters</li> <li>Stakeholder emails</li> <li>Project-specific channels</li> </ul>
Example projects	<ul style="list-style-type: none"> <li>Policies</li> <li>Plans</li> <li>Budget submissions</li> <li>Feedback on draft documents</li> <li>Second stage engagement</li> <li>Neighbourhood projects</li> </ul>	<ul style="list-style-type: none"> <li>Strategies</li> <li>Frameworks</li> <li>Master Plans</li> <li>Traffic Management Plans</li> <li>Municipal-wide projects</li> </ul>	Projects requiring deliberative engagement: <ul style="list-style-type: none"> <li>Community Vision</li> <li>Council and Wellbeing Plan</li> <li>Asset Plan</li> <li>Financial Plan</li> </ul>

# When we will engage with our community

Council will assess the need to engage and level of engagement by looking at the following three factors.

## Who will be IMPACTED by the project?

This includes consideration of whether the project could:

- Reduce or change how Council deliver services or allocates funding
- Impact more than one neighbourhood or group of residents
- Impact people differently based on age, socio-economic status, cultural background, disability or whether they identify as LGBTIQA+, Aboriginal and/or Torres Strait Islander
- Affect people differently based on gender

1

## Who will be INTERESTED in the project?

This includes consideration of whether the project could:

- Attract interest, support or opposition from the affected community
- Attract interest or input from specific groups with relevant knowledge, experience or expertise
- Attract political, environmental or reputational interest or risk

2

## How much INFLUENCE can the community have?

This includes consideration of whether:

- The community's needs, concerns, ideas, visions or principles can inform the development of a new strategy, plan, policy and/or design following community engagement
- Community feedback could change an already drafted strategy, plan, policy and/or design
- Council can agree to deliver community's preferred or prioritised options or actions first

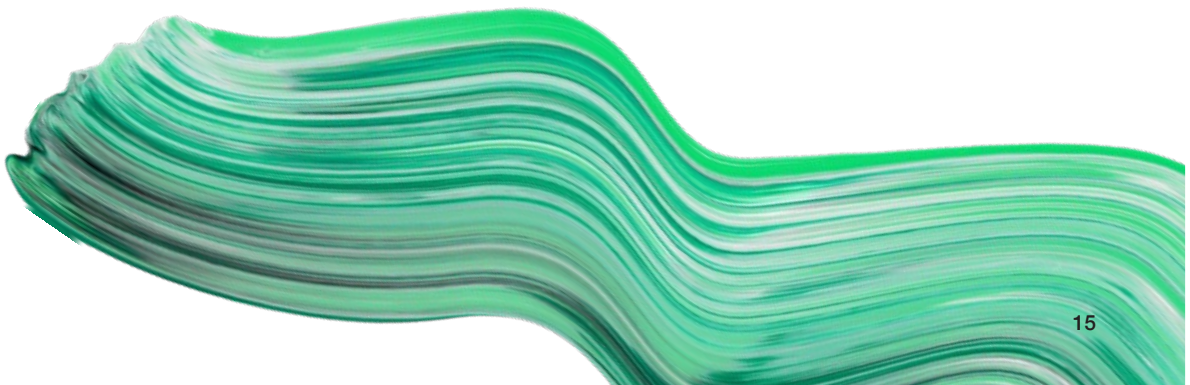
3



Council uses the outcomes of its interest, impact and influence assessment to determine the level of community engagement to use at each project stage.

The following matrix indicates how the levels of engagement are applied following the interest, impact and influence assessment.

Figure 1: Community impact, interest and influence matrix



# How we will engage with our community

The ways we engage with our community can affect who can participate and how Council receives community input. Council is committed to providing a variety of engagement methods for each project, scaled to the level of engagement required at each stage of a project.

This ensures we can comply with our 'Representative' principle, requiring Council to make our projects visible and accessible so that we receive the diverse input that Council needs for each project, to make decisions in the interest of our community.

## For example:

- When a project is assessed as 'low' in the Community impact, interest and influence matrix, less engagement and promotional methods will be used, but these will be more targeted to those interested in and impacted by the location or subject-matter of the project
- When a project is assessed as 'medium', multiple engagement and promotional methods will be used to achieve greater participation from our diverse community
- When a project is assessed as 'high', multiple engagement and promotional methods will be used to achieve greater participation and to work together with our diverse community. Deliberative engagement methods, such as community panels and workshops will also be used to enable in-depth discussions between community and Council

## Council will:

- Tailor engagement activities to the needs of each project and level of engagement required
- Ensure people are provided with information and support to meaningfully contribute
- Ensure our activities are visible, accessible and inclusive

Examples of the types of engagement activities Council uses for different levels of engagement are shown in Table 1.



# Where we will engage with our community



## Online

Every community engagement project that Council delivers will be published on Council's Engage Frankston website to enable online input. Community members are encouraged to 'join' Engage Frankston as a member to receive notifications about projects that interest them and to receive engagement updates.

We are committed to increasing the visibility and accessibility of our engagement projects and will use a diverse range of promotional methods, targeted to the level of engagement required and Communications team advice to maximise reach.



## In-person

Council will also engage in-person for 'discuss' and 'work together' level projects, to reach a wider range of diverse participants and enable one-on-one conversations to share ideas and needs.

In-person engagement locations and timing will be determined on a project-by-project basis, to reach diverse communities interested and impacted by the project's location and subject matter. We are committed to engaging at community events, services and centres and with community organisations to ensure we reach diverse audiences in areas and on topics they are already gathering and connecting.

In-person engagement opportunities will be advertised on Engage Frankston and in other promotional channels to increase visibility, accessibility and participation.



## Panels and workshops

For 'work together' level projects, Council will set up workshops or community panels to enable deliberative engagement. This includes in-depth discussions and Council working together with community to develop projects and make decisions that reflect community advice and recommendations.

## Timing of engagement

Council will apply the following timing guidelines to each community engagement project:

We will engage for a minimum of 30 days on all projects

We will engage our community as early as possible, preferably at the earliest design and concept stages of a project to provide the highest level of influence

We will consider the timing of significant social and cultural dates to maximise the community's availability to participate. For example:

- We will not seek to engage with our community between mid-December and mid-January
- We will extend our engagement timelines if we are engaging over other periods where community may be less available to participate (such as school holidays)

We will have regard and sensitivity for current social issues, trends and significant matters when engaging the community

We will comply with other timing and statutory requirements, such as not engaging during election and caretaker periods



# Roles in community engagement

Engagement is one way that Council maintains transparency and positive relationships and improves the quality of decision making. As with all relationships, different parties take different roles.

Within Frankston City, staff, Councillors, community members and stakeholders all have important roles to play to maintain positive relationships and improve the quality of decision making.

## The role of Council staff

### Maintaining engagement toolkit

Ensuring staff have the templates, guidance and materials needed to plan, deliver, report on and review each engagement project in a way that complies with Community Engagement Principles.

### Plan

Applying adequate time and resources to plan engagement projects, and ensure projects are informed by the technical, social, environmental, and economic factors.

### Deliver

Ensuring adequate resources are available to deliver online, in-person and other engagement methods in a way that is visible, inclusive and provides community with the intended level of influence.

### Report

Ensuring engagement results, outcomes, updates and next steps are communicated in a timely and transparent way to the community.

### Review

Ensuring projects are evaluated and engagement practices are continuously improved.



## The role of Councillors

### **Uphold Community Engagement Principles**

Ensuring adequate resourcing for community engagement to comply with the Act.

### **Informed decision making**

Considering engagement outcomes in good faith and using them to guide Council decisions as much as possible.

### **Communicating outcomes**

Clearly explaining the reasons for a decision and if and how community engagement influenced the decision.

### **Awareness raising**

Encouraging community to participate in engagement activities and initiatives.

### **Leadership**

Balancing the tension between the short-term and long-term impacts of decision making.

## The role of community

### **Participation**

Actively participating, to the best of their ability in engagement opportunities to ensure a diverse range of views and voices are heard.

### **Inclusion**

Ensuring the tone and manner of behaviour during engagement activities is respectful and inclusive so that all parties can safely and positively contribute throughout the process.

### **Perspective**

Staying open-minded and considerate of different views throughout the engagement process.

### **Collective**

Respecting and understanding that sometimes what we want may be at odds with the wants and needs of others.

## The role of stakeholders

### **Understand that stakeholder engagement is managed separately to community engagement**

Council considers submissions representing the needs of stakeholders separately to the input of the broader community.

### **Follow Council's submission process**

Council manages a submission process on its website, where stakeholders can request to speak at public Council meetings. Stakeholders are also invited to make email submissions to nominated project teams during community engagement projects.

## Further information

### Thank you

We are grateful to our community who have engaged with us in the development of our Community Engagement Policy and Community Engagement Framework.

We would also like to thank the many government agencies and councils whose community engagement documents provided insights for the content of our policy and framework.

### Your privacy

**We are committed to protecting your privacy when you engage with us. You will always have a choice about your level of involvement and can unsubscribe from mailing lists at any time.**

For most engagement projects, you can share your views and ideas anonymously. We will only ask for your name and contact details where necessary, and you can always opt out. For formal submissions, Council may be required to publicly report on the full submission, including the submitters name.

Generally, public reports on community engagement will include de-identified summary information. They may include your comments, and we will remind you to avoid including any identifying information.

We regularly ask for demographic information to help us understand who is engaging with us and if we have any participation gaps. You can always choose not to answer these questions.

Your personal and sensitive information will only be used and disclosed as authorised by law, including the *Privacy and Data Protection Act 2014*, the *Local Government Act 1989* and the *Local Government Act 2020*.



## Ways to get involved



**Visit** Engage Frankston ([engage.frankston.vic.gov.au](https://engage.frankston.vic.gov.au)) to participate in Council's engagement projects



**Join** Engage Frankston ([engage.frankston.vic.gov.au/register](https://engage.frankston.vic.gov.au/register)) to receive email notifications on projects that interest you and subscribe to our e-newsletter



**Attend** public Council meetings or watch them live online



**Encourage** other members of the community to participate in projects that are important to them



**Subscribe** to Council's social media channels and sign up for other Council newsletters ([frankston.vic.gov.au/Council/News-and-media](https://frankston.vic.gov.au/Council/News-and-media))

## Contact us

Visit Engage Frankston to find out more about the Council's community engagement opportunities.

### For more information:

Go to [engage.frankston.vic.gov.au](https://engage.frankston.vic.gov.au)

Email [engagement@frankston.vic.gov.au](mailto:engagement@frankston.vic.gov.au)

Phone **1300 322 322**





**Executive Summary****12.6 Draft advocacy priorities for the 2026 Victorian State Election**

*Enquiries:* (Shweta Babbar: Customer Innovation and Arts)

*Email:* Shweta.babbar@frankston.vic.gov.au

Council Plan

Level 1:

Council Performance and Leadership

Level 2:

Council advocates for the community by engaging with all levels of government, ensuring accessible, inclusive, and transparent processes that encourage active engagement and are supported by clear, strategic communication

**Purpose**

To seek Council endorsement of a refreshed and prioritised suite of Council-led advocacy projects to guide engagement with State Government candidates and decision-makers ahead of the 2026 Victorian State Election.

**Recommendation (Director Customer Innovation and Arts)**

That Council:

1. Notes the 2026 Victorian state election will occur on Saturday 28 November 2026;
2. Notes Frankston City encompasses three (3) lower house state electorates (Frankston, Carrum and Hastings) and two (2) upper house state regions (South-Eastern Metropolitan and Eastern Victoria);
3. Endorses the following Tier 1 priority projects for Council-led advocacy ahead of the 2026 state election:
  - a. Bruce Park Pavilion Redevelopment (Frankston electorate)  
Seeking a State Government contribution of \$1.75 million towards the \$10 million redevelopment, alongside Council (\$3.33 million) and Federal Government (\$3.33 million);
  - b. Len Phelps Pavilion Refurbishment (Carrum electorate)  
Seeking a State Government contribution of \$2 million towards the \$6.5 million refurbishment, alongside Council (\$2 million) and Federal Government (\$2.5 million);
  - c. Langwarrin Men's Shed upgrade (Hastings electorate)  
Seeking a State Government contribution of \$200,000 towards the total project cost of \$400,000;
  - d. Connected Neighbourhoods  
Seeking a State Government contribution of \$5.85 million towards a \$11.7 million package of five (5) shared user paths across the municipality, alongside Council's \$5.85 million contribution;
4. Endorses the following Tier 2 priority projects for Council-led advocacy ahead of the 2026 state election:
  - a. Community Connectors program extension (Frankston electorate)  
Seeking a \$750,000 contribution towards a five-year extension (total cost \$1.5 million) of the Community Connectors initiative servicing the Frankston Station and Young Street precinct;
  - b. Supporting our vulnerable community (Frankston and Mornington Peninsula)

## 12.6 Draft advocacy priorities for the 2026 Victorian State Election

**Executive Summary**

region)

Seeking an ongoing \$500,000 contribution to enable Frankston and Mornington Peninsula Zero to continue assertive outreach services for people experiencing or at risk of homelessness in Frankston;

c. Monterey Reserve Precinct Revitalisation (Frankston electorate)

Seeking a \$2 million contribution towards the \$6 million precinct upgrade delivering youth, play and community infrastructure;

d. Baxter Park Master Plan Implementation (Frankston electorate, regional membership)

Seeking a \$1.8 million contribution towards the \$3.6 million essential road and entry upgrades alongside an improved multi-use court for netball, tennis, and other sports;

e. Langwarrin District Level Play Space (Hastings electorate)

Seeking a \$2.2 million contribution towards the \$4.4 million construction of Langwarrin's first district level play space at Lloyd Park;

f. Presentation of State Government owned infrastructure assets (statewide)

i. Seeking State Government investment towards essential uplift, safety and beautification improvements at two key gateway entrances into Frankston City, the Frankston Freeway corridor and the Beach Street Underpass, including surface rehabilitation, graffiti removal and prevention, vegetation management, lighting upgrades and targeted public realm enhancements to improve safety, functionality and presentation;

ii. Seeking increased recurrent State Government funding to address the growing backlog of maintenance and repairs across state-owned and managed roads, median strips, gateways, bridges, sound walls and railway stations, including proactive maintenance, surface renewal, graffiti prevention and removal, vegetation management, lighting upgrades and targeted beautification works;

5. Refers the Langwarrin Men's Shed upgrade and Community Connectors to the 2026-2027 Budget process for consideration of a Council contribution of \$200,000 and \$750,000 respectively, subject to successful State Government co-funding;

6. Notes that advocacy for additional projects, including grant applications, will continue for a range of projects and initiatives beyond the tier 1 and 2 priority projects, including but not limited to:

a. Nairn Marr Djambana Gathering Place;

b. Emergency Relief funding for Community Support Frankston, and

c. Frankston Dolphins Football Netball Club netball courts;

7. Notes the Federal Government committed \$50 million towards the Overton Road intersection upgrade Nepean Highway, with Council advocating to both levels of government to deliver additional road, pedestrian and cyclist works as identified in the Nepean Boulevard Master Plan. Should this advocacy be unsuccessful, a report will come to Council seeking further advocacy for funding as part of the 2026 state election;

8. Notes the Nepean Partnership with Kingston City Council may also present opportunities for joint advocacy efforts of initiatives that are shared across both



## 12.6 Draft advocacy priorities for the 2026 Victorian State Election

**Executive Summary**

- municipalities, with details still being determined between both Councils; and
9. Receives a report post state election, detailing the election commitments made to Frankston City.

**Key Points / Issues**

- At its meeting on 2 June 2025, Council resolved:

*That Council:*

*10. Notes a review of Council's advocacy priorities and historical funding commitments has been undertaken in the lead-up to the 2026 state election, and endorses the following:*

*a. Projects that will continue to be a key advocacy priority for 2026 state election:*

- i. Bruce Park Pavilion redevelopment – seeking \$1.66 million;*
- ii. Len Phelps Pavilion expansion – seeking \$2 million;*
- iii. Enhancing connected neighbourhoods – seeking contributions towards a package of active transport initiatives (\$3.63 million for Eel Race Road SUP, \$2.5M for Fletcher Road SUP and \$2.5 million for Robinsons Road SUP); and*
- iv. Community Connectors initiative – seeking \$1.05 million;*

*b. Projects that require further assessment for potential 2026 state election advocacy:*

- i. Langwarrin (Lloyd Park) district level play space;*

*c. Historical matched-funding projects removed from Council-led advocacy (requiring further preliminary work or community-led advocacy):*

- i. Further preliminary work required*

*1. Lisa Beth Mews master plan implementation – Further investigations will be required at some point into the future before a precinct master plan is finalised and considered for future advocacy;*

- ii. Community-led advocacy*

*1. Baxter Park Master Plan implementation – Council will support club-led advocacy for external funding and relevant grant applications, including a potential new hockey facility for Frankston and Peninsula Hockey Clubs. A report will come back to Council if the Clubs successfully receive external funding;*

*2. Frankston Dolphins Football Netball club netball court – Council will continue to support club-led advocacy and in the meantime seeks a report back to Council by October 2025 to better understand the additional strategic demand for netball facilities;*

*d. Other projects of ongoing interest to Council:*

**12.6 Draft advocacy priorities for the 2026 Victorian State Election****Executive Summary**

*i. Monterey Reserve precinct revitalisation – Council adopted the \$6 million Monterey Reserve Master Plan in early 2023 and has commenced delivery, with play space design underway. Despite advocacy across two federal elections and state budget submissions, external funding remains unsecured. Council will continue with staged delivery via the LTIP, reduce advocacy activity and pursue relevant grant opportunities.*

*ii. Nairn Marr Djambana (NMD) Gathering Place facility upgrade – Council has advocated for the NMD Gathering Place since 2021, committing \$2 million towards the estimated \$6 million project. Despite efforts across three elections, State and Federal funding remains unconfirmed. While Council remains committed to community-led advocacy towards the project, its pledge of \$2 million relies upon and is to be enacted when matched State and Federal Government funding is secured.*

*e. Acknowledges these changes to the advocacy priorities result in a future reduction in loan borrowings requirements by approximately \$1.9 million and authorises any necessary adjustments to, or removal of, projects in the Long-Term Infrastructure Plan accordingly. Officers will report back to Council at a future Council meeting with update on progress and next steps;*

*11. Notes that Council has written to Jodie Belyea to congratulate her on the election success, and commiseration letters have been sent to Nathan Conroy and other unsuccessful candidates.*

*Rugby Feasibility Study*

*12. a) Notes the increasing popularity of both rugby league and rugby union (and the aged infrastructure of existing facilities) within the Frankston municipality*

*b) Resolves that \$30,000 be committed to the 2025/26 Midyear Budget to complete a feasibility study to investigate sites or facilities that would be suitable to base a 'rugby hub' (or alternate rugby facility) within the Frankston municipality. The feasibility study would consider the opportunity for shared user arrangements and indicate a preliminary costing/s;*

*c) Ensures that the feasibility study is completed by July 2026 to enable relevant clubs (such as the Frankston Raiders) to lobby politicians and candidates in the lead-up to the next Victorian State Election;*

*d) Resolves that a report be presented to Council by the August 2026 Council Meeting on the findings of the feasibility study, and the way forward for rugby facilities within the Frankston municipality.*

- The Victorian State Election scheduled for November 2026 presents a critical opportunity for Council to advocate for State Government investment in priority community infrastructure, active transport and social support initiatives.
- The Frankston City Council area covers three state electorates (Frankston, Carrum and Hastings) and one federal electorate (Dunkley), all of which are currently held by ALP Members.
- Council-led advocacy is a proven and essential mechanism for securing external funding to deliver projects that would otherwise be beyond Council's financial capacity alone. Council's most recent federal election advocacy campaign secured



**12.6 Draft advocacy priorities for the 2026 Victorian State Election****Executive Summary**

more than \$60 million in commitments for local projects, demonstrating the effectiveness of a focused and coordinated approach.

The proposed advocacy priorities have been developed having regard to:

- Community Vision engagement outcomes;
- Endorsed master plans, strategies and Council decisions;
- Project readiness and delivery feasibility;
- Alignment with Council's Long Term Infrastructure Plan;
- Existing Council and Federal Government funding commitments;
- Feedback from Councillors and local Members of Parliament; and
- Opportunities to deliver tangible outcomes within the next Council term.

Advocacy takes many forms, including annual grant and budget submissions and through strategic partnership – this will continue for a range of initiatives, including:

- Advocacy Priority Projects

**Tier 1 Priorities**

Tier 1 projects represent Council's highest advocacy priorities due to their readiness, strong community support, confirmed co-funding and capacity to deliver immediate and long-term benefits.

- **Bruce Park Pavilion Redevelopment**

The Bruce Park Pavilion Redevelopment will replace two ageing pavilions with a single, contemporary, inclusive facility supporting football, cricket and tennis. The project will deliver female-friendly and all-abilities change facilities, accessible public amenities and community meeting spaces, enabling participation by more than 1,000 users.

Preliminary planning and stakeholder engagement are complete, with strong community and parliamentary support. Council and Federal Government funding is already committed, with State Government investment required to complete the funding partnership.

The redevelopment of the Bruce Park Pavilion features:

- Demolition of existing pavilion and construction of an all new two-storey facility
- Inclusion of dedicated female friendly change rooms and associated facilities
- Inclusion of accessible public toilets
- A larger community social room and meeting room
- Bigger storage rooms for all sports
- A new canteen kiosk
- Inclusion of an umpire's room
- A fit-for-purpose first aid room

- **Len Phelps Pavilion Refurbishment**

**12.6 Draft advocacy priorities for the 2026 Victorian State Election****Executive Summary**

The refurbishment of Len Phelps Pavilion represents the final stage of the Carrum Downs Recreation Reserve Master Plan. The project will consolidate multiple sporting codes into a single modern facility, supporting football, cricket, tennis and netball participants across Carrum Downs and Skye.

The project is shovel-ready, supported by local clubs and the community, and backed by committed Council and Federal Government funding.

The refurbishment of Len Phelps Pavilion features:

- An expansion to the existing Len Phelps Pavilion to accommodate netball and tennis alongside football (AFL) and cricket teams
- A new and expansive function room for social events
- A new kitchen and bar area
- New and accessible public toilets
- Two change rooms including toilets and showers
- Inclusion of an umpires change room
- Fit-for-purpose storage facilities for both tennis and netball

- **Langwarrin Men's Shed Upgrade**

The Langwarrin Men's Shed upgrade will deliver essential improvements to a valued community facility supporting social connection, mental health and wellbeing outcomes for men in the Hastings electorate. Inclusion in the Long Term Infrastructure Plan ensures Council readiness to deliver the project should State Government co-funding be secured.

The proposed extension to the Langwarrin Men's Shed is approximately 7m x 7m and will be located on the western side of the building.

The Langwarrin Men's Shed relocated to its current facility in 2015 with 25 members. Since that time, membership has grown significantly to 175 registered members, with 138 members currently active. Membership also includes eleven NDIS participants and their respective carers. The average age of active members is 69 years, also reflecting the Shed's important role in fostering connections among older men. The growing membership is now limiting the Shed's ability to continue delivering programs, due to a lack of covered workspace.

Enclosing the existing concrete slab adjacent to the current shed will provide much-needed additional covered area, offering a modest but meaningful solution to operational constraints. This expansion will improve day-to-day workflow, enhance safety, allow for better storage solutions, and strengthen the Shed's capacity to support both its members and the wider community. The proposed extension will measure approximately 7m x 7m and will be constructed on the western side of the existing building. The development will utilise the current concrete slab area, enclosing the space to create a functional and weather-protected work area for members.

- **Connected Neighbourhoods – Shared User Paths**

The Connected Neighbourhoods initiative will deliver six shared user paths across Frankston City, improving safety, accessibility and active transport connections between neighbourhoods and neighbouring municipalities. The program aligns with Council's Integrated Transport Strategy and Bike Strategy and supports healthier, more connected communities.

**12.6 Draft advocacy priorities for the 2026 Victorian State Election****Executive Summary****Tier 2 Priorities**

Tier 2 priorities reflect important community needs and strategic opportunities that are well-developed but may require additional advocacy or future funding alignment.

- **Community Connectors Program Extension**

The Community Connectors program has demonstrated strong outcomes in supporting safety, engagement and wellbeing within the Frankston Station and Young Street precinct. A five-year extension would ensure continuity of service delivery and support ongoing activation of the city centre.

Launched in November 2024 as part of Frankston City Council's Young Street Action Plan, the Frankston Community Connectors initiative is a collaborative effort to address complex and long-standing social issues including anti-social behaviour, mental health crises, substance abuse and visible homelessness.

Delivered by trained social workers from South East Community Links and in partnership with Metro Trains, Community Connectors provide people with assistance, advice, and referrals to local services that can offer longer-term support.

Since January 2025, the pilot has delivered over:

- 1,450 community engagements
- 185 referrals to vital support services
- 124 de-escalations of physical or verbal confrontations
- 340 harm-prevention interactions

The initiative aims to establish a safe and welcoming arrival to Frankston's city centre while attracting new businesses, visitors and residents through the delivery of the Community Connectors outreach initiative at the Frankston Station and Young Street precinct.

- **Supporting Our Vulnerable Community**

Continued investment in Frankston and Mornington Peninsula Zero will enable assertive outreach services for people experiencing or at risk of homelessness, building on successful State Government funding secured at the 2022 election.

Frankston and Mornington Peninsula Zero is a collaborative initiative aiming to achieve functional zero homelessness for people sleeping rough by coordinating services, data-sharing, and providing intensive, holistic support. Launched in 2021 by the Frankston City Strategic Housing and Homelessness Alliance, it uses a "by-name list" to track individuals, offering tailored help for mental health, trauma, legal, and addiction issues to transition people into secure, permanent housing.

- **Monterey Reserve Precinct Revitalisation**

The Monterey Reserve project will transform a highly utilised open space within an area of socio-economic disadvantage into a vibrant, inclusive precinct delivering youth facilities, play spaces, improved amenities and greening initiatives. The project is master planned, community-endorsed and included in Council's Long Term Infrastructure Plan.

The Monterey Reserve Precinct Master Plan was developed through extensive community consultation during 2021 and 2022 and was adopted by Council in April 2023. Monterey Reserve is identified in the Frankston Open Space Strategy (2016-2036). The Frankston Play Strategy (2021) also identifies priority upgrades to play and recreation facilities, to provide a district level, fenced playspace, youth space

**12.6 Draft advocacy priorities for the 2026 Victorian State Election****Executive Summary**

(incorporating skate / BMX) and improved multi-use court as a district level open space

Features of this stage of works include:

- Youth space
- Multigenerational play space
- Picnic facilities
- Public toilet including changing places facility
- Car park upgrade

- **Baxter Park Master Plan Implementation**

This first phase of the Baxter Park Master Plan will deliver multi-use sports facilities, provide safer access for park users and enable the delivery of important future projects.

Features include:

- Roadway entrance improvements at Frankston-Flinders Road
- Redevelopment of existing tennis courts to multi-sport courts suitable for tennis, netball and other ball sports.

The new multipurpose courts will reactivate the front of Baxter Park and deliver a high-quality, fit-for-purpose facility that accommodates multiple sports, including tennis, netball, futsal and pickleball. The redevelopment will also significantly improve accessibility and safety for all users through compliant court layouts, upgraded playing surfaces, and enhanced supporting infrastructure.

Ancillary features such as sports lighting, sporting equipment, and shelter/storage will be incorporated as part of the build, further enhancing functionality, usability and user safety.

Feasibility work is currently underway on additional components of the Baxter Park Master Plan, including the potential for a hockey pitch to house Frankston Hockey Club and Peninsula Women's Hockey Association. This work is expected to be presented to Council in mid-2026 and may inform additional advocacy at that time.

- **Langwarrin District Level Play Space**

Delivering the first District Level Play Space for Langwarrin's growing community, located amongst football, netball, tennis and cricket at Lloyd Park Reserve in Langwarrin.

Features of the district level play space include:

- Multicourt
- Nature play
- Flying fox
- Hillside play and viewing/spectator areas
- Associated car parking, including dedicated accessible spaces
- Fitness equipment
- Picnic and BBQ areas
- Fitness equipment

**12.6 Draft advocacy priorities for the 2026 Victorian State Election****Executive Summary**

- Scoreboard
- Universal access and connections
- Storage facilities for junior cricket and football clubs.

- **Presentation of State Government owned infrastructure assets**

Victoria's major arterial roads, median strips, bridges and railway stations carry tens of thousands of users every day. These corridors are critical to connecting communities to employment, education, healthcare, recreation and essential services.

However, deteriorating road and pedestrian surfaces, potholes, graffiti, overgrown vegetation, illegal dumping, poor lighting and general wear and tear across state-owned infrastructure are diminishing both functionality and presentation. The intended uplift delivered through major transport investments is undermined when surrounding assets are not maintained to an appropriate standard.

Local Councils and Shires across Victoria continue to receive frequent complaints regarding infrastructure that is outside of Local Government responsibility, resulting in community dissatisfaction being incorrectly attributed to councils.

Additional State Government investment is required to deliver a long-term, proactive maintenance and improvement program that:

- Repairs damaged road, cycling and pedestrian infrastructure;
- Increases responsiveness to graffiti and vandalism;
- Ensures median strips and arterial corridors are well maintained;
- Invests in greening, public art and beautification initiatives; and
- Improves safety outcomes through lighting and amenity upgrades.

Targeted investment at key gateways such as the Frankston Freeway and Beach Street Underpass will deliver immediate visual and functional improvements while contributing to broader statewide uplift outcomes.

Advocacy priorities are regularly shared with State and Federal Members of Parliament to ensure alignment, transparency and a coordinated approach to delivering outcomes for the Frankston City community.

The Greater South East Melbourne group of Councils (GSEM) is also advocating on Frankston City Council's behalf, particularly in relation to shared user paths.

Similarly, Council is working with the Committee for Frankston and Mornington Peninsula (CFMP) and Kingston City Council (Nepean Partnership) to finalise shared advocacy platforms in areas ranging from housing and homelessness to a thriving local economy.

Once the advocacy priorities are adopted, officers will commence developing an advocacy campaign plan for each initiative that details the advocacy, communications and engagement tactics that will be delivered.

An update on Council's advocacy campaign will be reported back to Council following the 2026 state election.

**12.6 Draft advocacy priorities for the 2026 Victorian State Election****Executive Summary****Financial Impact**

The proposed advocacy priorities align with Council's Financial Plan and Long Term Infrastructure Plan.

Should State Government funding be secured, updates to project budgets and delivery timelines will be incorporated through Council's annual budget and capital works processes.

**Consultation****1. External Stakeholders**

Community input has been gathered through Community Vision engagement, master planning and budget consultation processes. Local Members of Parliament have been briefed on proposed advocacy priorities as part of Council's ongoing engagement approach.

**2. Other Stakeholders**

Relevant teams across Communities, City Futures, Finance, Sustainable Assets, Capital Works Delivery, Engineering, Arts and Culture and Community Relations have been consulted to confirm project readiness and delivery capacity.

**Analysis (Environmental / Economic / Social Implications)**

Collectively, the proposed projects will deliver significant social, health, environmental and economic benefits, including improved wellbeing outcomes, enhanced access to community infrastructure, increased active transport participation and stronger community connection.

**Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

The Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to the content of the report.

Legal

There are no known legal implications nor statutory obligations arising from this report.

Policy Impacts

Working with Members of Parliament Protocol, Open Space Strategy, Integrated Transport Strategy, Monterey Reserve Master Plan, Carrum Downs Recreation Reserve Master Plan, Baxter Park Master Plan, Young Street Action Plan, Election Signs and Events Policy.

**Gender Impact Assessments**

A gender impact assessment is required and is in progress.

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

Advocacy is an essential and evolving function of local government, particularly in the context of constrained revenue and growing community demand. A targeted,

**12.6 Draft advocacy priorities for the 2026 Victorian State Election****Executive Summary**

evidence-based advocacy approach mitigates financial and delivery risk by securing external investment and establishing shared responsibility with other levels of government.

**Conclusion**

Endorsing these advocacy priorities positions Council to proactively and strategically engage with State Government decision-makers ahead of the 2026 election, building on previous advocacy success and delivering tangible outcomes for the Frankston City community.

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**ATTACHMENTS**

Nil



**Executive Summary****12.7 Consolidated Performance Report - including Peninsula Leisure - Six Months July to December 2025***Enquiries: (Cam Arullanantham: Corporate and Commercial Services)*Council Plan

Level 1:

Council Performance and Leadership

Level 2:

Council will ensure that strategic planning principles are incorporated at all levels of planning, prioritising strategic alignment and the long-term impact on the community

**Purpose**

To present to Council the 2025-26 Mid-year Consolidated Performance Report including Peninsula Leisure and 2025-26 Six Months July to December 2025.

**Recommendation (Director Corporate and Commercial Services)**

That Council:

1. Receives the Consolidated Mid-year July to December 2025 Performance Report;
2. Receives the Peninsula Leisure Quarter Two October to December 2025 Performance Report; and
3. Resolves that Attachment B - Peninsula Leisure Quarter Two October to December 2025 Performance Report - remains confidential indefinitely as it contains private commercial information (*Local Government Act 2020, s(3)(g)*). These grounds apply because the information is provided by a business, commercial or financial undertaking and, if released, would impact the relationship between Council and Peninsula Leisure Pty Ltd.

**Key Points / Issues**

Council adopted the 2025-26 Budget and year 1 Council &amp; Wellbeing Plan initiatives at the Council Meeting held on 23 June 2025.

**Definitions:****Operating Result:** The operating result is the net financial position and includes the impact of non-operating or once off items such as capital grants. This net position is used to fund the capital works program.**Underlying Result:** The underlying result is directly attributable to operations and excludes items such as capital grants and contributions and non-monetary assets. The impact of the underlying operating result is of most concern as this is the **key indicator of financial performance**.**Summary of Financial Performance****2025-26 July to December 2025 Performance**

- The consolidated financial performance for Frankston City Council (including Peninsula Leisure) is as follows:
  - An actual operating result of \$89.5 million is \$1.0 million favourable compared to the budget position which includes an unbudgeted non monetary assets of \$3.6 million.

**12.7 Consolidated Performance Report - including Peninsula Leisure - Six Months July to December 2025****Executive Summary**

- An **underlying result** of \$71.9 million which is a \$2.8 million unfavourable variance compared to the budget position. This negative variance is driven most by the 50% early payment of the financial assistance grant in the prior year.
  - The factors attributed to Frankston City Council's portion of these results are listed under the Financial Performance section in **Attachment A**.
  - The balance sheet and cash flow positions are currently financially stable as at 31 December 2025.
- The July to December 2025 financial performance for Frankston City Council (excluding Peninsula Leisure) is as follows:
  - An actual operating result of \$89.4 million which is \$1.2 million favourable compared to the July to December 2025 adopted budget position noting this includes unbudgeted non-monetary contributions of \$3.6m.
  - An **underlying result** of \$71.7 million which is a \$2.6 million unfavourable variance compared to the July to December 2025 budget position of \$74.3 million surplus. This negative variance is driven most by the 50% early payment of the financial assistance grant in the prior year.
- The Mid-year Performance Report provides a status of actions delivering towards each of the four strategic outcomes identified in the 2025-29 Council Plan. Of the 77 annual initiatives to be delivered, 93.5 per cent are on track or have been completed (72/77).
- Key Council Plan performance highlights for this period include:
  - Strengthened community services and inclusion, highlighted by the expansion of the Student Social Worker Clinic to Carrum Downs Library, providing vital support such as connection to housing assistance, mental health referrals and access to essential services.
  - Delivered major cultural and events successes, including securing a \$95,000 Revive Live Program grant for the 2026 Waterfront Festival and attracting strong community participation across signature events like Great Pet Together and the Christmas Festival.
  - Advanced Frankston's position as a premier development and investment destination, highlighted by progress on the Development Investment & Attraction Strategy and the successful Future Frankston Development Forum, which engaged 100+ industry professionals and showcased the business case for a Special Economic Priority Area (SEPA).
  - Frankston City was awarded Keep Australia Beautiful Victoria's "Tidy City of the Year," with Council also receiving the Environment Award for the Growing Our Urban Forest initiative, which has planted more than 60,000 trees in three years and supported residents to green private land.
  - Adoption of the Long-Term Infrastructure Plan 2025, strengthening the city's foundations for safe, resilient and well-planned growth while supporting strong progress across key asset, road, flood and capital works initiatives.

**12.7 Consolidated Performance Report - including Peninsula Leisure - Six Months July to December 2025****Executive Summary**

- Peninsula Leisure Pty Ltd (PL) is a company wholly owned by Council and charged with the management of Council's two aquatic facilities and a skatepark – PARC, Pines Forest Aquatic Centre and Frankston Skatepark.
- The PL Quarterly Performance Report for the period ended 31 December 2025 is attached (Attachment B) and the key highlights include:
  - "Employer of the Year" at the Frankston Business Chamber Awards event.
  - Our Customer Satisfaction ratings demonstrated another increased result for PARC at 8.15/10 for overall satisfaction, and a strong establishment rating for SKATE with 8.72/10.
  - Our Employee Engagement Survey results demonstrated a further uplift at 8.8 / 10 in Likelihood to recommend PL as a place to work.
  - The PINES season kicked off 1 November with strong visitation for the shoulder season, despite variable weather conditions.
  - There has been significant collaboration from Council and PL Asset Officers to complete major upgrades across the facility at PARC. This has contributed to efficiencies within the building and continuing our shared goal of sustainable investment into this important asset.

Strategically we have made significant progress on each of our three goals;

- Can Swim FREE summer programming was launched and we have seen a positive uptake in these essential water safety sessions.
- Our 30.20+2 campaign was launched, aiming to get more of Frankston moving in line with the National Physical activity guidelines.
- The transition of PL management at the Centenary Park Golf Course is well underway and staff engagement with the existing golf team being a major focus area.

**Financial Impact**

There are no financial implications associated with this report.

**Consultation****1. External Stakeholders**

These reports do not require community consultation. EMT have reviewed and endorsed the financial results. Chair of PL, Ms Julie Busch and Chief Executive Officer of PL, Ms Kath Thom provided the Performance Report of Peninsula Leisure.

**2. Other Stakeholders**

There are no other stakeholders.

**Analysis (Environmental / Economic / Social Implications)**

This report does not have any environmental, economic or social implications for discussion.

**12.7 Consolidated Performance Report - including Peninsula Leisure - Six Months July to December 2025****Executive Summary****Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

The Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to the content of the report.

Legal

The Local Government Act 2020 states that a council must prepare and adopt financial policies that give effect to the financial management principles at section 101:

- Revenue, expenses, assets, liabilities, investments and financial transactions must be managed in accordance with a Council's financial policies and strategic plans.
- Financial risks must be monitored and managed prudently having regard to economic circumstances.
- Financial policies and strategic plans, including the Revenue and Rating Plan, must seek to provide stability and predictability in the financial impact on the municipal community.
- Accounts and records that explain the financial operations and financial position of the Council must be kept.

Council is required under the Local Government (Planning and Reporting) Regulations 2020 to review the performance of the Council against the Council Plan, at least every six months.

Policy Impacts

Not applicable

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

Council has implemented a number of risk mitigation processes including:

- Development of a 10-year Financial Plan which assists in determining Council's financial viability into the future.
- Council is subject to an annual external audit process and also has its own internal audit function which reviews critical processes from time to time.
- Council also has an "Instrument of Delegation" which clearly defines each person's level of financial authority.
- Council has numerous policies and internal checking processes to assist with ensuring that Council's processes and source data is accurate, and the risk of fraud is minimised.

**Conclusion**

The 2025-26 Mid-year Council & Wellbeing plan and Budget Performance Report highlights that Council is performing well against Council Plan actions and overall is making good progress towards their delivery.

**12.7 Consolidated Performance Report - including Peninsula Leisure - Six Months July to December 2025****Executive Summary**

Council is working closely with PL to manage the financial implications of the facility. PL's focus on delivering best practice health and wellbeing programs and services for the community remains at the heart of what PL does.

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**ATTACHMENTS**

Attachment A: [!\[\]\(830769b31eeeaca920791081939ff8ba\_img.jpg\)](#) Consolidated Performance Report - Mid-year July to December 2025 (*Under Separate Cover*)

Attachment B: Peninsula Leisure P/L Performance Report - Q2 October to December 2025 - **CONFIDENTIAL**

**Executive Summary****13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework**

*Enquiries: (Shweta Babbar: Customer Innovation and Arts)*

*Email: Shweta.babbar@frankston.vic.gov.au*

**Council Plan**

Level 1:

Council Performance and Leadership

Level 2:

Provide good governance and ensure Councillors are demonstrating to the community the highest standards of, integrity, transparency, respect, and accountability

**Purpose**

To present Council with the Sister and Friendship City Relationships Framework that provides a clear and consistent approach for how Frankston City Council establishes, manages, reviews and exits current and future Sister and Friendship City relationships.

**Recommendation (Director Customer Innovation and Arts)**

That Council:

1. Notes Frankston City Council has formal Sister and Friendship City relationships with four (4) cities, including:
  - a. Susono, Japan (Sister City relationship established in February 1982);
  - b. Wuxi, China (Sister City relationship established in October 2011);
  - c. Suva, Fiji (Sister City relationship established in November 2021);
  - d. Annapolis, USA (Friendship City relationship established in November 2025);
2. Notes all Sister and Friendship City relationships are formalised through agreements between Frankston City Council and the respective municipal government;
3. Acknowledges Sister and Friendship City relationships have historically delivered cultural, educational, economic and humanitarian outcomes for the Frankston community, including cultural celebrations and visitor attraction, student learning and exchange opportunities, business investment and job creation (notably within the Carrum Downs Industrial Precinct), and humanitarian aid;
4. Endorses the Sister and Friendship City Framework, which outlines how it manages, reviews and exits current and future Sister and Friendship City relationships;
5. Notes officers will assess a proposal from Wichita Area Sister Cities Inc on their proposal to establish a Friendship City relationship between Wichita USA and Frankston Australia and report back to Council in April 2026;
6. Notes a Councillor Travel Policy will be developed and will be presented to Council for noting at its meeting on 20 April 2026; and
7. Notes regular updates will be received through the Chief Executive Officer's quarterly report.

**Key Points / Issues**

- At its meeting on 8 December 2025, Councillor Sue Baker tabled a Notice of Motion regarding Sister Cities / Friendship Cities Framework. It was resolved that Council:

**13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework****Executive Summary**

1. *Notes, at the 11 August 2025 Meeting, it was resolved that Council:*
    6. *Supports the development of a strategic Sister and Friendship City relationship framework for consideration by no later than December 2026 that details a clear, consistent and strategic approach for how Council manages all current and future Sister and Friendship City relationships;*
  2. *Seeks the Framework be brought forward and a report be presented at the March 2026 Council Meeting with the draft Sister Cities Framework. This is in recognition that a number of actions have been highlighted in the Mayor's Delegate's Report following a recent overseas trip regarding Sister/Friendship Cities. To assist good governance and decision making about any actions proposed, Councillors would benefit from an agreed Framework on which to base this decision making;*
  3. *Notes the Framework is to include, but not limited to, the following:*
    - o definitions of Sister/Friendship Cities;*
    - o the purpose for building relationships;*
    - o governance framework and risk management; and*
    - o process for new associations, renewals and exit strategy.*
- The above resolution highlights a clear need that Council's international relationships:
    - o Are supported by a consistent and transparent governance framework;
    - o Are aligned with Council's strategic priorities and community expectations;
    - o Comply with Australian Government foreign relations requirements; and
    - o Provide a sound basis for assessing proposed activities, travel, investment or resourcing decisions.
  - The proposed Sister and Friendship Cities Framework responds directly to these expectations.

Current Sister and Friendship City relationships

- Susono, Japan – Sister City relationship established in February 1982;
- Wuxi, China – Sister City relationship established in October 2011;
- Suva, Fiji – Sister City relationship established in November 2021;
- Annapolis, USA – Friendship City relationship established in November 2025;
- Each relationship has developed under different historical contexts and governance arrangements. The Framework provides a consistent lens through which these existing relationships can be managed, reviewed and, where required, renewed or exited.

Definitions of relationships

- There does not appear to be an official definition of the two types of relationships and often the two terms are used interchangeably. However, the general practice or agreement shows that they can be differentiated as follows:



**13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework****Executive Summary****Sister City**

- Formal connection between two cities that help develop enduring networks of communication between cities of the world, increase understanding and relationships at a person-to-person level through city-to-city relationships. Other characteristics include:
  - Formal Sister City Agreement signed
  - Active program of events /activities that are diverse in nature (municipal, business, professional, educational)
  - Multicultural committee actively supports the relationship
  - Benefits: Trade and Economic Development
  - Long term

**Friendship City**

- A partnership between two cities that is more limited in scope and are sometimes created when the city already has a Sister City with a city in the same country. Other characteristics include:
  - Memorandum of Understanding signed
  - Co-operation and communication is active
  - No formal committee involvement
- The draft Sister and Friendship Cities Framework has been deliberately structured to respond directly to the matters raised by Councillors through the Notices of Motion considered in August and December 2025.
- Specifically, the Framework:
  - **Provides clear and consistent definitions** - The Framework establishes clear definitions for Sister City, Friendship City and project-based international partnerships, addressing concerns about inconsistent use of terminology and expectations.
  - **Clarifies the purpose and strategic rationale for relationships** - The Framework requires that all current and future relationships demonstrate a clear strategic justification, including alignment with Council's endorsed strategies and community priorities.
  - **Introduces measurable benefits and outcomes** - Each relationship must now be supported by a documented Benefits and Outcomes Plan, enabling Council to assess value, performance and return on investment over time.
  - **Strengthens governance and risk management** - Clear governance roles, approval pathways, reporting requirements, travel protocols and gift exchange principles are embedded to support transparency, accountability and good governance.
  - **Establishes formal review, renewal and exit processes** - The Framework introduces structured review points and an agreed exit strategy, ensuring Council retains the ability to discontinue relationships that are no longer delivering community benefit.

**13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework****Executive Summary**

- **Ensures compliance with Australian Government requirements** - Explicit reference is made to Department of Foreign Affairs and Trade (DFAT) obligations, ensuring Council's international engagements remain compliant with national foreign relations legislation.
- Together, these elements provide Councillors with a clear, consistent and defensible framework to guide future decision-making relating to Sister and Friendship City relationships.

**Financial Impact**

That Council commits the funding of \$20,000 towards Sister and Friendship City relationships and authorises the Chief Executive Officer to make the necessary adjustments to the Annual Budget.

This is a \$5,000 increase to the existing annual Sister City budget, which has primarily been utilised solely towards Frankston Susono Friendship Association related expenses. Throughout recent years, it has been identified that this funding model has created disparity across all of Frankston City's sister and friendship city relationships, with this new funding model reflecting a more equitable approach.

At the 11 August 2025 Council Meeting, Councillors endorsed a funding allocation of \$20,000 to be referred to the 2026-2027 Annual Budget process for consideration as per the below resolution:

*That Council:*

*Sister Cities and Friendship City*

*4. Endorses expenditure of the existing \$15,000, allocated in 2025-2026 Annual Council Budget for Frankston Susono Friendship Association (FSFA) towards subsidising student, teacher and parental attendance in an outbound delegation to Osaka and Susono, Japan, in October 2025, noting:*

*• Funding will be distributed to the FSFA for this allowed expenditure in addition to expenditure relating to the following activities:*

*o The aforementioned outbound delegation to Osaka and Susono (primary priority);*

*o Administration of FSFA monthly and Annual General Meetings, inclusive of venue hire, catering and minute taking;*

*o Land rent costs related to the Susono Garden site (Moorooduc Highway, Frankston);*

*o Audit and compilation of FSFA financial reports;*

*• Prior to funding execution, the FSFA is required to provide detailed financials for 2024-2025 and planned expenditure for 2025-2026;*

*• Funding for the October outbound delegation is inclusive of costs associated with flights, travel (taxis), accommodation, event, gifts and other outbound delegation related expenses;*

*• Unspent funds will be retained by Council for expenditure across other Sister and Friendship City relationship activities;*

*5. Endorses an increase from the existing \$15,000 to Frankston Susono Friendship Association to a new recurrent \$20,000, be referred to the*

**13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework****Executive Summary**

*2026/2027 Annual Budget process for consideration, that is to be utilised for activities across all formal Sister and Friendship City relationships, with the relationships to be managed directly between the local government organisations;*

*6. Supports the development of a strategic Sister and Friendship City relationship framework for consideration by no later than December 2026 that details a clear, consistent and strategic approach for how Council manages all current and future Sister and Friendship City relationships;*

*7. Notes the Frankston Susono Friendship Association (FSFA) may be eligible to apply for one-off funding to assist not-for-profit community organisations with services, programs or projects that meets existing and emerging local community needs as part of Council's annual Community Grants Program. Additional grant funding opportunities from other levels of government may also apply;*

*8. a) Formally writes to the Mayor of Susono City Council thanking him and his city council for the 2025 Susono delegation received in Frankston, which included the Susono Deputy Mayor. The letter is to also reinforce the principles espoused in the re-affirmation pledge signed between Frankston City and Susono City on the 1st of August 2025;*

*b) In this letter, it is to be stated - a demonstration of goodwill – that the Mayor Bolam will briefly visit Susono (the first time since 2018 a Frankston Mayor or Councillor has visited Susono) in October 2025 to pay respect to the people of Susono and discuss future opportunities to advance the longstanding relationship;*

**Consultation****1. External Stakeholders**

Council has incorporated advice and guidance notes provided by the Department of Foreign Affairs and Trade and information gathered from other Council's across Victoria in developing the draft Framework.

**2. Other Stakeholders**

Relevant teams from across Council have been consulted in the development of the Framework.

**Analysis (Environmental / Economic / Social Implications)**Environmental Implications

The adoption of the Sister and Friendship Cities Framework has no direct environmental impacts. Any future activities undertaken through Sister or Friendship City relationships will be assessed on a case-by-case basis and delivered in accordance with Council's existing environmental policies, sustainability commitments and operational practices.

Economic Implications

The Framework provides a structured mechanism to ensure Council's international relationships are strategically aligned and deliver measurable economic benefits where relevant, including opportunities for trade, investment, business connections and skills exchange.

**13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework****Executive Summary**Social Implications

The Framework supports positive social outcomes by strengthening cultural exchange, community connection and international engagement in a controlled and transparent manner. It reinforces Council's commitment to inclusion, diversity and global citizenship, consistent with Council's Welcoming Cities commitments and Community Vision. Clear governance, risk management and review processes also support community confidence in Council's international activities.

**Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

The Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to the content of the report.

Legal

The Framework itself does not create legally binding international agreements. Any future Sister or Friendship City agreements will continue to require separate Council approval and must comply with all applicable legislative, policy and DFAT requirements at the time they are entered into.

Policy Impacts

The Sister and Friendship City Framework aligns with the following strategic Council documents:

- Council and Wellbeing Plan 2025–2029, particularly the strategic outcomes of Connected Places and Economy and Healthy and Inclusive Communities;
- Frankston City Community Vision 2040, supporting Frankston as a connected, inclusive and globally engaged coastal city;
- Economic Development and Skilled Community Strategy, including trade, investment attraction, skills exchange and innovation;
- Destination Events Strategy 2023–2028, where partnerships support cultural exchange, international event attraction and destination positioning; and
- Welcoming Cities accreditation, promoting inclusion, cultural connection and global engagement.

**Gender Impact Assessments**

No gender impact assessment was required. This initiative has no impact on our community or the public.

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

The Sister and Friendship City Framework provides a structured approach to identifying, managing and mitigating risks associated with Council's international engagements. By establishing clear governance arrangements, approval pathways, compliance requirements and review mechanisms, the Framework reduces financial, reputational, operational and foreign relations risks. It ensures that international

**13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework****Executive Summary**

relationships are entered into deliberately, monitored regularly, and assessed against agreed objectives, with clear provisions for review or discontinuation where risks outweigh benefits. This approach supports sound decision-making, transparency and accountability, while protecting Council's interests and reputation.

**Conclusion**

The Sister and Friendship Cities Framework provides Council with a clear, consistent and contemporary approach to managing its international civic relationships. It responds directly to Councillor direction by clarifying purpose, governance, compliance and decision-making processes, while ensuring international engagements deliver measurable benefits aligned to Council's strategic priorities and community aspirations. Adoption of the Framework strengthens transparency, accountability and risk management, and equips Council to confidently consider current and future Sister and Friendship City relationships in a structured, informed and defensible manner.

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**ATTACHMENTS**

Attachment A:[↓](#) Sister and Friendship City Framework - February 2026

**13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework  
Officers' Assessment****Background**Susono, Japan

The Frankston–Susono Sister City relationship agreement was signed in February 1982, based upon the aim that through promotion of friendship and goodwill and the development of educational, cultural, social and economic exchanges between the people of the two cities will strengthen knowledge and understanding between Australia and Japan.

Frankston High School and Derinya Primary School established ties with Susono schools. Frankston High maintains an ornamental Japanese Garden, supported by the Frankston Susono Friendship Association (FSFA).

The FSFA, a volunteer-led group, administers the relationship locally, with the Susono Overseas Friendship Association performing the same role in Japan. FSFA has received several awards from Sister Cities Australia for its dedication.

Council leases VicRoads land named Susono Way located off Frankston-Flinders Road adjacent to Frankston Private Hospital where a special garden and signage acknowledging the Frankston-Susono sister city relationship is located.

Wuxi, China

The Frankston–Wuxi Sister City relationship agreement was signed in October 2011, based upon a shared vision for economic cooperation and bilateral trade, and to enhance exchanges in the fields of social affairs, culture, tourism, education - particularly vocational education and high school partnerships - and the development of liveable cities.

To date, the relationship has been particularly active in facilitating inbound cultural and educational visits from Wuxi to Frankston. These exchanges have played a key role in building mutual understanding and goodwill between the two cities.

Frankston has commemorated the relationship by naming a popular waterfront footpath 'Wuxi Walk,' now a regular point of interest for visiting delegations and Chinese tourists.

Wuxi delegations have toured secondary schools and tertiary campuses in Frankston, including Chisholm Institute's Frankston campus, with interest in its redevelopment and advanced manufacturing programs. While numerous email introductions have been made between Wuxi representatives and Frankston secondary schools, formalised sister school agreements have yet to be established.

Suva, Fiji

The Frankston–Suva Sister City relationship was signed in November 2021, built on equal and mutually beneficial collaboration across culture, education, economic development, and community exchange. It emerged from Frankston's humanitarian support during Fiji's COVID-19 crisis, including donations of medical and essential supplies.

In June 2021, Frankston City Council provided a donation of \$5,500 AUD towards the delivery of hospital beds as part of the assistance to Fiji to assist with their response to the COVID-19 pandemic.

In October 2021, Frankston City Council coordinated further critical humanitarian assistance with the support of the local community and many local businesses to donate approximately \$8,400 of essential materials and goods, particularly aimed at mothers and baby products for newborns. Additionally, Council provided a further



**13.1 Response to 2025/NOM24 Sister Cities / Friendship Cities Framework  
Officers' Assessment**

financial donation of \$6,000 AUD to assist the Fijian community in their ongoing COVID-19 recovery efforts.

In 2022, Frankston Council Mayor Kris Bolam JP visited Suva Fiji and provided artwork from a local artist to Suva City Council as a gesture of friendship and goodwill following the agreement to form a Sister City relationship.

Annapolis, USA

Frankston City Council and the City of Annapolis, Maryland (USA) established a Friendship City relationship in 2025.

The relationship establishes a symbolic and non-binding partnership to promote goodwill, cultural understanding, and the exchange of ideas for the benefit of both communities

Initial dialogue began in 2024 following international networking facilitated through community, business, and sister city contacts. Both cities recognised shared interests in coastal resilience, heritage preservation, and community engagement.

**Issues and Discussion**

Frankston City Council does not currently have a dedicated strategy guiding international investment or visitation attraction, with existing officer resourcing primarily focused on the administrative coordination of Sister and Friendship City relationships.

The Frankston–Susono Friendship Association (FSFA) has historically played an important, volunteer-led role in supporting community-based cultural activities associated with Council's Sister City relationship with Susono, Japan. Over time, Council has provided funding support to assist the FSFA with a range of operational and site-related matters, including:

- Administration of monthly meetings and Annual General Meetings, including venue hire, catering and minute-taking;
- Land rent costs associated with the Susono Garden site (Moorooduc Highway, Frankston);
- Audit and compilation of financial reports; and
- Maintenance and improvements to the Japanese Garden at Frankston High School and the Susono Garden at Susono Way.

While this support reflects the long-standing nature of the Susono relationship and the unique role played by the FSFA, it differs from Council's typical approach to funding and supporting local community groups more broadly. In the absence of a formal framework, this has created inconsistency in how Council support is applied across community organisations.

**Options Available including Financial Implications**

The resource requirements associated with this report are \$20,000 compared to the annual budget allocation of \$15,000 for this purpose.





REM REFERENCE	A5705555	
DOCUMENT TYPE	Framework	
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## 1. Purpose of this Framework

The Sister and Friendship Cities Framework provides a clear, consistent and strategic approach for how Frankston City Council establishes, manages, reviews and exits international partnerships.

The Framework ensures that all Sister City, Friendship City and related international partnerships:

- Deliver clear, measurable benefits to the Frankston City community;
- Are aligned with Council's strategic priorities and the Community Vision;
- Are governed transparently and responsibly;
- Comply with Australian Government foreign relations requirements, including the Foreign Relations (State and Territory Arrangements) Act 2020; and
- Reflect contemporary local government best practice, with a focus on outcomes rather than symbolic relationships.

## 2. Strategic Alignment

International partnerships such as Sister and Friendship City relationships are a mechanism to support Council's broader strategic objectives and deliver tangible outcomes for the Frankston City community.

All Sister and Friendship City relationships must demonstrate alignment with one or more of the following Council-endorsed strategic documents:

- **Council and Wellbeing Plan 2025–2029**, particularly the strategic outcomes of Connected Places and Economy and Healthy and Inclusive Communities;

- **Frankston City Community Vision 2040**, supporting Frankston as a connected, inclusive and globally engaged coastal city;
- **Economic Development and Skilled Community Strategy**, including trade, investment attraction, skills exchange and innovation;
- **Destination Events Strategy 2023–2028**, where partnerships support cultural exchange, international event attraction and destination positioning; and
- **Welcoming Cities accreditation**, promoting inclusion, cultural connection and global engagement.

### 3. Background and context

International partnerships enable cities to build people-to-people links, share knowledge and explore opportunities for economic, cultural and social collaboration.

Historically, Sister City relationships were the primary mechanism for international engagement between cities. Contemporary local government practice has shifted towards more targeted, outcomes-focused arrangements, including Friendship Cities and project-based partnerships, to ensure that resources are directed toward partnerships that deliver measurable community benefit.

Frankston City Council currently maintains the following international relationships:

- Susono, Japan – Sister City (established February 1982);
- Wuxi, China – Sister City (established October 2011);
- Suva, Fiji – Sister City (established November 2021);
- Annapolis, United States of America – Friendship City (established November 2025).

### 4. Scope

This Framework applies to all international partnerships entered into by Frankston City Council at a city-to-city and city administration level.

The Framework applies to the following types of arrangements:

- **Sister Cities:** Formal, long-term (up to five years), multi-dimensional partnerships involving collaboration across areas such as culture, education, economic development, events and governance.
- **Friendship Cities:** Targeted, time-limited (one to three years) partnerships focused on goodwill, cultural exchange or a specific strategic opportunity. Friendship City relationships may act as a precursor to a Sister City relationship or as a deliberate alternative where a lighter-touch model is more appropriate.



- **Project-Based Partnerships:** Time-limited collaborations established for a defined purpose (for example, a specific event exchange, business mission or skills pilot). Project-based partnerships are approved separately and do not constitute a Sister or Friendship City relationship.

This Framework does not apply to memorandum of understanding or agreements entered into by community organisations, schools, business chambers, sporting clubs or other non-Council entities. Such partnerships are encouraged to be community-led and sit outside this Framework.

## 5. Guiding Principles

The following principles guide the establishment, continuation, review and cessation of all Sister and Friendship City relationships:

- **Mutual benefit:** Partnerships must deliver clear, shared and measurable value for both Frankston City and the partner city.
- **Cultural exchange:** All relationships must support Council's strategic objectives and community priorities.
- **Community benefit:** Activities should involve and benefit Frankston residents, businesses, schools, artists and community groups.
- **Economic value:** Where relevant, partnerships should support trade, investment, skills development and business connections.
- **Sustainability:** Partnerships must be financially and operationally viable within Council's resources.
- **Transparency and accountability:** Decisions, activities and expenditure must be clearly documented and reported.
- **Risk awareness:** Partnerships must be managed in a way that minimises financial, reputational, governance and foreign relations risk.

## 6. Justification for establishing or continuing a relationship

Council will only establish or continue a Sister or Friendship City relationship where there is a clear strategic case.

A proposal to establish, renew or continue a relationship must demonstrate:

- Why this city
  - Strategic alignment with Frankston City Council's priorities and community expectations and needs
  - Similarities between two cities: social, cultural, economic, population, physical



- Why now
  - A defined opportunity or need (e.g. trade pathways, cultural exchange, event opportunities)
  - Evidence of partner city readiness, capacity and commitment
- Why this model
  - Clear rationale for Sister or Friendship City or project-based partnership
  - Proportional outcomes from expected benefits and level of Council commitment required

## 7. Measurable benefits and outcomes

Each Sister and Friendship City relationship must have a documented Benefits and Outcomes Plan approved as part of the agreement.

Measures may include, but are not limited to:

- **Economic outcomes:** Business connections facilitated, trade or investment opportunities progressed, or delegations supported.
- **Cultural and community outcomes:** Cultural exchanges delivered, events or festivals supported, community participation achieved.
- **Skills and knowledge outcomes:** Professional exchanges, shared learning initiatives or service innovation outcomes.
- **Place and reputation outcomes:** International exposure, destination positioning or profile-raising opportunities for Frankston.

These measures form the basis of annual reporting and renewal or discontinuation decisions.

## 8. Governance and Oversight

### 8.1. Council role

- Council approval via resolution is required to:
  - Establish new, renew or terminate a Sister or Friendship City relationship
  - Approve international travel associated with these relationships
  - Approve gift exchanges between cities

### 8.2. Officer and Councillor roles

- A nominated Director and Manager oversees operational, diplomatic and media-related activities
- Day-to-day management sits with Council officers



- The Mayor is the principal Councillor liaison for ceremonial, diplomatic and media-related activities

#### 8.3. Financial management

- Activities must be delivered within Council's endorsed operational budgets
- Any additional funding requires Council approval via a resolution

#### 8.4. Travel

- International travel must have clear purpose and defined benefit to Frankston City
- All travel requires Council resolution and must comply with relevant travel related policies

#### 8.5. Gift exchanges

- Gift exchanges may occur as part of formal Sister and Friendship City engagements and are intended to recognise cultural protocol, goodwill and diplomatic practice.
- All gift exchanges must comply with Council's gift policies, including declaration and recording requirements.
- Monetary gifts, or gifts that could reasonably be perceived as influencing decision-making, must not be offered or accepted.
- Where practicable, gifts should be symbolic, locally representative of Frankston City, and approved in advance by the relevant Director.

## 9. Risk Management and Compliance

#### 9.1. DFAT Compliance

All international partnerships must comply with the Foreign Relations (State and Territory Arrangements) Act 2020 and associated guidance issued by the Department of Foreign Affairs and Trade.

As a local government, Frankston City Council is a non-core State/Territory entity. All Sister and Friendship City agreements are non-core foreign arrangements and must be notified to the Australian Government through the Foreign Arrangements Portal.

#### 9.2. Risk considerations



Council must apply appropriate due diligence when entering or managing international relationships, including consideration of:

- Governance and decision-making arrangements;
- Financial and reputational risk;
- Dispute resolution and termination provisions; and
- Alignment with Australian foreign policy and national interests.

## 10. Monitoring, Review and Reporting

### 10.1. Annual reporting

An annual report on all Sister and Friendship City relationships will be provided to Council, outlining activities, expenditure and progress against agreed outcomes.

Where international travel occurs, a post-travel report will be provided to Council within two months of travel completion.

### 10.2. Renewal review

Prior to the end of an agreement term, Council will receive a review assessing:

- Achievement of stated objectives;
- Measurable community and economic benefits;
- Financial and operational sustainability; and
- Ongoing strategic alignment.

A recommendation will be made to renew, amend or discontinue the relationship.

## 11. Discontinuation and Exit Strategy

Council may initiate a review or discontinue a Sister or Friendship City relationship at any time if it is no longer delivering its intended purpose or outcomes.

Discontinuation:

- Requires Council resolution; and
- Will be managed respectfully and diplomatically, consistent with international engagement principles and Australian Government guidance.



## 12. Framework review

This Framework will be reviewed periodically to ensure it remains contemporary, compliant and aligned with Council's strategic direction and best practice in international local government engagement.





**Executive Summary****13.2 Response to 2025/NOM12 - Kananook Creek Corridor**

Enquiries: (Vishal Gupta: Infrastructure and Operations)

Email: Vishal.Gupta@frankston.vic.gov.au

Council Plan

Level 1: Natural Environment

Level 2: Take a collaborative approach with State agencies to sustainably manage our stormwater and drainage assets, reducing impacts to our community and natural waterways

**Purpose**

To respond to Council's 2025/NOM12 seeking a report to be presented on management of the Kananook Creek Corridor.

**Recommendation (Director Infrastructure and Operations)**

That Council:

1. Receives the report on the status and management of the Kananook Creek corridor, compiled based on the information from Council report from its meeting on 22 May 2017, relevant strategies, and a presentation to the Foreshore Advisory Committee on Kananook Creek in February 2025;
2. Receives the attached report in response to actions requested by 2025/NOM12;
3. Notes, through Council advocacy, the investigation of creek desilting is now recognised as a placemaking action in the Dandenong Catchment Integrated Water Management (IWM) Action Plan, coordinated by DEECA, providing a pathway for multi-agency funding collaboration; and
4. Notes the most appropriate mechanism for addressing future management priorities for the Kananook Creek corridor is through Melbourne Water's forthcoming Healthy Waterways Strategy review.

**Key Points / Issues**

- At its meeting on 21 July 2025, Councillor Green tabled a Notice of Motion (2025/NOM12) regarding the management of Kananook Creek Corridor. It was resolved that Council:
  1. *Notes the importance of the Kananook Creek to the Frankston Community and wider environmental eco-system;*
  2. *Reviews the 2015 Kananook Creek Corridor plan, documented Summary of findings from the Kananook Creek Governance Group Planning Session 05 April 2022 and Ongoing Recommendations and any other relevant creek plans and reports including Council meeting reports, assessing each report for current relevance and utility;*
  3. *Liaises with all relevant owning external stakeholders (MP's, DEECA, Melbourne Water) in seeking practicable opportunities for stakeholder collaboration and funding to improve the plan and outlook for the creek;*
  4. *Notes the importance of the many volunteer / environmental groups that have an interest in the creek and considers for inclusion any specific advocacy proprieties the group may have in their report;*

**13.2 Response to 2025/NOM12 - Kananook Creek Corridor****Executive Summary**

5. *Notes that community members and volunteer/environmental groups continue to advocate independently of council; and that council advocacy is intended to augment and not replace this independent advocacy;*
  6. *Determines and presents any key achievable and practical (and costed where possible) advocacy priorities for the future of the creek for council to consider in future budget planning process; and*
  7. *Receives a report at the February 2026 Council Meeting, limited to the matters listed below:*
    - a. *Relevant documents for future consideration (as per item 2);*
    - b. *Consultation findings with relevant stakeholders (as per item 3);*
    - c. *Key achievable advocacy priorities (as per items 4, 5 and 6);*
    - d. *Clarifying the Ownership and Management role and responsibilities for the Kananook creek.”*
- Kananook Creek is a significant environmental, recreational and drainage asset for the Frankston community and the wider coastal ecosystem. It provides flood mitigation, ecological connectivity, active and passive recreation opportunities, boating access and contributes to the identity and liveability of Frankston. Ongoing community interest and advocacy reflect the creek’s high social, environmental and economic value.
  - The Kananook Creek Corridor Management Plan (2009) was adopted with a 15-year horizon and reached the end of its intended life in 2024, setting out strategic and prioritised actions across drainage, water quality, land use, recreation, biodiversity and heritage.
  - The majority of actions were strategic or investigative and delivered through a shared multi-agency governance framework, with advice from Melbourne Water indicating that most implementable actions have been completed, superseded or absorbed into broader regional strategies, particularly the Healthy Waterways Strategy (2018–2028).
  - As Melbourne Water no longer prepares creek-specific corridor plans and the 2009 plan no longer aligns with current governance or funding frameworks, it has been retired as an operational tool, with remaining objectives better addressed through contemporary regional planning and inter-agency collaboration.
  - The Kananook Creek Governance Group Planning Summary & Key Projects (June 2022) remains relevant as an articulation of community and agency aspirations, however it is advocacy-focused and non-costed, and does not constitute an adopted delivery plan.
  - Melbourne Water’s Healthy Waterways Strategy (2018–2028) is now the primary guiding document for waterway management, with the draft Kananook Creek Estuary Management Plan operating as a supporting, non-public implementation tool rather than a replacement corridor plan.
  - Past Council reports, including the 2017 Ministerial Advisory Committee report, remain relevant in identifying unresolved governance and resourcing issues.
  - Council officers have liaised with Melbourne Water, including through a meeting on 15 December 2025. These discussions confirm that opportunities for

**13.2 Response to 2025/NOM12 - Kananook Creek Corridor****Executive Summary**

collaboration are primarily through regional strategies and external funding pathways, rather than the development of a new standalone creek plan.

- Melbourne Water has also advised that the next opportunity for significant community and Council input into regional waterway priorities will occur during the development of the next Healthy Waterways Strategy, with engagement scheduled to commence from 2026 ahead of its completion by 2028. This process will involve Councils, State agencies, Traditional Owners and community stakeholders, and will provide the appropriate forum to raise any outstanding issues or aspirations for Kananook Creek.
- Accordingly, it would be premature to undertake broad, parallel engagement with external stakeholders at this time, as this could create duplication, inconsistent messaging and confusion regarding roles and responsibilities, priorities and timing. A coordinated approach aligned with the forthcoming Healthy Waterways Strategy engagement process is considered the most effective and efficient mechanism to progress stakeholder collaboration.
- Numerous volunteer, environmental and community groups continue to play an active role in advocating for the health and future of Kananook Creek. Their priorities commonly include water quality, sediment management, access, amenity and environmental protection.
- Council officers recognise the importance of these groups and acknowledges that community advocacy occurs independently of Council, with Council's role being to augment and support.
- Based on the reviewed documents, the most achievable near-term advocacy priority is the investigation and design of desilting options for the lower reaches of Kananook Creek (mouth to Beach Street). Broad cost estimates undertaken in 2024 is \$10,000,000 to carry out desilting operations from Frankston boat ramp to Beach Street Bridge (total length ~735m).
- Notably, Council has previously been successful in getting the investigation of creek desilting recognised as a placemaking action in the Dandenong Catchment Integrated Water Management (IWM) Action Plan, coordinated by DEECA, providing a pathway for multi-agency funding collaboration.
- Other practical advocacy priorities include clarifying agency roles and responsibilities, improving inter-agency coordination, supporting community activation initiatives, and positioning Council to influence priorities through the forthcoming Healthy Waterways Strategy review (commencing engagement from 2026).
- Management of Kananook Creek remains subject to a shared governance framework. Melbourne Water manages flood risk, drainage infrastructure and base flows; Parks Victoria is the port manager for navigable sections; DEECA is the Crown land owner; and Frankston City Council manages Council-owned land, assets, planning controls and community facilities. While this arrangement is complex and can be difficult for the community to navigate, it is the current statutory framework and remains unchanged.

**Financial Impact**

Council continues to deliver the annual maintenance dredging program at the mouth of Kananook creek with an estimated spend of \$300,000 in 2025/26 partly funded by state government contribution capped at \$110,000.

**13.2 Response to 2025/NOM12 - Kananook Creek Corridor****Executive Summary**

There are no other financial implications associated with the recommendations of this report.

**Consultation****1. External Stakeholders**

Council officers have undertaken discussions with Melbourne Water officers to seek updates to inform this report.

**2. Other Stakeholders**

Internal consultation with Council's Environment and Sustainability team have been undertaken to seek clarifications in relation to the Kananook Creek Corridor Management Plan and progress of the Kananook Creek Estuary Management Plan.

A meeting was held with Councillor Emily Green and Councillor Nathan Butler on Thursday 15 January 2026 to discuss the outcomes of our investigations in response to 2025/NOM12 – Kananook Creek Corridor.

**Analysis (Environmental / Economic / Social Implications)**Environmental Implications

Kananook Creek is an important estuarine and ecological corridor that provides flood mitigation, water quality treatment, habitat connectivity and biodiversity values within a highly modified urban catchment. The matters considered in this report reinforce that most historical environmental actions have either been completed or are now addressed through regional frameworks such as Melbourne Water's Healthy Waterways Strategy and supporting Estuary Management Plans.

Future environmental improvements, including investigations into sediment management and water quality, are best progressed through coordinated regional processes and evidence-based planning. This approach reduces the risk of ad hoc interventions that may have unintended environmental consequences and ensures that any future works are aligned with broader catchment objectives, statutory approvals and contemporary environmental standards.

Community concerns continue regarding algal growth and occasional oil slicks in Kananook Creek. Melbourne Water manages these issues in line with the *Healthy Waterways Strategy*.

Options to control algal growth are limited. Increasing water levels is not feasible due to pump capacity constraints and flood risk to the Frankston community. Manual removal is impractical due to access limitations, cost, the scale of impact, and limited long-term effectiveness, as blooms are seasonal. Melbourne Water now have continuous dissolved oxygen monitoring in the creek, an analysis of this data, shows no issues with the level of dissolved oxygen in the creek. Algal growth is largely seasonal and is expected to subside with cooler temperatures and increased rainfall.

Oil slicks are managed through containment booms deployed by Melbourne Water. These are monitored and removed once the slick has cleared, as full capture in a creek environment is not feasible.

Economic Implications

The reviewed plans and reports do not commit Council to funded capital works or ongoing operational expenditure. Identified initiatives, including investigations into desilting, are advocacy and planning focused, with costs to be determined through future technical investigations and subject to external funding availability.

**13.2 Response to 2025/NOM12 - Kananook Creek Corridor****Executive Summary**

Council officers are actively pursuing external funding opportunities, including through the Dandenong Catchment Integrated Water Management Action Plan, to minimise financial exposure to Council.

Aligning future advocacy with established regional strategies provides a more efficient pathway to leverage State and Commonwealth funding and avoids the financial risk associated with developing or maintaining standalone plans that are not supported by current funding frameworks.

Social Implications

Kananook Creek is highly valued by the community for recreation, amenity, environmental connection and as part of Frankston's identity. Community members and volunteer and environmental groups continue to advocate strongly for the creek's protection and enhancement, often independently of Council. The considerations in this report support a coordinated approach that recognises and respects this ongoing advocacy while ensuring Council engagement is structured, consistent and aligned with regional processes.

Clear communication regarding governance, responsibilities and realistic timeframes is critical to managing community expectations and maintaining trust. Future engagement through the Healthy Waterways Strategy review will provide an appropriate and inclusive forum for community, agency and Traditional Owner input into long-term priorities for Kananook Creek.

**Legal / Policy / Council Plan Impact**Charter of Human Rights and Responsibilities

The Charter of Human Rights and Responsibilities has been considered in the preparation of this report but is not relevant to the content of the report.

Legal

Nil.

Policy Impacts

This report has relevance to Council's Council and Wellbeing Plan 2025-2029. Specifically it relates to Strategic Outcome 2: Natural Environment's Strategic Objective 2.4: Take a collaborative approach with state agencies to sustainably manage our stormwater and drainage assets, reducing impacts to our community and natural waterways.

**Gender Impact Assessments**

No gender impact assessment was required. This initiative has no impact on our community or the public.

Officer's Declaration of Interests

Council officers involved in the preparation of this report have no Conflict of Interest in this matter.

**Risk Mitigation**

The approach outlined in this report mitigates key strategic, financial and reputational risks by aligning Council's advocacy and engagement with established regional planning frameworks and statutory responsibilities. Deferring broad stakeholder engagement until the commencement of Melbourne Water's Healthy Waterways Strategy review reduces the risk of duplication, inconsistent messaging and unrealistic

**13.2 Response to 2025/NOM12 - Kananook Creek Corridor****Executive Summary**

community expectations regarding roles, funding and delivery timeframes. Progressing preparatory actions, such as technical investigations and funding applications, limits Council's financial exposure while maintaining readiness to respond to future opportunities.

Clear communication of governance arrangements and responsibilities also reduces the risk of community misunderstanding and reinforces Council's role as a collaborator and advocate rather than the sole delivery authority.

**Conclusion**

This report responds to the Notice of Motion by confirming the importance of Kananook Creek to the Frankston community and wider environment, reviewing the relevance of existing plans and reports, and clarifying current governance, responsibilities and engagement pathways.

The review demonstrates that the former Kananook Creek Corridor Management Plan has concluded and that contemporary management of the creek is now best progressed through regional frameworks led by Melbourne Water.

Council's role is most effectively focused on coordinated advocacy, clear communication and alignment with established regional planning and funding processes.

Progressing future priorities through the forthcoming Healthy Waterways Strategy review provides the most appropriate, transparent and collaborative pathway to address long-term outcomes for Kananook Creek while managing risk, expectations and Council's financial exposure.

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**ATTACHMENTS**

Attachment A: [↓](#) Report in Response to 2025 NOM12 - Kananook Creek Corridor - Feb 2026



# Report in Response to 2025 NOM12 - Kananook Creek Corridor

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## 1.0 Background

At its meeting on 21 July 2025, Councillor Green tabled a Notice of Motion (2025/NOM12) regarding the management of Kananook Creek Corridor. It was resolved that Council:

1. *Notes the importance of the Kananook Creek to the Frankston Community and wider environmental eco-system;*
2. *Reviews the 2015 Kananook Creek Corridor plan, documented Summary of findings from the Kananook Creek Governance Group Planning Session 05 April 2022 and Ongoing Recommendations and any other relevant creek plans and reports including Council meeting reports, assessing each report for current relevance and utility;*
3. *Liaises with all relevant owning external stakeholders (MP's, DEECA, Melbourne Water) in seeking practicable opportunities for stakeholder collaboration and funding to improve the plan and outlook for the creek;*
4. *Notes the importance of the many volunteer / environmental groups that have an interest in the creek and considers for inclusion any specific advocacy proprieties the group may have in their report;*
5. *Notes that community members and volunteer/environmental groups continue to advocate independently of council; and that council advocacy is intended to augment and not replace this independent advocacy;*
6. *Determines and presents any key achievable and practical (and costed where possible) advocacy priorities for the future of the creek for council to consider in future budget planning process; and*
7. *Receives a report at the February 2026 Council Meeting, limited to the matters listed below:*
  - a. *Relevant documents for future consideration (as per item 2);*
  - b. *Consultation findings with relevant stakeholders (as per item 3);*
  - c. *Key achievable advocacy priorities (as per items 4, 5 and 6);*
  - d. *Clarifying the Ownership and Management role and responsibilities for the Kananook creek."*

This report presents a summary of the relevant contents of the documents, and a meeting held with Melbourne Water on 15 December 2025:

- Past Council Report (Confidential) presented to Council on Monday, 22 May 2017, at its OM301 meeting, relevant to Kananook Creek corridor management arrangements based on the Ministerial Advisory Committee Report 2017.
- Contents and status of the following Strategies and Plans:
  1. Kananook Creek Corridor Management Plan 2009
  2. Kananook Creek Governance Group Planning Summary & Key Projects - Jun 2022
  3. Melbourne Water's Estuary Management Plan (Kananook Creek)



- 4. Melbourne Water's Healthy Waterways Strategy 2018-2028
- Presentation to Foreshore Advisory Committee on Kananook Creek – Feb 2025

## 2.0 Status of Plans

### 2.1 Kananook Creek Corridor Management Plan

The Kananook Creek Corridor Management Plan was initially prepared in 2009, and internally reviewed in 2015, with a 15-year horizon and reached the end of its intended life in 2024. The program of actions, prioritised as high, medium and low across themes including drainage and flood management, water quality, land use, recreation, biodiversity and heritage.

The majority of actions identified in the plan were strategic, investigative or policy-based, with responsibility distributed across multiple agencies rather than solely Council, reflecting the creek's shared governance framework.

During the internal review of the action plan in 2015, it was found that many priority actions have since been completed, superseded or absorbed into broader regional strategies and delivery programs, particularly Melbourne Water's Healthy Waterways Strategy and associated implementation initiatives. Advice from Melbourne Water indicates that most implementable actions within the plan have been completed or superseded by more contemporary regional strategies.

Melbourne Water no longer prepares creek-specific corridor plans of this type. Instead, waterway management is guided by the 'Healthy Waterways Strategy (2018–2028)', which applies across the Port Phillip and Westernport region.

The plan assumed an evolving governance and funding environment, with later-stage actions contingent on future priorities, resourcing and regional policy alignment, rather than fixed capital delivery commitments.

As the plan reached the end of its intended life in 2024, it is now outdated as an operational framework, and its remaining objectives are more appropriately addressed through contemporary regional planning processes and inter-agency collaboration mechanisms.

### 2.2 Estuary Management Plan (EMP – Melbourne Water)

Melbourne Water's Estuary Management Plan (EMP) for Kananook Creek is a supporting implementation document developed to assist in delivering the objectives of the Healthy Waterways Strategy 2018–2028. It is not a standalone corridor or place-based management plan, and it is not intended to replace the former Kananook Creek Corridor Management Plan. Instead, the EMP focuses specifically on how estuarine systems such as Kananook Creek contribute to, and are managed within, the broader regional waterway framework.

The primary purpose of the EMP is to translate the high-level outcomes and performance objectives of the Healthy Waterways Strategy into practical, on-



ground actions for estuaries. It identifies existing activities, responsibilities and gaps across partner agencies, and outlines indicative actions that may contribute to improving environmental condition, amenity and function of the estuary over time. Importantly, the EMP does not create new statutory responsibilities, commit agencies to funded works, or override existing legislative roles.

The EMP functions as a living, working document used by Melbourne Water and its partners to coordinate delivery, track progress and inform future funding bids. It is intended to be updated and refined over time as actions are completed, new information becomes available, or priorities change.

In practice, the EMP provides a coordination and accountability tool, rather than a community-facing master plan. It helps align agency efforts, supports advocacy for external funding, and ensures that actions undertaken within the Kananook Creek estuary are consistent with regional objectives. Broader community engagement and priority-setting for future estuary outcomes are expected to occur through the next review of the Healthy Waterways Strategy, rather than through the EMP itself.

### **3.0 Kananook Creek Governance Group Planning Summary & Key Projects (Jun 2022)**

The June 2022 Kananook Creek Governance Group Planning Session brought together Council, State agencies and community representatives to identify priority actions to address long-standing governance, environmental and recreational challenges along Kananook Creek. The session confirmed that uncertainty around roles and responsibilities, combined with fragmented funding pathways, has limited progress on major projects despite strong community interest and repeated planning efforts. The outcomes of the session were framed around four focus areas: governance, environmental health, community value and recreation

The most significant proposed capital-related initiative was the development of a project plan to desilt the body of Kananook Creek, particularly between the creek mouth and Beach Street. This project was identified as a precursor to any future dredging or de-silting works and was intended to define scope, approvals, environmental constraints, stakeholders, delivery approach and funding requirements. While no capital cost estimate was included in the document, the project was explicitly positioned as requiring multi-agency and multi-level government funding, rather than being deliverable within existing Council budgets

A second key initiative focused on community engagement and vision-setting, aimed at building long-term support for creek regeneration and future investment. This included activation activities (such as community events and targeted engagement) to raise awareness, build advocacy and inform future funding bids. These actions were described as relatively low-cost but



resource-intensive, relying primarily on staff time and coordination rather than defined capital expenditure

Additional priority actions included clarifying agency roles and responsibilities through a formal round-table process, and aligning authorities and the community to jointly advocate for funding to address key issues such as sedimentation, debris removal, drainage outlet maintenance and environmental enhancement. A related short-term initiative, the “Great Kananook Creek Clean Up”, was proposed as a partnership-based activation to deliver visible improvements through debris removal and minor works. These initiatives were framed as enabling actions, intended to unlock future investment rather than representing funded capital projects in their own right

Overall, the document does not commit Council or partner agencies to specific project budgets or delivery timelines. Instead, it positions the identified projects as aspirational and advocacy-focused, requiring further technical investigation, governance alignment and external funding before any substantive capital investment decisions could be made.

#### Key Projects and Costs

- The primary project identified was the development of a project plan to investigate desilting of the lower reaches of Kananook Creek (creek mouth to Beach Street), intended to define scope, approvals, environmental constraints, delivery options and funding pathways prior to any consideration of dredging works.
- No capital cost estimates were provided for desilting or dredging works, with the initiative explicitly framed as requiring multi-agency coordination and external (State/Federal) funding, rather than delivery within existing Council budgets.
  - Council officers have been successful in getting this action included as a placemaking action in the Dandenong Catchment Integrated Water Management (IWM) Action Plan, coordinated by the Department of Energy, Environment and Climate Action (DEECA).
  - In alignment with this action, Council officers are currently preparing a funding application and supporting technical documentation to seek external funding to undertake desilting design development, environmental investigations and statutory approvals. Any future delivery of desilting works would be subject to the outcome of this funding process, completion of approvals and further consideration by Council.
- Supporting priorities focused on enabling actions, including clarifying agency roles and responsibilities, improving inter-agency coordination, and jointly advocating for future funding opportunities.
- Community engagement and activation initiatives, including a proposed “Great Kananook Creek Clean Up”, were identified as short-term actions



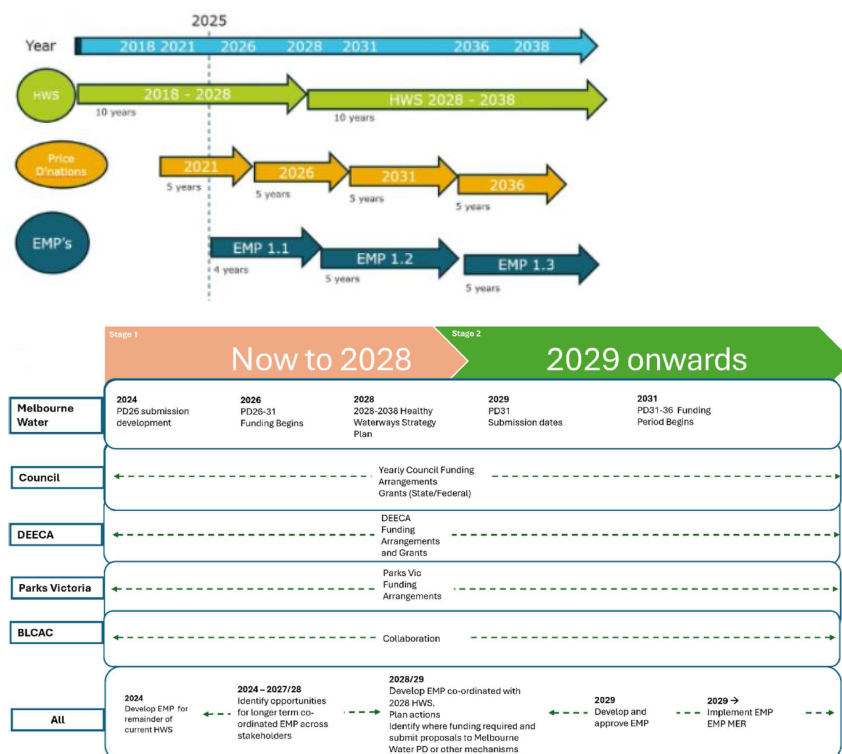
aimed at building awareness and support, with costs largely limited to staff time and minor operational resources.

- Overall, the identified projects were aspirational and advocacy-focused, with costs and delivery timing to be determined through future technical investigation and funding processes, rather than representing endorsed or funded capital works.

#### 4.0 Future Direction

Melbourne Water has advised that the next opportunity for significant community and Council input into regional waterway priorities will occur during the development of the next Healthy Waterways Strategy, scheduled to commence engagement activities from 2026 ahead of its commencement in 2028.

This process will involve Councils, State agencies, Traditional Owners and community stakeholders and will provide the appropriate forum to raise any outstanding issues or aspirations for Kananook Creek.



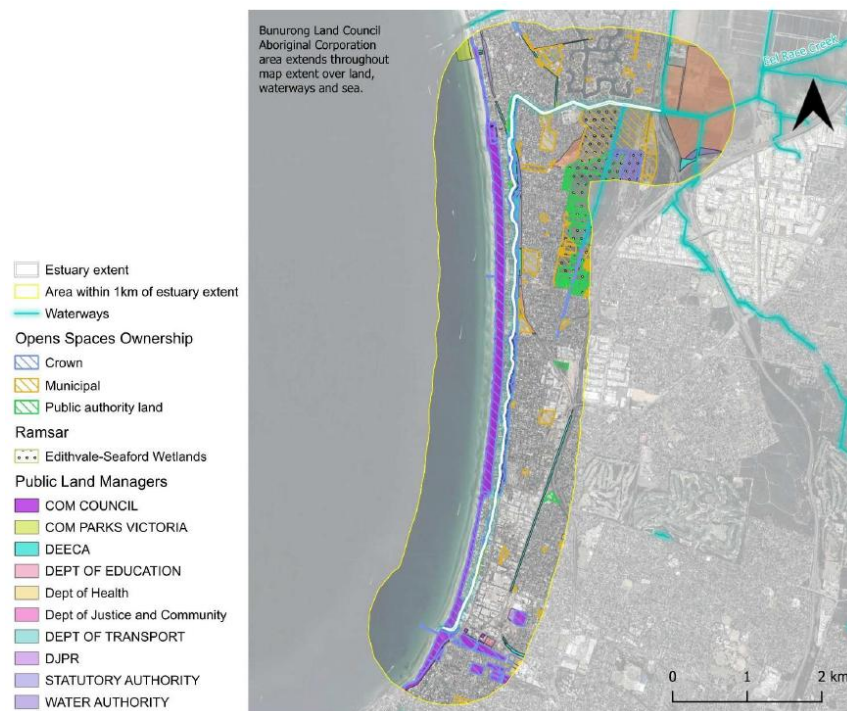
## 5.0 Governance and Responsibilities

Management of Kananook Creek is shared across multiple authorities under different legislative frameworks. In summary:

- Melbourne Water is responsible for flood management, drainage infrastructure and base flow management.
- Parks Victoria is the designated port manager for the navigable section of the creek.
- DEECA is the Crown land owner.
- Frankston City Council manages Council-owned land and assets, planning controls and community facilities adjacent to the creek.

This shared governance arrangement is long-standing and reflects the creek's mixed functions as both a waterway and an urban public asset. While this complexity can be challenging for the community to navigate, it remains the current statutory framework.

A diagram below from the draft Estuary Management Plan shows the agencies with land management responsibility in the Kananook Creek Corridor.



### 4.1 Current practical roles (simplified)





Function	Primary responsibility
Flooding & drainage	Melbourne Water
Base flows (pumping)	Melbourne Water
Port / navigation	Parks Victoria
Crown land ownership	DEECA
Public land management	Frankston City Council
Planning controls	Council / State

#### 6.0 2017 Ministerial Advisory Committee findings (still relevant)

The 2017 Ministerial Advisory Committee (MAC) report (confidential at the time) already identified:

- Governance confusion as the core problem
- Community frustration with “finger-pointing”
- A recommendation for FCC to become Committee of Management, but only with State funding

Council’s response at the time was effectively:

*“We understand the intent, but cannot accept these responsibilities without significant resourcing.”*

That position has never been fully resolved, which is why the same issues continue to resurface.

#### 7.0 Foreshore Advisory Committee (FAC) Position

A presentation was presented to the FAC in February 2025 on Kananook Creek responsibilities, various Acts/legislation that governs management, issues, values and opportunities. The presentation demonstrated:

- Clear mapping of coastal vs non-coastal responsibilities
- Recognition that:
  - legislation is complex,
  - expectations need resetting,
  - and community messaging must be consistent
- FAC effectively is now the successor forum to the disbanded Kananook Creek Governance Group





**14.1 2026/NOM1 - Letter Under Seal for Gina Poulos**

On 9 February 2026, Councillor Sue Baker, gave notice of intention to move the following motion:

That Council:

1. Notes Gina Poulos founded Theodora's Cheerful Givers, a registered food bank and charity in Frankston, which provides emergency food relief, including hampers and thousands of pre-cooked frozen meals, to families and individuals in financial hardship;
2. Notes Gina's work in food relief began in the 1960s in Traralgon, before continuing the service in the Frankston area in 2000;
3. Notes Gina has previously been recognised in receiving a Pride of Australia medal in 2014 and the HACCI Community Service Award in 2021. More recently, Gina was named as a finalist for the 2024 Greek Herald Woman of the Year;
4. Resolves a Letter Under Seal be prepared for Gina Poulos, in recognition for the years of service to the Frankston community; and
5. Authorises the Seal be affixed to the Letter and presents the Letter Under Seal at the 16 March 2026 Council Meeting.

**COMMENTS BY DIRECTOR COMMUNITIES**

Question for Consideration	
1. Has the NoM been discussed with the CEO and/or the relevant Director or Manager?	<b>YES</b> Comments: N/A
2. Is the NoM substantially different from any notice of motion or rescission motion that has been considered by Council and lost in the preceding six months?	<b>NO</b> Comments: N/A
3. Is the NoM clear and well worded?	<b>YES</b> Comments: N/A
4. Is the NoM capable of being implemented?	<b>YES</b> Comments: N/A
5. If the NoM is adopted, will a meeting be required with the relevant Director and Manager and Council officers in order to progress its implementation?	<b>NO</b> Comments: N/A
6. Is the NoM within the powers of a municipal Council?	<b>YES</b> Comments: N/A
7. Is the NoM free from overlap with matters for which the State and/or Federal Government are responsible?	<b>YES</b> Comments: N/A

## 14.1 2026/NOM1 - Letter Under Seal for Gina Poulos

Question for Consideration	
8. Is the NoM consistent with all relevant legislation?	<b>YES</b> Comments: N/A
9. Is the NoM consistent with existing Council or State policy or position?	<b>YES</b> Comments: N/A
10. Is the NoM consistent with Council's adopted strategic plan?	<b>YES</b> Comments: N/A
11. Can the NoM be implemented without diversion of existing resources?	<b>YES</b> Comments: Within resource capacity to prepare a Letter Under Seal.
12. Can the NoM be implemented without diversion of allocated Council funds?	<b>YES</b> Comments: N/A
13. Are funds available in the adopted budget to implement the NoM?	<b>YES</b> Comments: N/A
14. What is the estimated cost of implementing the NoM?	<b>N/A</b> Year 1: \$0 Recurring: \$0 Comments: N/A

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ATTACHMENTS

Nil

**17. CONFIDENTIAL ITEMS**

Section 3(1) of the *Local Government Act 2020* enables the Council to close the meeting to the public if the meeting is discussing any of the following:

- (a) Council business information that would prejudice the Council's position in commercial negotiations if prematurely released;
- (b) Security information that is likely to endanger the security of Council property or the safety of any person;
- (c) Land use planning information;
- (d) Law enforcement information;
- (e) Legal privileged information;
- (f) Personal information;
- (g) Private commercial information;
- (h) Internal arbitration information;
- (i) Councillor conduct panel information
- (j) Information prescribed by the regulations to be confidential information for the purposes of this definition;
- (k) Information that was confidential information for the purposes of section 77 of the *Local Government Act 2020*
- (l) A resolution to close the meeting to members of the public pursuant to section 66(2)(a).

**Recommendation**

That the Council Meeting be closed to the public to discuss the following Agenda items and all documents associated with the consideration and discussion of it, that are designated confidential information by the Chief Executive Officer, pursuant to Section 3(1) of the *Local Government Act 2020* on the following grounds

**C.1 Chief Executive Officer Key Performance Indicators**

Agenda Item C.1 Chief Executive Officer Key Performance Indicators is designated confidential as it relates to personal information (s89 2f):

.....  
Signed by the CEO