



Long Term Infrastructure Plan 2026





Wominjeka

Welcome to Frankston City

Acknowledgement

Frankston City Council acknowledges the Bunurong people of the Kulin Nation as the Traditional Custodians of the lands and waters in and around Frankston City, and value and recognise local Aboriginal and Torres Strait Islander cultures, heritage and connection to land as a proud part of a shared identity for Frankston City.

Council pays respect to Elders past and present and recognises their importance in maintaining knowledge, traditions and culture in our community.

Council also respectfully acknowledges the Bunurong Land Council as the Registered Aboriginal Party responsible for managing the Aboriginal cultural heritage of the land and waters where Frankston City Council is situated.

Message from the Mayor



It is my pleasure to present the 2026 Long Term Infrastructure Plan (LTIP), Frankston City Council's 10-year roadmap for building a resilient, connected and thriving municipality, guided by our Community Vision and Council & Wellbeing Plan.

As our city continues to grow and evolve, thoughtful long-term planning is essential. Council is committed to transparency, accountability and excellence in its infrastructure decision-making, and the LTIP plays a vital role in ensuring our investments meet both current needs and the expectations of future generations.

Victoria's population is forecast to grow significantly over coming decades, with the majority of this growth anticipated in Greater Melbourne and its outer suburbs. Frankston is well

placed to welcome this growth, and this plan ensures we are prepared, delivering infrastructure that supports liveability, economic opportunity and environmental sustainability.

The LTIP aligns with the strategic directions set out in Council's Community Vision and Council & Wellbeing Plan, supported by key strategies such as the Frankston Metropolitan Activity Centre Structure Plan, Open Space Strategy and Climate Change Strategy. Developed with deliberative community input, these strategies shape a coordinated and integrated approach to infrastructure planning across the municipality.

Council's commitment to our community is reflected in a \$83.641 million Capital Works Program for the 2026/27 financial year, with a strong emphasis on renewing and upgrading existing assets to ensure they remain safe, functional and fit for purpose. This investment has been achieved while working within the rate cap and navigating a challenging economic environment for local government, including the current fuel crisis facing the sector and Council operations.



Through strong advocacy and collaboration with all levels of government, Council has secured significant investment for Frankston City. These partnerships are enabling the delivery of major projects that enhance our public spaces, community facilities and transport networks, while strengthening the foundations for future growth.

Council has commenced planning for a number of major projects outlined in the LTIP, including the Nepean Boulevard Revitalisation, and the Bruce Park and Len Phelps pavilion projects.

Alongside this forward planning, Council continues to deliver a range of significant projects across the municipality, including:

- The Frankston Stadium (Basketball & Gymnastics Centre)
- The Frankston Regional Arts Trail
- Road and pathway upgrades across Hastings Road, Towerhill Road, Baxter Park, Frankston Nature Conservation Reserve, Robinsons Road, McCormicks Road and Sandhurst Boulevard
- Community facility upgrades at the Frankston Yacht Club, Frankston Arts Centre, Frankston North Community Centre, Frankston Waterfront amenities and Carrum Downs Library
- Climate and sustainability initiatives, in particular electrification works at the Peninsula Aquatic & Recreation Centre (PARC) and Frankston Arts Centre, the LED street lighting program and a range of facility solar system & efficiency upgrades
- Recreation improvements at Ballam Park, Baxter Park, Lloyd Park, Kananook Reserve, and the Belvedere and Long Island Tennis Clubs
- Open space and public realm enhancements including CCTV camera installations, Jubilee Park, Banyan Reserve, Monterey Reserve, Rotary Park, George Pentland Gardens, and Burgess and Myrtle Reserves

While continuing to deliver key projects, Council has refined its approach within the LTIP to place greater emphasis on asset renewal, city beautification and activation, ensuring our city remains welcoming, vibrant and well cared for.

Council's 10-Year LTIP is reviewed annually as part of Council's budget process, ensuring it remains responsive to emerging priorities and community needs. I look forward to seeing this plan guide continued investment as we work together to build a strong and sustainable future for Frankston.



Cr Sue Baker, MBus, GAICD, JP
MAYOR – FRANKSTON CITY COUNCIL

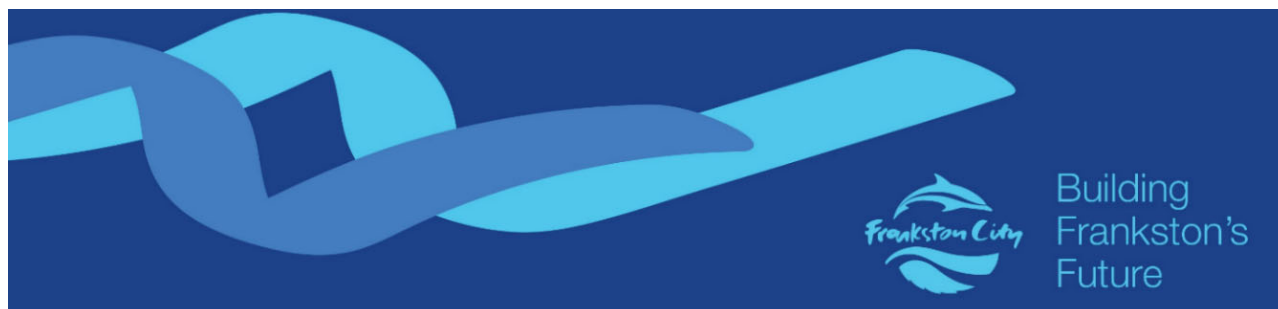


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Introduction

We manage close to \$1.94 billion of infrastructure assets (excluding land) on behalf of our community. These assets, which range from significant structures such as roads, bridges and buildings, through to park furniture and play equipment are fundamental to supporting services for the community.

Frankston City Council's 2026 Long Term Infrastructure Plan (LTIP) outlines Council's investment approach to maintaining and improving core infrastructure over the next ten year period. It includes information about how we are going to manage Council infrastructure, the main challenges we face and how we are proposing to address these.

This Infrastructure Plan is Council's long term investment strategy which seeks to:

- Grow the economy – enhancing the city's capacity for long term economic growth;
- Build communities – supporting a growing and diverse Frankston population;
- Enhance the environment – managing and mitigating the impact on the environment; and
- Create a digital future for Frankston.

Based on forecasts which depict the future for the city in terms of population and economic activity, the LTIP identifies actions to deliver infrastructure strategies in accordance with Council's integrated planning and reporting framework.

These strategies are linked to the services in which they support as represented in the table below:

Table 1 – Community Vision Theme & Supporting Services

Vision 2040 Theme	Supporting Services
Healthy and Inclusive Communities	• Community Health • Community Development • Community Safety • Sports and Recreation
Natural Environment	• Biodiversity and Open Space • Climate Change Action • Integrated Water • Waste Circularity
Connected Places and Economy	• Arts and Culture • Transport Connectivity • City Planning • City Growth and Investment
Council Performance and Leadership	• Financial Management • Asset Management • Governance • Council Strategy and Performance • Customer Service and Experience • Technology and Information • People, Culture and Workforce Management

How the Plan Operates

Investment in strategic infrastructure underpins the Frankston economy and continues to improve the lives of people right across the region.

The LTIP has been developed after careful consideration of existing commitments, strategies and plans. The Plan aims to:

- Better integrate land use and local infrastructure planning in support a growing and changing community;
- Plan, prioritise and deliver an infrastructure program that represents the best possible investment and use of Council funds;
- Optimise the management, performance and use of Council's assets;
- Provide the infrastructure necessary to support Council's current and future service delivery to the community; and
- Embrace the future of technology and leveraging our technology to transform the way Council delivers its services to support our customers and our business needs.

The LTIP sets out infrastructure projects and initiatives that the Council will prioritise for the short (1-3 years), medium (4-6 years) and longer term (7-10 years).

This plan will provide the basis for future discussions with the community, private sector, and State and Federal Governments to meet the infrastructure needs of the community and enhance the economy of the City.

Councils Integrated Planning Framework sets out the process followed to achieve positive outcomes for the community. The LTIP aligns with Council's planning framework as depicted.



Figure 1 – Integrated Planning & Reporting Framework

Frankston City and Our Community

Overview

Frankston City is located on the eastern shores of Port Phillip Bay approximately 40 kilometres south of Melbourne and within metropolitan Melbourne.

Frankston City is made up of the suburbs of Carrum Downs, Frankston, Frankston North, Frankston South, Langwarrin, Langwarrin South, Sandhurst, Seaford and Skye.

Our location is second to none, commanding centre stage between Melbourne’s urban metropolis and the tranquil Mornington Peninsula. Frankston is one of the very few blended bush-bay-cities, a major drawcard for our community and visitors alike.



Figure 2 – Frankston City Within Metropolitan Melbourne

The city is currently home to an estimated 142,826 residents, which is expected to grow to 162,673 by 2041. Frankston City is recognised for its pristine coastline, natural reserves, vibrant lifestyle, diverse communities, growing business, arts, education and health sectors.

Covering an area of 131 square kilometres, from the Seaford Wetlands in the north, to Sweetwater Creek in the South and the Western Port Highway in the east. The city is framed by 11 kilometres of pristine coastline.

For thousands of years before Frankston City became known by its current name, the Bunurong people knew it as Monmar, a sacred place. The name of this indigenous Australian tribe comes from “Boon wurrung”, meaning “coast people”.

About Council

Council provides almost 100 valued services to our customers and community:



Community Development



Sports & Recreation



Integrated Water



City Planning



Asset Management



Financial Management



Governance



Community Health



Biodiversity & Open Space



Waste Circularity



City Growth & Investment



Council Strategy & Performance



People, Culture & Workforce Management



Community Safety



Climate Change Action



Arts & Culture



Transport Connectivity



Customer Service & Experience



Technology & Information

Council maintains:

Table 2 – Asset Population & Values

Asset Class	Quantity	Value (\$ mil)
 Buildings	464 Buildings (including shelters)	\$520.9
 Roads and Car Parks	718 km of Local Roads 827 Off Street Carpark Areas 1,287km Kerb and Channel 2558 Traffic Management Devices	\$717.3
 Bridges	111 Bridges and Pedestrian Structures	\$38.4
 Pathways	998 km of Pathways (Footpaths, Cycleways and Cycle Paths)	\$158.2
 Stormwater	965 km Stormwater Drains 42,142 Stormwater Management Pits	\$361.2
 Open Space	525 Open space reserves 158 Playgrounds 11km of Foreshore 78,000 Street Trees 137 Sportsgrounds	\$178.9
	TOTAL	\$1,974.9

About Our City

- 800,000 people visit our city per annum
- 54,633 jobs in Frankston City
- 160+ businesses with greater than \$10 million annual turnover
- \$500 million private development approved in 2023
- \$1 billion state and federal governments investment since 2019
- Home to a global top 50 university - Monash University's Peninsula Campus
- 27% tree canopy coverage in the municipality in 2023/24.

About Our Community

- 142, 826 people live in Frankston City
- 51% of residents are women
- 1.3% of residents identify as Aboriginal and Torres Strait Islander
- 21% of residents were born overseas
- 7.3% estimated people identify as LGBTQIA+
- 29% of households are families with children
- 785 people are estimated to be experiencing homelessness
- 46% of people work and live in Frankston City
- 11% of people volunteer
- Projected increase of 22% for those aged 60+ by 2041.

Challenges

The LTIP highlights the considerable challenges faced by Council over the coming ten year period and beyond in order to remain a sustainable local government authority. At the same time, Council understands the importance of delivering high quality services in the most cost effective manner for the community whilst endeavouring to deliver on key infrastructure projects that are critical to the community. Sustainable asset management is essential for utilising existing assets to their fullest potential to maximise usage, community benefit and economic value.

Council's Asset Plan identifies these key challenges and opportunities:

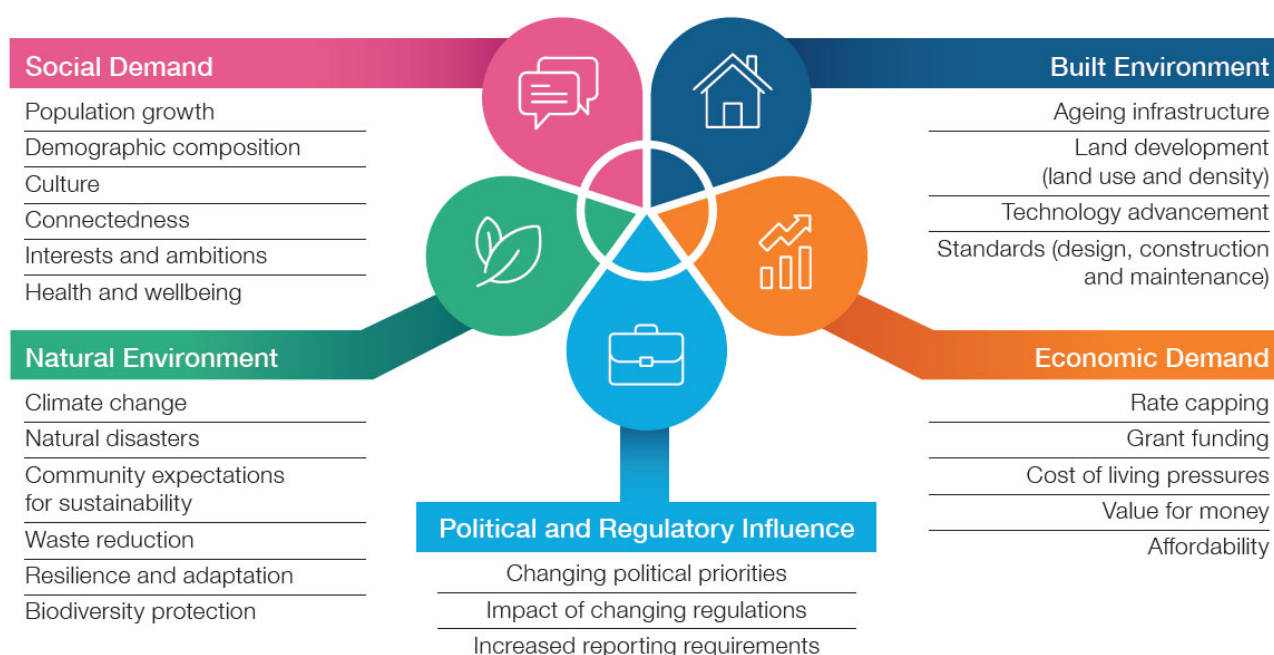


Figure 3 – Young Street, Frankston

Economic Demand

Rate Capping, Cost Increases & Pivoting the LTIP

The Victorian Government has implemented a rate capping policy preventing councils from raising rates by more than inflation from 1 July 2016. The Victorian Government introduced the “Fair Go Rates” system in 2016-2017, placing a cap on Council rates. The rate cap is based on the consumer price index which relates to the average increase in the prices of a range of goods and services, very few of which apply to the cost drivers of providing local government services. Council has met this rate cap while continuing to deliver the programs and services needed by our community.

The investment in Capital Works detailed in the LTIP has been achieved whilst working within the mandated rate cap and in an increasingly tighter economic climate for local government.

It is now important for Council to pivot its expenditure to more smaller scale projects that impact greater community compared to the larger scale projects delivered in recent years.

To achieve this, Council will pursue the most fit for purpose solution to any future redevelopments with an increased focus on renewal and upgrade of existing assets rather than new builds.

Social Demand

The LTIP is particularly important considering Victoria’s population is forecasted to increase from just over 6 million to approximately 10 million by 2050. Most will settle in Greater Melbourne and many in the outer suburbs. In fact, by 2031, the population of the outer suburbs will have overtaken the total population of Melbourne’s inner and middle suburbs.

Frankston City’s population is forecast to increase to 162,673 by 2041, Council has recently undertaken significant strategic work to understand the community’s need for infrastructure. Service managers are using information from this strategic work to inform scope and prioritisation of projects within the LTIP such as the following.

Frankston Metropolitan Activity Centre (FMAC) Structure Plan & Developer Contributions Plan (DCP)

Development initiatives such as the FMAC Structure Plan, guides the ongoing revitalisation of our City Centre and aligns with Council’s Housing Strategy to provide more diverse and affordable housing options. The Structure Plan provides a framework that will create certainty for future development, providing opportunities for more people to live, work and play in the City Centre, and in turn revitalise our local economy with the increase in employees and general foot traffic and passing trade for our existing and prospective businesses.

The opportunities for increase dwellings in the City Centre, whilst requiring property developers to contribute to the infrastructure needs to support such development, will assist Council to meet the service demands.

The FMAC Structure Plan will identifies projects to support the development of the City Centre, which will be included in future versions of the LTIP.

To assist Council with the implementation of the FMAC Structure Plan, it has developed a Development Contributions Plan (DCP) that provides partial funding for selected infrastructure investments within the FMAC area.

The DCP establishes development levies to ensure developers contribute a fair share of funding for new or upgraded infrastructure. The projects identified for funding from the DCP are:

- Playne Street Upgrade between Baxter Street and the foreshore; and
- Kananook Creek Boulevard Upgrade between Wells Street and Beach Street to become a pedestrian focused street.

Kindergarten Reform

The Early Years Reform announced by the State Government will provide greater access to three and four-year-old kindergarten placements. The LTIP details projects at our kindergarten facilities that will enable these expanded services to be delivered to our community.

Council has 23 kindergartens, 17 are single room. 14 kindergartens have been assessed for expansion or upgrade, currently estimated at over \$60 million to complete the required works. Four kindergartens have been upgraded so far with planning continuing for future projects.

Master Plans

Master plans are long term dynamic planning documents that provides a conceptual framework at specific sites to revitalise, upgrade and construct community facilities and infrastructure. They are developed in consultation with stakeholders and provide a guide to Council's program and project planning activities. High level project scope and costs are generally included in master plans, which informs the priority of projects listed in the LTIP. [Adopted Master Plans](#) can be found on Council's website.



Figure 4 – Artist Impression of Monterey Reserve Youth Space



Political and Regulatory Influence

Changes in Legislation, Standards & Prescribed Service Levels

The Kindergarten Reform is an example of State Government changing the required service levels, increasing hours made available for three year old kindergarten services, therefore requiring additional spaces and increased supporting facilities to meet these new service levels.

Changes in legislation and infrastructure standards such as building codes, gender equity standards, environmental protection, etc. also requires Council to undertake projects to change its infrastructure to meet such standards.

These changes can have a minor or, in the case of the Kindergarten Reform, a significant impact on the non-discretionary spend on infrastructure within the LTIP.

Fit for the Future

Council's Fit for the Future strategy details its commitment to whole-of-organisation transformation — bringing our people, systems, and structures together under a unified purpose. This initiative is focused on uplifting the customer experience, building internal capability, and ensuring long-term financial sustainability. Its goals are aligned with the Community Vision and Council & Wellbeing Plan.

Fit for the Future represents a cultural and operational shift shaping how we work — enhancing day-to-day delivery while preparing us to meet rising expectations from our community, customers, and workforce. This strategic approach will be delivered in four programs of works:

- **Service Optimisation** – Redesigning and streamlining services to ensure efficiency, effectiveness and value for the community.
- **Customer Experience** – Embedding customer-centric thinking into everything we do to improve satisfaction and trust.
- **Culture and Capability** – Building a high-performing workforce through leadership, engagement, and skill development.
- **Information and Technology** – Investing in modern, secure and connected systems that support better decision-making and service delivery.

The strategy will also enhance our strong internal culture by:

- Investing in fit-for-purpose technology.
- Developing our people and organisational capability.
- Embedding customer-centric service design across the organisation.

This will enable Council to work smarter, adapt faster, and deliver better services while maintaining a strong financial foundation. Each project identified via the strategy will have realisable benefits either financially or in better service offer.

Projects requiring capital investments in Council's assets have been identified in the LTIP.



Built Environment

Council's assets are ageing and with this, is an increasing demand to fund the maintenance and renewal of its ageing assets whilst still being expected to provide the new assets required by a growing and changing community.

Council's Asset Plan has developed a set of principles to best manage Frankston's assets to meet the community's needs (for more details, refer to the Assets section on page 23). In response, the LTIP has a number of renewal programs which implement works from modelling of asset data which can include both preventative works and full replacement of assets. The timing of works is also crucial to maintain services and utilise funds in the most appropriate manner.

Aquatics Asset Management Plan

Frankston has two aquatic centres, the Peninsula Aquatic Recreation Centre and the Pines Forrest Aquatic Centre. Aquatic centres are high value / high maintenance assets within Council's portfolio and provide significant benefit to the communities they support. These centres have a high number of users and provide a range of services for all age groups and abilities.

Both aquatic centres have ageing infrastructure that requires significant investment each year to maintain services levels. A review of the condition of our aquatics centres has been undertaken to enable Council to renew its Aquatics Asset Management Plan. The outcomes of this critical work guides our investment into the short to medium term of the LTIP.

Without a sound asset management plan in place and the appropriate level of investment, these assets will deteriorate quickly and will require significantly more investment as assets fail in comparison to a sound, planned approach.



Figure 5 – Peninsula Aquatic Recreation Centre (PARC)



Natural Environment

Climate Change Mitigation

Climate change is a significant global threat that is impacting the City of Frankston. Council will need to make important decisions to ensure that the investment in projects continues to be guided by climate change science, future projections, and uncertainty, so that climate resilience and adaptation is considered in the design, building, financing, and maintenance of infrastructure.

The 2023 Intergovernmental Panel on Climate Change (IPCC) report highlights the need for robust adaptation strategies and resilience planning at the local and national levels. This includes investing in infrastructure that can withstand extreme weather events, protecting biodiversity, and supporting communities vulnerable to climate impacts. The major physical effects of climate change projected for the greater Melbourne region include:

- rising sea levels
- increased maximum and minimum temperatures
- more hot days and heatwaves
- more intense rainfall events
- less rainfall in winter and spring
- harsher and longer fire seasons

In April 2023, Council adopted the *Climate Change Strategy 2023-2030* ([Climate Change Strategy](#)), containing 57 actions to adapt and reduce the effects of climate change, to achieve an emissions target of 42% below Council's 2020/21 baseline emissions.

Asset Resilience

Climate change will impact different assets in different ways, both in their contribution to climate change and in their exposure to changes occurring in the physical environment.

Without intervention, these physical effects will have significant implications for infrastructure and asset life, as well as ramifications for the community. Existing assets could attract increased operational and maintenance costs and face more frequent failure.

Council assets most vulnerable to climate change include:

- Roads, pavements and bridges;
- Drainage and water quality;
- Buildings;
- Coastal infrastructure;
- Sporting and recreational reserve playing fields;
- Natural assets including vegetation and wetlands; and
- Increased demand for waste collection.

To effectively manage climate risks to the City's infrastructure, Council project planning will reduce the vulnerability of assets; avoid and reduce emissions; and build resilience to the effects of climate change.

Council recognises that building, operating and disposing of assets contributes to climate change through the release of greenhouse gas emissions through resource use, energy use and the

generation of waste. Therefore, reducing emissions will be at the forefront of Council's planning and decision-making processes as they relate to assets. Actions will include:

- Designing for reduced energy demand through passive design and energy efficiency
- Utilising low embodied energy materials
- Increasing the uptake of solar power and renewable energy (e.g. rooftop solar, renewable energy PPA, solar lighting)
- Transitioning away from gas
- Reviewing and applying improved environmentally sustainable development standards, and
- Increasing resource recovery of construction, demolition and operational waste.

Advocacy for Climate Change Action

Council recognises that it cannot manage climate change risks alone and will continue to support, collaborate and advocate for the solutions needed to reduce emissions and build climate change resilience across all areas and sectors of the community. Key stakeholders include both the State and Federal Government and the government departments and agencies involved in the development of infrastructure plans and in the delivery of essential services.

By responding to climate change quickly and decisively, Council will reduce its contribution to global warming on both local and international communities, whilst maximising opportunities where they arise.



Figure 6 – Use of Renewable Energy to Power PARC

Financial Plan

The Financial Plan defines the broad financial boundaries for Council over the next ten years and provides clear direction on the allocation, management and use of financial resources. This is to keep our Council financially sustainable over the short, medium and long-term as we maintain services and assets, respond to growth and deliver on our strategic priorities, identifying steps to take now – for today – to remain financially sustainable into the next decade and beyond – for tomorrow, working towards our ideal community landscape.

The **Local Government Act 2020 (The Act)** requires Councils to prepare a 10-Year Financial Plan in the year following a general election through a range of governance and supporting principles which include an integrated approach to planning, monitoring and performance reporting.

Governance Principles

The Financial Plan is developed in the context of the following governance principles:

- Council decisions are made and actions taken in accordance with the relevant law.
- Priority is given to achieving the best outcomes for the municipal community, including future generations.
- The economic, social and environmental sustainability of the municipal district, including mitigation and planning for climate change risks, is promoted.
- The municipal community is engaged in strategic planning and strategic decision making.
- Innovation and continuous improvement is pursued.
- Collaboration with other Councils and Governments and statutory bodies is sought.
- The ongoing financial viability of the Council is ensured.
- Regional, state and national plans and policies are to be taken into account in strategic planning and decision making.
- The transparency of Council decisions, actions and information is to be ensured.

The Financial Plan has been developed to deliver community infrastructure such as a revitalised City, regional sporting and leisure facilities, improved open space and facilities and support the appropriate maintenance and renewal of our existing assets.

Integration to the Asset Plan is a key principle of the Council's strategic financial planning principles. The purpose of this integration is designed to ensure that future funding is allocated in a manner that supports service delivery in terms of the plans and the effective management of Council's assets into the future.

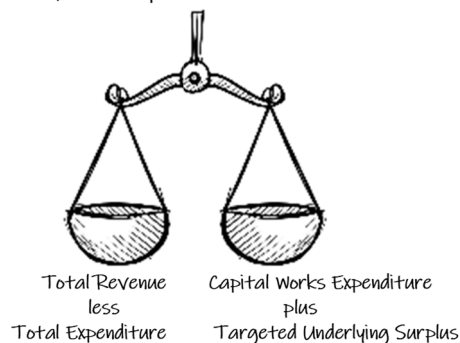
The Asset Plan identifies the operational and strategic practices which will ensure that Council manages assets across their life cycle in a financially sustainable manner. The Asset Plan, and associated asset management policies, provide council with a sound base to understand the risk associated with managing its assets for the community's benefit.

The Asset Plan is designed to inform Financial Plan by identifying the amount of capital renewal, backlog and maintenance funding that is required over the life of each asset category. The level of funding will incorporate knowledge of asset condition, the risk assessment issues as well as the impact of reviewing and setting intervention and service levels for each asset class.

In addition to identifying the operational and strategic practices that ensure that Council manages assets across their life cycle in a financially sustainable manner, the Asset Plan quantifies the asset portfolio and the financial implications of those practices.

Together the Financial Plan and Asset Plan seek to balance projected investment requirements against projected budgets.

Balanced financial position across the next ten years



Funding Strategies

Our Funding Strategy

Financing a significant infrastructure program requires sound and sustainable planning by Council in meeting delivering the infrastructure needs of the community. It requires close collaboration and partnership with all levels of government and community partners (refer to Advocacy section for further details).

Projected funding of major capital works projects listed in the LTIP is generally projected with funding contributions from Federal, State and Council. Where future projects listed are subject to funding advocacy which may result to changes in costings and timings.

The project costs detailed in the LTIP are based on “Out Turn” dollars, which are calculated by estimating the project cash flow for each year of the project to represent the actual project cost in “Future Year” dollars with significant contingencies applied to mitigate cost escalation.

Cost Escalation

Operating in a rate capped environment, a key consideration for Council in the development of the 10-year LTIP as previously discussed. Developing an effective funding strategy to ensure Council services, and the assets that support their delivery, meet ever changing demand and service needs is key to using the available funds wisely.

Council continues to monitor construction costs and market conditions as a key component of the LTIP funding strategy and applies appropriate contingencies to projects to mitigate cost escalation.

For the 2026/27 financial year, Council has developed a staged funding strategy to alleviate increased fuel costs, which are impacting costs on transport and materials, in particular asphalt/bitumen, steel and building materials.

Borrowings

As a result of rate capping, coupled with cost escalation, Council's LTIP faces significant budgetary pressures. Some of the challenges that Council is facing in securing sufficient funding for the delivery of major projects include:

- The impacts of inflationary pressures to the costs of undertaking capital works over time
- Potential reduction in external funding opportunities
- Pressure of meeting community expectations especially in the upgrade and renewal of important assets (i.e. drainage, streetscapes, multi-purpose function centres and sporting infrastructure), and

To mitigate these threats to fund projects in future years, it is prudent for Council to consider the benefits that borrowing money can provide as a financing strategy for Council given then current economic environment.

Other non-financial benefits of borrowing funds include:

- Projects can be delivered earlier to meet the service demands of the community
- Asset maintenance and overall life cycle costs are reduced
- Benefit to the community having early access to the infrastructure/facility, and
- Community expectations can be met earlier than anticipated.

A number of major projects have been selected for inclusion in Council's borrowing strategy and thereby have been brought forward in the LTIP based on the principles detailed in the Loan Borrowing Policy.

However, economic pressures experienced in recent years has resulted in a series interest rate increases and has required a re-evaluation of the projects in our loans strategy. The LTIP remains within our borrowings envelope and has reduced the use of loans in the next 10 years to \$41.01 million.

Advocacy

To deliver on some of the major projects outlined in the LTIP, Council cannot provide this significant new infrastructure alone. The projects require close collaboration and partnerships with the federal and state government, private-sector, community partners, and adjoining municipalities.

One of the ways Council it does this is by advocating for external funding to facilitate timely and collaborative responses that address emerging issues and community needs, while helping to balance the contribution made by ratepayers. Council advocates for our community by applying for grants, engaging with politicians, making annual budget submissions, and running public campaigns during federal and state elections.

On 23 February 2026 (2026/CM3), Council adopted its advocacy priorities for the 2026 Victorian State Election. The capital works priorities are classified as follows:

- Tier 1 – highest priority due to project readiness, strong community support, confirmed co-funding and capacity to deliver immediate and long-term benefits:
 - Bruce Park Pavilion Redevelopment – seeking \$1.75 million
 - Len Phelps Pavilion Refurbishment– seeking \$2.00 million
 - Langwarrin Men’s Shed Upgrade – seeking \$0.20 million
 - Connected Neighbourhoods – seeking \$5.85 million
- Tier 2 – priority reflect important community needs and strategic opportunities that are well-developed but may require additional advocacy or future funding alignment:
 - Community Connectors Program Extension – seeking \$0.75 million
 - Monterey Reserve Precinct Revitalisation – seeking \$2.00 million
 - Baxter Park Master Plan Implementation – seeking \$1.80 million
 - Langwarrin District Level Play Space – seeking \$2.20 million
- Ongoing support for community-led advocacy for additional projects beyond tiers 1 & 2:
 - Nairn Marr Djambana Gathering Place
 - Frankston Dolphins Football Netball Club Netball Courts.

Additionally, the Federal Government has committed funding towards the Overton Road intersection upgrade and associated works at Nepean Highway and the Kananook Creek Corridor. Council continues to work with the State and federal Government to finalise the program of works in the precinct and deliver outcomes of the Nepean Highway Masterplan.



Figure 7 – Artist Impression of Nepean Boulevard

Long Term Infrastructure Plan

Our infrastructure plan mirrors our financial strategy in its approach and identifies the approach Council intends to take to achieve its asset policies and sustainability.

The four key components identified in this approach are identified below:

An understanding of the requirements and expectations of our community is considered through the planning for our Services and Assets, helping to inform and resource our Integrated Planning and Reporting framework.

The Long Term Infrastructure Plan requires us to prioritise and strengthen the work we do in each of these areas, taking great care to connect all elements throughout our planning and reporting cycles.

This will help us ensure:

- Assets provided by Council are appropriate and valued by our community
- Services are delivered from assets in an optimal and contemporary manner, whilst considering different methods of delivery and sources of procurement
- An understanding of service asset costs across Council's asset portfolio
- A complete and accurate picture of our assets, maintenance and renewal costs over the longer term
- Staff understand and implement Council's strategies and priorities, working towards an aligned and common strategic goal
- Long term infrastructure provision sustainable outcome.



Figure 8 – Frankston Arts Centre Forecourt

Community

Community Engagement Framework

Council has developed a Community Engagement Framework that uses six engagement principles to develop a consistent and coordinated approach to community engagement.

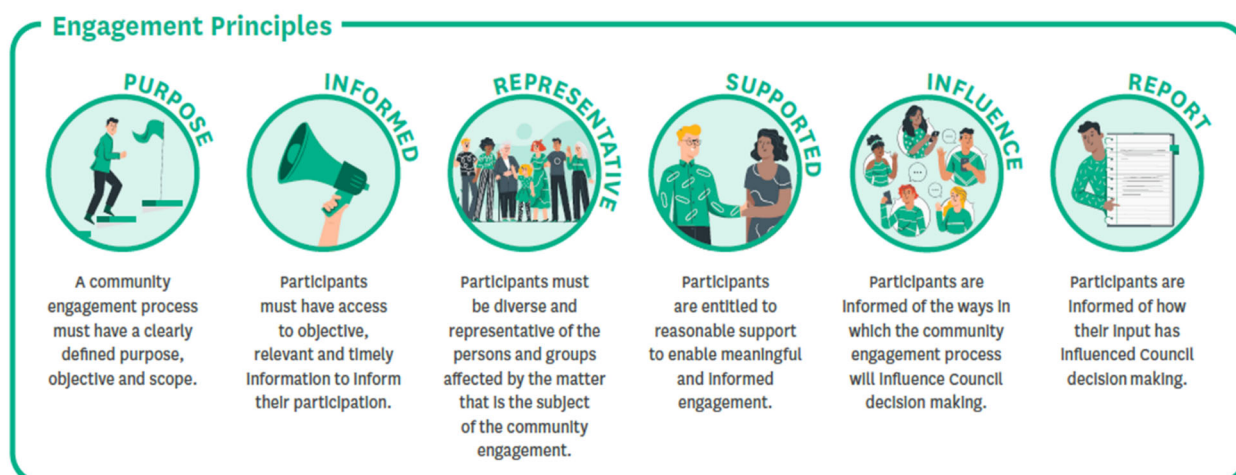


Figure 9 – Engagement Principles

The Framework demonstrates Council's commitment to:

- developing a consistent and coordinated approach to community engagement
- increase participation and involvement in Council decisions and projects
- improve awareness of community engagement as central to Council decision making
- providing guidelines and a toolkit for planning and delivering community engagement.

Community Vision and the Community Panel

The Community Vision 2040 is our community's long-term vision and aspirations for the future of our City. It was first created by a representative community panel of residents in 2020 and voiced in their own words. A second community panel was formed in 2024 to review and update the Vision. The members of both panels were chosen to represent the diversity of our community, including different ages, genders, ethnicities, cultures, incomes, religions, disabilities, sexual orientations and suburbs.

The Community Panel met in facilitated workshops to undertake deliberative engagement on the Community Vision, Council and Wellbeing Plan, Financial Plan and Asset Plan. The update to the Community Vision included a revision of the four key themes shown below.



In November 2024, the Community Panel met to work together to discuss issues related to the Asset Plan which are discussed in the Asset Decision-Making Principles section on page 24.

Services

Service Planning

Service Planning helps Council to make strategic decisions about what services can be delivered based on the current and future needs of the community and the resources available to Council.

Service Plans enable Council a better understanding of our service portfolio and provide opportunity for better informed decision making.

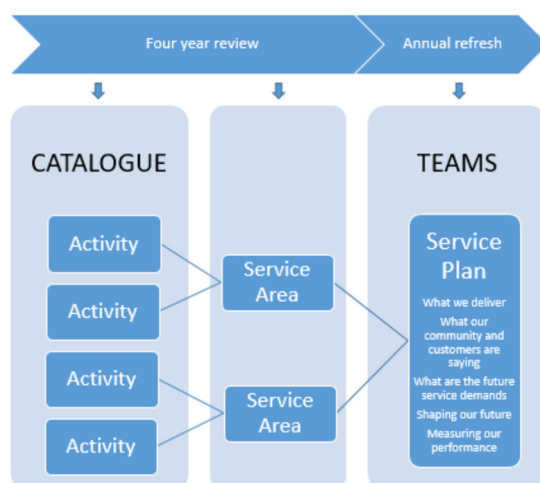


Figure 10 – Service Planning Framework

Service planning is an integral driver of Council's LTIP and has many benefits. Service planning enables Council to demonstrate that:

- Levels of service are defined in consultation with the community;
- Cost and quality standards are established for services delivered from Council assets; and
- Services are regularly reviewed in consultation with the community to determine the financial impact of a change in service levels.

Service planning and the setting of service levels, enables Council to develop Asset Management Plans and practices that support desired service outcomes. Without Service Plans, Council's Asset Management Plans can only reliably predict future funding requirements to safely retain assets in a condition that is compliant with relevant regulatory requirements and fit for use, but not necessarily fit for purpose.

Poor service planning leads to inefficient asset management, missed opportunities to maximise asset usage and optimise service provision, and has the potential to diminish the quality of services Council can provide to the community. Improvements in Council's approach to service planning will improve asset planning and enable Council to improve service delivery efficiency and minimise operational costs.

The assets that support services are listed in the table below and the project building these assets are listed in the Service Program Implementation section.

Table 3 – Assets That Support Services

Vision 2040 Theme	Supporting Services and Programs	Supporting Assets	
Healthy and Inclusive Communities	- Community Health - Community Development - Community Safety - Sports and Recreation		Roads and Car Parks
			Pathways
			Bridges and Pedestrian Structures
			Open Space Assets
			Buildings and Facilities
Natural Environment	- Biodiversity and Open Space - Climate Change Action - Integrated Water - Waste Circularity		Stormwater Drainage
			Open Space Assets
			Buildings and Facilities
Connected Places and Economy	- Arts and Culture - Transport Connectivity - City Planning - City Growth and Investment		Roads and Car Parks
			Pathways
			Bridges and Pedestrian Structures
			Open Space Assets
			Buildings and Facilities
Council Performance and Leadership	- Financial management - Asset Management - Governance - Council Strategy and Performance - Customer Service and Experience - Technology and Information - People, Culture and Workforce management	  	  

Assets

Asset Management Framework

The Asset Management Framework illustrates the relationship between Council's strategic objectives and asset planning at the strategic, tactical, and operational levels. This Framework aims to ensure that a systematic approach to asset management delivers prudent and efficient outcomes to meet both our community and asset management objectives.

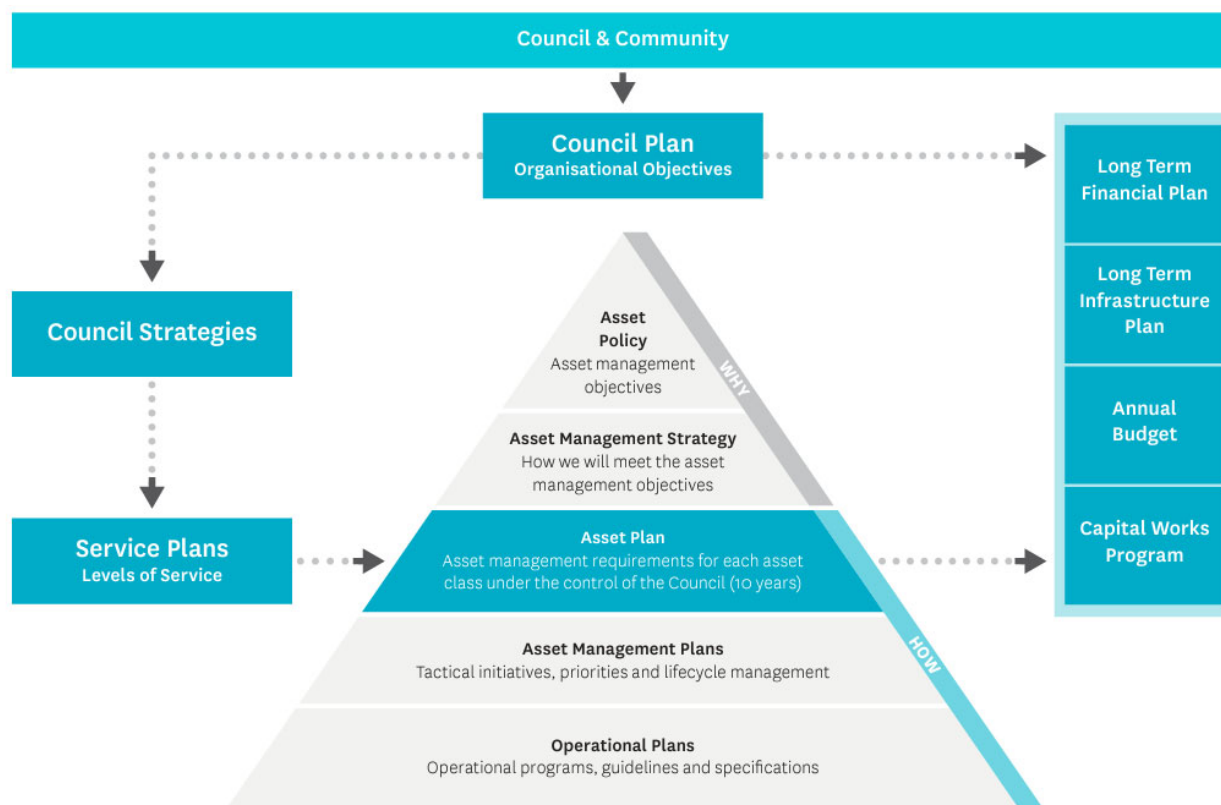


Figure 11 – Asset Management Framework

Table 4 – Asset Management Framework Elements

Element	Description
Asset Management Policy	The Asset Management Policy summarises the vision and objectives for asset management. The Policy outlines responsibilities for asset management across the organisation and recognises that asset management is a collective responsibility. The objectives can only be achieved if all parties responsible work together to achieve the vision.
Asset Management Strategy	The Asset Management Strategy outlines how we will deliver our Asset Management Policy intentions. The purpose of this Strategy is to provide the framework for the ongoing enhancement of Council's asset management practices to deliver sustainable and effective services, support the implementation of the Asset Management Policy and to achieve organisational objectives.

Element	Description
Asset Plan	The Asset Plan provides a high level 10-year view of Council's priorities around maintenance, renewal, acquisition, expansion, upgrade and disposal of infrastructure and how these are to be integrated within Council's decision-making process and financial plans. The plan relates outcomes from community deliberative engagement to guide Council asset decisions, needs and activities over the next 10 years.
Asset Management Plans	Our Asset Management Plans provide information on how we intend to manage each of our asset classes to meet the demands of our community in the future. They provide the roadmap for achieving value from our assets by optimising cost, risk, and performance across the lifecycle of an asset.
Operational Plans	Our Operational Asset Plans provide information on how we manage our assets at an operational level. They cover aspects such as asset maintenance and inspections frequencies and details, asset condition assessment and operational procedures for complex assets. They aim to provide guidance and structure to the operations of assets and ensure that these operations are consistent with the overall lifecycle management strategy of an asset.

Asset Decision-Making Principles

During the development of Council's Asset Plan, a community panel was established in early 2022 to discuss and identify the key principles by which Frankston City should prioritise and invest in its asset over the next 10 year. Four key priority areas (themes) were identified through the community deliberative engagement process and are shown below.

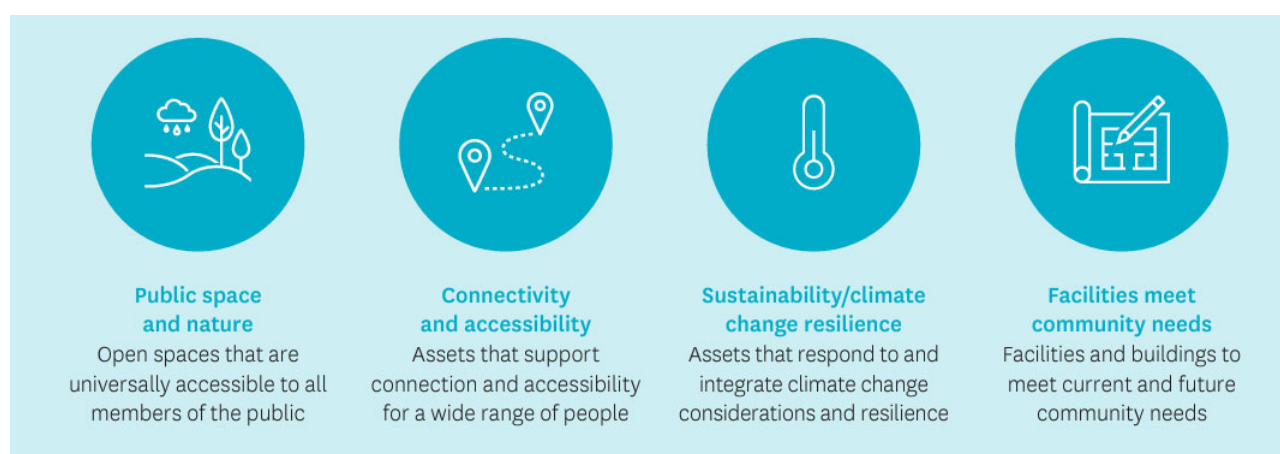


Figure 12 – Key Priority Asset Investment Areas

In November 2024 our representative Community Panel met to work together to discuss some of the most pressing and complex issues and opportunities impacting the planning of our assets now and into the future.

The Community Panel were asked with the Decision-Making Principles in mind, to give their thoughts on and help prioritise 16 key discretionary projects within the first 4 years of our Long Term Infrastructure Plan. In prioritising these projects, the Panel considered their alignment with the Community Vision and long term aspirations. This process identified the following top 5 priorities which will help guide prioritisation of discretionary funding:

Table 5 – Community Panel Top 5 Priority Projects

Project		Outcome
	Nepean Boulevard Signature Project, Frankston Revitalisation of the Nepean Highway	Builds the reputation of Frankston by creating an entry point to the municipality that is safe and attractive to visitors and locals alike
	Climate Resilience Program (electrification, LED lighting, rooftop solar) Build community resilience to climate change	Fosters a sense of pride in Frankston through building community resilience to climate change.
	New on and off road bicycle links Bike Riding Strategy Implementation Program	Encourages active transport and networks to access places and attractions
	Stormwater management and treatment program Sustainable Water Program	Pivotal in climate resilience which, in turn, makes Frankston a more liveable place for residents in the short term and long term
	Construction of new footpath links Pathway Development Plan Implementation Program	Facilitates connectivity and access using active transport and is beneficial to the entire community.

Our Asset Investment Strategy aligns to the principles outlined in the Financial Plan, the decision-making principles developed via community engagement and our asset management objectives and covers the following:

- That Council seeks to make the right decisions about capital investment and asset management through the Asset Management Framework and alignment to the Integrated Planning and Reporting Framework
- That Council annually reviews the asset renewal gap and ensures adequate measures are in place to manage it
- That asset renewal should not be funded by non-renewable funding sources such as indirect asset sales, reserve funds or loan funds
- That Council will prioritise renewal, compliance and maintenance work
- Asset co-location, rationalisation or disposal is considered (where appropriate) to minimise ongoing costs to the community to maintain existing assets.

Asset Portfolio

A significant challenge Council continues to face is the ongoing management of an ageing asset portfolio. Many of Council's assets are nearing the end of their useful life and require maintenance and renewal or in some cases, disposal.

In the past a significant amount of Council assets was constructed by developers and from government grants, often provided and accepted without consideration of ongoing operations, maintenance and replacement needs. This is common amongst many metropolitan Councils and has created a local government wide issue as the implications of asset lifecycle costs are realised.

Council's infrastructure asset portfolio is valued at approximately **\$1.97 billion**. Our assets are grouped into the following key asset classes as detailed on page 7.

These assets are critical in supporting a variety of community services and must be effectively managed to ensure quality and reliable service delivery into the future.

Community services that are supported by these assets are detailed in the Services section.

Present Position

Frankston City Council understands the importance of delivering high quality services in the most cost-effective manner for the community. Sustainable asset management is essential for utilising existing assets to their fullest potential to maximise usage, community benefit and economic value.

Council is focused on achieving long-term sustainability by addressing the existing renewal backlog and avoiding any future backlog by providing renewal funding at a level that matches the anticipated deterioration rate of the asset portfolio.

As such, Council aims to prioritise the provision of *Non-Discretionary* funding for renewal, legal compliance, maintenance and operation of existing assets in preference to funding discretionary new and upgrade works.

Discretionary funding is allocated once all non-discretionary requirements are met and is used to meet changing demands. This is typically done by acquiring new assets and upgrading or expanding on existing assets in order to increase the current level of service being provided to the community, or to support the provision of a new service.

The table below explains how Council classifies our expenditure on our assets and services.

Table 6 – Expenditure Classification

Expenditure Category	Activity	Description
Non-Discretionary Maintenance and Operations	Maintenance	Ongoing work required to keep an asset performing at the required level of service
	Operations	Recurrent expenditure that is continuously required to provide a service
Non-Discretionary Renewal	Renewal	Returns the service potential or the life of the asset up to that which it had originally
Non-Discretionary Compliance	Upgrade	Enhancements to an existing asset to comply with new legislation
Discretionary Growth	Upgrade	Enhancements to an existing asset to provide a higher level of service
	Expansion	Extends or expands an existing asset at the same standard as is currently enjoyed by residents, to a new group of users
	New	Creates a new asset that provides a service that does not currently exist



Figure 13 – Sandfield Reserve Playspace, Carrum Downs

Integrated Planning and Reporting

A Principles Based Approach

Council has developed an integrated, long-term and transparent approach to planning to support Council in strategic decision making.

An Integrated Planning and Reporting framework has been implemented and takes into consideration Council's legislative requirements, including the Governance principles and supporting principles in the **Local Government Act 2020**:

- The community engagement principles
- The public transparency principles
- The strategic planning principles
- The financial management principles
- The service performance principles

Key strategies and plans include:

- Municipal Planning Strategy
- Risk Management Plan
- Financial Plan
- Revenue and Rating Plan
- Infrastructure Plan
- Asset Plan
- Workforce Plan
- Health and Wellbeing Plan
- Fit for the Future (Corporate Strategy)
- Master Plans
- Action Plans

Integrated Planning and Reporting Framework

The following diagram demonstrates our Integrated Planning and Reporting Framework. The golden thread approach aims to integrate key strategic plans across Council, along with regular community engagement and performance reporting.

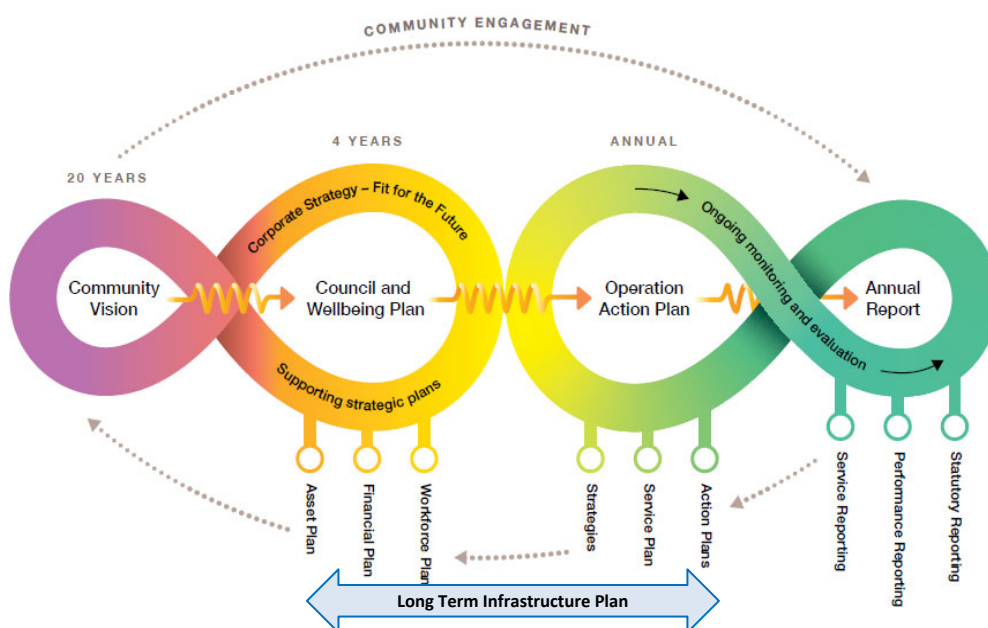


Figure 14 – Integrated Planning & Reporting Framework

Project Management Policy & Framework

Council's Project Management Policy ensures that project management is undertaken in a structured, coordinated, cost effective and sustainable manner. The Policy guides the ongoing review and update of Council's Project Management Framework, which defines the standards that support planning, effective risk, stakeholder, budget and resource management and thorough scope definition to ensure timely project delivery that maximises community benefit.

The Project Management Policy ensures all projects identified by Council are subjected to appropriate project management governance, including the Project Governance Structure and Service Governance Structure.

The Project Management Policy and Framework are designed for use with any type of project delivered by Council. Projects detailed in the LTIP are classed as capital works which deliver assets to be used to deliver Council services. The annual Capital Works Program (CWP) is detailed in Council's budget each year, identifying each project, its funding sources and the expenditure classification.

The Policy & Framework identifies the four phases to be completed in a project's lifecycle.



Figure 15 – Project Lifecycle

Project Governance

The LTIP Project Governance Structure is responsible for managing the capital portfolio of projects detailed in the LTIP, providing a structure for evaluating and appraising proposed infrastructure investments, as well as setting priorities within the context of the LTIP and the annual CWP to address strategic service delivery needs.

The LTIP Project Governance Structure seeks to:

- Establish a robust impartial appraisal methodology and priority-based system for allocating finite Council resources for investment towards infrastructure assets;
- Ensure that investment in capital is undertaken in a financially sustainable manner and in accordance with best practice asset management principles; and
- Enhance transparency and public confidence in Council's decision-making process relating to the investment of capital.

The following diagram demonstrates the considerations informing Council’s allocation of funding and prioritisation under the LTIP Project Governance Structure.

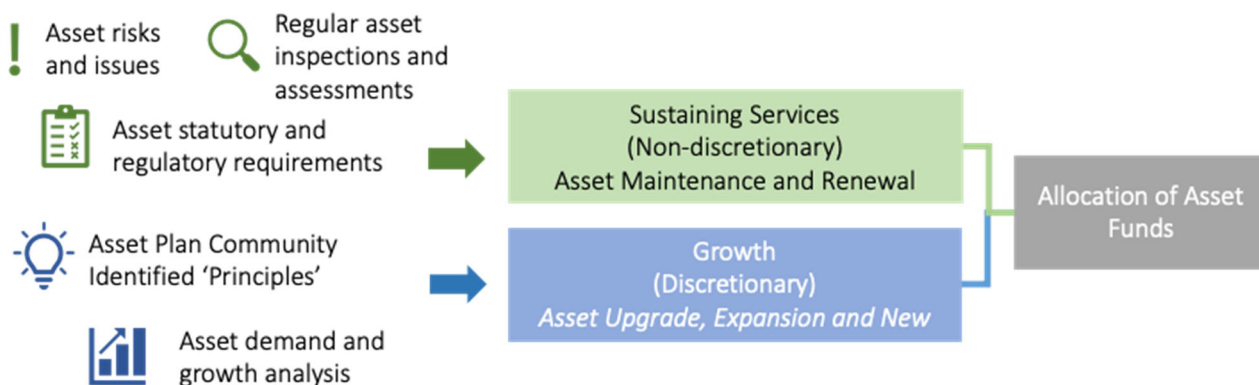


Figure 16 – Allocation of Funding to Assets

For each project detailed in the LTIP, a Project Overview Sheet (POS or Project Brief) is developed. The information detailed in the POS is used to ensure a sound and rigorous approach to developing, evaluating, and delivering infrastructure projects. It also identifies the expected benefits and outcomes from a project, which are tracked by service managers and used to measure the health of the services supported by the project, and for improvements to future projects.

This process ensures that projects are approved with supporting economic or financial analysis (assessing the community benefits against the costs). Projects are then subsequently monitored during delivery via the LTIP Project Governance Structure to ensure that projects running over budget in cost and/or being delayed or cancelled are scrutinised and appropriate decisions made to ensure the benefits from the project are realised.

Council’s Project Management Office assists project sponsors to ensure that consideration is given to:

- Scoping of projects to achieve their intended benefits to service delivery
- Cost control and “value-engineering” so projects are scoped for maximum value-for money, and
- Management of contingency budgets to minimise scope creep.

Cost estimating practices and risk management are key fundamentals to the project assurance framework. Risk-weighted estimates undertaken at various stages during project planning, development and tendering stages can be used to align the project scope with contingency allowances, enabling earlier identification and better allocation of risk, resulting improved risk mitigation.

Measuring Performance

Council's performance is monitored using the measures outlined in the Council & Wellbeing Plan and Local Government Performance Reporting Framework. This data becomes a good source to report performance and benchmark against other local governments.

Table 7 – Performance Measures

Measure	Target
Asset renewal compared to depreciation	90%
Percentage of adjusted Capital Works Program delivered (recognising achieved project savings).	90% (at financial year end)
Number of sealed local road requests.	No more than 120 requests per kilometre (at financial year end)
Number of kilometres of sealed local roads below the renewal intervention level set by Council	95% (Acceptable range 80 - 100%)
Direct cost of sealed local road reconstruction	Less than \$200 per kilometre
Direct cost of sealed local road resealing	Less than \$30 per kilometre
Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads	50 – 100% (Expected range)



Figure 17 – Kananook Commuter Car Park

Service Program Implementation

The LTIP aligns infrastructure planning with the economic, social and environmental aspirations for the city. The LTIP comprises of four service programs aligned with the Community Vision themes:

Table 8 – Service Programs

Healthy and Inclusive Communities	Natural Environment	Connected Places and Economy
- Community Health - Community Development - Community Safety - Sports and Recreation	- Biodiversity and Open Space - Climate Change Action - Integrated Water - Waste Circularity	- Arts and Culture - Transport Connectivity - City Planning - City Growth and Investment
Council Performance and Leadership		
- Financial Management - Asset Management - Governance	- Council Strategy and Performance - Customer Service and Experience	- Technology and Information - People, Culture and Workforce Management

The service programs indicate the priorities and key projects over the short, medium, and long term. Council will update this plan on an annual basis to ensure the priorities identified meet the city's future needs. A description of the service program timeframes is detailed in the table below.

Table 9 – Service Program Timeframes

Timeframe	Description
Short-term Immediate Actions 1-3 Years	In the short term, Council's focus is on ensuring the existing infrastructure asset base is of high quality and delivers value for money. This period focuses on packages of minor investments and the most essential major investments.
Medium-term Planning for Growth 4-6 Years	Given the long lead times for delivering infrastructure projects, this period includes many of the most important major infrastructure investments for the Council, those projects which can have a 'game changing' impact on City's economy and community.
Long-term Vision 7-10 Years	Beyond six years, the phasing of projects is inevitably more subjective. The urgency for a project may change in response to economic or societal change. Thus, for projects beyond the immediate horizon, it is recommended that flexibility over the precise timing be retained.

Financing a significant infrastructure program is a key concern for council in delivering the infrastructure needs of the community which will require close collaboration and partnership with all levels of government and community partners. Where future projects listed are subject to funding advocacy which may result to changes in costings and timings.

The project costs indicated in the LTIP are based on *Out Turn* dollars, which are calculated by estimating the project cash flow for each year of the project to represent the actual project cost in *Future Year* dollars. The cost escalation factor used aligns with the factors applied to Council's Financial Plan (refer to Funding Strategies section on page 16).

Service Program Priorities

The following sections provides an indication of the projects planned to be completed over the Short, Medium and Long Term within each service program.

Healthy and Inclusive Communities



Community Development

Builds resiliency and capacity in the community through the broad delivery of inclusive and accessible activities, services, campaigns, and community spaces. We broker community partnerships and work together with the community and relevant stakeholders to facilitate meaningful participation and support a healthy community.

Service Area		Level of Service
	Community Programs and Development	We provide programs based on priorities, that deliver a broad range of inclusive and accessible activities and services that meet community needs. We foster opportunities and broker partnerships to enable meaningful participation in the community.
	Community Grants	We provide a transparent and equitable community grants program to provide financial support to eligible non-profit groups and individuals.
	Youth Services	We provide youth-specific programs, interventions and advocacy to enable effective youth engagement/participation and supported pathways that enhance health, wellbeing, educational and employment outcomes.
	Emergency Relief and Support Services	We provide an effective emergency relief service to vulnerable members of the Frankston community.
	Community Facilities	We provide equitable access to community spaces that meet diverse community needs.
Key Projects		
Short-Term Years 1 to 3:	- Frankston Water Front Changing Places Public Toilet - Frankston North Community Centre Toilet Renewal - Lyrebird Community Centre Occasional Care Playground Renewal - Community Centres Security and Access Upgrade - Ebdale Hub Window Replacement, Frankston - Langwarrin Men's Shed - Extension	
Medium-Term Years 4 to 6:	Community Centres Security and Access Upgrade	
Long-Term Years 7 to 10:	Frankston South Community and Recreation Centre – Relocate bin storage area and paving	
Renewal Programs:	- Community Facilities Renewal Program - Community Halls Renewal Program - Community Centre Shade Sail Renewal Program	



Community Health

Delivers and support high quality education, universal healthcare and wellbeing to the community. Council ensures its legislative obligations are met and provides equitable access to services and support, strengthening our community by improving the overall quality of life.

Service Area	Level of Service
 Maternal and Child Health	We provide high quality health development assessments, education and support. We provide home based visits for new babies and vulnerable families. We provide advocacy and referrals to meet individual needs. We provide informative networking opportunities for new parents
 Immunisation	We provide infant immunisation to various locations in the municipality. We provide school based immunisations for adolescents. We provide home based immunisations for vulnerable families.
 Children's Services	We provide a high quality childcare service. We provide high quality supported playgroups. We provide support to existing and establishing community playgroups. We provide a registration process that ensures equitable access to kindergartens. We provide improved access to universal services through the Best Start program. We provide facilities for kindergartens and playgroups that meet community need. We provide high quality funded 3 and 4 year old kindergarten at Mahogany Rise.
 Community and In-Home Support	We provide high quality customer focused planning and support (HACC-PYP Assessment & Service Delivery) We provide HACC-PYP advocacy and referrals to meet individual needs. We provide services that meet individual clients needs to remain independent in their own homes and the community. We provide a central contact point for information to support community
Key Projects	
Short-Term Years 1 to 3:	- Erinwood Kindergarten & MCH Redevelopment, Frankston - Montague Park Kindergarten Upgrade, Frankston - Ballam Park Kindergarten & MCH Redevelopment, Frankston
Medium-Term Years 4 to 6:	- Bowerbird Pre-School Refurbishment, Carrum Downs - Joy Street Kindergarten & MCH Redevelopment, Frankston - Wonnai Pre-School Renewal, Langwarrin - Seaford Heights Kindergarten & MCH Redevelopment, Seaford
Long-Term Years 7 to 10:	Bayport Pre-School Refurbishment, Langwarrin
Renewal Programs:	Family Health Support Services - Facilities Renewal Program



Community Safety

Creates and maintains community standards to promote safe and healthy communities. The team works together with the community by educating, monitoring and ensuring compliance of a wide range of acts, legislation and regulations relating to animal management, building services, environmental and public health, city safety and local laws.

Service Area		Level of Service
	Animal Management	We provide an effective and responsible animal management service through the application of relevant legislation.
	Building Safety	Administer and Enforce the Building Act 1993. A response to building legislation that is considerate of the evolving legislation, considers past and prior requirements and ensures Council appropriately works with allied professions and government agencies. Provision of administration which requires a quality response to minimise risk to Council and ratepayers and enables compliant development. Building Enforcement response with appropriately trained/registered practitioners to ensure responses balances risk with the expectations of property owners and the community to ensure Council fulfils its obligations.
	City Safety	We provide a high quality CCTV network. We provide safe school crossings across the municipality. We provide support and planning to assist the community to respond to emergencies.
	Environmental and Public Health	We administer a registration system for food and health businesses and monitor for compliance. We provide tobacco education visits and conduct investigations as per the tobacco agreement with the Municipal Association of Victoria and the Department of Health. Investigations of complaints from the public.
	Local Laws	We provide an effective local law and local law management service through the application of local laws and relevant legislation.
Key Projects		
Short-Term Years 1 to 3:	Safe City Surveillance System - CCTV Camera Installation in Public Places.	
Medium-Term Years 4 to 6:	No projects listed.	
Long-Term Years 7 to 10:	No projects listed.	
Renewal Programs:	- Safe City Surveillance System - CCTV Camera Renewal Program - Ticket Machine Renewal Program	





Sports and Recreation

Creates vibrant communities, inspiring involvement in a diverse range of sport and leisure activities. We encourage people to be healthy and active by planning and maximising recreational opportunities through programs and participation at sporting clubs. We coordinate and support sporting clubs and manage their use of sporting pavilions and multi-use facilities to ensure they are fit for purpose and accessible to all.

Service Area	Level of Service
 Recreation Infrastructure Management	We provide and manage occupancy agreements and service level agreements to ensure appropriate use of the property and compliance with strategic and policy objectives: - Seasonal tenancy agreements - Service agreements. We provide a process to ensure equitable allocation of venues for seasonal tenancies. We manage and service a range of open space bookings.
 Sporting Club Management and Support	We foster strong relationships with sporting clubs and key stakeholders and provide guidance, support and connection to broader industry knowledge and learnings. We work with sporting clubs to grow capacity and facilitate all abilities access, gender diversity and welcoming environments. We work with sporting clubs to manage risk and ensure operational compliance.
 Sport and Recreation Planning	We provide plans and strategies that align with best practice and emerging trends, and consider the condition, functionality and capacity of our assets. We regularly engage with the community on their needs and wants. We collect and assimilate up to date data on participation and facility utilisation to inform research for club and facility development. We undertake assessments, grant applications and recommendations to establish and maintain sport and recreation infrastructure that is fit for purpose. We provide strong and effective advocacy to all levels of government, sporting associations and community. We seek grant funding to improve community recreation infrastructure. We provide Leadership on service outcomes for new and redeveloped facilities.
Key Projects	
Short-Term Years 1 to 3:	• Frankston Basketball & Gymnastics Centre Upgrade, Seaford • Bruce Park Pavilion Renewal, Frankston • Len Phelps Pavilion Expansion, Carrum Downs Recreation Reserve, Carrum Downs • Lawton Reserve – Pavilion Upgrade • Baxter Park Access Road Upgrade • Baxter Park Tennis Courts 4 & 5 Resurfacing & Remarking to Include Netball • Baxter Park Oval 4 Sports Lighting Installation, Frankston South • Baxter Park Soccer Pitch 2 & 3 Expansion and Spectator Landscape, Frankston South • Jubilee Park Landscaping, Lighting and Ancillary Park Infrastructure Upgrade • Lloyd Park Oval 3 Reconstruction, Langwarrin • Belvedere Tennis Club Court Renewal (Courts 1, 2-5), Seaford • North Seaford Tennis Club Courts 1-4 Reconstruction, Seaford • Ballam Park East Oval Sports Lighting Renewal, Frankston • Lloyd Park Tennis Courts Sports Lighting Renewal (Langwarrin Tennis Club), Langwarrin • Skye Recreation Reserve Sports Lighting Installation, Skye • Centenary Park Golf Course Master Plan Implementation, Frankston
Key Projects	
Medium-Term	• Kananook Reserve Master Plan Implementation, Seaford • Centenary Park Golf Course Master Plan Implementation, Frankston

Years 4 to 6:	• Yamala Reserve Precinct Plan Implementation, Frankston South • Baxter Park Master Plan Implementation, Frankston South • Davey Richardson Pavilion Upgrade, Belvedere Reserve, Seaford • Playing Surface Upgrade Program • Sports Lighting Program
Long-Term Years 7 to 10:	• Baxter Park Master Plan Implementation, Frankston South • Centenary Park Golf Course Master Plan Implementation, Frankston • Banyan Reserve - Pavilion Upgrade • Yamala Tennis Club - Construction of multipurpose pavilion (modular design) • Frankston BMX Track Pavilion Expansion, Seaford • Langwarrin Tennis Club - Pavilion Refurbishment • Frankston Life Saving Club Pavilion - Frankston Foreshore • Langwarrin Equestrian Clubhouse Redevelopment • Playing Surface Upgrade Program • Sports Lighting Program
Renewal Programs:	• Peninsula Aquatic and Recreation Centre Renewal Program, Frankston • Pines Forest Aquatic Centre Renewal Program, Frankston North • Minor Sports Infrastructure Program • Structured Recreation Pavilions Renewal Program • Sporting Ground Pitch Cover Renewal Program • Sporting Ground Goal Post Replacement Program • Cricket Net Renewal Program • Sporting Reserve Irrigation & Drainage Systems Renewal Program • Pines Forest Aquatic Centre Redevelopment Program, Frankston North • Hard Court Playing Surface Renewal Program



Natural Environment



Biodiversity & Open Space

Ensures the natural environment is protected and enhanced to provide safe, diverse and engaging open spaces to meet community needs and expectations. By providing high quality, sustainable natural and open spaces and urban forest we can enhance the health and wellbeing of the community and the environment.

Service Area	Level of Service
 Open Space	We provide strategic open space planning that ensures adequate and fit for purpose open space for all neighbourhoods. We provide open space planning that ensures an equitable distribution of public open space. We provide open space planning and design to ensure a diverse open space network to support community health and wellbeing needs. We provide advocacy to improve Frankston's open space network.
 Play Spaces	We provide strategic open space planning that ensures an equitable distribution of play spaces. We provide open space design to ensure innovative and safe design outcomes with high play value. We provide open space planning and design to ensure diverse and inclusive play to support community health and wellbeing.
 Protection of Biodiversity	We increase our native vegetation cover, habitat value and diversity. We protect significant and enhance native vegetation and wildlife within public and private land. We provide adequate habitats for our wildlife. We support environmental volunteers. We work towards connecting natural environments across the landscape. We provide environmental planning advice to avoid, minimise and offset environment impacts. We provide environmental education and programs to increase connections with nature and community knowledge and involvement in biodiversity.
 Urban Forest	We cool the city and improve urban amenity by appropriately maintaining and enhancing our tree population. We provide arboricultural advice to avoid, minimise and offset environment impacts. We provide environmental education and programs to increase connections with nature and community knowledge of the benefits of our urban forest.
 Open Space Maintenance	We ensure open space operates efficiently by providing routine and reactive maintenance.
Key Projects	
Short-Term Years 1 to 3:	- Banyan Reserve Playspace Upgrade & Pump Track, Carrum Downs - Langwarrin District Playspace, Langwarrin - Monterey Reserve Master Plan Implementation, Frankston North - Rotary Park Upgrade, Carrum Downs - Burgess Reserve Playspace Renewal, Langwarrin - Crystal Pool Park Playspace Renewal, Seaford - Kashmir Reserve Playspace Renewal, Frankston - Myrtle Reserve Playspace Renewal, Langwarrin

	• Cavill Reserve Playspace Renewal, Langwarrin • Lipton Reserve Upgrade Including Nature Play, Frankston • Baxter Park Playspace Upgrade, Frankston South
Key Projects	
Short-Term Years 1 to 3:	• Seaford Road Public Toilet Renewal, Seaford - Public Toilet Action Plan Implementation • Escarpment Reserve Playspace Renewal, Frankston South • Allicudi Reserve Playspace Renewal, Frankston South • George Pentland Botanic Gardens Master Plan Implementation, Frankston
Medium-Term Years 4 to 6:	• George Pentland Botanic Gardens Master Plan Implementation, Frankston • Baxter Park Playspace Upgrade, Frankston South • Delacombe Park Playspace Upgrade, Frankston South • Bruce Aitken Reserve Playspace Renewal, Seaford • Play Strategy Implementation • Public Toilet Strategy Implementation • Oliver's Hill Landscape and Lookout Plan, Frankston South
Long-Term Years 7 to 10:	• Dame Elisabeth Murdoch Arboretum • Beauty Park Lighting • Oliver's Hill Landscape and Lookout Plan, Frankston South • Play Strategy Implementation • Public Toilet Strategy Implementation
Renewal Programs:	• Local Park Upgrade Program • Public Toilet Renewal Program • Risk Management Works within Council Reserves • Minor Open Space Asset Renewal Program • Reserves Internal Fencing Renewal Program • BBQ Renewal Program • Shade Sail Retrofit Program • Foreshore Erosion Fencing & Minor Infrastructure Renewal Program





Climate Change Action

Coordinates Council's climate emergency response through the delivery of actions to avoid and manage the risks of climate change. We enable the community and Council to improve energy efficiency, adopt renewable energy and reduce carbon emissions to limit the severity of global warming. By supporting our community we can collectively minimise our city's vulnerability to the unavoidable impacts of climate change and build resilience for current and future generations.

Service Area	Level of Service
 Energy and Emissions Reduction (Climate Mitigation)	We engage our community to demonstrate leadership and empower the community by providing reliable targeted education, information and resources through a variety of accessible channels. We provide assets, services and projects that meet best practice standards for energy efficiency, renewable energy and low carbon emissions. We provide regular and reliable monitoring and reporting on Council's emissions and energy usage. We provide strategic advice, planning controls and work in partnership to facilitate urban development and transport projects to help create low carbon communities.
 Climate Adaptation	We provide reliable and targeted education, advice, information and resources through a variety of accessible channels. We deliver assets, services and projects that are adapted and resilient to the impacts of climate change.
Key Projects	
Short-Term Years 1 to 3:	• Street Light Renewal Program - LED Conversion • Peninsula Aquatic & Recreation Centre Electrification Works, Frankston • Frankston Arts Centre Electrification Works, Frankston • Electric Vehicles – Charging Infrastructure & EV Vehicle Acquisition • Council Facilities Solar PV Program • Facility Electrification & Energy Efficiency Program
Medium-Term Years 4 to 6:	• Council Facilities Solar PV Program • Facility Electrification & Energy Efficiency Program
Long-Term Years 7 to 10:	• Council Facilities Solar PV Program • Facility Electrification & Energy Efficiency Program





Integrated Water

Manages Council's legislative responsibilities under the Water Act and other legislation. Council provides stormwater protection for property, assists the community to enjoy healthy waterways, and provides leadership and support for the sustainable use of water resources and protection of the environment.

Service Area	Level of Service
 Stormwater Catchment Management	We provide a functional stormwater drainage network to minimise flooding.
 Private Integrated Water Approvals	We provide assessments of developments which require planning permits, to ensure they comply and meet council engineering standard. We provide Stormwater Points of Discharge for properties. We assess Build Over Easement requests.
 Sustainable Water	We provide water treatment assets to improve stormwater quality. We plan and deliver water saving projects and initiatives. We monitor and report on Council's water usage and costs. We provide advice and information to our community to encourage water saving actions and behaviours.
 Drainage Infrastructure Maintenance	We ensure the drainage system operates efficiently by providing routine and reactive maintenance.
Key Projects	
Short-Term Years 1 to 3:	- Gross Pollutant Trap (GPT) Program - Baxter Park Dam Safety Improvements, Frankston South - Williams Street Catchment Stage 2 Drainage Upgrade, Frankston South - Frankston and Beauty Parks Stormwater Treatment and Harvesting, Frankston - Monterey Scheme - Recycled Water Program - Stanley Street Drainage Upgrade (Lorraine Street to Fairway Street), Frankston - Robinsons Road Drainage Upgrade (435 to 455 Robinsons Road), Langwarrin South - Pier Promenade Foreshore Car Park Drainage Upgrade, Frankston - Easement Drain Renewal
Medium-Term Years 4 to 6:	- Murawa Street Catchment Stage 1 & 2 Drainage Upgrade, Frankston South - Overton Road Drainage Upgrade, Seaford - Botany Park - Stormwater Treatment and Harvesting - Banyan Reserve Stormwater Harvesting, Carrum Downs - Peninsula Reserve - Stormwater Treatment and Harvesting - Water Sensitive Urban Design (WSUD) Implementation Program
Long-Term Years 7 to 10:	- Rosedale Grove Stormwater Treatment Scheme, Frankston South - Jubilee Park - Stormwater Treatment and Harvesting - Carrum Downs Recreation Reserve - Stormwater Treatment and Harvesting - Water Sensitive Urban Design (WSUD) Implementation Program
Renewal Programs:	- Drainage Renewal & Upgrade Program - Easement Drainage Pit Alterations - Heavy Pit Lid Renewal Program - Drainage Renewal Works in Council Reserves





Waste Circularity

Collects waste, recovers resources, manages landfill aftercare and operates waste prevention programs. We enable Frankston City to reduce and remove waste safely from their homes, businesses, and communities to protect public health and the environment. Through participation in waste reduction and diversion programs, the Frankston City community is empowered to properly dispose of materials.

Service Area	Level of Service
 Collections and Resource Recovery	We provide a reliable collection service for resource recovery. We provide a reliable drop off service for resource recovery.
 Aftercare Landfill Management	We provide reliable monitoring and management of emissions from the closed landfill cells at McClelland Drive.
 Circularity	We provide the community and Councils with service and options to create a circular city where waste is designed out, product lifespans are extended, valuable resources are recaptured and nature is regenerated, benefiting society, business, and the environment. We deliver services, education, programs, tools, and information that supports the uptake of circular actions to refuse, rethink, reduce, reuse, repair, refurbish, remanufacture, repurpose, recycle, recover, and dispose.
Key Projects	
Short-Term Years 1 to 3:	- Frankston Regional and Resource Recovery Centre Fire Suppression System Implementation - Frankston Regional and Resource Recovery Centre Rainwater Tank & Dust Suppression Installation, Skye
Medium-Term Years 4 to 6:	To Be Determined
Long-Term Years 7 to 10:	To Be Determined
Renewal Programs:	Litter Bin Replacement Program



Connected Places and Economy



Arts & Culture

Provides experiences to Frankston residents and visitors by supporting the production and delivery of arts programs and events; commissioning, acquiring, and maintaining public art; and providing accessible art, cultural and library facilities.

We contribute to building Frankston's cultural landscape and positioning as a creative destination via arts, culture and events that build vibrant and connected communities that inspire education, creativity and entertainment experiences for all.

Service Area	Level of Service
 Arts, Events and Tourism	We provide a range of high-quality arts, events and experiences to enhance civic pride, change perceptions and drive visitation to the region.
 Library Collection and Resources	We provide an accessible high-quality collection that is available in a variety of formats. We provide free and accessible opportunities to information and technology through public computers.
 Arts and Culture Venues and Facilities	We provide a broad range of venue and spaces for a variety of multi-purpose uses.
Key Projects	
Short-Term Years 1 to 3:	- Frankston Regional Arts Trail - Frankston Street Art Festival - Frankston Arts Centre Cube 37 Equipment Replacement, Frankston - Carrum Downs and Frankston Libraries IT Upgrade - Sculpture Public Artwork Development - Carrum Downs Library HVAC and Floor Covering Renewal - Frankston Arts Centre (FAC) Flytower Projection System Renewal, Frankston
Medium-Term Years 4 to 6:	- Frankston Street Art Festival - Open Access Libraries at various locations - McCombs Reserve Redevelopment for Events - Sculpture Public Artwork Development
Long-Term Years 7 to 10:	- Frankston Street Art Festival - Frankston Library Forecourt Redevelopment, Frankston - Frankston Arts Centre (FAC) Theatre Seat Replacement, Frankston - Power installations to reserve event areas
Renewal Programs:	- Frankston Arts Centre Technical Equipment Renewal, Frankston - Arts & Culture Facilities Renewal / Furnishing & Equipment Programs - Library Collection Renewal - Public Artworks Renewal Program





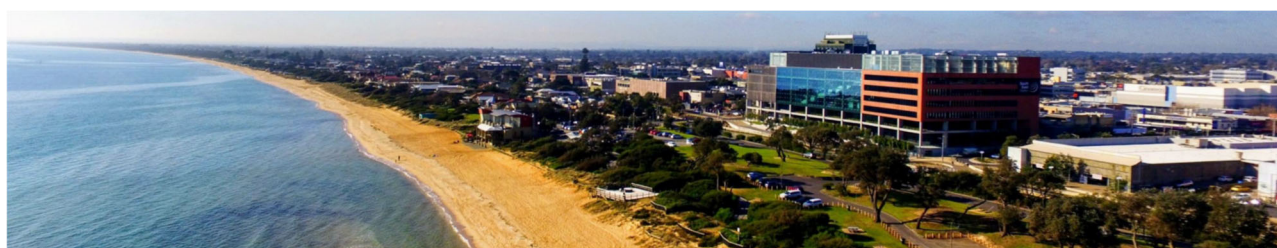
City Planning

Works in partnership with key stakeholders and community to plan, design and deliver vibrant and liveable communities and facilitates orderly and sustainable development in Frankston to build and maintain a liveable city in line with the Frankston Planning Scheme.

Service Area	Level of Service
 Strategic Land Use Planning	We provide a program of strategies, policies and plans that are developed with the community, endorsed by Council and implemented into the Frankston Planning Scheme.
 Urban Planning and Design	We provide urban planning and design advice to support quality development and public realm outcomes. We provide urban planning and design related strategies, action plans, guidelines and concepts. We provide urban design revitalisation solutions and plans that enhance liveability and economic prosperity of the city. We provide advocacy to all levels of government and prepare grant applications to improve and revitalise Frankston's public realm. We provide ESD advice to support quality development and Council building outcomes. We lead, advocate and collaborate for positive change to the built environment to support a sustainable and thriving Frankston community.
 Statutory Planning Permit Applications	We provide a fair application process. We provide education about planning requirements including pre lodgement and post decision.
 Statutory Planning Compliance	We provide education and enforce the planning scheme. We proactively investigate and audit land use and development and respond to customer complaints.

Key Projects

Short-Term Years 1 to 3:	• Nepean Boulevard Signature Project, Frankston • Nepean Boulevard Masterplan • Municipal Wayfinding Strategy Implementation • Stiebel Place Extension - New Pedestrian Link (Gallery Lane to Young Street), Frankston • Sanders Road Shopping Strip Improvements, Frankston South • Seaford Village Shopping Strip Improvements, Seaford
Medium-Term Years 4 to 6:	• Seaford Village Shopping Strip Improvements, Seaford • Beach Street East Shopping Strip Improvements, Frankston
Long-Term Years 7 to 10:	• Beach Street Central Shopping Strip Improvements, Frankston • Belvedere Shopping Strip Improvements, Seaford • Long Street Shopping Strip Improvements, Langwarrin • Upgrade of Streetscape in Keys Street
Renewal Programs:	• Digital Way Finding Signage Renewal





Transport Connectivity

Manages the infrastructure needed to ensure the community is physically connected, journeys are safe and enjoyable and there is access to an efficient transport network.

Service Area	Level of Service
 Strategic Transport Planning	We provide infrastructure management that ensures journeys are safe, comfortable and functional. We provide infrastructure management that ensures journeys are accessible to all our community and comply with legislative requirements. We provide Local Area Traffic Management studies and action plans. We provide advocacy to improve travel mode choice.
 Transport Network Management and Operations	We provide a transportation network that enables the community to choose from various modes of transport. We provide Road Management Plan audits and rectification. We investigate requests from residents for improvements to the transport network. We provide analysis of accident hotspots.
 Road and Related Infrastructure Maintenance	We ensure road and related infrastructure performs effectively by providing routine and reactive maintenance.
Key Projects	
Short-Term Years 1 to 3:	• Belvedere Local Area Traffic Management, Seaford • Frankston High School Shared User Path Connections - Towerhill Road, Frankston • Frankston Nature Conservation Reserve to Culcairn Drive Shared User Path (SUP) Construction • Golf Links Road (Moorooduc Highway to Shearer Court Bus stop) SUP Construction • Skye Precinct Local Area Traffic Management • Sandhurst Local Area Traffic Management • Jubilee Park Traffic Management Strategy, Frankston • Hastings Road / Clarendon Street (Yuille Street to Baxter Trail) SUP Construction • Nepean Highway (600 Nepean Highway to Gulls Way) Path Construction, Frankston Sth • Path Development Plan Implementation • Young Street / High Street Intersection Renewal, Frankston • Towerhill Road (Overport Road to Moorooduc Highway) Road and Traffic Management Device Renewal, Frankston • Baxter-Tooradin Road (Frankston-Flinders to Peninsula Link Trail) SUP Construction • Robinsons Road (Bayside Christian College to Baxter Trail) SUP Construction, Langwarrin • Sandhurst Boulevard Road Renewal, Sandhurst • Sandhurst Threshold Treatment Renewal Program • Station Street (Broughton Street to Chapman Avenue) Threshold Renewal, Seaford
Medium-Term Years 4 to 6:	• Fletcher Road (Frankston Station to Baxter Trail) SUP Construction, Frankston • Eel Race Road (Station Street to Patterson River Secondary College) SUP Construction, • Frankston-Dandenong Road (Boundary Road to Thompsons Road) SUP Construction • Warrandyte Road (Bevnol Road to Robinsons Road) SUP Construction, Langwarrin • Pentland Precinct Local Area Traffic Management, Frankston • Birdwood Precinct Local Area Traffic Management • Seaford Local Area Traffic Management • Path Development Plan Implementation • Bike Riding Strategy Implementation
Long-Term Years 7 to 10:	• Hovell Precinct - LATM • Woodside Precinct - LATM • Reservoir Precinct - LATM

	• Local Area Traffic Management in Hadley Precinct – LATM • Road Renewal Program • Path Development Plan Implementation • Bike Riding Strategy Implementation
Renewal & Regular Programs:	• Road Resurfacing Program • Footpath Renewal Program • Reserves Pathway Renewal Program • Shared User Path Renewal Program • City Centre Pathway Renewal Program • Kerb Renewal Program • Minor Bridge & Path Structures Renewal Program • Major Bridge Renewal Program • Traffic Management Devices Minor Renewal Program • Street Lighting Renewal Program • Barrier & Guard Rail Renewal Program • Carpark Renewal Program • Black Spot Program • Minor Traffic Treatment Installation • Street Lighting Upgrades • Shared User Path Safety Upgrades



Council Performance and Leadership



Asset Management

Provides leadership in managing assets throughout their life cycle in a safe and sustainable manner.

Service Area	Level of Service
 Strategic Asset Management	We provide an asset management framework and policy to ensure coordinated activity. We provide asset data and systems that underpin Council's asset decision making process to support service delivery. We provide asset management plans for all asset classes to ensure appropriate management of our assets over their lifecycle.
 Fleet Management	We assess the overall efficiency and utilisation of plant and fleet, and deliver the capital works replacement program. We maintain plant and equipment as per specifications and service schedules and provide call out service.
 Building and Facility Management	We ensure buildings are cleaned in accordance to agreed service levels. We maintain buildings in accordance with legislative requirements and ensure they are fit for purpose. We provide asset maintenance data on buildings and facilities. We ensure buildings and facilities are secure in accordance to agreed service levels.
 Land and Property Compliance	We manage leases and licences to ensure Council interests are protected and tenants meet their obligations. We manage acquisition and disposal of land in accordance with the Property Strategy. We manage public land in accordance with legislative requirements. We facilitate the provision of property advice and legal representation to ensure the protection of Council and Community interests.
Key Projects	
Short-Term Years 1 to 3:	• Lift Renewal Program – Frankston Arts Centre & Library, Kevin Collopy Pavilion • Street Sweeper Water Decanting Facility at Frankston Operations Centre, Seaford • Replacement of Fire Services system in the Civic Centre
Renewal Programs:	• Civic & Operations Facilities Renewal Program • FM Renewal Program • Facilities Painting Program • Office Furniture & Equipment Renewal • Light Vehicle Replacement Program • Heavy Plant & Equipment Replacement Program • Minor Plant & Equipment Replacement Program • Storm and Vandalism Renewal Program • Asbestos Eradication Program



Customer Service & Experience

Ensures an excellent interface between customers and council services by actively listening to customer needs, communication of council services, and responding to customer experience with improved service provision.

Service Area	Level of Service
 Customer Advice and Support	We provide a centralised first point of contact for customers offering digital, telephone and in person options. We provide accurate, informed, empathetic and relevant service to the wider community as they contact council.
 Service Transformation	We steer service delivery that is fit for future. We provide contemporary tools, training and support to enhance transformation capability. We provide an end to end process improvement to enhance customer experience.
 Complaint and Feedback Handling	We provide complaint and feedback policy and protocols based on community engagement and legislation. We provide a range of process for customers to manage complaints and feedback.
Key Projects	
Short-Term Years 1 to 3:	Customer Relationship Management (CRM) System Renewal
Medium-Term Years 4 to 6:	To Be Determined.
Long-Term Years 7 to 10:	To Be Determined.
Renewal & Regular Programs:	- Community Halls Renewal Program - Smart Cities Implementation - Smart Cities - Asset Utilisation





Governance

Provides expert advice to enable the organisation, in accordance with legislative requirements and best practice, to optimise outcomes for the community and future generations.

Service Area	Level of Service
 Corporate Governance	We provide a compliance framework to ensure the organisation complies with its legislative and statutory requirements. We maintain governance, statutory registers and instruments of delegations to provide transparency and accountability and to enable officers to legally execute powers and functions. We strengthen privacy compliance by providing advice, undertaking privacy assessments, delivering training, conducting audits, and managing privacy breach notifications and complaints. We facilitate the provision of legal representation and advice. We respond to Freedom of Information requests, subpoenas, and information requests from government agencies. We monitor and report on legislative compliance with relevant acts.
 Municipal Governance	We provide an induction and training program that is relevant to the Councillor role and compliant with legislation. We provide guidance (policies and advice) to support Councillors in the effective performance of their duties and functions. We provide support and administer Council meetings to facilitate Council's decision-making function. We support a dispute resolution process in accordance with the Councillor conduct and legislation.
 Procurement and Contract Management	We manage data to identify sourcing strategies and opportunities for coordinated procurement and to reduce procurement costs. We provide probity advice and oversight to ensure fair treatment of suppliers. We provide systems and advice to ensure Council engages and manages competent and compliant contractors. We facilitate the provision of contract and procurement advice and legal representation to ensure compliance legislation and policy.
 Risk and Audit	We provide an enterprise risk and opportunity framework and provide advice in accordance with policy and best practice. We provide a framework and strategy for the prevention and fraud and corruption and minimising business interruptions. We appoint an independent Audit and Risk Committee and facilitate the operations under the charter. We engage independent auditors to deliver an internal audit plan that is linked to strategic and/or operational risk. We manage Council's insurance program to minimise financial risk.
 Frankston Memorial Park Management	We execute trust obligations on behalf of the Department of Health and Human Services in collaboration with the Trust, (the Councillors). We secure and maintain Frankston Memorial Park to meet Council's high profile park standards and monitor unauthorised access. We provide authorisation and oversight for monumental works and plaques. We facilitate interments and burials with oversight in accordance with legislation.
Key Projects	
Short-Term - Years 1 to 3:	- Frankston Yacht Club Alterations & Fit-Out - Frankston Memorial Park Arbour Walk Renewal, Frankston - Frankston Memorial Park Tree Replacement Program, Frankston
Medium-Term - Years 4 to 6:	Frankston Memorial Park Niche Wall Renewal, Frankston
Long-Term - Years 7 to 10:	To Be Determined.
Renewal Programs:	Frankston Memorial Park Minor Works Program, Frankston



Technology & Information

Provides leadership and support in the management of Technology, Business Applications, Data and Information for Council.

Service Area	Level of Service
 Strategic Technology and Architecture Design	We provide robust systems and network architecture. We deliver a multi-year enterprise strategy in conjunction with stakeholders. We ensure security of our systems and network architecture to meet relevant standards.
 Information and Records Management	We provide governed access to information managed to meet legislative requirements. We provide timely support and advice to support good records management practices. We capture and manage the life cycle of information assets to ensure all information is recorded to meet PROV standards and legislative requirements.
 Technology Service and Support	We provide timely support responding to technology problems and incidents. We provide and manage standard operating environments. We provide technology advice that aligns to organisational and business requirements.
 Business Applications and Data Management	We provide integration that securely shares information between systems. We ensure data repositories are appropriately secure and maintained. We provide the appropriate mechanisms for data delivery. We provide available and reliable access to applications on devices. We provide internal and public facing systems that are well managed, available and fit for purpose. We provide security to protect applications and data in line with industry best practice and legislation. We provide system advice that aligns to organisational and business requirements.
 IT Infrastructure Management	We provide network and internet connectivity. We provide a managed workstation fleet. We provide an infrastructure that is available in line with contemporary expectations. We ensure systems, data and information is backed up daily. We provide a managed Disaster Recovery platform.
Key Projects	
Short-Term Years 1 to 3:	• Asset Management System Renewal • Information Technology Strategy Implementation • Information Management Strategy Implementation • Pathway UX Property & Rating System Upgrade • InfoCouncil Renewal • Re-fit RelianSys Program
Medium-Term Years 4 to 6:	• Program / Project Management System • Information Technology Strategy Implementation • Information Management Strategy Implementation
Long-Term Years 7 to 10:	• To Be Determined.
Renewal & Regular Programs:	• Hardware & Software Renewal Programs • Public PC Renewal Program • GIS Mapping Renewal • Business Information Technology Requests

Appendices

1. 10 YEAR BUDGET SUMMARY

- 1A By Gross Budget, Income, Rates
- 1B By New, Upgrade, Expansion and Renewal

2. 10 YEAR INCOME SUMMARY

- 2 10 Year Income Projections

3. 4 YEAR BUDGET SUMMARY (2026/27 - 2029/30)

- 3A Service Program Summary
- 3B Service Program Detailed

4. 1 YEAR BUDGET SUMMARY (2026/27)

- 4A Service Program Summary

5. LOCAL AREAS

- 5A 4 Year Summary (2026/27 - 2029/30)
- 5B 4 Year Summary by Locality
- 5C 4 Year Detailed by Locality
 - Carrum Downs, Skye and Sandhurst
 - City Wide
 - Frankston Heights-Central
 - Frankston North
 - Frankston South
 - Karingal
 - Langwarrin
 - Seaford

Appendix 1

10 YEAR BUDGET SUMMARY

1A By Gross Budget, Income, Rates

1B By New, Upgrade, Expansion and Renewal

FRANKSTON CITY COUNCIL

LONG TERM INFRASTRUCTURE PLAN - 10 YEARS - 2026/27 to 2035/36



LTIP Overview

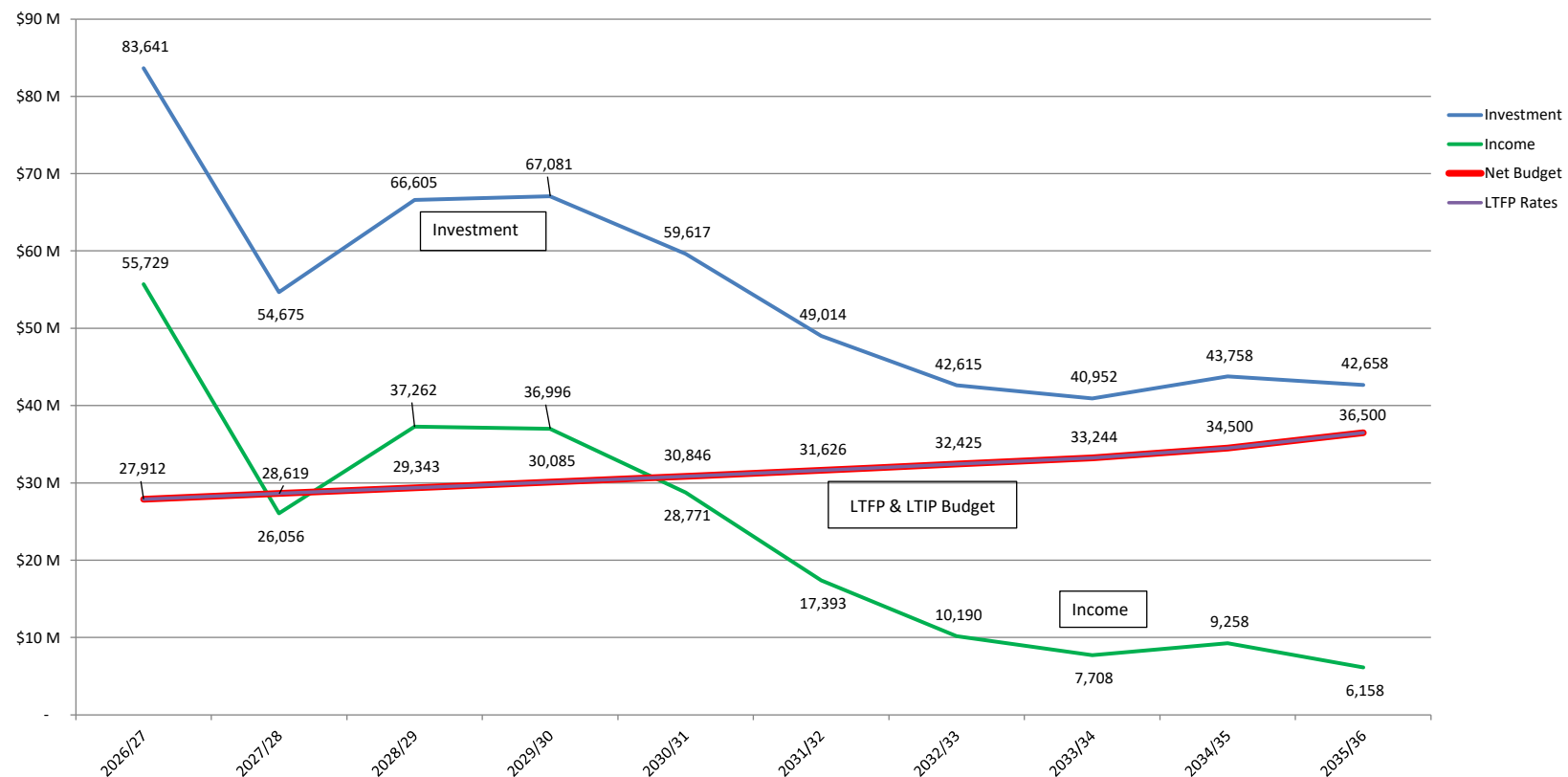
Gross Expenditure, Income, Net Budget and LTFP

Type	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Investment	83,641	54,675	66,605	67,081	59,617	49,014	42,615	40,952	43,758	42,658
Income	55,729	26,056	37,262	36,996	28,771	17,393	10,190	7,708	9,258	6,158
Net Budget	27,912	28,619	29,343	30,085	30,846	31,621	32,425	33,244	34,500	36,500
LTFP Rates	27,912	28,619	29,343	30,085	30,846	31,626	32,425	33,244	34,500	36,500

LONG TERM INFRASTRUCTURE PLAN - 10 YEARS - 2026/27 to 2035/36

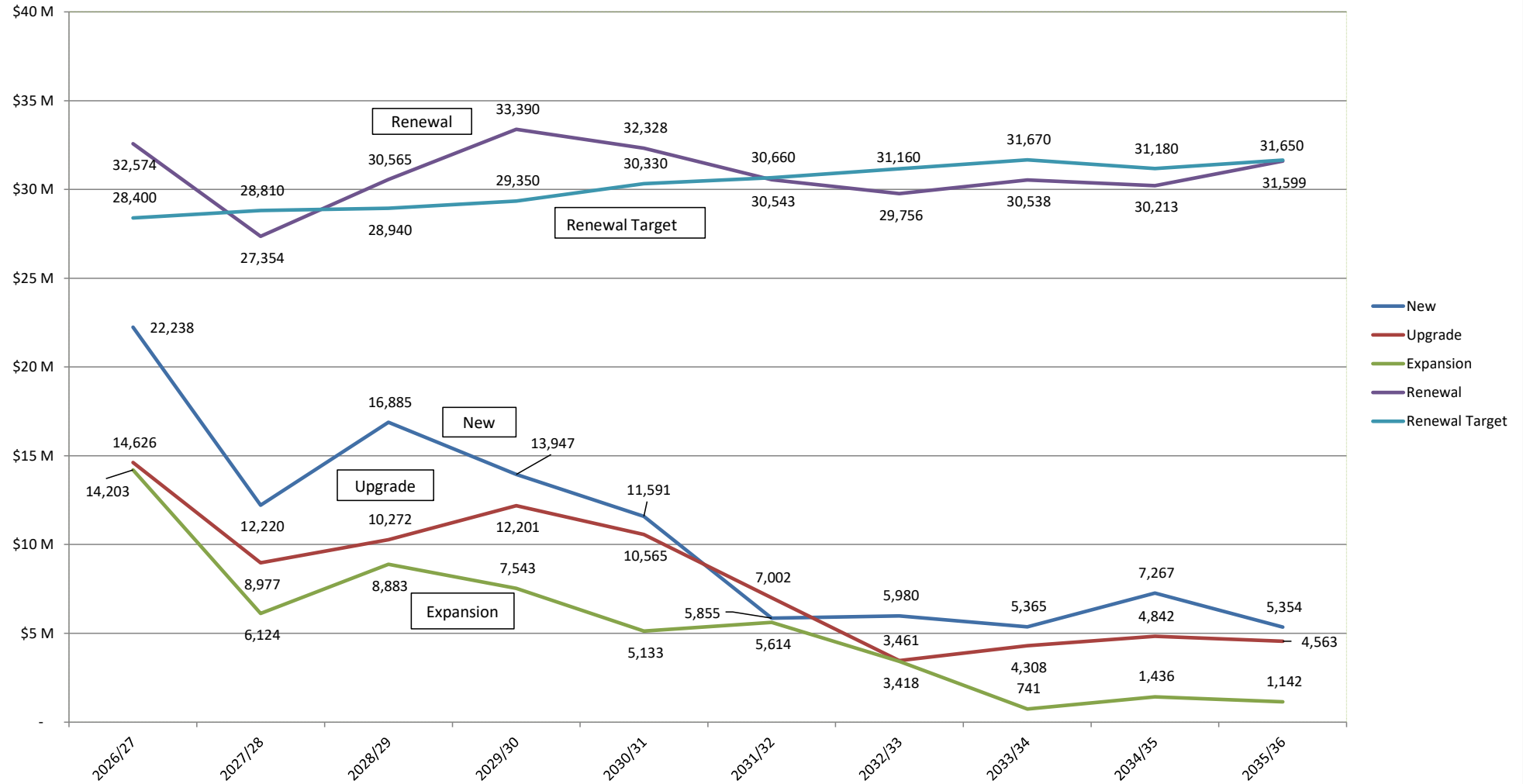
Investment, External Funding and Net Budget

Indexed



LONG TERM INFRASTRUCTURE PLAN - 10 YEARS - 2026/27 to 2035/36

By Expenditure Type



Appendix 2

10 YEAR INCOME SUMMARY

10 Year Income Projections



FRANKSTON CITY COUNCIL

LONG TERM INFRASTRUCTURE PLAN - 10 YEARS - 2026/27 to 2035/36

2026/27 - 2035/36 LTIP Income Summary

	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	TOTAL
Total Non Rate Funding	(55,729,000)	(26,056,000)	(37,262,000)	(36,996,000)	(28,771,000)	(17,393,000)	(10,190,000)	(7,708,000)	(11,258,000)	(6,158,000)	(237,521,000)
External Funding											
Grants	(26,605,000)	(14,798,000)	(27,533,000)	(17,974,000)	(24,004,000)	(13,374,000)	(6,399,000)	(4,244,000)	(7,794,000)	(2,844,000)	(145,569,000)
State Government Grants	(13,106,000)	(8,943,000)	(20,120,000)	(15,100,000)	(12,130,000)	(9,630,000)	(4,855,000)	(3,500,000)	(3,350,000)	(1,100,000)	(91,834,000)
Commonwealth Government Grants	(13,499,000)	(5,855,000)	(7,413,000)	(2,874,000)	(11,874,000)	(3,744,000)	(1,544,000)	(744,000)	(4,444,000)	(1,744,000)	(53,735,000)
Contributions	(267,000)	(160,000)	(450,000)	(20,000)	-	-	-	-	-	-	(897,000)
Contributions	(267,000)	(160,000)	(450,000)	(20,000)	-	-	-	-	-	-	(897,000)
Internal Funding											
DCP/Sales/Loans/Reserves	(28,857,000)	(11,098,000)	(9,279,000)	(19,002,000)	(4,767,000)	(4,019,000)	(3,791,000)	(3,464,000)	(3,464,000)	(3,314,000)	(91,055,000)
Reserves	(10,301,000)	(6,650,000)	(3,600,000)	(3,375,000)	(1,540,000)	(2,760,000)	(2,550,000)	(2,200,000)	(2,200,000)	(2,050,000)	(37,226,000)
Loans	(17,320,000)	(2,870,000)	(4,375,000)	(14,440,000)	(2,000,000)	-	-	-	-	-	(41,005,000)
Sales	(1,236,000)	(1,578,000)	(1,304,000)	(1,187,000)	(1,227,000)	(1,259,000)	(1,241,000)	(1,264,000)	(1,264,000)	(1,264,000)	(12,824,000)



Appendix 3A

4 YEAR BUDGET SUMMARY (2026/27 – 2029/30)

Service Program Summary



FRANKSTON CITY COUNCIL

LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30

Theme, Service and Asset Management Policy

Theme	Service	AM Policy	Year 1			Year 2			Year 3			Year 4		
			83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
			2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Healthy and Inclusive Communities			40,462,000	(32,882,000)	7,580,000	19,130,000	(11,448,000)	7,682,000	28,265,000	(22,115,000)	6,150,000	30,025,000	(23,280,000)	6,745,000
	Community Development		582,000	(157,000)	425,000	810,000	(200,000)	610,000	330,000	-	330,000	300,000	-	300,000
	Non-Discretionary		305,000	(47,000)	258,000	280,000	-	280,000	280,000	-	280,000	250,000	-	250,000
	Discretionary		277,000	(110,000)	167,000	530,000	(200,000)	330,000	50,000	-	50,000	50,000	-	50,000
	Community Health		450,000	(300,000)	150,000	5,200,000	(5,000,000)	200,000	8,065,000	(7,935,000)	130,000	15,570,000	(12,225,000)	3,345,000
	Non-Discretionary		450,000	(300,000)	150,000	5,200,000	(5,000,000)	200,000	8,065,000	(7,935,000)	130,000	15,570,000	(12,225,000)	3,345,000
	Discretionary		-	-	-	-	-	-	-	-	-	-	-	-
	Community Safety		900,000	(900,000)	-	650,000	(600,000)	50,000	50,000	-	50,000	50,000	-	50,000
	Non-Discretionary		-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Discretionary		900,000	(900,000)	-	600,000	(600,000)	-	-	-	-	-	-	-
	Sport and Recreation		38,530,000	(31,525,000)	7,005,000	12,470,000	(5,648,000)	6,822,000	19,820,000	(14,180,000)	5,640,000	14,105,000	(11,055,000)	3,050,000
	Non-Discretionary		5,215,000	(3,115,000)	2,100,000	4,700,000	(3,135,000)	1,565,000	12,065,000	(9,600,000)	2,465,000	9,825,000	(8,905,000)	920,000
	Discretionary		33,315,000	(28,410,000)	4,905,000	7,770,000	(2,513,000)	5,257,000	7,755,000	(4,580,000)	3,175,000	4,280,000	(2,150,000)	2,130,000
Natural Environment			12,957,000	(9,161,000)	3,796,000	11,350,000	(7,625,000)	3,725,000	13,205,000	(7,360,000)	5,845,000	8,030,000	(2,290,000)	5,740,000
	Integrated Water		2,362,000	(1,013,000)	1,349,000	1,215,000	(500,000)	715,000	3,780,000	(1,500,000)	2,280,000	2,500,000	(800,000)	1,700,000
	Non-Discretionary		1,184,000	(714,000)	470,000	480,000	-	480,000	1,590,000	(800,000)	790,000	2,250,000	(800,000)	1,450,000
	Discretionary		1,178,000	(299,000)	879,000	735,000	(500,000)	235,000	2,190,000	(700,000)	1,490,000	250,000	-	250,000
	Climate Change Action		2,260,000	(2,080,000)	180,000	1,010,000	(790,000)	220,000	150,000	(20,000)	130,000	150,000	(20,000)	130,000
	Non-Discretionary		2,060,000	(2,060,000)	-	500,000	(500,000)	-	-	-	-	-	-	-
	Waste Circularity		60,000	-	60,000	70,000	-	70,000	790,000	-	790,000	110,000	-	110,000
	Non-Discretionary		30,000	-	30,000	70,000	-	70,000	390,000	-	390,000	110,000	-	110,000
	Discretionary		30,000	-	30,000	-	-	-	400,000	-	400,000	-	-	-
	Biodiversity and Open Space		8,275,000	(6,068,000)	2,207,000	9,055,000	(6,335,000)	2,720,000	8,485,000	(5,840,000)	2,645,000	5,270,000	(1,470,000)	3,800,000
	Non-Discretionary		2,055,000	(613,000)	1,442,000	3,775,000	(1,835,000)	1,940,000	2,435,000	(600,000)	1,835,000	2,245,000	(50,000)	2,195,000
	Discretionary		6,220,000	(5,455,000)	765,000	5,280,000	(4,500,000)	780,000	6,050,000	(5,240,000)	810,000	3,025,000	(1,420,000)	1,605,000
Connected Places and Economy			19,432,000	(9,150,000)	10,282,000	17,075,000	(4,860,000)	12,215,000	19,761,000	(6,483,000)	13,278,000	23,594,000	(10,239,000)	13,355,000
	Arts and Culture		4,202,000	(2,197,000)	2,005,000	1,210,000	-	1,210,000	1,750,000	-	1,750,000	1,550,000	(50,000)	1,500,000
	Non-Discretionary		1,615,000	-	1,615,000	1,060,000	-	1,060,000	1,345,000	-	1,345,000	1,190,000	-	1,190,000
	Discretionary		2,587,000	(2,197,000)	390,000	150,000	-	150,000	405,000	-	405,000	360,000	(50,000)	310,000
	City Planning		1,665,000	(1,000,000)	665,000	680,000	-	680,000	1,055,000	-	1,055,000	9,895,000	(9,315,000)	580,000
	Non-Discretionary		200,000	-	200,000	-	-	-	325,000	-	325,000	150,000	-	150,000
	Discretionary		1,465,000	(1,000,000)	465,000	680,000	-	680,000	730,000	-	730,000	9,745,000	(9,315,000)	430,000
	Transport Connectivity		13,515,000	(5,953,000)	7,562,000	15,135,000	(4,860,000)	10,275,000	16,906,000	(6,483,000)	10,423,000	12,099,000	(874,000)	11,225,000
	Non-Discretionary		7,263,000	(1,300,000)	5,963,000	8,548,000	(1,088,000)	7,460,000	8,788,000	(1,388,000)	7,400,000	8,274,000	(744,000)	7,530,000
	Discretionary		6,252,000	(4,653,000)	1,599,000	6,587,000	(3,772,000)	2,815,000	8,118,000	(5,095,000)	3,023,000	3,825,000	(130,000)	3,695,000
	City Growth and Investment		50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Non-Discretionary		50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
Council Performance and Leadership			10,790,000	(4,536,000)	6,254,000	7,120,000	(2,123,000)	4,997,000	5,374,000	(1,304,000)	4,070,000	5,432,000	(1,187,000)	4,245,000
	Asset Management		4,760,000	(1,236,000)	3,524,000	4,730,000	(1,908,000)	2,822,000	3,606,000	(1,304,000)	2,302,000	3,648,000	(1,187,000)	2,461,000
	Non-Discretionary		4,760,000	(1,236,000)	3,524,000	4,730,000	(1,908,000)	2,822,000	3,606,000	(1,304,000)	2,302,000	3,648,000	(1,187,000)	2,461,000
	Discretionary		-	-	-	-	-	-	-	-	-	-	-	-
	Technology and Information		2,170,000	-	2,170,000	2,065,000	(215,000)	1,850,000	1,343,000	-	1,343,000	1,114,000	-	1,114,000
	Non-Discretionary		1,950,000	-	1,950,000	1,815,000	(215,000)	1,600,000	1,070,000	-	1,070,000	884,000	-	884,000
	Discretionary		220,000	-	220,000	250,000	-	250,000	273,000	-	273,000	230,000	-	230,000
	Governance		3,555,000	(3,300,000)	255,000	70,000	-	70,000	70,000	-	70,000	-	-	-
	Non-Discretionary		85,000	-	85,000	70,000	-	70,000	70,000	-	70,000	-	-	-
	Discretionary		3,470,000	(3,300,000)	170,000	-	-	-	-	-	-	-	-	-
	Customer Service and Experience		305,000	-	305,000	55,000	-	55,000	55,000	-	55,000	70,000	-	70,000
	Non-Discretionary		275,000	-	275,000	-	-	-	-	-	-	-	-	-
	Discretionary		30,000	-	30,000	55,000	-	55,000	55,000	-	55,000	70,000	-	70,000
	Council Strategy and Performance		-	-	-	200,000	-	200,000	300,000	-	300,000	600,000	-	600,000
	Discretionary		-	-	-	200,000	-	200,000	300,000	-	300,000	600,000	-	600,000
Totals			83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000



Appendix 3B

4 YEAR BUDGET SUMMARY (2026/27 - 2029/30)

Service Program Detailed



FRANKSTON CITY COUNCIL
LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30

Theme, Service and Asset Management Policy

Major Project	
Councillor Initiative	
Councillor Projects of Interest	

						Year 1			Year 2			Year 3			Year 4			
						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000	
Theme	Service	AM Policy	Ref Number	Project Number	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates	
Healthy and Inclusive Communities						40,462,000	(32,882,000)	7,580,000	19,130,000	(11,448,000)	7,682,000	28,265,000	(22,115,000)	6,150,000	30,025,000	(23,280,000)	6,745,000	
Community Development						582,000	(157,000)	425,000	810,000	(200,000)	610,000	330,000	-	330,000	300,000	-	300,000	
Non-Discretionary						305,000	(47,000)	258,000	280,000	-	280,000	280,000	-	280,000	250,000	-	250,000	
			2556	12641	Community Facilities Renewal Program	50,000	-	50,000	120,000	-	120,000	200,000	-	200,000	200,000	-	200,000	
			2879	14478	Community Halls Renewal Program	40,000	-	40,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	
			3584	15026	Community Centre Shade Sail Renewal Program	-	-	-	-	-	-	30,000	-	30,000	-	-	-	
			3871	15132	Ebdale Hub Window Replacement	100,000	-	100,000	-	-	-	-	-	-	-	-	-	
			3872	15133	Frankston North Community Centre Toilet Renewal	20,000	-	20,000	110,000	-	110,000	-	-	-	-	-	-	
			3873	15134	Lyrebird Community Centre Occasional Care Playground Renewal, Carrum Downs	95,000	(47,000)	48,000	-	-	-	-	-	-	-	-	-	
Discretionary						277,000	(110,000)	167,000	530,000	(200,000)	330,000	50,000	-	50,000	50,000	-	50,000	
			3276		Community Centres Security and Access Upgrade	-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	
			3589		Karingal PLACE Neighbourhood Centre (West Wing) HVAC Installation, Frankston	-	-	-	80,000	-	80,000	-	-	-	-	-	-	
			3819	15062	Langwarrin Men's Shed Extension, Lloyd Park, Langwarrin	-	-	-	400,000	(200,000)	200,000	-	-	-	-	-	-	
			3879	15136	Frankston Waterfront Changing Place Toilet Installation	277,000	(110,000)	167,000	-	-	-	-	-	-	-	-	-	
Community Health						450,000	(300,000)	150,000	5,200,000	(5,000,000)	200,000	8,065,000	(7,935,000)	130,000	15,570,000	(12,225,000)	3,345,000	
Non-Discretionary						450,000	(300,000)	150,000	5,200,000	(5,000,000)	200,000	8,065,000	(7,935,000)	130,000	15,570,000	(12,225,000)	3,345,000	
			1394	14827	Montague Park Kindergarten Upgrade, Frankston - Kindergarten Renewal & Upgrade Program	300,000	(300,000)	-	5,000,000	(5,000,000)	-	200,000	(200,000)	-	-	-	-	
			2559	13766	Family Health Support Services - Facilities Renewal Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	100,000	-	100,000	
			3287		Joy Street Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program	-	-	-	-	-	-	80,000	-	80,000	3,745,000	(2,700,000)	1,045,000	
			3428	14915	Bowerbird Pre-School Refurbishment, Carrum Downs	-	-	-	-	-	-	-	-	-	3,460,000	(3,460,000)	-	
			3429	15099	Wonnai Pre-School Renewal, Langwarrin - Kindergarten Renewal & Upgrade Program	30,000	-	30,000	-	-	-	-	-	-	80,000	-	80,000	
			3430	15100	Bayport Kindergarten Expansion, Langwarrin - Kindergarten Renewal & Upgrade Program	30,000	-	30,000	-	-	-	-	-	-	-	-	-	
			1262	15011	Erinwood Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program	-	-	-	75,000	-	75,000	4,135,000	(4,135,000)	-	4,360,000	(3,665,000)	695,000	
			3730	15042	Ballam Park Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program	-	-	-	75,000	-	75,000	3,600,000	(3,600,000)	-	3,745,000	(2,400,000)	1,345,000	
			3732	15111	Seaford Heights Kindergarten & MCH Redevelopment, Seaford - Kindergarten Renewal & Upgrade Program	40,000	-	40,000	-	-	-	-	-	-	80,000	-	80,000	
Community Safety						900,000	(900,000)	-	650,000	(600,000)	50,000	50,000	-	50,000	50,000	-	50,000	
Non-Discretionary						-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	
			2585	14429	Safe City Surveillance System - CCTV Camera Renewal Program	-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	
Discretionary						900,000	(900,000)	-	600,000	(600,000)	-	-	-	-	-	-	-	-
			2035	13089	Safe City Surveillance System - CCTV Camera Installation in Public Places	900,000	(900,000)	-	600,000	(600,000)	-	-	-	-	-	-	-	
Sport and Recreation						38,530,000	(31,525,000)	7,005,000	12,470,000	(5,648,000)	6,822,000	19,820,000	(14,180,000)	5,640,000	14,105,000	(11,055,000)	3,050,000	
Non-Discretionary						5,215,000	(3,115,000)	2,100,000	4,700,000	(3,135,000)	1,565,000	12,065,000	(9,600,000)	2,465,000	9,825,000	(8,905,000)	920,000	
			1180	15010	Bruce Park Pavilion Renewal, Frankston	100,000	(100,000)	-	200,000	(200,000)	-	6,500,000	(6,500,000)	-	3,000,000	(3,000,000)	-	
			1365		Jubilee Park John Coburn Oval Reconstruction, Frankston	-	-	-	-	-	-	30,000	-	30,000	1,090,000	(1,085,000)	5,000	
			1402	14401	Peninsula Aquatic and Recreation Centre Renewal Program, Frankston	2,000,000	(2,000,000)	-	2,000,000	(2,000,000)	-	2,000,000	(2,000,000)	-	1,000,000	(1,000,000)	-	
			1892	15015	Lloyd Park Oval 3 Reconstruction, Langwarrin	450,000	-	450,000	-	-	-	-	-	-	-	-	-	
			2503		Riviera Reserve - Rugby 2 - Reconstruction	-	-	-	-	-	-	-	-	-	20,000	-	20,000	
			2558	11237	Structured Recreation Pavilions Renewal Program	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000	
			2599	13592	Sporting Ground Pitch Cover Renewal Program	20,000	-	20,000	20,000	-	20,000	20,000	-	20,000	20,000	-	20,000	
			2600	13593	Sporting Ground Goal Post Replacement Program	15,000	-	15,000	15,000	-	15,000	15,000	-	15,000	15,000	-	15,000	
			2602	13777	Cricket Net Renewal Program	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	
			2603	13666	Sporting Reserve Irrigation & Drainage Systems Renewal Program	190,000	-	190,000	150,000	-	150,000	200,000	-	200,000	200,000	-	200,000	
			2767	14619	Pines Forest Aquatic Centre Redevelopment Program, Frankston North	-	-	-	200,000	(200,000)	-	300,000	(300,000)	-	3,000,000	(3,000,000)	-	
			2880	14479	Pines Forest Aquatic Centre Renewal Program, Frankston North	100,000	(100,000)	-	100,000	(100,000)	-	100,000	(100,000)	-	150,000	(150,000)	-	
			3079		Croquet Club Retaining Walls Renewal, Frankston	-	-	-	-	-	-	200,000	-	200,000	-	-	-	



FRANKSTON CITY COUNCIL
LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30

Theme, Service and Asset Management Policy

Major Project	
Councillor Initiative	
Councillor Projects of Interest	

Theme	Service	AM Policy	Ref Number	Project Number	Project Title	Year 1			Year 2			Year 3			Year 4		
						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
						2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Healthy and Sport and Recreation	Sport and Recreation	Non-Discretionary	3091	15093	North Seaford Tennis Club Courts 1-4 Reconstruction, Seaford	30,000	-	30,000	500,000	-	500,000	-	-	-	-	-	-
			3092		Bruce Park Tennis Club Courts 1-2 Reconstruction, Frankston	-	-	-	-	-	-	400,000	(400,000)	-	-	-	-
			3099	15018	Baxter Park Tennis Courts 4 & 5 Resurfacing & Remarking to Include Netball, Frankston South - Master Plan Implementation	1,100,000	(550,000)	550,000	-	-	-	-	-	-	-	-	-
			3103		Kananook Tennis Club Courts 1-3 Resurfacing, Seaford	-	-	-	-	-	-	20,000	-	20,000	300,000	(300,000)	-
			3329	15095	Baxter Park Tennis Club Repurposing of Tennis Pavilion, Frankston South - Master Plan Implementation	50,000	-	50,000	375,000	(375,000)	-	-	-	-	-	-	-
			3369	15097	Centenary Park Golf Course 4th Hole Renewal, Frankston - Master Plan Implementation	20,000	-	20,000	-	-	-	-	-	-	-	-	-
			3370	15098	Centenary Park Golf Course 17th Hole Renewal, Frankston - Master Plan Implementation	40,000	-	40,000	260,000	(260,000)	-	-	-	-	-	-	-
			3371	14783	Centenary Park Golf Course 8th Hole Renewal, Frankston - Master Plan Implementation	40,000	-	40,000	-	-	-	220,000	-	220,000	-	-	-
			3372		Centenary Park Golf Course 11th Hole Renewal, Frankston - Master Plan Implementation	-	-	-	-	-	-	-	-	-	220,000	(120,000)	100,000
			3373		Centenary Park Golf Course Perimeter Fence Installation at McClelland Drive, Frankston - Master Plan Implementation	-	-	-	-	-	-	190,000	-	190,000	-	-	-
			3440	14856	Hard Court Playing Surface Renewal Program	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000
			3500	14916	Baxter Park Oval 2 Reconstruction, Frankston South	-	-	-	10,000	-	10,000	1,200,000	(300,000)	900,000	-	-	-
			3503	15102	Baxter Park Soccer Pitch 2 & 3 Expansion and Spectator Landscape, Frankston South - Master Plan Implementation	50,000	-	50,000	-	-	-	-	-	-	-	-	-
			3508	15021	Langwarrin Equestrian Fencing Upgrades, Langwarrin	100,000	-	100,000	100,000	-	100,000	-	-	-	-	-	-
			3510		Langwarrin Equestrian - Improved Existing Trails	-	-	-	-	-	-	-	-	-	70,000	-	70,000
			3519	14918	Ballam Park East Oval Sports Lighting Renewal, Frankston	380,000	(225,000)	155,000	-	-	-	-	-	-	-	-	-
			3710	15110	Lloyd Park Tennis Courts Sports Lighting Renewal (Langwarrin Tennis Club), Langwarrin	10,000	-	10,000	150,000	-	150,000	-	-	-	-	-	-
			3715		Overport Park Tennis Courts Sports Lighting Renewal and Expansion, Frankston South	-	-	-	40,000	-	40,000	390,000	-	390,000	-	-	-
			3717		Baxter Park Soccer Pitch 5 Sports Lighting Renewal, Frankston South	-	-	-	-	-	-	-	-	-	20,000	-	20,000
			3774		Frankston Park Sports Lighting – LED Lamp Replacement, Frankston	-	-	-	320,000	-	320,000	-	-	-	-	-	-
			3775		Baxter Park Oval 6 & Netball Court Sports Lighting Renewal, Frankston South	-	-	-	-	-	-	20,000	-	20,000	460,000	(250,000)	210,000
			3887	15143	Yamala Park Bowling Club Green Remedial Works, Frankston South	25,000	-	25,000	-	-	-	-	-	-	-	-	-
			3888	15144	Bruce Park Tennis Club - Synthetic Tennis Court Surface Renewal, Frankston	25,000	-	25,000	-	-	-	-	-	-	-	-	-
			3893	15149	Lawton Reserve Pavilion Upgrade (Langwarrin Soccer Club), Langwarrin	70,000	-	70,000	-	-	-	-	-	-	-	-	-
			3898	15085	Pines Forest Aquatic Centre Switchboard Renewal and Electrical Upgrade, Frankston North	140,000	(140,000)	-	-	-	-	-	-	-	-	-	-
			Discretionary			33,315,000	(28,410,000)	4,905,000	7,770,000	(2,513,000)	5,257,000	7,755,000	(4,580,000)	3,175,000	4,280,000	(2,150,000)	2,130,000
			1568	15087	Baxter Park Oval 4 Sports Lighting Installation, Frankston South	450,000	(320,000)	130,000	-	-	-	-	-	-	-	-	-
			1575	14695	Baxter Park Oval 2 Sports Lighting Installation, Frankston South	-	-	-	20,000	-	20,000	500,000	(250,000)	250,000	-	-	-
			1578		Baxter Park Oval 6 Carpark Expansion, Frankston South - Master Plan Implementation	-	-	-	-	-	-	-	-	-	30,000	-	30,000
			1587	14696	Baxter Park Access Road Upgrade, Frankston South - Master Plan Implementation	1,300,000	(500,000)	800,000	1,050,000	(875,000)	175,000	1,500,000	-	1,500,000	1,200,000	-	1,200,000
			2060	14495	Minor Sports Infrastructure Program	30,000	-	30,000	40,000	-	40,000	50,000	-	50,000	50,000	-	50,000
			2377	15090	Belvedere Reserve (Belvedere Park Tennis Club) Pavilion Upgrade, Seaford	50,000	-	50,000	-	-	-	-	-	-	-	-	-
			2430		Frankston BMX Track Pavilion Expansion, Seaford	-	-	-	-	-	-	-	-	-	50,000	-	50,000
			2804		Davey Richardson Pavilion Upgrade, Belvedere Reserve, Seaford	-	-	-	-	-	-	-	-	-	70,000	-	70,000
			3076	14636	Frankston Basketball & Gymnastics Centre Upgrade, Seaford	30,000,000	(27,040,000)	2,960,000	5,400,000	(848,000)	4,552,000	-	-	-	-	-	-
			3084		Langwarrin Tennis Club - electronic pay for play infrastructure and universal access gates	-	-	-	30,000	-	30,000	-	-	-	-	-	-



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						Year 1			Year 2			Year 3			Year 4				
						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000		
Theme	Service	AM Policy	Ref Number	Project Number	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates		
Healthy and Sport and Recreation	Discretionary		3095		North Seaford Tennis Club Universal Access Installation, Seaford	-	-	-	-	-	-	15,000	-	15,000	-	-	-		
			3096		North Seaford Tennis Club Electronic Pay for Play Infrastructure, Seaford	-	-	-	-	-	-	20,000	-	20,000	-	-	-		
			3191		Lloyd Park Overflow Parking Construction, Langwarrin	-	-	-	-	-	-	-	-	-	-	20,000	-	20,000	
			3328	14755	Jubilee Park Landscaping, Lighting and Ancillary Park Infrastructure Upgrade, Frankston South	350,000	(350,000)	-	-	-	-	-	-	-	-	-	-	-	
			3341	14760	Len Phelps Pavilion Pavilion Expansion, Carrum Downs Recreation Reserve, Carrum Downs	120,000	(120,000)	-	200,000	(200,000)	-	4,000,000	(4,000,000)	-	2,100,000	(2,100,000)	-	-	
			3363	15096	Centenary Park Golf Course Driving Range Upgrade, Frankston - Master Plan Implementation	50,000	-	50,000	40,000	(40,000)	-	330,000	(330,000)	-	350,000	-	350,000	-	
			3364		Centenary Park Golf Course Practice Nets, Putting Green and Short-game Practice Facility Upgrade, Frankston - Master Plan Implementation	-	-	-	-	-	-	50,000	-	50,000	-	-	-	-	
			3486	14895	Yamala Reserve Precinct Plan Impementation, Frankston South	80,000	(80,000)	-	200,000	(200,000)	-	200,000	-	200,000	-	-	-	-	-
			3494	15101	Langwarrin Tennis Club Universal Access Installation, Langwarrin	10,000	-	10,000	-	-	-	-	-	-	-	-	-	-	-
			3498	15020	Kananook Reserve Master Plan Implementation, Seaford	250,000	-	250,000	150,000	(150,000)	-	200,000	-	200,000	-	-	-	-	-
			3502		Baxter Park Netball Facility Upgrade, Frankston South	-	-	-	-	-	-	30,000	-	30,000	360,000	-	360,000	-	-
			3515		Baxter Park Equestrian Parking Yards & Driveway Upgrades - Master Plan Implementation	-	-	-	-	-	-	-	-	-	50,000	(50,000)	-	-	-
			3516	15022	Baxter Park Equestrian Implementation (High Priority Projects), Frankston South - Master Plan Implementation	80,000	-	80,000	100,000	-	100,000	260,000	-	260,000	-	-	-	-	-
			3521	15103	Overport Bike Park Shelter + BBQ Installation, Frankston South	100,000	-	100,000	-	-	-	-	-	-	-	-	-	-	-
			3523		Overport Bike Park Bike Repair Station Installation, Frankston South	-	-	-	10,000	-	10,000	-	-	-	-	-	-	-	-
			3525		Overport Bike Park Landscaping Works, Frankston South	-	-	-	50,000	-	50,000	-	-	-	-	-	-	-	-
			3526		Overport Bike Park Overflow Car Parking Cross Over Installation, Frankston South	-	-	-	50,000	-	50,000	-	-	-	-	-	-	-	-
			3811	15115	Skye Recreation Reserve Sports Lighting Installation, Skye	30,000	-	30,000	400,000	(200,000)	200,000	-	-	-	-	-	-	-	-
			3818	15061	Long Island Tennis Club Court Lighting, Seaford	220,000	-	220,000	-	-	-	-	-	-	-	-	-	-	-
			3860		Baxter Park Oval 2 (West) Carpark Construction, Frankston South - Master Plan Implementation	-	-	-	30,000	-	30,000	600,000	-	600,000	-	-	-	-	-
			3885	15141	RF Miles Recreation Reserve (Seaford Cricket Club) - Cricket Net Upgrade to Bowling Lanes, Seaford	30,000	-	30,000	-	-	-	-	-	-	-	-	-	-	-
			3886	15142	Robinsons Park (Frankston Baseball & Softball Clubs) Sports Infrastructure Upgrade, Frankston	50,000	-	50,000	-	-	-	-	-	-	-	-	-	-	-
			3892	15148	Lighting at the Frankston Skate Park, Frankston	85,000	-	85,000	-	-	-	-	-	-	-	-	-	-	-
			3896	15151	Ballam Park Overflow Car Park Landscaping, Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-	-	-
Natural Environment						12,957,000	(9,161,000)	3,796,000	11,350,000	(7,625,000)	3,725,000	13,205,000	(7,360,000)	5,845,000	8,030,000	(2,290,000)	5,740,000		
Integrated Water						2,362,000	(1,013,000)	1,349,000	1,215,000	(500,000)	715,000	3,780,000	(1,500,000)	2,280,000	2,500,000	(800,000)	1,700,000		
	Non-Discretionary					1,184,000	(714,000)	470,000	480,000	-	480,000	1,590,000	(800,000)	790,000	2,250,000	(800,000)	1,450,000		
			2516		Kananook Ave Drainage Upgrade (Milne Avenue to McCulloch Avenue), Seaford - Seaford Drainage Strategy	-	-	-	30,000	-	30,000	150,000	-	150,000	-	-	-		
			2550	13971	Drainage Renewal & Upgrade Program	50,000	-	50,000	50,000	-	50,000	150,000	-	150,000	200,000	-	200,000		
			2552	13458	Easement Drainage Pit Alterations	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000	200,000	-	200,000		
			2553	14423	Heavy Pit Lid Renewal Program	100,000	-	100,000	100,000	-	100,000	170,000	-	170,000	200,000	-	200,000		
			2554	14424	Drainage Renewal Works in Council Reserves	-	-	-	50,000	-	50,000	50,000	-	50,000	100,000	-	100,000		
			2746	14444	Murawa Street Catchment Stage 1 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	30,000	-	30,000	50,000	-	50,000	70,000	-	70,000	800,000	(800,000)	-		
			2755	14553	Williams Street Catchment Stage 2 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	90,000	-	90,000	-	-	-	800,000	(800,000)	-	700,000	-	700,000		
			2828	14462	Water Sensitive Urban Design (WSUD) Rectification Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000		
			3196	14655	Baxter Park Dam Safety Improvements, Frankston South	714,000	(714,000)	-	-	-	-	-	-	-	-	-	-		
	Discretionary					1,178,000	(299,000)	879,000	735,000	(500,000)	235,000	2,190,000	(700,000)	1,490,000	250,000	-	250,000		
			1028		Botany Park - Stormwater treatment and harvesting scheme	-	-	-	-	-	-	-	-	-	60,000	-	60,000		
			1971	15089	89 Warrandyte Road Drainage Upgrade, Langwarrin	30,000	-	30,000	100,000	-	100,000	-	-	-	-	-	-		
			1978	14395	Frankston and Beauty Parks Stormwater Treatment and Harvesting, Frankston	-	-	-	-	-	-	890,000	(500,000)	390,000	-	-	-		



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Theme, Service and Asset Management Policy

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						Year 1			Year 2			Year 3			Year 4			
						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000	
Theme	Service	AM Policy	Ref Number	Project Number	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates	
Natural Env Integrated \ Discretic			2050	13525	Minor Drainage Improvement Works	50,000	-	50,000	45,000	-	45,000	60,000	-	60,000	80,000	-	80,000	
			2391	15091	Overton Road Drainage Upgrade, Seaford - Seaford Drainage Strategy	60,000	-	60,000	40,000	-	40,000	80,000	-	80,000	-	-	-	
			2392		Beach Street Overland Flow Barrier Installation at Petrie and Lewis Streets, Frankston - Seaford Drainage Strategy	-	-	-	20,000	-	20,000	80,000	-	80,000	-	-	-	
			2745		Murawa Street Catchment Stage 2 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	-	-	-	-	-	-	30,000	-	30,000	40,000	-	40,000	
			2756		Williams Street Catchment Stage 3 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	-	-	-	30,000	-	30,000	50,000	-	50,000	70,000	-	70,000	
			2946	14510	Monterey Scheme - Recycled Water Program	370,000	(149,000)	221,000	-	-	-	-	-	-	-	-	-	-
			3615	14946	Stanley Street Drainage Upgrade (Lorraine Street to Fairway Street), Frankston	50,000	-	50,000	-	-	-	500,000	(200,000)	300,000	-	-	-	
			3628	14951	Robinsons Road Drainage Upgrade (435 to 455 Robinsons Road), Langwarrin South	100,000	-	100,000	-	-	-	-	-	-	-	-	-	
			3665	14952	Pier Promenade Foreshore Car Park Drainage Upgrade, Frankston	218,000	-	218,000	-	-	-	-	-	-	-	-	-	-
			3754	14986	Gross Pollutant Trap Program	300,000	(150,000)	150,000	500,000	(500,000)	-	500,000	-	500,000	-	-	-	-
Climate Change Action						2,260,000	(2,080,000)	180,000	1,010,000	(790,000)	220,000	150,000	(20,000)	130,000	150,000	(20,000)	130,000	
	Non-Discretionary					2,060,000	(2,060,000)	-	500,000	(500,000)	-	-	-	-	-	-	-	
		3744	14979	Peninsula Aquatic & Recreation Centre Electrification Works, Frankston	1,000,000	(1,000,000)	-	500,000	(500,000)	-	-	-	-	-	-	-	-	
		3745	14980	Frankston Arts Centre Electrification Works, Frankston	1,060,000	(1,060,000)	-	-	-	-	-	-	-	-	-	-	-	
	Discretionary					200,000	(20,000)	180,000	510,000	(290,000)	220,000	150,000	(20,000)	130,000	150,000	(20,000)	130,000	
		2081	14352	Council Facilities Solar PV Program	50,000	-	50,000	50,000	-	50,000	50,000	50,000	-	50,000	50,000	-	50,000	
		2829	14621	Facility Electrification & Energy Efficiency Program	100,000	(20,000)	80,000	100,000	(20,000)	80,000	100,000	100,000	(20,000)	80,000	100,000	(20,000)	80,000	
		3233	14720	Electric Vehicles – Charging Infrastructure & EV Vehicle Acquisition	50,000	-	50,000	360,000	(270,000)	90,000	-	-	-	-	-	-	-	
Waste Circularity						60,000	-	60,000	70,000	-	70,000	790,000	-	790,000	110,000	-	110,000	
	Non-Discretionary					30,000	-	30,000	70,000	-	70,000	390,000	-	390,000	110,000	-	110,000	
		2589	13087	Litter Bin Replacement Program	30,000	-	30,000	30,000	-	30,000	30,000	30,000	-	30,000	30,000	-	30,000	
		3168	15019	Frankston Regional and Resource Recovery Centre Noise Minimisation Barrier Installation, Skye	-	-	-	-	-	-	-	-	-	-	80,000	-	80,000	
		3900		Frankston Regional Resource Recovery Centre Fire Suppression System Installation, Skye	-	-	-	40,000	-	40,000	360,000	-	360,000	-	-	-	-	
	Discretionary					30,000	-	30,000	-	-	-	400,000	-	400,000	-	-	-	
		3156	14646	Frankston Regional and Resource Recovery Centre Rainwater Tank & Dust Suppression System Installation, Skye	30,000	-	30,000	-	-	-	400,000	-	400,000	-	-	-	-	
Biodiversity and Open Space						8,275,000	(6,068,000)	2,207,000	9,055,000	(6,335,000)	2,720,000	8,485,000	(5,840,000)	2,645,000	5,270,000	(1,470,000)	3,800,000	
	Non-Discretionary					2,055,000	(613,000)	1,442,000	3,775,000	(1,835,000)	1,940,000	2,435,000	(600,000)	1,835,000	2,245,000	(50,000)	2,195,000	
		1335		George Pentland Botanical Gardens Toilet Renewal (near Mount View Court), Frankston	-	-	-	-	-	-	40,000	-	40,000	700,000	-	700,000		
		2286	14833	Armstrongs Road Toilet Renewal, Seaford - Public Toilet Action Plan Implementation	-	-	-	60,000	-	60,000	900,000	-	900,000	-	-	-	-	
		2563	12623	Public Toilet Renewal Program	80,000	-	80,000	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000		
		2591	11299	Risk Management Works within Council Reserves	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000		
		2593	13030	Minor Open Space Asset Renewal Program	40,000	-	40,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000		
		2594	13421	Reserves Boundary Fencing Renewal Program	140,000	-	140,000	150,000	-	150,000	180,000	-	180,000	180,000	-	180,000		
		2596	13305	Reserves Internal Fencing Renewal Program	90,000	-	90,000	100,000	-	100,000	130,000	-	130,000	150,000	-	150,000		
		2609	13687	Foreshore Erosion Fencing & Minor Infrastructure Renewal Program	50,000	-	50,000	50,000	-	50,000	50,000	(50,000)	-	50,000	(50,000)	-	-	
		2905	11286	BBQ Renewal Program	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000		
		3458	14873	Alicudi Reserve, Frankston South - Play Strategy Implementation	40,000	-	40,000	585,000	(585,000)	-	-	-	-	-	-	-	-	
		3461	14876	Burgess Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	400,000	(260,000)	140,000	-	-	-	-	-	-	-	-	-	-	
		3472	14888	Open Space Shelters Renewal Program	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000		
		3546	14928	Cavill Reserve, Langwarrin - Play Strategy Implementation	35,000	-	35,000	290,000	(290,000)	-	-	-	-	-	-	-	-	
		3547	14929	Myrtle Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	325,000	(203,000)	122,000	-	-	-	-	-	-	-	-	-	-	
		3549	14931	Crystal Pool Park Playspace Renewal, Seaford - Play Strategy Implementation	35,000	(35,000)	-	350,000	-	350,000	-	-	-	-	-	-	-	



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			Year 1			Year 2			Year 3			Year 4		
			83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
Theme	Service	AM Policy	Ref Number	Project Number	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates
Natural Env Biodiversity Non-Disc			3552	15024	Seaford Road Public Toilet Renewal, Seaford - Public Toilet Action Plan Implementation	350,000	-	350,000	700,000	-	700,000	-	-	-
			3688	13584	Playground Minor Safety Works Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
			3778	15044	Escarpment Reserve Playspace Renewal, Frankston South - Play Strategy Implementation	40,000	(40,000)	-	360,000	(360,000)	-	-	-	-
			3779	15112	Franciscan Reserve Playspace Renewal, Frankston - Play Strategy Implementation	35,000	-	35,000	370,000	(200,000)	170,000	-	-	-
			3781	15045	Granite Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	35,000	-	35,000	-	-	-	370,000	(180,000)	190,000
			3782		Bruce Aitken Reserve Playspace Renewal, Seaford - Play Strategy Implementation	-	-	-	10,000	-	10,000	35,000	-	35,000
			3784		Wolsley Reserve Playspace Renewal, Frankston South - Play Strategy Implementation	-	-	-	10,000	-	10,000	35,000	-	35,000
			3785		Montague Park Playspace Renewal, Frankston - Play Strategy Implementation	-	-	-	-	-	-	-	-	-
			3786		William Hovell Reserve Playspace Renewal, Frankston South - Play Strategy Implementation	-	-	-	-	-	-	10,000	-	10,000
			3787		Eric Bell Reserve Playspace Renewal, Frankston North - Play Strategy Implementation	-	-	-	-	-	-	10,000	-	10,000
			3797	15114	Prince Reserve Playspace Renewal, Seaford - Play Strategy Implementation	10,000	-	10,000	35,000	-	35,000	370,000	(370,000)	-
			3864	15125	Roberts Reserve Playspace Renewal, Frankston - Play Strategy Implementation	45,000	-	45,000	400,000	(400,000)	-	-	-	-
			3865	15126	Montague Park Multi-use Court Renewal, Frankston - Play Strategy Implementation	150,000	(75,000)	75,000	-	-	-	-	-	-
			Discretionary			6,220,000	(5,455,000)	765,000	5,280,000	(4,500,000)	780,000	6,050,000	(5,240,000)	810,000
			1010	14690	Banyan Reserve Playspace Upgrade & Pump Track, Carrum Downs - Open Space Strategy	2,000,000	(1,980,000)	20,000	-	-	-	-	-	-
			1288	14332	George Pentland Botanic Gardens Master Plan Implementation, Frankston	500,000	(400,000)	100,000	150,000	-	150,000	150,000	-	150,000
			1584		Baxter Park - New Central Hub Public Toilet	-	-	-	-	-	-	-	-	-
			1603	14697	Delacombe Park Reserve Upgrade, Frankston South - Open Space Strategy	-	-	-	50,000	(50,000)	-	70,000	-	70,000
			1868	14906	Langwarrin District Playspace, Langwarrin - Lloyd Park Master Plan Implementation	240,000	(220,000)	20,000	2,200,000	(2,200,000)	-	2,200,000	(2,200,000)	-
			2048	14415	Local Park Upgrade Program	200,000	(200,000)	-	300,000	-	300,000	300,000	-	300,000
			2441		Kananook Reserve - Redevelop	-	-	-	-	-	-	-	-	-
			2976	14572	Shade Sail Retrofit Program	50,000	-	50,000	80,000	-	80,000	80,000	-	80,000
			3223	14718	Nepean Boulevard Master Plan Development & Design for Early Works Package	50,000	(50,000)	-	-	-	-	-	-	-
			3300	15153	Botany Park Upgrade, Carrum Downs - Open Space Strategy	20,000	-	20,000	75,000	-	75,000	730,000	(730,000)	-
			3301	14912	Rotary Park Upgrade, Carrum Downs - Open Space Strategy	800,000	(800,000)	-	-	-	-	-	-	-
			3312	14845	Minor Natural Reserve Management Plan Implementation Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
			3313	14752	Fauna Crossings, Habitat Connectivity and Wildlife Protection	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000
			3753	14985	Lipton Reserve Upgrade Including Nature Play, Frankston	120,000	(120,000)	-	-	-	-	-	-	-
			3776	15043	Baxter Park Playspace Upgrade, Frankston South - Play Strategy Implementation	-	-	-	100,000	(100,000)	-	200,000	(200,000)	-
			3777		Delacombe Park Playspace Upgrade, Frankston South - Play Strategy Implementation	-	-	-	-	-	-	-	-	-
			3783		Derinya Reserve New Playspace, Frankston South - Play Strategy Implementation	-	-	-	10,000	(10,000)	-	35,000	-	35,000
			3814	15057	Kashmir Reserve Playspace Renewal, Frankston - Play Strategy Implementation	180,000	(90,000)	90,000	-	-	-	-	-	-
			3825	15117	Shade Structures Retrofit Program - Accelerated Works	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000
			3847	15122	Monterey Reserve Active Youth Space and Path Upgrades, Frankston North - Master Plan Implementation	1,500,000	(1,395,000)	105,000	-	-	-	-	-	-
			3848	15123	Monterey Reserve Public Toilet Refurbishment (Changing Places Facility), Frankston North - Master Plan Implementation	75,000	-	75,000	750,000	(750,000)	-	-	-	-
			3849	15124	Monterey Reserve Junior and Multi Generational Playspace, Frankston North - Master Plan Implementation	200,000	(200,000)	-	1,300,000	(1,300,000)	-	700,000	(700,000)	-



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Theme	Service	AM Policy	Ref Number	Project Number	Project Title	Year 1			Year 2			Year 3			Year 4		
						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
						2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Natural Env Biodiversity Discretic			3850		Monterey Reserve Multi-Purpose Area Perimeter Circuit Path, Tree Planting and Lighting, Frankston North - Master Plan Implementation	-	-	-	50,000	(50,000)	-	700,000	(700,000)	-	-	-	-
				3851	Monterey Reserve Community picnic area and car park upgrades, Frankston North - Master Plan Implementation	-	-	-	20,000	(20,000)	-	330,000	(330,000)	-	-	-	-
				3852	Monterey Reserve New Picnic Area and Kickabout Space, Frankston North - Master Plan Implementation	-	-	-	20,000	(20,000)	-	380,000	(380,000)	-	-	-	-
			3890	15146	Bunarong Park Minor Improvements, Frankston	60,000	-	60,000	-	-	-	-	-	-	-	-	-
			3894	15150	Lipton & Lee Street Reserves Path Construction, Frankston	20,000	-	20,000	-	-	-	-	-	-	-	-	-
			3897	15152	Wallace Reserve Improvements, Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-
Connected Places and Economy						19,432,000	(9,150,000)	10,282,000	17,075,000	(4,860,000)	12,215,000	19,761,000	(6,483,000)	13,278,000	23,594,000	(10,239,000)	13,355,000
Arts and Culture						4,202,000	(2,197,000)	2,005,000	1,210,000	-	1,210,000	1,750,000	-	1,750,000	1,550,000	(50,000)	1,500,000
			Non-Discretionary			1,615,000	-	1,615,000	1,060,000	-	1,060,000	1,345,000	-	1,345,000	1,190,000	-	1,190,000
			1255	14523	Frankston Arts Centre Façade Panel Art Refresh on Davey Street Façade, Frankston	-	-	-	30,000	-	30,000	-	-	-	-	-	-
			1297		Frankston Library Forecourt Redevelopment, Frankston	-	-	-	-	-	-	-	-	-	70,000	-	70,000
			1313	15012	Frankston Arts Centre Cube 37 Equipment Replacement, Frankston	300,000	-	300,000	-	-	-	-	-	-	-	-	-
			2555	11446	Frankston Arts Centre Technical Equipment Renewal, Frankston	150,000	-	150,000	50,000	-	50,000	80,000	-	80,000	175,000	-	175,000
			2560	13705	Arts & Culture Facilities Renewal Program	90,000	-	90,000	150,000	-	150,000	250,000	-	250,000	250,000	-	250,000
			2575	11469	Library Collection Renewal	570,000	-	570,000	580,000	-	580,000	590,000	-	590,000	610,000	-	610,000
			2611	13803	Public Artworks Renewal Program	50,000	-	50,000	50,000	-	50,000	60,000	-	60,000	60,000	-	60,000
			3243		Civic Centre Norfolk Island Pine - Christmas Tree Infrastructure Renewal, Frankston	-	-	-	-	-	-	120,000	-	120,000	-	-	-
			3246		Frankston Arts Centre (FAC) Flytower Projection System Renewal, Frankston	-	-	-	-	-	-	220,000	-	220,000	-	-	-
			3528	15104	Frankston Arts Centre Ticketing and CRM System	160,000	-	160,000	-	-	-	-	-	-	-	-	-
			2576	12808	Arts & Culture Furnishing & Equipment Renewal	20,000	-	20,000	20,000	-	20,000	25,000	-	25,000	25,000	-	25,000
			3874	15135	Carrum Downs Library HVAC & Floor Covering Renewal, Carrum Downs	170,000	-	170,000	-	-	-	-	-	-	-	-	-
			3881	15138	Frankston Arts Centre Function Rooms Multi-Media Systems Renewal, Frankston	85,000	-	85,000	-	-	-	-	-	-	-	-	-
			3882	15139	Frankston Arts Centre Theatre House Lights Renewal, Frankston	20,000	-	20,000	180,000	-	180,000	-	-	-	-	-	-
			Discretionary			2,587,000	(2,197,000)	390,000	150,000	-	150,000	405,000	-	405,000	360,000	(50,000)	310,000
			1194	14209	Frankston Street Art Festival	160,000	-	160,000	150,000	-	150,000	155,000	-	155,000	155,000	-	155,000
			2079	14417	Sculpture Public Artwork Development	200,000	-	200,000	-	-	-	200,000	-	200,000	-	-	-
			3232	14683	Frankston Regional Arts Trail	2,167,000	-	2,167,000	-	-	-	-	-	-	-	-	-
			3244	14724	McCombs Reserve redevelopment for events	-	-	-	-	-	-	-	-	-	50,000	(50,000)	-
			3250		Open Access Library - Seaford	-	-	-	-	-	-	-	-	-	45,000	-	45,000
			3251		Open Access Library - Carrum Downs	-	-	-	-	-	-	-	-	-	50,000	-	50,000
			3252	15094	Frankston Library Lockers, Frankston	60,000	(30,000)	30,000	-	-	-	-	-	-	-	-	-
			3253		Library Kiosk - @location TBC - social infrastructure plan	-	-	-	-	-	-	-	-	-	10,000	-	10,000
			3254		Frankston Library Flexible Wall Installation & Sound Proof Booths, Frankston	-	-	-	-	-	-	50,000	-	50,000	50,000	-	50,000
City Planning						1,665,000	(1,000,000)	665,000	680,000	-	680,000	1,055,000	-	1,055,000	9,895,000	(9,315,000)	580,000
			Non-Discretionary			200,000	-	200,000	-	-	-	325,000	-	325,000	150,000	-	150,000
			2549	13328	Carpark Renewal Program	-	-	-	-	-	-	100,000	-	100,000	100,000	-	100,000
			2586	14430	Ticket Machine Renewal Program	200,000	-	200,000	-	-	-	25,000	-	25,000	-	-	-
			3274		Digital Way Finding Signage Renewal	-	-	-	-	-	-	200,000	-	200,000	-	-	-
			3563		Beach Street East Shopping Strip Improvements, Frankston - Local Shopping Strip Action Plan Implementation	-	-	-	-	-	-	-	-	-	50,000	-	50,000
			Discretionary			1,465,000	(1,000,000)	465,000	680,000	-	680,000	730,000	-	730,000	9,745,000	(9,315,000)	430,000
			2597	13768	Municipal Wayfinding Strategy Implementation	170,000	-	170,000	250,000	-	250,000	300,000	-	300,000	-	-	-
			3142	14645	Local Shopping Strip Minor Improvements Program - Local Shopping Strip Action Plan Implementation	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000
			3561	15105	Sanders Road Shopping Strip Improvements, Frankston South - Local Shopping Strip Action Plan Implementation	35,000	-	35,000	350,000	-	350,000	-	-	-	-	-	-
			3562		Seaford Village Shopping Strip Improvements, Seaford - Local Shopping Strip Action Plan Implementation	-	-	-	50,000	-	50,000	400,000	-	400,000	400,000	-	400,000



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Theme, Service and Asset Management Policy

Major Project	
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Councillor Projects of Interest	

					Year 1			Year 2			Year 3			Year 4			
					83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000	
Theme	Service	AM Policy	Ref Number	Project Number	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Connected	City Plannin	Discretic	3749	14982	Nepean Boulevard Signature Project, Frankston - Nepean Boulevard Master Plan	1,000,000	(1,000,000)	-	-	-	-	-	-	-	9,315,000	(9,315,000)	-
			3815	15058	Ballam Park Overflow Car Parking, Frankston	200,000	-	200,000	-	-	-	-	-	-	-	-	-
			3891	14147	Corridor of Bespoke Trees – Fletcher Road (Cranbourne Road to Beach Street), Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Transport Connectivity					13,515,000	(5,953,000)	7,562,000	15,135,000	(4,860,000)	10,275,000	16,906,000	(6,483,000)	10,423,000	12,099,000	(874,000)	11,225,000
	Non-Discretionary					7,263,000	(1,300,000)	5,963,000	8,548,000	(1,088,000)	7,460,000	8,788,000	(1,388,000)	7,400,000	8,274,000	(744,000)	7,530,000
			1258		Dell Road (Bundara Court to Clarendon Street) Road Reconstruction	-	-	-	-	-	-	-	-	-	40,000	-	40,000
			1280		Frankston Foreshore Boardwalk Upgrades	-	-	-	-	-	-	-	-	-	150,000	-	150,000
			1936		McClelland Drive (Cranbourne Road to North Road) Road Reconstruction	-	-	-	-	-	-	-	-	-	30,000	-	30,000
			2546	13847	Minor Bridge & Path Structures Renewal Program	60,000	-	60,000	60,000	-	60,000	70,000	-	70,000	150,000	-	150,000
			2547	13846	Major Bridge Renewal Program	100,000	-	100,000	100,000	-	100,000	140,000	-	140,000	150,000	-	150,000
			2565	13563	Shared User Path Safety Upgrades	-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
			2566	12812	Footpath Renewal Program	1,520,000	-	1,520,000	1,550,000	-	1,550,000	1,570,000	-	1,570,000	1,500,000	-	1,500,000
			2567	13958	Reserves Pathway Renewal Program	90,000	-	90,000	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000
			2568	14425	Shared User Path Renewal Program	-	-	-	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000
			2570	13972	City Centre Pathway Renewal Program	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000
			2571	13565	Kerb Renewal Program	190,000	-	190,000	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000
			2612	13344	Traffic Management Devices Minor Renewal Program	-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
			2614	14431	Street Lighting Renewal Program	80,000	-	80,000	80,000	-	80,000	100,000	-	100,000	40,000	-	40,000
			2615	13723	Barrier & Guard Rail Renewal Program	70,000	-	70,000	80,000	-	80,000	80,000	-	80,000	100,000	-	100,000
			2617	12657	Road Renewal Program	-	-	-	2,790,000	-	2,790,000	2,800,000	-	2,800,000	2,800,000	-	2,800,000
			2684	14544	Street Light Renewal Program - LED Conversion	300,000	(100,000)	200,000	-	-	-	-	-	-	-	-	-
			2835	14465	Roads to Recovery Program	-	-	-	628,000	(628,000)	-	1,288,000	(1,288,000)	-	744,000	(744,000)	-
			3208	14664	Minor Asphalt Patching Renewal Program	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000
			3690	14962	Road Resurfacing Program	2,128,000	-	2,128,000	1,660,000	-	1,660,000	1,500,000	-	1,500,000	1,500,000	-	1,500,000
			3697	14969	Young Street / High Street Intersection Renewal, Frankston	400,000	(400,000)	-	-	-	-	-	-	-	-	-	-
			3700	15106	Towerhill Road (Overport Road to Mooroduc Highway) Road and Traffic Management Device Renewal, Frankston	845,000	-	845,000	-	-	-	-	-	-	-	-	-
			3701	15107	McCormicks Road (Brunnings Road to St. Johns Wood) Road Renewal, Carrum Downs	335,000	(335,000)	-	-	-	-	-	-	-	-	-	-
			3702		Cadles Road (Hall Road to Luscombe Avenue) Road Renewal, Carrum Downs	-	-	-	360,000	(360,000)	-	-	-	-	-	-	-
			3703	15108	Sandhurst Boulevard Road Renewal (Torres Parade to 100m south of Marshie Terrace), Sandhurst	365,000	(365,000)	-	-	-	-	-	-	-	-	-	-
			3707	15109	Karingal Drive / Caramar Drive Roundabout Renewal, Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-
			3751	14984	Sandhurst Road Related Infrastructure Renewal Program, Sandhurst	30,000	-	30,000	50,000	-	50,000	-	-	-	-	-	-
			3822	15116	Skye Road (Cascade Street to Peninsula Link) Shared Path Renewal, Frankston	70,000	-	70,000	-	-	-	-	-	-	-	-	-
			3829	15068	Wells Street Porphyry Paving Threshold Treatments Renewal, Frankston	50,000	-	50,000	-	-	-	-	-	-	-	-	-
			3867	15128	Public Lighting Renewal Program – LED Conversion	200,000	(100,000)	100,000	200,000	(100,000)	100,000	200,000	(100,000)	100,000	-	-	-
			3880	15137	Sandhurst Threshold Treatment Renewal Program	100,000	-	100,000	140,000	-	140,000	190,000	-	190,000	220,000	-	220,000
	Discretionary					6,252,000	(4,653,000)	1,599,000	6,587,000	(3,772,000)	2,815,000	8,118,000	(5,095,000)	3,023,000	3,825,000	(130,000)	3,695,000
			1002	14202	Ballarto Road (Skye Primary School to Skye Recreation Reserve) Shared User Path Construction, Skye	-	-	-	-	-	-	-	-	-	60,000	-	60,000
			1432		The Crest (Pratt Avenue to Jasper Terrace) Path Construction, Frankston South	-	-	-	-	-	-	20,000	-	20,000	180,000	-	180,000
			1443		Williams Street (Kars Street to Cliff Road) & (North Side Foot Street to 120m from Foot Street) Path Construction, Frankston	-	-	-	30,000	-	30,000	-	-	-	-	-	-
			1591		Cliff Road Shared (Williams Street to Liddesdale Avenue) Shared User Path Construction, Frankston	-	-	-	-	-	-	20,000	-	20,000	190,000	-	190,000
			1679	14198	Robinsons Road (Bayside Christian College To Baxter Trail) Shared User Path Construction, Langwarrin	30,000	-	30,000	500,000	(500,000)	-	1,700,000	(750,000)	950,000	-	-	-
			1694	14698	Stotts Lane Construction, Frankston South	30,000	-	30,000	-	-	-	-	-	-	-	-	-



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Theme	Service	AM Policy	Ref Number	Project Number	Project Title	Year 1			Year 2			Year 3			Year 4		
						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
						2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Connected	Transport	C Discretic	1705		Wakfield Street (Woolston Drive to Pratt Avenue) Path Construction, Frankston South	-	-	-	-	-	-	10,000	-	10,000	65,000	-	65,000
			1808	15088	Baxter-Tooradin Road (Frankston-Flinders to Peninsula Link Trail) Shared User Path Construction, Frankston South	50,000	(50,000)	-	100,000	(100,000)	-	1,500,000	(600,000)	900,000	-	-	-
			1816		Cranbourne-Frankston Road (Lloyd Park Skatepark to Signals) Path Construction, Langwarrin	-	-	-	-	-	-	-	-	-	45,000	-	45,000
			1940		Myrtle Street (Beech Street to Larch Street) Shared User Path Construction, Langwarrin	-	-	-	-	-	-	40,000	-	40,000	-	-	-
			2005	13925	Minor Traffic Treatment Installation	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
			2044	11260	Street Lighting Upgrades	25,000	-	25,000	25,000	-	25,000	28,000	-	28,000	30,000	-	30,000
			2104	15017	Derinya Drive (Overport Road to Derinya Primary School) Path Construction, Frankston South	30,000	(30,000)	-	500,000	-	500,000	-	-	-	-	-	-
			2166		John Link (Union Road to Warrandyte Road) Shared User Path Construction, Langwarrin	-	-	-	-	-	-	15,000	-	15,000	125,000	-	125,000
			2181		Larch Street - Shared Pathway	-	-	-	-	-	-	-	-	-	15,000	-	15,000
			2713	14618	Belvedere Local Area Traffic Management, Seaford	445,000	(445,000)	-	-	-	-	-	-	-	-	-	-
			2715	14911	Skye Precinct Local Area Traffic Management	200,000	(66,000)	134,000	400,000	(400,000)	-	-	-	-	-	-	-
			2718		Pentland Precinct Local Area Traffic Management, Frankston	-	-	-	-	-	-	30,000	-	30,000	300,000	-	300,000
			2990	14628	Black Spot Program	-	-	-	122,000	(122,000)	-	125,000	(125,000)	-	130,000	(130,000)	-
			3004	14710	Humphries Road & Mountain Avenue Roundabout Upgrade, Frankston South	-	-	-	30,000	-	30,000	200,000	(200,000)	-	-	-	-
			3016		Overport Road (120 Overport Road to Willora Court) Path Construction, Frankston South	-	-	-	-	-	-	20,000	-	20,000	150,000	-	150,000
			3017		Beech Street (McClelland Drive to Poplar Grove) Path Construction, Langwarrin	-	-	-	-	-	-	-	-	-	30,000	-	30,000
			3019		Ballarto Road (270 Ballarto Rd to Entrance to Flinders Christian College) Shared User Path Construction, Carrum Downs	-	-	-	-	-	-	20,000	-	20,000	225,000	-	225,000
			3022	15092	Golf Links Road (Moorooduc Hwy to Shearer Court Bus Stop) Shared User Path Construction, Frankston	65,000	-	65,000	600,000	-	600,000	-	-	-	-	-	-
			3023		Govan Street Path Construction, Langwarrin	-	-	-	-	-	-	30,000	-	30,000	90,000	-	90,000
			3025		Elm Grove (Larch Street to Sycamore Street) Path Construction, Langwarrin	-	-	-	-	-	-	40,000	-	40,000	150,000	-	150,000
			3202	14604	Jubilee Park Traffic Management Strategy, Frankston	300,000	(300,000)	-	-	-	-	-	-	-	-	-	-
			3447	14862	Frankston High School Shared User Path Connections - Towerhill Road, Frankston	1,612,000	(1,612,000)	-	-	-	-	-	-	-	-	-	-
			3448	14863	Frankston Nature Conservation Reserve to Culcairn Drive Shared User Path Construction, Frankston South	635,000	(519,000)	116,000	-	-	-	-	-	-	-	-	-
			3579	15025	Stiebel Place Extension - New Pedestrian Link (Gallery Lane to Young Street), Frankston - FMAC Structure Plan Implementation	100,000	(100,000)	-	800,000	-	800,000	-	-	-	-	-	-
			3616		Pagett Road Reserve Path Construction, Carrum Downs	-	-	-	10,000	-	10,000	40,000	-	40,000	-	-	-
			3617	14947	Fletcher Road (Frankston Station to Baxter Trail) Shared User Path Construction, Frankston	100,000	(100,000)	-	900,000	(900,000)	-	1,150,000	(1,150,000)	-	-	-	-
			3618	15032	Hastings Road / Clarendon Street (Yuille Street to Baxter Trail) Shared User Path Construction, Frankston	368,000	(31,000)	337,000	-	-	-	-	-	-	-	-	-
			3619	15033	Nepean Highway (600 Nepean Highway to Gulls Way) Path Construction, Frankston South	50,000	-	50,000	600,000	-	600,000	-	-	-	-	-	-
			3629		Woolston Drive (Pratt Avenue to Yuille Street) Path Construction, Frankston South	-	-	-	-	-	-	-	-	-	30,000	-	30,000
			3630		Hill Street (Random Street to Hillcrest Road) Path Construction, Frankston	-	-	-	-	-	-	-	-	-	20,000	-	20,000
			3631		Paratea Avenue - Pathway	-	-	-	-	-	-	-	-	-	10,000	-	10,000
			3632	15034	Jamboree Avenue (The Crest to Yuille Street) Path Construction, Frankston South	175,000	-	175,000	-	-	-	-	-	-	-	-	-
			3633	15035	Aqueduct Road (Tisdall Drive to End of Aqueduct Road) Path Construction, Langwarrin	190,000	-	190,000	-	-	-	-	-	-	-	-	-
			3634	15036	Lyons Avenue (Yuille Street to The Crest) Path Construction, Frankston South	-	-	-	170,000	-	170,000	-	-	-	-	-	-
			3641	15037	Veronica Street (Cranbourne-Frankston Road to Edward Street) Path Construction, Langwarrin	100,000	-	100,000	-	-	-	-	-	-	-	-	-



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						Year 1			Year 2			Year 3			Year 4		
						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
Theme	Service	AM Policy	Ref Number	Project Number	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Connected	Transport	C Discretionary	3642		Colemans Rd (South to North Boundary 110R Colemans Road) Pedestrian Bridge Construction, Carrum Downs	-	-	-	-	-	-	-	-	-	30,000	-	30,000
			3644	15038	Reserve Road (Nepean Highway to Riviera Street) Path Construction, Seaford	75,000	-	75,000	-	-	-	-	-	-	-	-	-
			3646	15039	Brunel Road (Seaford Road to Western end of Belvedere Road) Path Construction, Seaford	75,000	-	75,000	-	-	-	-	-	-	-	-	-
			3648		Centre Link (Jarman Drive to Cranbourne-Frankston Road) Path Construction, Langwarrin	-	-	-	-	-	-	10,000	-	10,000	50,000	-	50,000
			3657		Little Boggy Creek Reserve Path Construction, Langwarrin	-	-	-	-	-	-	-	-	-	20,000	-	20,000
			3828	15118	Robinsons Road (The Village Baxter to Robinsons Park) Shared User Path Construction, Frankston South	450,000	(450,000)	-	-	-	-	-	-	-	-	-	-
			3831	15119	Eel Race Road (Station Street to Patterson River Secondary College) Shared User Path Construction, Seaford	50,000	(50,000)	-	150,000	(150,000)	-	1,600,000	(1,600,000)	-	1,830,000	-	1,830,000
			3832	15120	Frankston-Dandenong Road (Boundary Road to Thompsons Road) Shared User Path Construction, Seaford	30,000	(30,000)	-	100,000	(100,000)	-	1,470,000	(670,000)	800,000	-	-	-
			3837	15073	Boundary Road Parking & Traffic Management Improvements, Carrum Downs	400,000	(313,000)	87,000	-	-	-	-	-	-	-	-	-
			3841		McCormicks Road (Hall Road and Thompsons Road) Upgrade	-	-	-	1,500,000	(1,500,000)	-	-	-	-	-	-	-
			3868	15129	Beach Street Wombat Crossing Installation (at 53 Beach Street), Frankston	222,000	(222,000)	-	-	-	-	-	-	-	-	-	-
			3869	15130	Forest Drive Wombat Crossing Installation (at Mahogany Avenue Shopping Strip), Frankston North	154,000	(154,000)	-	-	-	-	-	-	-	-	-	-
			3870	15131	North Road Wombat Crossing Installation (at Warrandyte Road), Langwarrin	181,000	(181,000)	-	-	-	-	-	-	-	-	-	-
			3877	15084	Silvertop Crescent Road Hump Installation, Frankston North	60,000	-	60,000	-	-	-	-	-	-	-	-	-
City Growth and Investment						50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
Non-Discretionary						50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
			3454	14869	Frankston CBD Christmas Decorations	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
Council Performance and Leadership						10,790,000	(4,536,000)	6,254,000	7,120,000	(2,123,000)	4,997,000	5,374,000	(1,304,000)	4,070,000	5,432,000	(1,187,000)	4,245,000
Asset Management						4,760,000	(1,236,000)	3,524,000	4,730,000	(1,908,000)	2,822,000	3,606,000	(1,304,000)	2,302,000	3,648,000	(1,187,000)	2,461,000
			Non-Discretionary			4,760,000	(1,236,000)	3,524,000	4,730,000	(1,908,000)	2,822,000	3,606,000	(1,304,000)	2,302,000	3,648,000	(1,187,000)	2,461,000
			2557	13532	Civic & Operations Facilities Renewal Program	200,000	-	200,000	300,000	-	300,000	200,000	-	200,000	200,000	-	200,000
			2561	14143	FM Renewal Program	250,000	-	250,000	250,000	-	250,000	250,000	-	250,000	250,000	-	250,000
			2562	13859	Facilities Painting Program	210,000	-	210,000	210,000	-	210,000	210,000	-	210,000	210,000	-	210,000
			2578	11288	Office Furniture & Equipment Renewal	30,000	-	30,000	35,000	-	35,000	35,000	-	35,000	40,000	-	40,000
			2587	11234	Light Vehicle Replacement Program	1,200,000	(1,000,000)	200,000	1,250,000	(1,040,000)	210,000	1,300,000	(1,040,000)	260,000	1,300,000	(1,040,000)	260,000
			2588	11304	Heavy Plant & Equipment Replacement Program	1,620,000	(231,000)	1,389,000	1,375,000	(263,000)	1,112,000	1,131,000	(259,000)	872,000	1,268,000	(142,000)	1,126,000
			2590	13959	Minor Plant & Equipment Replacement Program	30,000	(5,000)	25,000	30,000	(5,000)	25,000	30,000	(5,000)	25,000	30,000	(5,000)	25,000
			2881	14480	Storm and Vandalism Renewal Program	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000	200,000	-	200,000
			2966	14568	Asbestos Eradication Program	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000	150,000	-	150,000
			3419		Replacement of Fire Services system in the Civic Centre	-	-	-	400,000	-	400,000	-	-	-	-	-	-
			3793	15048	Street Sweeper Water Decanting Facility - Operations Centre, Seaford	120,000	-	120,000	-	-	-	-	-	-	-	-	-
			3856		Civic Centre Lower Floor Toilet Renewal	-	-	-	30,000	-	30,000	200,000	-	200,000	-	-	-
			3866	15127	Lift Renewals at Frankston Arts Centre, Frankston Library & Kevin Collopy Pavilion	720,000	-	720,000	600,000	(600,000)	-	-	-	-	-	-	-
			3884	15140	Operations Centre Building Façade Treatment, Seaford	100,000	-	100,000	-	-	-	-	-	-	-	-	-
			3889	15145	Havana Reserve MCH Building Demolition, Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-
Technology and Information						2,170,000	-	2,170,000	2,065,000	(215,000)	1,850,000	1,343,000	-	1,343,000	1,114,000	-	1,114,000
			Non-Discretionary			1,950,000	-	1,950,000	1,815,000	(215,000)	1,600,000	1,070,000	-	1,070,000	884,000	-	884,000
			2573	11309	GIS Mapping Renewal	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
			2574	14373	Mobile Device Management Renewal Program	-	-	-	50,000	-	50,000	10,000	-	10,000	10,000	-	10,000
			2579	14427	Anti-Virus Software replacement	-	-	-	-	-	-	-	-	-	75,000	-	75,000
			2581	14372	Remote Access Renewal	-	-	-	10,000	-	10,000	10,000	-	10,000	80,000	-	80,000
			2582	14374	WiFi Network Renewal Program	115,000	-	115,000	120,000	-	120,000	150,000	-	150,000	120,000	-	120,000
			2583	14702	Payroll / HR System Renewal	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000
			2584	14703	Finance system enhancements	35,000	-	35,000	-	-	-	35,000	-	35,000	-	-	-
			2807	14454	SQL Server Renewal	50,000	-	50,000	-	-	-	230,000	-	230,000	-	-	-
			2808	14455	Network & Comms Renewal Program	180,000	-	180,000	185,000	-	185,000	300,000	-	300,000	200,000	-	200,000
			2810	14457	Reporting System Renewal	-	-	-	10,000	-	10,000	-	-	-	10,000	-	10,000



FRANKSTON CITY COUNCIL
LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30
Theme, Service and Asset Management Policy

Major Project	
Councillor Initiative	
Councillor Projects of Interest	

						Year 1			Year 2			Year 3			Year 4			
						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000	
Theme	Service	AM Policy	Ref Number	Project Number	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates	
Council Per Technology Non-Disc			2812	11294	Hardware & Device Renewal	30,000	-	30,000	20,000	-	20,000	20,000	-	20,000	20,000	-	20,000	
			2813	12695	Public PC Replacement	-	-	-	-	-	-	25,000	-	25,000	-	-	-	
			2926	13848	UPS Renewal	165,000	-	165,000	-	-	-	-	-	-	179,000	-	179,000	
			3260	14729	IT Strategy - Cyber security	90,000	-	90,000	90,000	-	90,000	-	-	-	-	-	-	
			3463	14821	Asset Management System Renewal	1,125,000	-	1,125,000	1,220,000	(215,000)	1,005,000	-	-	-	-	-	-	
			3535	14922	Pathway UX Property & Rating System Upgrade	100,000	-	100,000	-	-	-	-	-	-	-	-	-	
			3538		Replace InfoCouncil	-	-	-	-	-	-	150,000	-	150,000	50,000	-	50,000	
			3539		Refit Reliansys System	-	-	-	-	-	-	80,000	-	80,000	80,000	-	80,000	
			3545		UPS Battery Replacement	-	-	-	50,000	-	50,000	-	-	-	-	-	-	
			Discretionary			220,000	-	220,000	250,000	-	250,000	273,000	-	273,000	230,000	-	230,000	
			3258	14727	IT Strategy - Cloud implementation	30,000	-	30,000	30,000	-	30,000	-	-	-	-	-	-	-
			3261	14730	IT Strategy - Enhance integration	-	-	-	-	-	-	-	-	-	40,000	-	40,000	
			3264	14841	IT Strategy - Establish Customer Data Model	-	-	-	-	-	-	-	-	-	20,000	-	20,000	
			3397	14795	Business Information Technology Requests	40,000	-	40,000	50,000	-	50,000	50,000	-	50,000	60,000	-	60,000	
			3532	14919	Document Management System (ReM) Enhancements	30,000	-	30,000	50,000	-	50,000	-	-	-	-	-	-	
			3533	14920	Information Management Strategy Implementation	75,000	-	75,000	75,000	-	75,000	75,000	-	75,000	-	-	-	
			3534	14921	Ezescan Enhancements	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	-	-	-	
			3795	15113	Fit for Future - Data Management and Reporting	20,000	-	20,000	20,000	-	20,000	23,000	-	23,000	25,000	-	25,000	
			3846		Asset Management System Post Implementation System Enhancements	-	-	-	-	-	-	100,000	-	100,000	85,000	-	85,000	
	Governance						3,555,000	(3,300,000)	255,000	70,000	-	70,000	70,000	-	70,000	-	-	-
	Non-Discretionary				85,000	-	85,000	70,000	-	70,000	70,000	-	70,000	-	-	-	-	
		1324	15013	Frankston Memorial Park Tree Replacement Program, Frankston		40,000	-	40,000	40,000	-	40,000	-	-	-	-	-	-	
		3170		Frankston Memorial Park Niche Wall Renewal, Frankston		-	-	-	-	-	-	40,000	-	40,000	-	-	-	
		3668	14953	Frankston Memorial Park Minor Works Program, Frankston		45,000	-	45,000	30,000	-	30,000	30,000	-	30,000	-	-	-	
	Discretionary				3,470,000	(3,300,000)	170,000	-	-	-	-	-	-	-	-	-	-	
		2919	11987	Frankston Yacht Club Alterations & Fitout		3,000,000	(3,000,000)	-	-	-	-	-	-	-	-	-	-	
		3169	14840	Frankston Memorial Park Arbour Walk Renewal, Frankston		170,000	-	170,000	-	-	-	-	-	-	-	-	-	
		3770	15000	76 Young Street Asset Acquisition, Frankston - Young Street Action Plan		300,000	(300,000)	-	-	-	-	-	-	-	-	-	-	
Customer Service and Experience						305,000	-	305,000	55,000	-	55,000	55,000	-	55,000	70,000	-	70,000	
	Non-Discretionary				275,000	-	275,000	-	-	-	-	-	-	-	-	-	-	
		3536	14923	Customer Relationship Management (CRM) System Renewal		200,000	-	200,000	-	-	-	-	-	-	-	-	-	
		3845	15121	POS System Hardware Replacement (Ordermate/Microchannel)		75,000	-	75,000	-	-	-	-	-	-	-	-	-	
	Discretionary				30,000	-	30,000	55,000	-	55,000	55,000	-	55,000	70,000	-	70,000		
		3136	14642	Smart Cities Implementation		20,000	-	20,000	45,000	-	45,000	45,000	-	45,000	60,000	-	60,000	
		3270	14735	Smart Cities - Asset Utilisation		10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	
Council Strategy and Performance						-	-	-	200,000	-	200,000	300,000	-	300,000	600,000	-	600,000	
	Discretionary				-	-	-	200,000	-	200,000	300,000	-	300,000	600,000	-	600,000		
		2071	14832	Program / Project Management System		-	-	-	-	-	-	-	-	-	300,000	-	300,000	
		2878		Forward Design Project		-	-	-	200,000	-	200,000	300,000	-	300,000	300,000	-	300,000	
Totals						83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000	



Appendix 4

1 YEAR BUDGET SUMMARY (2026/27)

Service Program Summary



FRANKSTON CITY COUNCIL
LONG TERM INFRASTRUCTURE PLAN - 1st Year - 2026/27
 Theme, Service and Asset Management Policy

Theme	Service	Expenditure Type	Total	New	Upgrade	Expansion	Renewal	Income	Rates
Healthy and Inclusive Communities			40,462,000	4,935,000	10,710,000	12,306,000	12,511,000	(32,882,000)	7,580,000
	Community Development		582,000	-	300,000	-	282,000	(157,000)	425,000
		Discretionary	277,000	-	277,000	-	-	(110,000)	167,000
		Non-Discretionary	305,000	-	23,000	-	282,000	(47,000)	258,000
	Community Health		450,000	90,000	110,000	72,000	178,000	(300,000)	150,000
		Non-Discretionary	450,000	90,000	110,000	72,000	178,000	(300,000)	150,000
	Community Safety		900,000	900,000	-	-	-	(900,000)	-
		Discretionary	900,000	900,000	-	-	-	(900,000)	-
	Sport and Recreation		38,530,000	3,945,000	10,300,000	12,234,000	12,051,000	(31,525,000)	7,005,000
		Discretionary	33,315,000	3,905,000	9,881,000	12,194,000	7,335,000	(28,410,000)	4,905,000
		Non-Discretionary	5,215,000	40,000	419,000	40,000	4,716,000	(3,115,000)	2,100,000
Natural Environment			12,957,000	3,434,000	2,683,000	622,000	6,218,000	(9,161,000)	3,796,000
	Integrated Water		2,362,000	750,000	310,000	98,000	1,204,000	(1,013,000)	1,349,000
		Discretionary	1,178,000	743,000	112,000	75,000	248,000	(299,000)	879,000
		Non-Discretionary	1,184,000	7,000	198,000	23,000	956,000	(714,000)	470,000
	Climate Change Action		2,260,000	100,000	30,000	10,000	2,120,000	(2,080,000)	180,000
		Discretionary	200,000	100,000	30,000	10,000	60,000	(20,000)	180,000
		Non-Discretionary	2,060,000	-	-	-	2,060,000	(2,060,000)	-
	Waste Circularity		60,000	30,000	-	-	30,000	-	60,000
		Discretionary	30,000	30,000	-	-	-	-	30,000
		Non-Discretionary	30,000	-	-	-	30,000	-	30,000
	Biodiversity and Open Space		8,275,000	2,554,000	2,343,000	514,000	2,864,000	(6,068,000)	2,207,000
		Discretionary	6,220,000	2,424,000	2,153,000	354,000	1,289,000	(5,455,000)	765,000
		Non-Discretionary	2,055,000	130,000	190,000	160,000	1,575,000	(613,000)	1,442,000
Connected Places and Economy			19,432,000	8,900,000	1,169,000	1,259,000	8,104,000	(9,150,000)	10,282,000
	Arts and Culture		4,202,000	2,587,000	161,000	60,000	1,394,000	(2,197,000)	2,005,000
		Discretionary	2,587,000	2,587,000	-	-	-	(2,197,000)	390,000
		Non-Discretionary	1,615,000	-	161,000	60,000	1,394,000	-	1,615,000
	City Planning		1,665,000	480,000	348,000	-	837,000	(1,000,000)	665,000
		Discretionary	1,465,000	480,000	348,000	-	637,000	(1,000,000)	465,000
		Non-Discretionary	200,000	-	-	-	200,000	-	200,000
	Transport Connectivity		13,515,000	5,823,000	650,000	1,189,000	5,853,000	(5,953,000)	7,562,000
		Discretionary	6,252,000	4,279,000	626,000	1,189,000	158,000	(4,653,000)	1,599,000
		Non-Discretionary	7,263,000	1,544,000	24,000	-	5,695,000	(1,300,000)	5,963,000
	City Growth and Investment		50,000	10,000	10,000	10,000	20,000	-	50,000
		Non-Discretionary	50,000	10,000	10,000	10,000	20,000	-	50,000
Council Performance and Leadership			10,790,000	4,969,000	64,000	16,000	5,741,000	(4,536,000)	6,254,000
	Asset Management		4,760,000	1,320,000	-	6,000	3,434,000	(1,236,000)	3,524,000
		Non-Discretionary	4,760,000	1,320,000	-	6,000	3,434,000	(1,236,000)	3,524,000
	Technology and Information		2,170,000	184,000	64,000	-	1,922,000	-	2,170,000
		Discretionary	220,000	134,000	-	-	86,000	-	220,000
		Non-Discretionary	1,950,000	50,000	64,000	-	1,836,000	-	1,950,000
	Governance		3,555,000	3,345,000	-	-	210,000	(3,300,000)	255,000
		Discretionary	3,470,000	3,300,000	-	-	170,000	(3,300,000)	170,000
		Non-Discretionary	85,000	45,000	-	-	40,000	-	85,000
	Customer Service and Experience		305,000	120,000	-	10,000	175,000	-	305,000
		Discretionary	30,000	20,000	-	10,000	-	-	30,000
		Non-Discretionary	275,000	100,000	-	-	175,000	-	275,000
Totals			83,641,000	22,238,000	14,626,000	14,203,000	32,574,000	(55,729,000)	27,912,000

Appendix 5A

LOCAL AREAS

4 Year Summary (2026/27 - 2029/30)



FRANKSTON CITY COUNCIL

LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30

By Local Area

	Year 1			Year 2			Year 3			Year 4		
	83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
Local Area	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Carrum Downs, Skye and Sandhurst	4,695,000	(4,026,000)	669,000	3,035,000	(2,660,000)	375,000	5,550,000	(4,730,000)	820,000	6,065,000	(5,560,000)	505,000
City Wide	19,530,000	(5,022,000)	14,508,000	20,405,000	(4,363,000)	16,042,000	19,300,000	(2,887,000)	16,413,000	17,851,000	(2,431,000)	15,420,000
Frankston Heights - Central	13,860,000	(11,048,000)	2,812,000	12,565,000	(9,200,000)	3,365,000	17,430,000	(15,085,000)	2,345,000	24,745,000	(20,815,000)	3,930,000
Frankston North	2,399,000	(1,989,000)	410,000	2,850,000	(2,740,000)	110,000	3,310,000	(2,840,000)	470,000	3,755,000	(3,270,000)	485,000
Frankston South	7,991,000	(4,815,000)	3,176,000	4,670,000	(3,055,000)	1,615,000	7,915,000	(2,500,000)	5,415,000	6,460,000	(2,100,000)	4,360,000
Karingal	920,000	(315,000)	605,000	165,000	-	165,000	3,635,000	(3,600,000)	35,000	4,115,000	(2,400,000)	1,715,000
Langwarrin	2,286,000	(914,000)	1,372,000	3,370,000	(2,790,000)	580,000	4,205,000	(2,980,000)	1,225,000	725,000	-	725,000
Seaford	31,960,000	(27,600,000)	4,360,000	7,615,000	(1,248,000)	6,367,000	5,260,000	(2,640,000)	2,620,000	3,365,000	(420,000)	2,945,000
Totals	83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000

Appendix 5B

LOCAL AREAS

4 Year Summary by Locality



FRANKSTON CITY COUNCIL
LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30
By Local Area and Location

		Year 1			Year 2			Year 3			Year 4		
		83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
Local Area	Location	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Carrum Downs, Skye and Sandhurst		4,695,000	(4,026,000)	669,000	3,035,000	(2,660,000)	375,000	5,550,000	(4,730,000)	820,000	6,065,000	(5,560,000)	505,000
	Ballarto Road	-	-	-	-	-	-	20,000	-	20,000	285,000	-	285,000
	Banyan Reserve	2,000,000	(1,980,000)	20,000	-	-	-	-	-	-	-	-	-
	Botany Park Recreation Reserve	20,000	-	20,000	75,000	-	75,000	730,000	(730,000)	-	-	-	-
	Botany Park Recreational Reserve	-	-	-	-	-	-	-	-	-	60,000	-	60,000
	Boundary Road	400,000	(313,000)	87,000	-	-	-	-	-	-	-	-	-
	Bowerbird Pre-School	-	-	-	-	-	-	-	-	-	3,460,000	(3,460,000)	-
	Cadles Road	-	-	-	360,000	(360,000)	-	-	-	-	-	-	-
	Carrum Downs Library and Community Centre	265,000	(47,000)	218,000	-	-	-	-	-	-	50,000	-	50,000
	Carrum Downs Recreation Reserve	120,000	(120,000)	-	200,000	(200,000)	-	4,000,000	(4,000,000)	-	2,100,000	(2,100,000)	-
	Clifton Grove/Pagett Road Reserve	-	-	-	10,000	-	10,000	40,000	-	40,000	-	-	-
	Colemans Road	-	-	-	-	-	-	-	-	-	30,000	-	30,000
	Frankston Regional Recycling and Recovery Centre	30,000	-	30,000	40,000	-	40,000	760,000	-	760,000	80,000	-	80,000
	Mccormicks Road (North)	335,000	(335,000)	-	1,500,000	(1,500,000)	-	-	-	-	-	-	-
	Robinson Road	100,000	-	100,000	-	-	-	-	-	-	-	-	-
	Rotary Park of Carrum Downs	800,000	(800,000)	-	-	-	-	-	-	-	-	-	-
	Sandhurst	395,000	(365,000)	30,000	50,000	-	50,000	-	-	-	-	-	-
	Skye Precinct	200,000	(66,000)	134,000	400,000	(400,000)	-	-	-	-	-	-	-
	Skye Recreation Reserve	30,000	-	30,000	400,000	(200,000)	200,000	-	-	-	-	-	-
City Wide		19,530,000	(5,022,000)	14,508,000	20,405,000	(4,363,000)	16,042,000	19,300,000	(2,887,000)	16,413,000	17,851,000	(2,431,000)	15,420,000
	City Wide	19,530,000	(5,022,000)	14,508,000	20,005,000	(4,363,000)	15,642,000	19,300,000	(2,887,000)	16,413,000	17,851,000	(2,431,000)	15,420,000
	Civic Centre	-	-	-	400,000	-	400,000	-	-	-	-	-	-
Frankston Heights - Central		13,860,000	(11,048,000)	2,812,000	12,565,000	(9,200,000)	3,365,000	17,430,000	(15,085,000)	2,345,000	24,745,000	(20,815,000)	3,930,000
	Beach Street (Central North)	-	-	-	20,000	-	20,000	80,000	-	80,000	-	-	-
	Beach Street (East)	-	-	-	-	-	-	-	-	-	50,000	-	50,000
	Beauty Park	-	-	-	-	-	-	890,000	(500,000)	390,000	-	-	-
	Bruce Park	125,000	(100,000)	25,000	200,000	(200,000)	-	6,900,000	(6,900,000)	-	3,000,000	(3,000,000)	-
	CAA	210,000	-	210,000	200,000	-	200,000	205,000	-	205,000	205,000	-	205,000
	Civic Centre	-	-	-	30,000	-	30,000	200,000	-	200,000	-	-	-
	Davey Street	-	-	-	30,000	-	30,000	-	-	-	-	-	-
	Dell Road	-	-	-	-	-	-	-	-	-	40,000	-	40,000
	Ebdale Community Hub & Learning Centre	100,000	-	100,000	-	-	-	-	-	-	-	-	-
	Erinwood Pre-School	-	-	-	75,000	-	75,000	4,135,000	(4,135,000)	-	4,360,000	(3,665,000)	695,000
	Fletcher Road	130,000	(100,000)	30,000	900,000	(900,000)	-	1,150,000	(1,150,000)	-	-	-	-
	Foreshore	-	-	-	-	-	-	-	-	-	150,000	-	150,000
	Franciscan Reserve	35,000	-	35,000	370,000	(200,000)	170,000	-	-	-	-	-	-
	Frankston Arts and Library Building	775,000	(30,000)	745,000	230,000	-	230,000	350,000	-	350,000	225,000	-	225,000
	Frankston Arts Centre Precinct	-	-	-	-	-	-	120,000	-	120,000	70,000	-	70,000
	Frankston Croquet Club	-	-	-	-	-	-	200,000	-	200,000	-	-	-
	Frankston Memorial Park	255,000	-	255,000	70,000	-	70,000	70,000	-	70,000	-	-	-
	Frankston Park	-	-	-	320,000	-	320,000	-	-	-	-	-	-
	Frankston Skate Park Toilet & YMCA Office	85,000	-	85,000	-	-	-	-	-	-	-	-	-
	Frankston Waterfront and Foreshore	277,000	(110,000)	167,000	-	-	-	-	-	-	-	-	-
	Frankston Yacht Club & Restaurant	3,000,000	(3,000,000)	-	-	-	-	-	-	-	-	-	-
	George Pentland Botanical Gardens	500,000	(400,000)	100,000	150,000	-	150,000	190,000	-	190,000	900,000	-	900,000
	Golf Links Road	65,000	-	65,000	600,000	-	600,000	-	-	-	-	-	-
	Hastings Road	368,000	(31,000)	337,000	-	-	-	-	-	-	-	-	-
	Hill Street	-	-	-	-	-	-	-	-	-	20,000	-	20,000
	Joy Street Family & Youth Building	-	-	-	-	-	-	80,000	-	80,000	3,745,000	(2,700,000)	1,045,000
	Jubilee Park	650,000	(650,000)	-	-	-	-	30,000	-	30,000	1,090,000	(1,085,000)	5,000
	Lipton Drive	120,000	(120,000)	-	-	-	-	-	-	-	-	-	-
	McCombs Reserve	-	-	-	-	-	-	-	-	-	50,000	(50,000)	-
	Montague Park	450,000	(375,000)	75,000	5,000,000	(5,000,000)	-	200,000	(200,000)	-	45,000	-	45,000
	Nepean Highway (Central)	1,100,000	(1,050,000)	50,000	600,000	-	600,000	-	-	-	9,315,000	(9,315,000)	-
	Overton Road	60,000	-	60,000	40,000	-	40,000	80,000	-	80,000	-	-	-
	Peninsula Aquatic Recreation Centre	4,060,000	(4,060,000)	-	2,500,000	(2,500,000)	-	2,000,000	(2,000,000)	-	1,000,000	(1,000,000)	-
	Pentland Precinct	-	-	-	-	-	-	30,000	-	30,000	300,000	-	300,000
	Pier Promenade	218,000	-	218,000	-	-	-	-	-	-	-	-	-
	Roberts Reserve	45,000	-	45,000	400,000	(400,000)	-	-	-	-	-	-	-
	Robinsons Park	50,000	-	50,000	-	-	-	-	-	-	-	-	-
	Stanley Street	50,000	-	50,000	-	-	-	500,000	(200,000)	300,000	-	-	-
	Stiebel Place	100,000	(100,000)	-	800,000	-	800,000	-	-	-	-	-	-
	The Crest, Frankston South	-	-	-	-	-	-	20,000	-	20,000	180,000	-	180,000
	Wallace Reserve	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Williams Street	-	-	-	30,000	-	30,000	-	-	-	-	-	-
	Young Street	700,000	(700,000)	-	-	-	-	-	-	-	-	-	-
	Beach Street (West)	222,000	(222,000)	-	-	-	-	-	-	-	-	-	-
	Bunarong Park	60,000	-	60,000	-	-	-	-	-	-	-	-	-
	Lee Reserve	20,000	-	20,000	-	-	-	-	-	-	-	-	-



FRANKSTON CITY COUNCIL
LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30
By Local Area and Location

Local Area	Location	Year 1			Year 2			Year 3			Year 4		
		83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
		2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Frankston North		2,399,000	(1,989,000)	410,000	2,850,000	(2,740,000)	110,000	3,310,000	(2,840,000)	470,000	3,755,000	(3,270,000)	485,000
	Centenary Park Golf Course	150,000	-	150,000	300,000	(300,000)	-	790,000	(330,000)	460,000	570,000	(120,000)	450,000
	Eric Bell Reserve	-	-	-	-	-	-	10,000	-	10,000	35,000	-	35,000
	Forest Drive	154,000	(154,000)	-	-	-	-	-	-	-	-	-	-
	Frankston North Community Centre	20,000	-	20,000	110,000	-	110,000	-	-	-	-	-	-
	Monterey Reserve	1,775,000	(1,595,000)	180,000	2,140,000	(2,140,000)	-	2,110,000	(2,110,000)	-	-	-	-
	Pines Forest Aquatic Centre	240,000	(240,000)	-	300,000	(300,000)	-	400,000	(400,000)	-	3,150,000	(3,150,000)	-
	Silvertop Crescent	60,000	-	60,000	-	-	-	-	-	-	-	-	-
Frankston South		7,991,000	(4,815,000)	3,176,000	4,670,000	(3,055,000)	1,615,000	7,915,000	(2,500,000)	5,415,000	6,460,000	(2,100,000)	4,360,000
	Alicudi Avenue	40,000	-	40,000	585,000	(585,000)	-	-	-	-	-	-	-
	Baxter Park	3,744,000	(2,084,000)	1,660,000	1,685,000	(1,350,000)	335,000	4,310,000	(750,000)	3,560,000	3,180,000	(800,000)	2,380,000
	Cliff Road	-	-	-	-	-	-	20,000	-	20,000	190,000	-	190,000
	Delacombe Park Reserve	-	-	-	50,000	(50,000)	-	70,000	-	70,000	820,000	(500,000)	320,000
	Derinya Drive	30,000	(30,000)	-	500,000	-	500,000	-	-	-	-	-	-
	Derinya Reserve	-	-	-	10,000	(10,000)	-	35,000	-	35,000	370,000	-	370,000
	Escarpment Reserve	40,000	(40,000)	-	360,000	(360,000)	-	-	-	-	-	-	-
	Frankston Nature Conservation Reserve	635,000	(519,000)	116,000	-	-	-	-	-	-	-	-	-
	Frankston South Drainage Strategy	120,000	-	120,000	80,000	-	80,000	950,000	(800,000)	150,000	1,610,000	(800,000)	810,000
	Jamboree Avenue	175,000	-	175,000	-	-	-	-	-	-	-	-	-
	Lyons Avenue	-	-	-	170,000	-	170,000	-	-	-	-	-	-
	Mountain Avenue	-	-	-	30,000	-	30,000	200,000	(200,000)	-	-	-	-
	Overport Park	100,000	-	100,000	150,000	-	150,000	390,000	-	390,000	-	-	-
	Overport Road	-	-	-	-	-	-	20,000	-	20,000	150,000	-	150,000
	Paratea Avenue	-	-	-	-	-	-	-	-	-	10,000	-	10,000
	Robinsons Road	480,000	(450,000)	30,000	500,000	(500,000)	-	1,700,000	(750,000)	950,000	-	-	-
	Sanders Road	35,000	-	35,000	350,000	-	350,000	-	-	-	-	-	-
	Stotts Lane	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Towerhill Road	2,457,000	(1,612,000)	845,000	-	-	-	-	-	-	-	-	-
	Wakefield Avenue	-	-	-	-	-	-	10,000	-	10,000	65,000	-	65,000
	William Hovell Reserve	-	-	-	-	-	-	10,000	-	10,000	35,000	-	35,000
	Woolston Drive	-	-	-	-	-	-	-	-	-	30,000	-	30,000
	Yamala Reserve	80,000	(80,000)	-	200,000	(200,000)	-	200,000	-	200,000	-	-	-
	Yamala Park Bowling Club	25,000	-	25,000	-	-	-	-	-	-	-	-	-
Karingal		920,000	(315,000)	605,000	165,000	-	165,000	3,635,000	(3,600,000)	35,000	4,115,000	(2,400,000)	1,715,000
	Ballam Park	610,000	(225,000)	385,000	-	-	-	-	-	-	-	-	-
	Ballam Park Pre-School	-	-	-	75,000	-	75,000	3,600,000	(3,600,000)	-	3,745,000	(2,400,000)	1,345,000
	Havana Reserve	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Karingal Drive	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Karingal Place Hub	-	-	-	80,000	-	80,000	-	-	-	-	-	-
	Kashmir Reserve	180,000	(90,000)	90,000	-	-	-	-	-	-	-	-	-
	Skye Road	70,000	-	70,000	-	-	-	-	-	-	-	-	-
	Wolsley Reserve	-	-	-	10,000	-	10,000	35,000	-	35,000	370,000	-	370,000
Langwarrin		2,286,000	(914,000)	1,372,000	3,370,000	(2,790,000)	580,000	4,205,000	(2,980,000)	1,225,000	725,000	-	725,000
	Aqueduct Road	190,000	-	190,000	-	-	-	-	-	-	-	-	-
	Baxter Tooradin Road	50,000	(50,000)	-	100,000	(100,000)	-	1,500,000	(600,000)	900,000	-	-	-
	Bayport Pre-School	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Beech Street	-	-	-	-	-	-	-	-	-	30,000	-	30,000
	Burgess Reserve	400,000	(260,000)	140,000	-	-	-	-	-	-	-	-	-
	Cavill Reserve	35,000	-	35,000	290,000	(290,000)	-	-	-	-	-	-	-
	Centre Link	-	-	-	-	-	-	10,000	-	10,000	50,000	-	50,000
	Cranbourne - Frankston Road (East)	-	-	-	-	-	-	-	-	-	45,000	-	45,000
	Elm Grove	30,000	-	30,000	-	-	-	40,000	-	40,000	230,000	-	230,000
	Govan Street	-	-	-	-	-	-	30,000	-	30,000	90,000	-	90,000
	Granite Reserve	35,000	-	35,000	-	-	-	370,000	(180,000)	190,000	-	-	-
	John Link (East)	-	-	-	-	-	-	15,000	-	15,000	125,000	-	125,000
	Langwarrin Equestrian Centre	100,000	-	100,000	100,000	-	100,000	-	-	-	70,000	-	70,000
	Langwarrin Hall and Men's Shed	-	-	-	400,000	(200,000)	200,000	-	-	-	-	-	-
	Langwarrin Tennis Clubhouse	10,000	-	10,000	30,000	-	30,000	-	-	-	-	-	-
	Larch Street	-	-	-	-	-	-	-	-	-	15,000	-	15,000
	Little Boggy Creek Reserve	-	-	-	-	-	-	-	-	-	20,000	-	20,000
	Lloyd Park	690,000	(220,000)	470,000	2,200,000	(2,200,000)	-	2,200,000	(2,200,000)	-	20,000	-	20,000
	Lloyd Park Tennis Clubhouse	10,000	-	10,000	150,000	-	150,000	-	-	-	-	-	-
	McClelland Drive (South)	-	-	-	-	-	-	-	-	-	30,000	-	30,000
	Myrtle Reserve	325,000	(203,000)	122,000	-	-	-	-	-	-	-	-	-
	Myrtle Street	-	-	-	-	-	-	40,000	-	40,000	-	-	-
	North Road	181,000	(181,000)	-	-	-	-	-	-	-	-	-	-
	Veronica Street	100,000	-	100,000	-	-	-	-	-	-	-	-	-
	Warrandyte Road	30,000	-	30,000	100,000	-	100,000	-	-	-	-	-	-
	Lawton Park Reserve Soccer Pavilion	70,000	-	70,000	-	-	-	-	-	-	-	-	-



FRANKSTON CITY COUNCIL

LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30

By Local Area and Location

		Year 1			Year 2			Year 3			Year 4		
		83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
Local Area	Location	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Seaford		31,960,000	(27,600,000)	4,360,000	7,615,000	(1,248,000)	6,367,000	5,260,000	(2,640,000)	2,620,000	3,365,000	(420,000)	2,945,000
	Belvedere Park Tennis Club	50,000	-	50,000	-	-	-	-	-	-	-	-	-
	Belvedere Precinct	445,000	(445,000)	-	-	-	-	-	-	-	-	-	-
	Belvedere Reserve	-	-	-	-	-	-	-	-	-	70,000	-	70,000
	Bruce Aitken Reserve	-	-	-	10,000	-	10,000	35,000	-	35,000	370,000	-	370,000
	Brunel Road	75,000	-	75,000	-	-	-	-	-	-	-	-	-
	Crystal Park	35,000	(35,000)	-	350,000	-	350,000	-	-	-	-	-	-
	Eel Race Road	50,000	(50,000)	-	150,000	(150,000)	-	1,600,000	(1,600,000)	-	1,830,000	-	1,830,000
	Frankston - Dandenong Road (North)	30,000	(30,000)	-	100,000	(100,000)	-	1,470,000	(670,000)	800,000	-	-	-
	Frankston & District Basketball Association	30,000,000	(27,040,000)	2,960,000	5,400,000	(848,000)	4,552,000	-	-	-	-	-	-
	Frankston BMX Track	-	-	-	-	-	-	-	-	-	50,000	-	50,000
	Kananook Reserve	250,000	-	250,000	150,000	(150,000)	-	200,000	-	200,000	120,000	(120,000)	-
	Kananook Tennis Club	-	-	-	-	-	-	20,000	-	20,000	300,000	(300,000)	-
	Long Island Tennis Club	220,000	-	220,000	-	-	-	-	-	-	-	-	-
	Milne Avenue	-	-	-	30,000	-	30,000	150,000	-	150,000	-	-	-
	North Seaford Tennis Club	30,000	-	30,000	500,000	-	500,000	35,000	-	35,000	-	-	-
	Operation Centre	120,000	-	120,000	-	-	-	-	-	-	-	-	-
	Prince Reserve	10,000	-	10,000	35,000	-	35,000	370,000	(370,000)	-	-	-	-
	Reserve Road	75,000	-	75,000	-	-	-	-	-	-	-	-	-
	RF Miles Recreation Reserve	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Riviera Reserve	-	-	-	-	-	-	-	-	-	20,000	-	20,000
	Seaford Foreshore	-	-	-	60,000	-	60,000	900,000	-	900,000	-	-	-
	Seaford Precinct	90,000	-	90,000	130,000	-	130,000	480,000	-	480,000	605,000	-	605,000
	Seaford Road	350,000	-	350,000	700,000	-	700,000	-	-	-	-	-	-
	Operations Centre - Administration Block	100,000	-	100,000	-	-	-	-	-	-	-	-	-
Totals		83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000

Appendix 5C

LOCAL AREAS

4 Year Detailed by Locality

- Carrum Downs, Skye and Sandhurst
- City Wide
- Frankston Heights-Central
- Frankston North
- Frankston South
- Karingal
- Langwarrin
- Seaford



FRANKSTON CITY COUNCIL
LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30
 Local Area, Location & Service

Major Project	
Councillor Initiative	
Councillor Projects of Interest	

Local Area	Location	Service	Project Title	Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
				2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Carrum Downs, Skye and Sandhurst				4,695,000	(4,026,000)	669,000	3,035,000	(2,660,000)	375,000	5,550,000	(4,730,000)	820,000	6,065,000	(5,560,000)	505,000
	Ballarto Road			-	-	-	-	-	-	20,000.0	-	20,000	285,000	-	285,000
		Transport Connectivity	Ballarto Road (270 Ballarto Rd to Entrance to Flinders Christian College) Shared User Path Construction, Carrum Downs	-	-	-	-	-	-	20,000	-	20,000	225,000	-	225,000
		Transport Connectivity	Ballarto Road (Skye Primary School to Skye Recreation Reserve) Shared User Path Construction, Skye	-	-	-	-	-	-	-	-	-	60,000	-	60,000
	Banyan Reserve			2,000,000	(1,980,000)	20,000	-	-	-	-	-	-	-	-	-
		Biodiversity and Open Space	Banyan Reserve Playspace Upgrade & Pump Track, Carrum Downs - Open Space Strategy	2,000,000	(1,980,000)	20,000	-	-	-	-	-	-	-	-	-
	Botany Park Recreation Reserve			20,000	-	20,000	75,000	-	75,000	730,000.0	(730,000)	-	-	-	-
		Biodiversity and Open Space	Botany Park Upgrade, Carrum Downs - Open Space Strategy	20,000	-	20,000	75,000	-	75,000	730,000	(730,000)	-	-	-	-
	Botany Park Recreational Reserve			-	-	-	-	-	-	-	-	-	60,000	-	60,000
		Integrated Water	Botany Park - Stormwater treatment and harvesting scheme	-	-	-	-	-	-	-	-	-	60,000	-	60,000
	Boundary Road			400,000	(313,000)	87,000	-	-	-	-	-	-	-	-	-
		Transport Connectivity	Boundary Road Parking & Traffic Management Improvements, Carrum Downs	400,000	(313,000)	87,000	-	-	-	-	-	-	-	-	-
	Bowerbird Pre-School			-	-	-	-	-	-	-	-	-	3,460,000	(3,460,000)	-
		Community Health	Bowerbird Pre-School Refurbishment, Carrum Downs	-	-	-	-	-	-	-	-	-	3,460,000	(3,460,000)	-
	Cadles Road			-	-	-	360,000	(360,000)	-	-	-	-	-	-	-
		Transport Connectivity	Cadles Road (Hall Road to Luscombe Avenue) Road Renewal, Carrum Downs	-	-	-	360,000	(360,000)	-	-	-	-	-	-	-
	Carrum Downs Library and Community Centre			265,000	(47,000)	218,000	-	-	-	-	-	-	50,000	-	50,000
		Arts and Culture	Open Access Library - Carrum Downs	-	-	-	-	-	-	-	-	-	50,000	-	50,000
		Arts and Culture	Carrum Downs Library HVAC & Floor Covering Renewal, Carrum Downs	170,000	-	170,000	-	-	-	-	-	-	-	-	-
		Community Development	Lyrebird Community Centre Occasional Care Playground Renewal, Carrum Downs	95,000	(47,000)	48,000	-	-	-	-	-	-	-	-	-
	Carrum Downs Recreation Reserve			120,000	(120,000)	-	200,000	(200,000)	-	4,000,000.0	(4,000,000)	-	2,100,000	(2,100,000)	-
		Sport and Recreation	Len Phelps Pavilion Pavilion Expansion, Carrum Downs Recreation Reserve, Carrum Downs	120,000	(120,000)	-	200,000	(200,000)	-	4,000,000	(4,000,000)	-	2,100,000	(2,100,000)	-
	Clifton Grove/Pagett Road Reserve			-	-	-	10,000	-	10,000	40,000.0	-	40,000	-	-	-
		Transport Connectivity	Pagett Road Reserve Path Construction, Carrum Downs	-	-	-	10,000	-	10,000	40,000	-	40,000	-	-	-
	Colemans Road			-	-	-	-	-	-	-	-	-	30,000	-	30,000
		Transport Connectivity	Colemans Rd (South to North Boundary 110R Colemans Road) Pedestrian Bridge Construction, Carrum Downs	-	-	-	-	-	-	-	-	-	30,000	-	30,000
	Frankston Regional Recycling and Recovery Centre			30,000	-	30,000	40,000	-	40,000	760,000.0	-	760,000	80,000	-	80,000
		Waste Circularity	Frankston Regional and Resource Recovery Centre Noise Minimisation Barrier Installation, Skye	-	-	-	-	-	-	-	-	-	80,000	-	80,000
		Waste Circularity	Frankston Regional and Resource Recovery Centre Rainwater Tank & Dust Suppression System Installation, Skye	30,000	-	30,000	-	-	-	400,000	-	400,000	-	-	-
		Waste Circularity	Frankston Regional Resource Recovery Centre Fire Suppression System Installation, Skye	-	-	-	40,000	-	40,000	360,000	-	360,000	-	-	-
	Mccormicks Road (North)			335,000	(335,000)	-	1,500,000	(1,500,000)	-	-	-	-	-	-	-
		Transport Connectivity	McCormicks Road (Brunnings Road to St. Johns Wood) Road Renewal, Carrum Downs	335,000	(335,000)	-	-	-	-	-	-	-	-	-	-
		Transport Connectivity	McCormicks Road (Hall Road and Thompsons Road) Upgrade	-	-	-	1,500,000	(1,500,000)	-	-	-	-	-	-	-
	Robinson Road			100,000	-	100,000	-	-	-	-	-	-	-	-	-
		Integrated Water	Robinsons Road Drainage Upgrade (435 to 455 Robinsons Road), Langwarrin South	100,000	-	100,000	-	-	-	-	-	-	-	-	-
	Rotary Park of Carrum Downs			800,000	(800,000)	-	-	-	-	-	-	-	-	-	-
		Biodiversity and Open Space	Rotary Park Upgrade, Carrum Downs - Open Space Strategy	800,000	(800,000)	-	-	-	-	-	-	-	-	-	-
	Sandhurst			395,000	(365,000)	30,000	50,000	-	50,000	-	-	-	-	-	-
		Transport Connectivity	Sandhurst Boulevard Road Renewal (Torres Parade to 100m south of Marshie Terrace), Sandhurst	365,000	(365,000)	-	-	-	-	-	-	-	-	-	-
		Transport Connectivity	Sandhurst Road Related Infrastructure Renewal Program, Sandhurst	30,000	-	30,000	50,000	-	50,000	-	-	-	-	-	-



FRANKSTON CITY COUNCIL
LONG TERM INFRASTRUCTURE PLAN - 4 Years - 2026/27 to 2029/30
Local Area, Location & Service

Major Project	
Councillor Initiative	
Councillor Projects of Interest	

				Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
Local Area	Location	Service	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Carrum Downs, S Skye Precinct				200,000	(66,000)	134,000	400,000	(400,000)	-	-	-	-	-	-	-
		Transport Connectivity	Skye Precinct Local Area Traffic Management	200,000	(66,000)	134,000	400,000	(400,000)	-	-	-	-	-	-	-
		Skye Recreation Reserve		30,000	-	30,000	400,000	(200,000)	200,000	-	-	-	-	-	-
		Sport and Recreation	Skye Recreation Reserve Sports Lighting Installation, Skye	30,000	-	30,000	400,000	(200,000)	200,000	-	-	-	-	-	-
City Wide				19,530,000	(5,022,000)	14,508,000	20,405,000	(4,363,000)	16,042,000	19,300,000	(2,887,000)	16,413,000	17,851,000	(2,431,000)	15,420,000
	City Wide			19,530,000	(5,022,000)	14,508,000	20,005,000	(4,363,000)	15,642,000	19,300,000.0	(2,887,000)	16,413,000	17,851,000	(2,431,000)	15,420,000
	Arts and Culture		Arts & Culture Facilities Renewal Program	90,000	-	90,000	150,000	-	150,000	250,000	-	250,000	250,000	-	250,000
	Arts and Culture		Arts & Culture Furnishing & Equipment Renewal	20,000	-	20,000	20,000	-	20,000	25,000	-	25,000	25,000	-	25,000
	Arts and Culture		Frankston Regional Arts Trail	2,167,000	(2,167,000)	-	-	-	-	-	-	-	-	-	-
	Arts and Culture		Library Collection Renewal	570,000	-	570,000	580,000	-	580,000	590,000	-	590,000	610,000	-	610,000
	Arts and Culture		Library Kiosk - @location TBC - social infrastructure plan	-	-	-	-	-	-	-	-	-	10,000	-	10,000
	Arts and Culture		Public Artworks Renewal Program	50,000	-	50,000	50,000	-	50,000	60,000	-	60,000	60,000	-	60,000
	Arts and Culture		Sculpture Public Artwork Development	200,000	-	200,000	-	-	-	200,000	-	200,000	-	-	-
	Asset Management		Asbestos Eradication Program	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000	150,000	-	150,000
	Asset Management		Civic & Operations Facilities Renewal Program	200,000	-	200,000	300,000	-	300,000	200,000	-	200,000	200,000	-	200,000
	Asset Management		Facilities Painting Program	210,000	-	210,000	210,000	-	210,000	210,000	-	210,000	210,000	-	210,000
	Asset Management		FM Renewal Program	250,000	-	250,000	250,000	-	250,000	250,000	-	250,000	250,000	-	250,000
	Asset Management		Heavy Plant & Equipment Replacement Program	1,620,000	(231,000)	1,389,000	1,375,000	(263,000)	1,112,000	1,131,000	(259,000)	872,000	1,268,000	(142,000)	1,126,000
	Asset Management		Light Vehicle Replacement Program	1,200,000	(1,000,000)	200,000	1,250,000	(1,040,000)	210,000	1,300,000	(1,040,000)	260,000	1,300,000	(1,040,000)	260,000
	Asset Management		Minor Plant & Equipment Replacement Program	30,000	(5,000)	25,000	30,000	(5,000)	25,000	30,000	(5,000)	25,000	30,000	(5,000)	25,000
	Asset Management		Office Furniture & Equipment Renewal	30,000	-	30,000	35,000	-	35,000	35,000	-	35,000	40,000	-	40,000
	Asset Management		Storm and Vandalism Renewal Program	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000	200,000	-	200,000
	Asset Management		Lift Renewals at Frankston Arts Centre, Frankston Library & Kevin Collopy Pavilion	720,000	-	720,000	600,000	(600,000)	-	-	-	-	-	-	-
	Biodiversity and Open Space		BBQ Renewal Program	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000
	Biodiversity and Open Space		Fauna Crossings, Habitat Connectivity and Wildlife Protection	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000
	Biodiversity and Open Space		Foreshore Erosion Fencing & Minor Infrastructure Renewal Program	50,000	-	50,000	50,000	-	50,000	50,000	(50,000)	-	50,000	(50,000)	-
	Biodiversity and Open Space		Local Park Upgrade Program	200,000	(200,000)	-	300,000	-	300,000	300,000	-	300,000	300,000	(300,000)	-
	Biodiversity and Open Space		Minor Natural Reserve Management Plan Implementation Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Biodiversity and Open Space		Minor Open Space Asset Renewal Program	40,000	-	40,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Biodiversity and Open Space		Open Space Shelters Renewal Program	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000
	Biodiversity and Open Space		Playground Minor Safety Works Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	55,000	-	55,000
	Biodiversity and Open Space		Public Toilet Renewal Program	80,000	-	80,000	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000
	Biodiversity and Open Space		Reserves Boundary Fencing Renewal Program	140,000	-	140,000	150,000	-	150,000	180,000	-	180,000	180,000	-	180,000
	Biodiversity and Open Space		Reserves Internal Fencing Renewal Program	90,000	-	90,000	100,000	-	100,000	130,000	-	130,000	150,000	-	150,000
	Biodiversity and Open Space		Risk Management Works within Council Reserves	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Biodiversity and Open Space		Shade Structures Retrofit Program - Accelerated Works	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000	-	-	-
	City Planning		Carpark Renewal Program	-	-	-	-	-	-	100,000	-	100,000	100,000	-	100,000
	City Planning		Digital Way Finding Signage Renewal	-	-	-	-	-	-	200,000	-	200,000	-	-	-
	City Planning		Local Shopping Strip Minor Improvements Program - Local Shopping Strip Action Plan Implementation	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000
	City Planning		Municipal Wayfinding Strategy Implementation	170,000	-	170,000	250,000	-	250,000	300,000	-	300,000	-	-	-
	City Planning		Ticket Machine Renewal Program	200,000	-	200,000	-	-	-	25,000	-	25,000	-	-	-
	Climate Change Action		Council Facilities Solar PV Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Climate Change Action		Electric Vehicles – Charging Infrastructure & EV Vehicle Acquisition	50,000	-	50,000	360,000	(270,000)	90,000	-	-	-	-	-	-
	Climate Change Action		Facility Electrification & Energy Efficiency Program	100,000	(20,000)	80,000	100,000	(20,000)	80,000	100,000	(20,000)	80,000	100,000	(20,000)	80,000
	Community Development		Community Centre Shade Sail Renewal Program	-	-	-	-	-	-	30,000	-	30,000	-	-	-
	Community Development		Community Centres Security and Access Upgrade	-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Community Development		Community Facilities Renewal Program	50,000	-	50,000	120,000	-	120,000	200,000	-	200,000	200,000	-	200,000
	Community Development		Community Halls Renewal Program	40,000	-	40,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Community Health		Family Health Support Services - Facilities Renewal Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	100,000	-	100,000
	Community Safety		Safe City Surveillance System - CCTV Camera Renewal Program	-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Community Safety		Safe City Surveillance System - CCTV Camera Installation in Public Places	900,000	(900,000)	-	600,000	(600,000)	-	-	-	-	-	-	-
	Council Strategy and Performance		Forward Design Project	-	-	-	200,000	-	200,000	300,000	-	300,000	300,000	-	300,000



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Local Area, Location & Service

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Local Area	Location	Service	Project Title	Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
				2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
City Wide	City Wide	Council Strategy and Performance	Program / Project Management System	-	-	-	-	-	-	-	-	-	300,000	-	300,000
		Customer Service and Experience	Customer Relationship Management (CRM) System Renewal	200,000	-	200,000	-	-	-	-	-	-	-	-	-
		Customer Service and Experience	Smart Cities - Asset Utilisation	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000
		Customer Service and Experience	Smart Cities Implementation	20,000	-	20,000	45,000	-	45,000	45,000	-	45,000	60,000	-	60,000
		Customer Service and Experience	POS System Hardware Replacement (Ordermate/Microchannel)	75,000	-	75,000	-	-	-	-	-	-	-	-	-
		Integrated Water	Drainage Renewal & Upgrade Program	50,000	-	50,000	50,000	-	50,000	150,000	-	150,000	200,000	-	200,000
		Integrated Water	Drainage Renewal Works in Council Reserves	-	-	-	50,000	-	50,000	50,000	-	50,000	100,000	-	100,000
		Integrated Water	Easement Drainage Pit Alterations	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000	200,000	-	200,000
		Integrated Water	Gross Pollutant Trap Program	300,000	(150,000)	150,000	500,000	(500,000)	-	500,000	-	500,000	-	-	-
		Integrated Water	Heavy Pit Lid Renewal Program	100,000	-	100,000	100,000	-	100,000	170,000	-	170,000	200,000	-	200,000
		Integrated Water	Minor Drainage Improvement Works	50,000	-	50,000	45,000	-	45,000	60,000	-	60,000	80,000	-	80,000
		Integrated Water	Monterey Scheme - Recycled Water Program	370,000	(149,000)	221,000	-	-	-	-	-	-	-	-	-
		Integrated Water	Water Sensitive Urban Design (WSUD) Rectification Program	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
		Sport and Recreation	Cricket Net Renewal Program	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000
		Sport and Recreation	Hard Court Playing Surface Renewal Program	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000
		Sport and Recreation	Minor Sports Infrastructure Program	30,000	-	30,000	40,000	-	40,000	50,000	-	50,000	50,000	-	50,000
		Sport and Recreation	Sporting Ground Goal Post Replacement Program	15,000	-	15,000	15,000	-	15,000	15,000	-	15,000	15,000	-	15,000
		Sport and Recreation	Sporting Ground Pitch Cover Renewal Program	20,000	-	20,000	20,000	-	20,000	20,000	-	20,000	20,000	-	20,000
		Sport and Recreation	Sporting Reserve Irrigation & Drainage Systems Renewal Program	190,000	-	190,000	150,000	-	150,000	200,000	-	200,000	200,000	-	200,000
		Sport and Recreation	Structured Recreation Pavilions Renewal Program	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000
		Technology and Information	Anti-Virus Software replacement	-	-	-	-	-	-	-	-	-	75,000	-	75,000
		Technology and Information	Asset Management System Post Implementation System Enhancements	-	-	-	-	-	-	100,000	-	100,000	85,000	-	85,000
		Technology and Information	Asset Management System Renewal	1,125,000	-	1,125,000	1,220,000	(215,000)	1,005,000	-	-	-	-	-	-
		Technology and Information	Business Information Technology Requests	40,000	-	40,000	50,000	-	50,000	50,000	-	50,000	60,000	-	60,000
		Technology and Information	Document Management System (ReM) Enhancements	30,000	-	30,000	50,000	-	50,000	-	-	-	-	-	-
		Technology and Information	Ezescan Enhancements	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	-	-	-
		Technology and Information	Finance system enhancements	35,000	-	35,000	-	-	-	35,000	-	35,000	-	-	-
		Technology and Information	Fit for Future - Data Management and Reporting	20,000	-	20,000	20,000	-	20,000	23,000	-	23,000	25,000	-	25,000
		Technology and Information	GIS Mapping Renewal	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
		Technology and Information	Hardware & Device Renewal	30,000	-	30,000	20,000	-	20,000	20,000	-	20,000	20,000	-	20,000
		Technology and Information	Information Management Strategy Implementation	75,000	-	75,000	75,000	-	75,000	75,000	-	75,000	-	-	-
		Technology and Information	IT Strategy - Cloud implementation	30,000	-	30,000	30,000	-	30,000	-	-	-	-	-	-
		Technology and Information	IT Strategy - Cyber security	90,000	-	90,000	90,000	-	90,000	-	-	-	-	-	-
		Technology and Information	IT Strategy - Enhance integration	-	-	-	-	-	-	-	-	-	40,000	-	40,000
		Technology and Information	IT Strategy - Establish Customer Data Model	-	-	-	-	-	-	-	-	-	20,000	-	20,000
		Technology and Information	Mobile Device Management Renewal Program	-	-	-	50,000	-	50,000	10,000	-	10,000	10,000	-	10,000
		Technology and Information	Network & Comms Renewal Program	180,000	-	180,000	185,000	-	185,000	300,000	-	300,000	200,000	-	200,000
		Technology and Information	Pathway UX Property & Rating System Upgrade	100,000	-	100,000	-	-	-	-	-	-	-	-	-
		Technology and Information	Payroll / HR System Renewal	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000	10,000	-	10,000
		Technology and Information	Public PC Replacement	-	-	-	-	-	-	25,000	-	25,000	-	-	-
		Technology and Information	Refit Reliansys System	-	-	-	-	-	-	80,000	-	80,000	80,000	-	80,000
		Technology and Information	Remote Access Renewal	-	-	-	10,000	-	10,000	10,000	-	10,000	80,000	-	80,000
		Technology and Information	Replace InfoCouncil	-	-	-	-	-	-	150,000	-	150,000	50,000	-	50,000
		Technology and Information	Reporting System Renewal	-	-	-	10,000	-	10,000	-	-	-	10,000	-	10,000
		Technology and Information	SQL Server Renewal	50,000	-	50,000	-	-	-	230,000	-	230,000	-	-	-
		Technology and Information	UPS Battery Replacement	-	-	-	50,000	-	50,000	-	-	-	-	-	-
		Technology and Information	UPS Renewal	165,000	-	165,000	-	-	-	-	-	-	179,000	-	179,000
		Technology and Information	WiFi Network Renewal Program	115,000	-	115,000	120,000	-	120,000	150,000	-	150,000	120,000	-	120,000
		Transport Connectivity	Barrier & Guard Rail Renewal Program	70,000	-	70,000	80,000	-	80,000	80,000	-	80,000	100,000	-	100,000
		Transport Connectivity	Black Spot Program	-	-	-	122,000	(122,000)	-	125,000	(125,000)	-	130,000	(130,000)	-
		Transport Connectivity	City Centre Pathway Renewal Program	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000
		Transport Connectivity	Footpath Renewal Program	1,520,000	-	1,520,000	1,550,000	-	1,550,000	1,570,000	-	1,570,000	1,500,000	-	1,500,000
		Transport Connectivity	Kerb Renewal Program	190,000	-	190,000	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000
		Transport Connectivity	Major Bridge Renewal Program	100,000	-	100,000	100,000	-	100,000	140,000	-	140,000	150,000	-	150,000
		Transport Connectivity	Minor Asphalt Patching Renewal Program	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000	200,000	-	200,000
		Transport Connectivity	Minor Bridge & Path Structures Renewal Program	60,000	-	60,000	60,000	-	60,000	70,000	-	70,000	150,000	-	150,000



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 Local Area, Location & Service

Major Project	
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Local Area	Location	Service	Project Title	Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
				2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
City Wide	City Wide	Transport Connectivity	Minor Traffic Treatment Installation	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
		Transport Connectivity	Public Lighting Renewal Program – LED Conversion	200,000	(100,000)	100,000	200,000	(100,000)	100,000	200,000	(100,000)	100,000	-	-	-
		Transport Connectivity	Reserves Pathway Renewal Program	90,000	-	90,000	100,000	-	100,000	100,000	-	100,000	100,000	-	100,000
		Transport Connectivity	Road Renewal Program	-	-	-	2,790,000	-	2,790,000	2,800,000	-	2,800,000	2,800,000	-	2,800,000
		Transport Connectivity	Road Resurfacing Program	2,128,000	-	2,128,000	1,660,000	-	1,660,000	1,500,000	-	1,500,000	1,500,000	-	1,500,000
		Transport Connectivity	Roads to Recovery Program	-	-	-	628,000	(628,000)	-	1,288,000	(1,288,000)	-	744,000	(744,000)	-
		Transport Connectivity	Shared User Path Renewal Program	-	-	-	150,000	-	150,000	150,000	-	150,000	150,000	-	150,000
		Transport Connectivity	Shared User Path Safety Upgrades	-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
		Transport Connectivity	Street Light Renewal Program - LED Conversion	300,000	(100,000)	200,000	-	-	-	-	-	-	-	-	-
		Transport Connectivity	Street Lighting Renewal Program	80,000	-	80,000	80,000	-	80,000	100,000	-	100,000	40,000	-	40,000
		Transport Connectivity	Street Lighting Upgrades	25,000	-	25,000	25,000	-	25,000	28,000	-	28,000	30,000	-	30,000
		Transport Connectivity	Traffic Management Devices Minor Renewal Program	-	-	-	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
		Transport Connectivity	Sandhurst Threshold Treatment Renewal Program	100,000	-	100,000	140,000	-	140,000	190,000	-	190,000	220,000	-	220,000
		Transport Connectivity	Wells Street Porphyry Paving Threshold Treatments Renewal, Frankston	50,000	-	50,000	-	-	-	-	-	-	-	-	-
		Waste Circularity	Litter Bin Replacement Program	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000	30,000	-	30,000
Civic Centre				-	-	-	400,000	-	400,000	-	-	-	-	-	-
	Asset Management	Replacement of Fire Services system in the Civic Centre		-	-	-	400,000	-	400,000	-	-	-	-	-	-
Frankston Heights - Central				13,860,000	(11,048,000)	2,812,000	12,565,000	(9,200,000)	3,365,000	17,430,000	(15,085,000)	2,345,000	24,745,000	(20,815,000)	3,930,000
	Beach Street (Central North)			-	-	-	20,000	-	20,000	80,000.0	-	80,000	-	-	-
	Integrated Water	Beach Street Overland Flow Barrier Installation at Petrie and Lewis Streets, Frankston - Seaford Drainage Strategy		-	-	-	20,000	-	20,000	80,000	-	80,000	-	-	-
	Beach Street (East)			-	-	-	-	-	-	-	-	-	50,000	-	50,000
	City Planning	Beach Street East Shopping Strip Improvements, Frankston - Local Shopping Strip Action Plan Implementation		-	-	-	-	-	-	-	-	-	50,000	-	50,000
	Beauty Park			-	-	-	-	-	-	890,000.0	(500,000)	390,000	-	-	-
	Integrated Water	Frankston and Beauty Parks Stormwater Treatment and Harvesting, Frankston		-	-	-	-	-	-	890,000	(500,000)	390,000	-	-	-
	Bruce Park			125,000	(100,000)	25,000	200,000	(200,000)	-	6,900,000.0	(6,900,000)	-	3,000,000	(3,000,000)	-
	Sport and Recreation	Bruce Park Pavilion Renewal, Frankston		100,000	(100,000)	-	200,000	(200,000)	-	6,500,000	(6,500,000)	-	3,000,000	(3,000,000)	-
	Sport and Recreation	Bruce Park Tennis Club Courts 1-2 Reconstruction, Frankston		-	-	-	-	-	-	400,000	(400,000)	-	-	-	-
	Sport and Recreation	Bruce Park Tennis Club - Synthetic Tennis Court Surface Renewal, Frankston		25,000	-	25,000	-	-	-	-	-	-	-	-	-
	CAA			210,000	-	210,000	200,000	-	200,000	205,000.0	-	205,000	205,000	-	205,000
	Arts and Culture	Frankston Street Art Festival		160,000	-	160,000	150,000	-	150,000	155,000	-	155,000	155,000	-	155,000
	City Growth and Investment	Frankston CBD Christmas Decorations		50,000	-	50,000	50,000	-	50,000	50,000	-	50,000	50,000	-	50,000
	Civic Centre			-	-	-	30,000	-	30,000	200,000.0	-	200,000	-	-	-
	Asset Management	Civic Centre Lower Floor Toilet Renewal		-	-	-	30,000	-	30,000	200,000	-	200,000	-	-	-
	Davey Street			-	-	-	30,000	-	30,000	-	-	-	-	-	-
	Arts and Culture	Frankston Arts Centre Façade Panel Art Refresh on Davey Street Façade, Frankston		-	-	-	30,000	-	30,000	-	-	-	-	-	-
	Dell Road			-	-	-	-	-	-	-	-	-	40,000	-	40,000
	Transport Connectivity	Dell Road (Bundara Court to Clarendon Street) Road Reconstruction		-	-	-	-	-	-	-	-	-	40,000	-	40,000
	Ebdale Community Hub & Learning Centre			100,000	-	100,000	-	-	-	-	-	-	-	-	-
	Community Development	Ebdale Hub Window Replacement		100,000	-	100,000	-	-	-	-	-	-	-	-	-
	Erinwood Pre-School			-	-	-	75,000	-	75,000	4,135,000.0	(4,135,000)	-	4,360,000	(3,665,000)	695,000
	Community Health	Erinwood Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program		-	-	-	75,000	-	75,000	4,135,000	(4,135,000)	-	4,360,000	(3,665,000)	695,000
	Fletcher Road			130,000	(100,000)	30,000	900,000	(900,000)	-	1,150,000.0	(1,150,000)	-	-	-	-
	City Planning	Corridor of Bespoke Trees – Fletcher Road (Cranbourne Road to Beach Street), Frankston		30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Transport Connectivity	Fletcher Road (Frankston Station to Baxter Trail) Shared User Path Construction, Frankston		100,000	(100,000)	-	900,000	(900,000)	-	1,150,000	(1,150,000)	-	-	-	-
	Foreshore			-	-	-	-	-	-	-	-	-	150,000	-	150,000
	Transport Connectivity	Frankston Foreshore Boardwalk Upgrades		-	-	-	-	-	-	-	-	-	150,000	-	150,000
	Franciscan Reserve			35,000	-	35,000	370,000	(200,000)	170,000	-	-	-	-	-	-
	Biodiversity and Open Space	Franciscan Reserve Playspace Renewal, Frankston - Play Strategy Implementation		35,000	-	35,000	370,000	(200,000)	170,000	-	-	-	-	-	-
	Frankston Arts and Library Building			775,000	(30,000)	745,000	230,000	-	230,000	350,000.0	-	350,000	225,000	-	225,000
	Arts and Culture	Frankston Arts Centre (FAC) Flytower Projection System Renewal, Frankston		-	-	-	-	-	-	220,000	-	220,000	-	-	-



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				Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
Local Area	Location	Service	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Frankston Height	Frankston Art	Arts and Culture	Frankston Arts Centre Cube 37 Equipment Replacement, Frankston	300,000	-	300,000	-	-	-	-	-	-	-	-	-
		Arts and Culture	Frankston Arts Centre Technical Equipment Renewal, Frankston	150,000	-	150,000	50,000	-	50,000	80,000	-	80,000	175,000	-	175,000
		Arts and Culture	Frankston Arts Centre Ticketing and CRM System	160,000	-	160,000	-	-	-	-	-	-	-	-	-
		Arts and Culture	Frankston Library Flexible Wall Installation & Sound Proof Booths, Frankston	-	-	-	-	-	-	50,000	-	50,000	50,000	-	50,000
		Arts and Culture	Frankston Library Lockers, Frankston	60,000	(30,000)	30,000	-	-	-	-	-	-	-	-	-
		Arts and Culture	Frankston Arts Centre Function Rooms Multi-Media Systems Renewal, Frankston	85,000	-	85,000	-	-	-	-	-	-	-	-	-
		Arts and Culture	Frankston Arts Centre Theatre House Lights Renewal, Frankston	20,000	-	20,000	180,000	-	180,000	-	-	-	-	-	-
Frankston Arts Centre Precinct				-	-	-	-	-	-	120,000.0	-	120,000	70,000	-	70,000
	Arts and Culture	Civic Centre Norfolk Island Pine - Christmas Tree Infrastructure Renewal, Frankston	-	-	-	-	-	-	-	120,000	-	120,000	-	-	-
	Arts and Culture	Frankston Library Forecourt Redevelopment, Frankston	-	-	-	-	-	-	-	-	-	-	70,000	-	70,000
Frankston Croquet Club				-	-	-	-	-	-	200,000.0	-	200,000	-	-	-
	Sport and Recreation	Croquet Club Retaining Walls Renewal, Frankston	-	-	-	-	-	-	-	200,000	-	200,000	-	-	-
Frankston Memorial Park				255,000	-	255,000	70,000	-	70,000	70,000.0	-	70,000	-	-	-
	Governance	Frankston Memorial Park Arbour Walk Renewal, Frankston	170,000	-	170,000	-	-	-	-	-	-	-	-	-	-
	Governance	Frankston Memorial Park Minor Works Program, Frankston	45,000	-	45,000	30,000	-	30,000	30,000	-	30,000	-	-	-	-
	Governance	Frankston Memorial Park Niche Wall Renewal, Frankston	-	-	-	-	-	-	-	40,000	-	40,000	-	-	-
	Governance	Frankston Memorial Park Tree Replacement Program, Frankston	40,000	-	40,000	40,000	-	40,000	-	-	-	-	-	-	-
Frankston Park				-	-	-	320,000	-	320,000	-	-	-	-	-	-
	Sport and Recreation	Frankston Park Sports Lighting – LED Lamp Replacement, Frankston	-	-	-	320,000	-	320,000	-	-	-	-	-	-	-
Frankston Skate Park Toilet & YMCA Office				85,000	-	85,000	-	-	-	-	-	-	-	-	-
	Sport and Recreation	Lighting at the Frankston Skate Park, Frankston	85,000	-	85,000	-	-	-	-	-	-	-	-	-	-
Frankston Waterfront and Foreshore				277,000	(110,000)	167,000	-	-	-	-	-	-	-	-	-
	Community Development	Frankston Waterfront Changing Place Toilet Installation	277,000	(110,000)	167,000	-	-	-	-	-	-	-	-	-	-
Frankston Yacht Club & Restaurant				3,000,000	(3,000,000)	-	-	-	-	-	-	-	-	-	-
	Governance	Frankston Yacht Club Alterations & Fitout	3,000,000	(3,000,000)	-	-	-	-	-	-	-	-	-	-	-
George Pentland Botanical Gardens				500,000	(400,000)	100,000	150,000	-	150,000	190,000.0	-	190,000	900,000	-	900,000
	Biodiversity and Open Space	George Pentland Botanic Gardens Master Plan Implementation, Frankston	500,000	(400,000)	100,000	150,000	-	150,000	150,000	-	150,000	200,000	-	200,000	
	Biodiversity and Open Space	George Pentland Botanical Gardens Toilet Renewal (near Mount View Court), Frankston	-	-	-	-	-	-	-	40,000	-	40,000	700,000	-	700,000
Golf Links Road				65,000	-	65,000	600,000	-	600,000	-	-	-	-	-	-
	Transport Connectivity	Golf Links Road (Moorooduc Hwy to Shearer Court Bus Stop) Shared User Path Construction, Frankston	65,000	-	65,000	600,000	-	600,000	-	-	-	-	-	-	-
Hastings Road				368,000	(31,000)	337,000	-	-	-	-	-	-	-	-	-
	Transport Connectivity	Hastings Road / Clarendon Street (Yuille Street to Baxter Trail) Shared User Path Construction, Frankston	368,000	(31,000)	337,000	-	-	-	-	-	-	-	-	-	-
Hill Street				-	-	-	-	-	-	-	-	-	20,000	-	20,000
	Transport Connectivity	Hill Street (Random Street to Hillcrest Road) Path Construction, Frankston	-	-	-	-	-	-	-	-	-	-	20,000	-	20,000
Joy Street Family & Youth Building				-	-	-	-	-	-	80,000.0	-	80,000	3,745,000	(2,700,000)	1,045,000
	Community Health	Joy Street Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program	-	-	-	-	-	-	-	80,000	-	80,000	3,745,000	(2,700,000)	1,045,000
Jubilee Park				650,000	(650,000)	-	-	-	-	30,000.0	-	30,000	1,090,000	(1,085,000)	5,000
	Sport and Recreation	Jubilee Park John Coburn Oval Reconstruction, Frankston	-	-	-	-	-	-	-	30,000	-	30,000	1,090,000	(1,085,000)	5,000
	Sport and Recreation	Jubilee Park Landscaping, Lighting and Ancillary Park Infrastructure Upgrade, Frankston South	350,000	(350,000)	-	-	-	-	-	-	-	-	-	-	-
	Transport Connectivity	Jubilee Park Traffic Management Strategy, Frankston	300,000	(300,000)	-	-	-	-	-	-	-	-	-	-	-
Lipton Drive				120,000	(120,000)	-	-	-	-	-	-	-	-	-	-
	Biodiversity and Open Space	Lipton Reserve Upgrade Including Nature Play, Frankston	120,000	(120,000)	-	-	-	-	-	-	-	-	-	-	-
McCombs Reserve				-	-	-	-	-	-	-	-	-	50,000	(50,000)	-
	Arts and Culture	McCombs Reserve redevelopment for events	-	-	-	-	-	-	-	-	-	-	50,000	(50,000)	-
Montague Park				450,000	(375,000)	75,000	5,000,000	(5,000,000)	-	200,000.0	(200,000)	-	45,000	-	45,000
	Biodiversity and Open Space	Montague Park Multi-use Court Renewal, Frankston - Play Strategy Implementation	150,000	(75,000)	75,000	-	-	-	-	-	-	-	-	-	-



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				Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
Local Area	Location	Service	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Frankston Height Montague Pa		Biodiversity and Open Space	Montague Park Playspace Renewal, Frankston - Play Strategy Implementation	-	-	-	-	-	-	-	-	-	45,000	-	45,000
		Community Health	Montague Park Kindergarten Upgrade, Frankston - Kindergarten Renewal & Upgrade Program	300,000	(300,000)	-	5,000,000	(5,000,000)	-	200,000	(200,000)	-	-	-	-
	Nepean Highway (Central)			1,100,000	(1,050,000)	50,000	600,000	-	600,000	-	-	-	9,315,000	(9,315,000)	-
	Biodiversity and Open Space		Nepean Boulevard Master Plan Development & Design for Early Works Package	50,000	(50,000)	-	-	-	-	-	-	-	-	-	-
	City Planning		Nepean Boulevard Signature Project, Frankston - Nepean Boulevard Master Plan	1,000,000	(1,000,000)	-	-	-	-	-	-	-	9,315,000	(9,315,000)	-
	Transport Connectivity		Nepean Highway (600 Nepean Highway to Gulls Way) Path Construction, Frankston South	50,000	-	50,000	600,000	-	600,000	-	-	-	-	-	-
	Overton Road			60,000	-	60,000	40,000	-	40,000	80,000.0	-	80,000	-	-	-
	Integrated Water		Overton Road Drainage Upgrade, Seaford - Seaford Drainage Strategy	60,000	-	60,000	40,000	-	40,000	80,000	-	80,000	-	-	-
	Peninsula Aquatic Recreation Centre			4,060,000	(4,060,000)	-	2,500,000	(2,500,000)	-	2,000,000.0	(2,000,000)	-	1,000,000	(1,000,000)	-
	Climate Change Action		Frankston Arts Centre Electrification Works, Frankston	1,060,000	(1,060,000)	-	-	-	-	-	-	-	-	-	-
	Climate Change Action		Peninsula Aquatic & Recreation Centre Electrification Works, Frankston	1,000,000	(1,000,000)	-	500,000	(500,000)	-	-	-	-	-	-	-
	Sport and Recreation		Peninsula Aquatic and Recreation Centre Renewal Program, Frankston	2,000,000	(2,000,000)	-	2,000,000	(2,000,000)	-	2,000,000	(2,000,000)	-	1,000,000	(1,000,000)	-
	Pentland Precinct			-	-	-	-	-	-	30,000.0	-	30,000	300,000	-	300,000
	Transport Connectivity		Pentland Precinct Local Area Traffic Management, Frankston	-	-	-	-	-	-	30,000	-	30,000	300,000	-	300,000
	Pier Promenade			218,000	-	218,000	-	-	-	-	-	-	-	-	-
	Integrated Water		Pier Promenade Foreshore Car Park Drainage Upgrade, Frankston	218,000	-	218,000	-	-	-	-	-	-	-	-	-
	Roberts Reserve			45,000	-	45,000	400,000	(400,000)	-	-	-	-	-	-	-
	Biodiversity and Open Space		Roberts Reserve Playspace Renewal, Frankston - Play Strategy Implementation	45,000	-	45,000	400,000	(400,000)	-	-	-	-	-	-	-
	Robinsons Park			50,000	-	50,000	-	-	-	-	-	-	-	-	-
	Sport and Recreation		Robinsons Park (Frankston Baseball & Softball Clubs) Sports Infrastructure Upgrade, Frankston	50,000	-	50,000	-	-	-	-	-	-	-	-	-
	Stanley Street			50,000	-	50,000	-	-	-	500,000.0	(200,000)	300,000	-	-	-
	Integrated Water		Stanley Street Drainage Upgrade (Lorraine Street to Fairway Street), Frankston	50,000	-	50,000	-	-	-	500,000	(200,000)	300,000	-	-	-
	Stiebel Place			100,000	(100,000)	-	800,000	-	800,000	-	-	-	-	-	-
	Transport Connectivity		Stiebel Place Extension - New Pedestrian Link (Gallery Lane to Young Street), Frankston - FMAC Structure Plan Implementation	100,000	(100,000)	-	800,000	-	800,000	-	-	-	-	-	-
	The Crest, Frankston South			-	-	-	-	-	-	20,000.0	-	20,000	180,000	-	180,000
	Transport Connectivity		The Crest (Pratt Avenue to Jasper Terrace) Path Construction, Frankston South	-	-	-	-	-	-	20,000	-	20,000	180,000	-	180,000
	Wallace Reserve			30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Biodiversity and Open Space		Wallace Reserve Improvements, Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Williams Street			-	-	-	30,000	-	30,000	-	-	-	-	-	-
	Transport Connectivity		Williams Street (Kars Street to Cliff Road) & (North Side Foot Street to 120m from Foot Street) Path Construction, Frankston	-	-	-	30,000	-	30,000	-	-	-	-	-	-
	Young Street			700,000	(700,000)	-	-	-	-	-	-	-	-	-	-
	Governance		76 Young Street Asset Acquisition, Frankston - Young Street Action Plan	300,000	(300,000)	-	-	-	-	-	-	-	-	-	-
	Transport Connectivity		Young Street / High Street Intersection Renewal, Frankston	400,000	(400,000)	-	-	-	-	-	-	-	-	-	-
	Beach Street (West)			222,000	(222,000)	-	-	-	-	-	-	-	-	-	-
	Transport Connectivity		Beach Street Wombat Crossing Installation (at 53 Beach Street), Frankston	222,000	(222,000)	-	-	-	-	-	-	-	-	-	-
	Bunarong Park			60,000	-	60,000	-	-	-	-	-	-	-	-	-
	Biodiversity and Open Space		Bunarong Park Minor Improvements, Frankston	60,000	-	60,000	-	-	-	-	-	-	-	-	-
	Lee Reserve			20,000	-	20,000	-	-	-	-	-	-	-	-	-
	Biodiversity and Open Space		Lipton & Lee Street Reserves Path Construction, Frankston	20,000	-	20,000	-	-	-	-	-	-	-	-	-



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Local Area	Location	Service	Project Title	Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
				2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Frankston North				2,399,000	(1,989,000)	410,000	2,850,000	(2,740,000)	110,000	3,310,000	(2,840,000)	470,000	3,755,000	(3,270,000)	485,000
	Centenary Park Golf Course			150,000	-	150,000	300,000	(300,000)	-	790,000.0	(330,000)	460,000	570,000	(120,000)	450,000
	Sport and Recreation		Centenary Park Golf Course 11th Hole Renewal, Frankston - Master Plan Implementation	-	-	-	-	-	-	-	-	-	220,000	(120,000)	100,000
	Sport and Recreation		Centenary Park Golf Course 17th Hole Renewal, Frankston - Master Plan Implementation	40,000	-	40,000	260,000	(260,000)	-	-	-	-	-	-	-
	Sport and Recreation		Centenary Park Golf Course 4th Hole Renewal, Frankston - Master Plan Implementation	20,000	-	20,000	-	-	-	-	-	-	-	-	-
	Sport and Recreation		Centenary Park Golf Course 8th Hole Renewal, Frankston - Master Plan Implementation	40,000	-	40,000	-	-	-	220,000	-	220,000	-	-	-
	Sport and Recreation		Centenary Park Golf Course Driving Range Upgrade, Frankston - Master Plan Implementation	50,000	-	50,000	40,000	(40,000)	-	330,000	(330,000)	-	350,000	-	350,000
	Sport and Recreation		Centenary Park Golf Course Perimeter Fence Installation at McClelland Drive, Frankston - Master Plan Implementation	-	-	-	-	-	-	190,000	-	190,000	-	-	-
	Sport and Recreation		Centenary Park Golf Course Practice Nets, Putting Green and Short-game Practice Facility Upgrade, Frankston - Master Plan Implementation	-	-	-	-	-	-	50,000	-	50,000	-	-	-
	Eric Bell Reserve			-	-	-	-	-	-	10,000.0	-	10,000	35,000	-	35,000
	Biodiversity and Open Space		Eric Bell Reserve Playspace Renewal, Frankston North - Play Strategy Implementation	-	-	-	-	-	-	10,000	-	10,000	35,000	-	35,000
	Forest Drive			154,000	(154,000)	-	-	-	-	-	-	-	-	-	-
	Transport Connectivity		Forest Drive Wombat Crossing Installation (at Mahogany Avenue Shopping Strip), Frankston North	154,000	(154,000)	-	-	-	-	-	-	-	-	-	-
	Frankston North Community Centre			20,000	-	20,000	110,000	-	110,000	-	-	-	-	-	-
	Community Development		Frankston North Community Centre Toilet Renewal	20,000	-	20,000	110,000	-	110,000	-	-	-	-	-	-
	Monterey Reserve			1,775,000	(1,595,000)	180,000	2,140,000	(2,140,000)	-	2,110,000.0	(2,110,000)	-	-	-	-
	Biodiversity and Open Space		Monterey Reserve Active Youth Space and Path Upgrades, Frankston North - Master Plan Implementation	1,500,000	(1,395,000)	105,000	-	-	-	-	-	-	-	-	-
	Biodiversity and Open Space		Monterey Reserve Community picnic area and car park upgrades, Frankston North - Master Plan Implementation	-	-	-	20,000	(20,000)	-	330,000	(330,000)	-	-	-	-
	Biodiversity and Open Space		Monterey Reserve Junior and Multi Generational Playspace, Frankston North - Master Plan Implementation	200,000	(200,000)	-	1,300,000	(1,300,000)	-	700,000	(700,000)	-	-	-	-
	Biodiversity and Open Space		Monterey Reserve Multi-Purpose Area Perimeter Circuit Path, Tree Planting and Lighting, Frankston North - Master Plan Implementation	-	-	-	50,000	(50,000)	-	700,000	(700,000)	-	-	-	-
	Biodiversity and Open Space		Monterey Reserve New Picnic Area and Kickabout Space, Frankston North - Master Plan Implementation	-	-	-	20,000	(20,000)	-	380,000	(380,000)	-	-	-	-
	Biodiversity and Open Space		Monterey Reserve Public Toilet Refurbishment (Changing Places Facility), Frankston North - Master Plan Implementation	75,000	-	75,000	750,000	(750,000)	-	-	-	-	-	-	-
	Pines Forest Aquatic Centre			240,000	(240,000)	-	300,000	(300,000)	-	400,000.0	(400,000)	-	3,150,000	(3,150,000)	-
	Sport and Recreation		Pines Forest Aquatic Centre Redevelopment Program, Frankston North	-	-	-	200,000	(200,000)	-	300,000	(300,000)	-	3,000,000	(3,000,000)	-
	Sport and Recreation		Pines Forest Aquatic Centre Renewal Program, Frankston North	100,000	(100,000)	-	100,000	(100,000)	-	100,000	(100,000)	-	150,000	(150,000)	-
	Sport and Recreation		Pines Forest Aquatic Centre Switchboard Renewal and Electrical Upgrade, Frankston North	140,000	(140,000)	-	-	-	-	-	-	-	-	-	-
	Silvertop Crescent			60,000	-	60,000	-	-	-	-	-	-	-	-	-
	Transport Connectivity		Silvertop Crescent Road Hump Installation, Frankston North	60,000	-	60,000	-	-	-	-	-	-	-	-	-
Frankston South				7,991,000	(4,815,000)	3,176,000	4,670,000	(3,055,000)	1,615,000	7,915,000	(2,500,000)	5,415,000	6,460,000	(2,100,000)	4,360,000
	Alicudi Avenue			40,000	-	40,000	585,000	(585,000)	-	-	-	-	-	-	-
	Biodiversity and Open Space		Alicudi Reserve, Frankston South - Play Strategy Implementation	40,000	-	40,000	585,000	(585,000)	-	-	-	-	-	-	-
	Baxter Park			3,744,000	(2,084,000)	1,660,000	1,685,000	(1,350,000)	335,000	4,310,000.0	(750,000)	3,560,000	3,180,000	(800,000)	2,380,000
	Biodiversity and Open Space		Baxter Park - New Central Hub Public Toilet	-	-	-	-	-	-	-	-	-	60,000	-	60,000
	Biodiversity and Open Space		Baxter Park Playspace Upgrade, Frankston South - Play Strategy Implementation	-	-	-	100,000	(100,000)	-	200,000	(200,000)	-	1,000,000	(500,000)	500,000
	Integrated Water		Baxter Park Dam Safety Improvements, Frankston South	714,000	(714,000)	-	-	-	-	-	-	-	-	-	-
	Sport and Recreation		Baxter Park Access Road Upgrade, Frankston South - Master Plan Implementation	1,300,000	(500,000)	800,000	1,050,000	(875,000)	175,000	1,500,000	-	1,500,000	1,200,000	-	1,200,000
	Sport and Recreation		Baxter Park Equestrian Implementation (High Priority Projects), Frankston South - Master Plan Implementation	80,000	-	80,000	100,000	-	100,000	260,000	-	260,000	-	-	-



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				Year 1			Year 2			Year 3			Year 4			
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000	
Local Area	Location	Service	Project Title	2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates	
Frankston South	Baxter Park	Sport and Recreation	Baxter Park Equestrian Parking Yards & Driveway Upgrades - Master Plan Implementation	-	-	-	-	-	-	-	-	-	50,000	(50,000)	-	
		Sport and Recreation	Baxter Park Netball Facility Upgrade, Frankston South	-	-	-	-	-	-	30,000	-	30,000	360,000	-	360,000	
		Sport and Recreation	Baxter Park Oval 2 (West) Carpark Construction, Frankston South - Master Plan Implementation	-	-	-	30,000	-	30,000	600,000	-	600,000	-	-	-	
		Sport and Recreation	Baxter Park Oval 2 Reconstruction, Frankston South	-	-	-	10,000	-	10,000	1,200,000	(300,000)	900,000	-	-	-	
		Sport and Recreation	Baxter Park Oval 2 Sports Lighting Installation, Frankston South	-	-	-	20,000	-	20,000	500,000	(250,000)	250,000	-	-	-	
		Sport and Recreation	Baxter Park Oval 4 Sports Lighting Installation, Frankston South	450,000	(320,000)	130,000	-	-	-	-	-	-	-	-	-	
		Sport and Recreation	Baxter Park Oval 6 Carpark Expansion, Frankston South - Master Plan Implementation	-	-	-	-	-	-	-	-	-	-	30,000	-	30,000
		Sport and Recreation	Baxter Park Soccer Pitch 2 & 3 Expansion and Spectator Landscape, Frankston South - Master Plan Implementation	50,000	-	50,000	-	-	-	-	-	-	-	-	-	-
		Sport and Recreation	Baxter Park Soccer Pitch 5 Sports Lighting Renewal, Frankston South	-	-	-	-	-	-	-	-	-	-	20,000	-	20,000
		Sport and Recreation	Baxter Park Tennis Club Repurposing of Tennis Pavilion, Frankston South - Master Plan Implementation	50,000	-	50,000	375,000	(375,000)	-	-	-	-	-	-	-	-
		Sport and Recreation	Baxter Park Tennis Courts 4 & 5 Resurfacing & Remarking to Include Netball, Frankston South - Master Plan Implementation	1,100,000	(550,000)	550,000	-	-	-	-	-	-	-	-	-	-
		Sport and Recreation	Baxter Park Oval 6 & Netball Court Sports Lighting Renewal, Frankston South	-	-	-	-	-	-	20,000	-	20,000	460,000	(250,000)	210,000	
	Cliff Road			-	-	-	-	-	-	20,000.0	-	20,000	190,000	-	190,000	
	Transport Connectivity		Cliff Road Shared (Williams Street to Liddesdale Avenue) Shared User Path Construction, Frankston	-	-	-	-	-	-	20,000	-	20,000	190,000	-	190,000	
	Delacombe Park Reserve			-	-	-	50,000	(50,000)	-	70,000.0	-	70,000	820,000	(500,000)	320,000	
	Biodiversity and Open Space		Delacombe Park Playspace Upgrade, Frankston South - Play Strategy Implementation	-	-	-	-	-	-	-	-	-	100,000	-	100,000	
	Biodiversity and Open Space		Delacombe Park Reserve Upgrade, Frankston South - Open Space Strategy	-	-	-	50,000	(50,000)	-	70,000	-	70,000	720,000	(500,000)	220,000	
	Derinya Drive			30,000	(30,000)	-	500,000	-	500,000	-	-	-	-	-	-	
	Transport Connectivity		Derinya Drive (Overport Road to Derinya Primary School) Path Construction, Frankston South	30,000	(30,000)	-	500,000	-	500,000	-	-	-	-	-	-	
	Derinya Reserve			-	-	-	10,000	(10,000)	-	35,000.0	-	35,000	370,000	-	370,000	
	Biodiversity and Open Space		Derinya Reserve New Playspace, Frankston South - Play Strategy Implementation	-	-	-	10,000	(10,000)	-	35,000	-	35,000	370,000	-	370,000	
	Escarpment Reserve			40,000	(40,000)	-	360,000	(360,000)	-	-	-	-	-	-	-	
	Biodiversity and Open Space		Escarpment Reserve Playspace Renewal, Frankston South - Play Strategy Implementation	40,000	(40,000)	-	360,000	(360,000)	-	-	-	-	-	-	-	
	Frankston Nature Conservation Reserve			635,000	(519,000)	116,000	-	-	-	-	-	-	-	-	-	
	Transport Connectivity		Frankston Nature Conservation Reserve to Culcairn Drive Shared User Path Construction, Frankston South	635,000	(519,000)	116,000	-	-	-	-	-	-	-	-	-	
	Frankston South Drainage Strategy			120,000	-	120,000	80,000	-	80,000	950,000.0	(800,000)	150,000	1,610,000	(800,000)	810,000	
	Integrated Water		Murawa Street Catchment Stage 1 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	30,000	-	30,000	50,000	-	50,000	70,000	-	70,000	800,000	(800,000)	-	
	Integrated Water		Murawa Street Catchment Stage 2 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	-	-	-	-	-	-	30,000	-	30,000	40,000	-	40,000	
	Integrated Water		Williams Street Catchment Stage 2 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	90,000	-	90,000	-	-	-	800,000	(800,000)	-	700,000	-	700,000	
	Integrated Water		Williams Street Catchment Stage 3 Drainage Upgrade, Frankston South - Frankston South Drainage Strategy	-	-	-	30,000	-	30,000	50,000	-	50,000	70,000	-	70,000	
	Jamboree Avenue			175,000	-	175,000	-	-	-	-	-	-	-	-	-	
	Transport Connectivity		Jamboree Avenue (The Crest to Yuille Street) Path Construction, Frankston South	175,000	-	175,000	-	-	-	-	-	-	-	-	-	
	Lyons Avenue			-	-	-	170,000	-	170,000	-	-	-	-	-	-	
	Transport Connectivity		Lyons Avenue (Yuille Street to The Crest) Path Construction, Frankston South	-	-	-	170,000	-	170,000	-	-	-	-	-	-	
	Mountain Avenue			-	-	-	30,000	-	30,000	200,000.0	(200,000)	-	-	-	-	
	Transport Connectivity		Humphries Road & Mountain Avenue Roundabout Upgrade, Frankston South	-	-	-	30,000	-	30,000	200,000	(200,000)	-	-	-	-	
	Overport Park			100,000	-	100,000	150,000	-	150,000	390,000.0	-	390,000	-	-	-	
	Sport and Recreation		Overport Bike Park Bike Repair Station Installation, Frankston South	-	-	-	10,000	-	10,000	-	-	-	-	-	-	



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				Year 1			Year 2			Year 3			Year 4			
Local Area	Location	Service	Project Title	83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000	
				2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates	
Frankston South	Overport Park	Sport and Recreation	Overport Bike Park Landscaping Works, Frankston South	-	-	-	50,000	-	50,000	-	-	-	-	-	-	
		Sport and Recreation	Overport Bike Park Overflow Car Parking Cross Over Installation, Frankston South	-	-	-	50,000	-	50,000	-	-	-	-	-	-	-
		Sport and Recreation	Overport Bike Park Shelter + BBQ Installation, Frankston South	100,000	-	100,000	-	-	-	-	-	-	-	-	-	-
		Sport and Recreation	Overport Park Tennis Courts Sports Lighting Renewal and Expansion, Frankston South	-	-	-	40,000	-	40,000	390,000	-	390,000	-	-	-	-
Overport Road			-	-	-	-	-	-	-	20,000.0	-	20,000	150,000	-	150,000	
	Transport Connectivity	Overport Road (120 Overport Road to Willora Court) Path Construction, Frankston South	-	-	-	-	-	-	-	20,000	-	20,000	150,000	-	150,000	
Paratea Avenue			-	-	-	-	-	-	-	-	-	-	10,000	-	10,000	
	Transport Connectivity	Paratea Avenue - Pathway	-	-	-	-	-	-	-	-	-	-	10,000	-	10,000	
Robinsons Road			480,000	(450,000)	30,000	500,000	(500,000)	-	1,700,000.0	(750,000)	950,000	-	-	-	-	
	Transport Connectivity	Robinsons Road (Bayside Christian College To Baxter Trail) Shared User Path Construction, Langwarrin	30,000	-	30,000	500,000	(500,000)	-	1,700,000	(750,000)	950,000	-	-	-	-	
			450,000	(450,000)	-	-	-	-	-	-	-	-	-	-	-	
	Transport Connectivity	Robinsons Road (The Village Baxter to Robinsons Park) Shared User Path Construction, Frankston South	450,000	(450,000)	-	-	-	-	-	-	-	-	-	-	-	
Sanders Road			35,000	-	35,000	350,000	-	350,000	-	-	-	-	-	-	-	
	City Planning	Sanders Road Shopping Strip Improvements, Frankston South - Local Shopping Strip Action Plan Implementation	35,000	-	35,000	350,000	-	350,000	-	-	-	-	-	-	-	
Stotts Lane			30,000	-	30,000	-	-	-	-	-	-	-	-	-	-	
	Transport Connectivity	Stotts Lane Construction, Frankston South	30,000	-	30,000	-	-	-	-	-	-	-	-	-	-	
Towerhill Road			2,457,000	(1,612,000)	845,000	-	-	-	-	-	-	-	-	-	-	
	Transport Connectivity	Frankston High School Shared User Path Connections - Towerhill Road, Frankston	1,612,000	(1,612,000)	-	-	-	-	-	-	-	-	-	-	-	
			845,000	-	845,000	-	-	-	-	-	-	-	-	-	-	
	Transport Connectivity	Towerhill Road (Overport Road to Mooroduc Highway) Road and Traffic Management Device Renewal, Frankston	845,000	-	845,000	-	-	-	-	-	-	-	-	-	-	
Wakefield Avenue			-	-	-	-	-	-	-	10,000.0	-	10,000	65,000	-	65,000	
	Transport Connectivity	Wakfield Street (Woolston Drive to Pratt Avenue) Path Construction, Frankston South	-	-	-	-	-	-	-	10,000	-	10,000	65,000	-	65,000	
William Hovell Reserve			-	-	-	-	-	-	-	10,000.0	-	10,000	35,000	-	35,000	
	Biodiversity and Open Space	William Hovell Reserve Playspace Renewal, Frankston South - Play Strategy Implementation	-	-	-	-	-	-	-	10,000	-	10,000	35,000	-	35,000	
Woolston Drive			-	-	-	-	-	-	-	-	-	-	30,000	-	30,000	
	Transport Connectivity	Woolston Drive (Pratt Avenue to Yuille Street) Path Construction, Frankston South	-	-	-	-	-	-	-	-	-	-	30,000	-	30,000	
Yamala Reserve			80,000	(80,000)	-	200,000	(200,000)	-	200,000.0	-	200,000	-	-	-	-	
	Sport and Recreation	Yamala Reserve Precinct Plan Impementation, Frankston South	80,000	(80,000)	-	200,000	(200,000)	-	200,000	-	200,000	-	-	-	-	
Yamala Park	Bowling Club		25,000	-	25,000	-	-	-	-	-	-	-	-	-	-	
	Sport and Recreation	Yamala Park Bowling Club Green Remedial Works, Frankston South	25,000	-	25,000	-	-	-	-	-	-	-	-	-	-	
Karingal			920,000	(315,000)	605,000	165,000	-	165,000	3,635,000	(3,600,000)	35,000	4,115,000	(2,400,000)	1,715,000		
	Ballam Park		610,000	(225,000)	385,000	-	-	-	-	-	-	-	-	-	-	
		City Planning	Ballam Park Overflow Car Parking, Frankston	200,000	-	200,000	-	-	-	-	-	-	-	-	-	-
		Sport and Recreation	Ballam Park East Oval Sports Lighting Renewal, Frankston	380,000	(225,000)	155,000	-	-	-	-	-	-	-	-	-	-
		Sport and Recreation	Ballam Park Overflow Car Park Landscaping, Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-	-
Ballam Park Pre-School			-	-	-	75,000	-	75,000	3,600,000.0	(3,600,000)	-	3,745,000	(2,400,000)	1,345,000		
	Community Health	Ballam Park Kindergarten & MCH Redevelopment, Frankston - Kindergarten Renewal & Upgrade Program	-	-	-	75,000	-	75,000	3,600,000	(3,600,000)	-	3,745,000	(2,400,000)	1,345,000		
Havana Reserve			30,000	-	30,000	-	-	-	-	-	-	-	-	-	-	
	Asset Management	Havana Reserve MCH Building Demolition, Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-	-	
Karingal Drive			30,000	-	30,000	-	-	-	-	-	-	-	-	-	-	
	Transport Connectivity	Karingal Drive / Caramar Drive Roundabout Renewal, Frankston	30,000	-	30,000	-	-	-	-	-	-	-	-	-	-	
Karingal Place Hub			-	-	-	80,000	-	80,000	-	-	-	-	-	-	-	
	Community Development	Karingal PLACE Neighbourhood Centre (West Wing) HVAC Installation, Frankston	-	-	-	80,000	-	80,000	-	-	-	-	-	-	-	
Kashmir Reserve			180,000	(90,000)	90,000	-	-	-	-	-	-	-	-	-	-	
	Biodiversity and Open Space	Kashmir Reserve Playspace Renewal, Frankston - Play Strategy Implementation	180,000	(90,000)	90,000	-	-	-	-	-	-	-	-	-	-	
Skye Road			70,000	-	70,000	-	-	-	-	-	-	-	-	-	-	
	Transport Connectivity	Skye Road (Cascade Street to Peninsula Link) Shared Path Renewal, Frankston	70,000	-	70,000	-	-	-	-	-	-	-	-	-	-	



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Local Area	Location	Service	Project Title	Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
				2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Karingal	Wolsley Reserve			-	-	-	10,000	-	10,000	35,000.0	-	35,000	370,000	-	370,000
		Biodiversity and Open Space	Wolsley Reserve Playspace Renewal, Frankston South - Play Strategy Implementation	-	-	-	10,000	-	10,000	35,000	-	35,000	370,000	-	370,000
Langwarrin				2,286,000	(914,000)	1,372,000	3,370,000	(2,790,000)	580,000	4,205,000	(2,980,000)	1,225,000	725,000	-	725,000
	Aqueduct Road			190,000	-	190,000	-	-	-	-	-	-	-	-	-
		Transport Connectivity	Aqueduct Road (Tisdall Drive to End of Aqueduct Road) Path Construction, Langwarrin	190,000	-	190,000	-	-	-	-	-	-	-	-	-
	Baxter Tooradin Road			50,000	(50,000)	-	100,000	(100,000)	-	1,500,000.0	(600,000)	900,000	-	-	-
		Transport Connectivity	Baxter-Tooradin Road (Frankston-Flinders to Peninsula Link Trail) Shared User Path Construction, Frankston South	50,000	(50,000)	-	100,000	(100,000)	-	1,500,000	(600,000)	900,000	-	-	-
	Bayport Pre-School			30,000	-	30,000	-	-	-	-	-	-	-	-	-
		Community Health	Bayport Kindergarten Expansion, Langwarrin - Kindergarten Renewal & Upgrade Program	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Beech Street			-	-	-	-	-	-	-	-	-	30,000	-	30,000
		Transport Connectivity	Beech Street (McClelland Drive to Poplar Grove) Path Construction, Langwarrin	-	-	-	-	-	-	-	-	-	30,000	-	30,000
	Burgess Reserve			400,000	(260,000)	140,000	-	-	-	-	-	-	-	-	-
		Biodiversity and Open Space	Burgess Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	400,000	(260,000)	140,000	-	-	-	-	-	-	-	-	-
	Cavill Reserve			35,000	-	35,000	290,000	(290,000)	-	-	-	-	-	-	-
		Biodiversity and Open Space	Cavill Reserve, Langwarrin - Play Strategy Implementation	35,000	-	35,000	290,000	(290,000)	-	-	-	-	-	-	-
	Centre Link			-	-	-	-	-	-	10,000.0	-	10,000	50,000	-	50,000
		Transport Connectivity	Centre Link (Jarman Drive to Cranbourne-Frankston Road) Path Construction, Langwarrin	-	-	-	-	-	-	10,000	-	10,000	50,000	-	50,000
	Cranbourne - Frankston Road (East)			-	-	-	-	-	-	-	-	-	45,000	-	45,000
		Transport Connectivity	Cranbourne-Frankston Road (Lloyd Park Skatepark to Signals) Path Construction, Langwarrin	-	-	-	-	-	-	-	-	-	45,000	-	45,000
	Elm Grove			30,000	-	30,000	-	-	-	40,000.0	-	40,000	230,000	-	230,000
		Community Health	Wonnai Pre-School Renewal, Langwarrin - Kindergarten Renewal & Upgrade Program	30,000	-	30,000	-	-	-	-	-	-	80,000	-	80,000
		Transport Connectivity	Elm Grove (Larch Stret to Sycamore Street) Path Construction, Langwarrin	-	-	-	-	-	-	40,000	-	40,000	150,000	-	150,000
	Govan Street			-	-	-	-	-	-	30,000.0	-	30,000	90,000	-	90,000
		Transport Connectivity	Govan Street Path Construction, Langwarrin	-	-	-	-	-	-	30,000	-	30,000	90,000	-	90,000
	Granite Reserve			35,000	-	35,000	-	-	-	370,000.0	(180,000)	190,000	-	-	-
		Biodiversity and Open Space	Granite Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	35,000	-	35,000	-	-	-	370,000	(180,000)	190,000	-	-	-
	John Link (East)			-	-	-	-	-	-	15,000.0	-	15,000	125,000	-	125,000
		Transport Connectivity	John Link (Union Road to Warrandyte Road) Shared User Path Construction, Langwarrin	-	-	-	-	-	-	15,000	-	15,000	125,000	-	125,000
	Langwarrin Equestrian Centre			100,000	-	100,000	100,000	-	100,000	-	-	-	70,000	-	70,000
		Sport and Recreation	Langwarrin Equestrian - Improved Existing Trails	-	-	-	-	-	-	-	-	-	70,000	-	70,000
		Sport and Recreation	Langwarrin Equestrian Fencing Upgrades, Langwarrin	100,000	-	100,000	100,000	-	100,000	-	-	-	-	-	-
	Langwarrin Hall and Men's Shed			-	-	-	400,000	(200,000)	200,000	-	-	-	-	-	-
		Community Development	Langwarrin Men's Shed Extension, Lloyd Park, Langwarrin	-	-	-	400,000	(200,000)	200,000	-	-	-	-	-	-
	Langwarrin Tennis Clubhouse			10,000	-	10,000	30,000	-	30,000	-	-	-	-	-	-
		Sport and Recreation	Langwarrin Tennis Club - electronic pay for play infrastructure and universal access gates	-	-	-	30,000	-	30,000	-	-	-	-	-	-
		Sport and Recreation	Langwarrin Tennis Club Universal Access Installation, Langwarrin	10,000	-	10,000	-	-	-	-	-	-	-	-	-
	Larch Street			-	-	-	-	-	-	-	-	-	15,000	-	15,000
		Transport Connectivity	Larch Street - Shared Pathway	-	-	-	-	-	-	-	-	-	15,000	-	15,000
	Little Boggy Creek Reserve			-	-	-	-	-	-	-	-	-	20,000	-	20,000
		Transport Connectivity	Little Boggy Creek Reserve Path Construction, Langwarrin	-	-	-	-	-	-	-	-	-	20,000	-	20,000
	Lloyd Park			690,000	(220,000)	470,000	2,200,000	(2,200,000)	-	2,200,000.0	(2,200,000)	-	20,000	-	20,000
		Biodiversity and Open Space	Langwarrin District Playspace, Langwarrin - Lloyd Park Master Plan Implementation	240,000	(220,000)	20,000	2,200,000	(2,200,000)	-	2,200,000	(2,200,000)	-	-	-	-
		Sport and Recreation	Lloyd Park Oval 3 Reconstruction, Langwarrin	450,000	-	450,000	-	-	-	-	-	-	-	-	-
		Sport and Recreation	Lloyd Park Overflow Parking Construction, Langwarrin	-	-	-	-	-	-	-	-	-	20,000	-	20,000
	Lloyd Park Tennis Clubhouse			10,000	-	10,000	150,000	-	150,000	-	-	-	-	-	-
		Sport and Recreation	Lloyd Park Tennis Courts Sports Lighting Renewal (Langwarrin Tennis Club), Langwarrin	10,000	-	10,000	150,000	-	150,000	-	-	-	-	-	-



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Local Area	Location	Service	Project Title	Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
				2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Langwarrin	McClelland Drive (South)			-	-	-	-	-	-	-	-	-	30,000	-	30,000
	Transport Connectivity		McClelland Drive (Cranbourne Road to North Road) Road Reconstruction	-	-	-	-	-	-	-	-	-	30,000	-	30,000
	Myrtle Reserve			325,000	(203,000)	122,000	-	-	-	-	-	-	-	-	-
	Biodiversity and Open Space		Myrtle Reserve Playspace Renewal, Langwarrin - Play Strategy Implementation	325,000	(203,000)	122,000	-	-	-	-	-	-	-	-	-
	Myrtle Street			-	-	-	-	-	-	40,000.0	-	40,000	-	-	-
	Transport Connectivity		Myrtle Street (Beech Street to Larch Street) Shared User Path Construction, Langwarrin	-	-	-	-	-	-	40,000	-	40,000	-	-	-
	North Road			181,000	(181,000)	-	-	-	-	-	-	-	-	-	-
	Transport Connectivity		North Road Wombat Crossing Installation (at Warrandyte Road), Langwarrin	181,000	(181,000)	-	-	-	-	-	-	-	-	-	-
	Veronica Street			100,000	-	100,000	-	-	-	-	-	-	-	-	-
	Transport Connectivity		Veronica Street (Cranbourne-Frankston Road to Edward Street) Path Construction, Langwarrin	100,000	-	100,000	-	-	-	-	-	-	-	-	-
	Warrandyte Road			30,000	-	30,000	100,000	-	100,000	-	-	-	-	-	-
	Integrated Water		89 Warrandyte Road Drainage Upgrade, Langwarrin	30,000	-	30,000	100,000	-	100,000	-	-	-	-	-	-
	Lawton Park Reserve Soccer Pavilion			70,000	-	70,000	-	-	-	-	-	-	-	-	-
	Sport and Recreation		Lawton Reserve Pavilion Upgrade (Langwarrin Soccer Club), Langwarrin	70,000	-	70,000	-	-	-	-	-	-	-	-	-
Seaford				31,960,000	(27,600,000)	4,360,000	7,615,000	(1,248,000)	6,367,000	5,260,000	(2,640,000)	2,620,000	3,365,000	(420,000)	2,945,000
	Belvedere Park Tennis Club			50,000	-	50,000	-	-	-	-	-	-	-	-	-
	Sport and Recreation		Belvedere Reserve (Belvedere Park Tennis Club) Pavilion Upgrade, Seaford	50,000	-	50,000	-	-	-	-	-	-	-	-	-
	Belvedere Precinct			445,000	(445,000)	-	-	-	-	-	-	-	-	-	-
	Transport Connectivity		Belvedere Local Area Traffic Management, Seaford	445,000	(445,000)	-	-	-	-	-	-	-	-	-	-
	Belvedere Reserve			-	-	-	-	-	-	-	-	-	70,000	-	70,000
	Sport and Recreation		Davey Richardson Pavilion Upgrade, Belvedere Reserve, Seaford	-	-	-	-	-	-	-	-	-	70,000	-	70,000
	Bruce Aitken Reserve			-	-	-	10,000	-	10,000	35,000.0	-	35,000	370,000	-	370,000
	Biodiversity and Open Space		Bruce Aitken Reserve Playspace Renewal, Seaford - Play Strategy Implementation	-	-	-	10,000	-	10,000	35,000	-	35,000	370,000	-	370,000
	Brunel Road			75,000	-	75,000	-	-	-	-	-	-	-	-	-
	Transport Connectivity		Brunel Road (Seaford Road to Western end of Belvedere Road) Path Construction, Seaford	75,000	-	75,000	-	-	-	-	-	-	-	-	-
	Crystal Park			35,000	(35,000)	-	350,000	-	350,000	-	-	-	-	-	-
	Biodiversity and Open Space		Crystal Pool Park Playspace Renewal, Seaford - Play Strategy Implementation	35,000	(35,000)	-	350,000	-	350,000	-	-	-	-	-	-
	Eel Race Road			50,000	(50,000)	-	150,000	(150,000)	-	1,600,000.0	(1,600,000)	-	1,830,000	-	1,830,000
	Transport Connectivity		Eel Race Road (Station Street to Patterson River Secondary College) Shared User Path Construction, Seaford	50,000	(50,000)	-	150,000	(150,000)	-	1,600,000	(1,600,000)	-	1,830,000	-	1,830,000
	Frankston - Dandenong Road (North)			30,000	(30,000)	-	100,000	(100,000)	-	1,470,000.0	(670,000)	800,000	-	-	-
	Transport Connectivity		Frankston-Dandenong Road (Boundary Road to Thompsons Road) Shared User Path Construction, Seaford	30,000	(30,000)	-	100,000	(100,000)	-	1,470,000	(670,000)	800,000	-	-	-
	Frankston & District Basketball Association			30,000,000	(27,040,000)	2,960,000	5,400,000	(848,000)	4,552,000	-	-	-	-	-	-
	Sport and Recreation		Frankston Basketball & Gymnastics Centre Upgrade, Seaford	30,000,000	(27,040,000)	2,960,000	5,400,000	(848,000)	4,552,000	-	-	-	-	-	-
	Frankston BMX Track			-	-	-	-	-	-	-	-	-	50,000	-	50,000
	Sport and Recreation		Frankston BMX Track Pavilion Expansion, Seaford	-	-	-	-	-	-	-	-	-	50,000	-	50,000
	Kananook Reserve			250,000	-	250,000	150,000	(150,000)	-	200,000.0	-	200,000	120,000	(120,000)	-
	Biodiversity and Open Space		Kananook Reserve - Redevelop	-	-	-	-	-	-	-	-	-	120,000	(120,000)	-
	Sport and Recreation		Kananook Reserve Master Plan Implementation, Seaford	250,000	-	250,000	150,000	(150,000)	-	200,000	-	200,000	-	-	-
	Kananook Tennis Club			-	-	-	-	-	-	20,000.0	-	20,000	300,000	(300,000)	-
	Sport and Recreation		Kananook Tennis Club Courts 1-3 Resurfacing, Seaford	-	-	-	-	-	-	20,000	-	20,000	300,000	(300,000)	-
	Long Island Tennis Club			220,000	-	220,000	-	-	-	-	-	-	-	-	-
	Sport and Recreation		Long Island Tennis Club Court Lighting, Seaford	220,000	-	220,000	-	-	-	-	-	-	-	-	-
	Milne Avenue			-	-	-	30,000	-	30,000	150,000.0	-	150,000	-	-	-
	Integrated Water		Kananook Ave Drainage Upgrade (Milne Avenue to McCulloch Avenue), Seaford - Seaford Drainage Strategy	-	-	-	30,000	-	30,000	150,000	-	150,000	-	-	-
	North Seaford Tennis Club			30,000	-	30,000	500,000	-	500,000	35,000.0	-	35,000	-	-	-
	Sport and Recreation		North Seaford Tennis Club Courts 1-4 Reconstruction, Seaford	30,000	-	30,000	500,000	-	500,000	-	-	-	-	-	-
	Sport and Recreation		North Seaford Tennis Club Electronic Pay for Play Infrastructure, Seaford	-	-	-	-	-	-	20,000	-	20,000	-	-	-



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Local Area	Location	Service	Project Title	Year 1			Year 2			Year 3			Year 4		
				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000
				2026/27 Total	2026/27 Income	2026/27 Rates	2027/28 Total	2027/28 Income	2027/28 Rates	2028/29 Total	2028/29 Income	2028/29 Rates	2029/30 Total	2029/30 Income	2029/30 Rates
Seaford	North Seaford	Sport and Recreation	North Seaford Tennis Club Universal Access Installation, Seaford	-	-	-	-	-	-	15,000	-	15,000	-	-	-
		Operation Centre		120,000	-	120,000	-	-	-	-	-	-	-	-	-
	Prince Reserve	Asset Management	Street Sweeper Water Decanting Facility - Operations Centre, Seaford	120,000	-	120,000	-	-	-	-	-	-	-	-	-
		Biodiversity and Open Space	Prince Reserve Playspace Renewal, Seaford - Play Strategy Implementation	10,000	-	10,000	35,000	-	35,000	370,000.0	(370,000)	-	-	-	-
	Reserve Road			10,000	-	10,000	35,000	-	35,000	370,000	(370,000)	-	-	-	-
		Transport Connectivity	Reserve Road (Nepean Highway to Riviera Street) Path Construction, Seaford	75,000	-	75,000	-	-	-	-	-	-	-	-	-
	RF Miles Recreation Reserve			75,000	-	75,000	-	-	-	-	-	-	-	-	-
		Sport and Recreation	RF Miles Recreation Reserve (Seaford Cricket Club) - Cricket Net Upgrade to Bowling Lanes, Seaford	30,000	-	30,000	-	-	-	-	-	-	-	-	-
	Riviera Reserve			30,000	-	30,000	-	-	-	-	-	-	-	-	-
		Sport and Recreation	Riviera Reserve - Rugby 2 - Reconstruction	-	-	-	-	-	-	-	-	-	20,000	-	20,000
	Seaford Foreshore			-	-	-	60,000	-	60,000	900,000.0	-	900,000	-	-	-
		Biodiversity and Open Space	Armstrongs Road Toilet Renewal, Seaford - Public Toilet Action Plan Implementation	-	-	-	60,000	-	60,000	900,000	-	900,000	-	-	-
	Seaford Precinct			90,000	-	90,000	130,000	-	130,000	480,000.0	-	480,000	605,000	-	605,000
		Arts and Culture	Open Access Library - Seaford	-	-	-	-	-	-	-	-	-	45,000	-	45,000
		Biodiversity and Open Space	Shade Sail Retrofit Program	50,000	-	50,000	80,000	-	80,000	80,000	-	80,000	80,000	-	80,000
		City Planning	Seaford Village Shopping Strip Improvements, Seaford - Local Shopping Strip Action Plan Implementation	-	-	-	50,000	-	50,000	400,000	-	400,000	400,000	-	400,000
		Community Health	Seaford Heights Kindergarten & MCH Redevelopment, Seaford - Kindergarten Renewal & Upgrade Program	40,000	-	40,000	-	-	-	-	-	-	80,000	-	80,000
Seaford Road	Biodiversity and Open Space			350,000	-	350,000	700,000	-	700,000	-	-	-	-	-	-
				350,000	-	350,000	700,000	-	700,000	-	-	-	-	-	-
	Operations Centre - Administration Block			100,000	-	100,000	-	-	-	-	-	-	-	-	-
		Asset Management	Operations Centre Building Façade Treatment, Seaford	100,000	-	100,000	-	-	-	-	-	-	-	-	-
Totals				83,641,000	(55,729,000)	27,912,000	54,675,000	(26,056,000)	28,619,000	66,605,000	(37,262,000)	29,343,000	67,081,000	(36,996,000)	30,085,000



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